

January 8, 2026

To whom this may concern,

Company Name: FAST RETAILING CO., LTD.
Name of representative: Tadashi Yanai
Chairman, President & CEO
Securities code: 9983, Prime Market
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Notice of FAST RETAILING CO., LTD. (the “Company”) regarding
the Company’s Revision to its Dividend Estimate for the Year Ending August 31, 2026

At its January 8, 2026 board meeting, the Fast Retailing Board of Directors decided to revise its dividend per share estimate for the year ending August 31, 2026. The decision is detailed below.

1. Reasons for the dividend forecast revision

To reflect the upward revisions to its fiscal 2026 consolidated earnings estimates, the Company has revised its anticipated fiscal 2026 interim dividend from 260 yen to 270 yen per share and year-end dividend from 260 yen to 270 yen per share. As a result, the full-year dividend forecast has also been raised from 520 yen to 540 yen per share.

2. Dividend revision

Declaration Date	Dividend per share		
	Interim	Year-end	Total
Year ending August 31, 2026 (forecasted and announced on October 9, 2025)	260.00 yen	260.00 yen	520.00 yen
Year ending August 31, 2026 (revised estimate)	270.00 yen	270.00 yen	540.00 yen
Year ending August 31, 2025 (actual)	240.00 yen	260.00 yen	500.00 yen