Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 17, 2026

To whom it may concern

Company: SUNDRUG CO., LTD.
Representative: Hiroshi Sadakata, CEO and Representative Director
(Code number: 9989; Tokyo Stock Exchange, Prime Market)
Contact: Yoshinobu Kato, General Manager, General Affairs Division
TEL: +81-42-369-6211

Notice Regarding Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

SUNDRUG CO., LTD. (the "Company") hereby announces that the payment has been completed today for the disposal of treasury shares as restricted stock compensation that was resolved at the Board of Directors' meeting held on June 27, 2026 as follows. For the details of this matter, please refer to the "Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation" dated June 27, 2026.

Outline of the Disposal of Treasury Shares

(1) Class and number of shares to be disposed	15,300 common shares of the Company
(2) Disposal price	3,807 yen per share
(3) Total value of shares to be disposed	58,247,100 yen
(4) Persons eligible for allotment of shares and number thereof, and number of shares for allotment	Directors of the Company (excluding External Directors), Executive Officers who do not concurrently serve as Directors of the Company: 8 persons, 15,300 shares
(5) Disposal date	July 17, 2026