September 10, 2026

Press Release
SUZUKEN CO., LTD.
Shigeru Asano, President and CEO
(Stock Code: 9987)
Securities Traded: Prime Market of the Tokyo Stock Exchange, Premier Market of the Nagoya Stock Exchange, and the Sapporo Securities Exchange
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Suzuken Announces Change in Major Shareholder and Largest Shareholder

SUZUKEN CO., LTD. (hereinafter, the "Company") hereby announces a change in its major shareholder and its largest shareholder on September 8, 2026. Details are set forth below.

1. Circumstances Leading to the Change

On September 9, 2026, the following shareholder submitted a Large Shareholding Report (Change Report) to the Kanto Local Finance Bureau, as a result of which the Company confirmed the change in its major shareholder and its largest shareholder.

2. Overview of the Shareholder Subject to the Change

(1) Name	Silchester International Investors LLP
(2) Address	The Metcalf 83-85 Pall Mall, 3rd Floor London SW1Y 5ES
(3) Name and Title of Representative	Timothy Linehan, Chairperson, Business Supervisory Group
(4) Business Profile	Investment advisory business

3. Number of Voting Rights (Number of Shares) Held by the Shareholder in Question and Ratio to the Number of Voting Rights of All Shareholders

	Number of voting rights (Number of shares held)	Ratio to the number of voting rights of all shareholders
Before change (as of March 19, 2026)	59,525 (5,952,500 shares)	8.80% : Note 2
After change (as of September 8, 2026)	66,889 (6,688,900 shares)	10.03% : Note 2

Note 1: The above is written on the basis of the Large Shareholding Report (Change Report) submitted by the shareholder in question. It does not represent a confirmation by the Company of the actual number of shares held in the name of the shareholder in question.
The ranking of major shareholders has not been confirmed, and therefore is not indicated here.

Note 2: The ratio to the number of voting rights of all shareholders as of March 19, 2026 was calculated on the basis of a total number of voting rights of all shareholders, which is based on the total number of issued shares as of March 19, 2026 (72,167,204) minus the number of treasury shares held by the Company as of

March 19, 2026 (4,529,359).
The ratio to the number of voting rights of all shareholders as of September 8, 2026 was calculated on the basis of a total number of voting rights of all shareholders, which is based on the total number of issued shares as of September 8, 2026 (72,167,204) minus the number of treasury shares held by the Company as of September 8, 2026 (5,483,015).

Note 3: The ratio to the number of voting rights of all shareholders is rounded to the second decimal place.

4. Future Outlook

This matter is based on the Change Report in the Large Shareholding Report. There is nothing in particular to note regarding the future outlook.