

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Consolidated Financial Results for the Six Months Ended August 31, 2026 [Japanese GAAP]



October 9, 2026

Company name: Belc CO., LTD.

Stock exchange listing: Tokyo Stock Exchange

Code number: 9974

URL: <https://www.belc.jp>

Representative: Issei Harashima, President and Representative Director

Contact: Hideo Ueda, Senior Managing Director; Associate GM of Compliance Office; Responsible for Finance and Accounting Department, Operations Support Department, and Sustainability Public Relations Office; and in charge of Legal Affairs

Phone: +81-49-287-0111

Scheduled date of filing semi-annual securities report: October 13, 2026

Scheduled date of commencing dividend payments: November 2, 2026

Availability of supplementary explanatory materials on financial results: Available

Schedule of financial results briefing session: Scheduled

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended August 31, 2026 (March 1, 2026–August 31, 2026)

(1) Consolidated Operating Results (Cumulative) (% indicates changes from the previous corresponding period.)

	Operating income		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
August 31, 2026	216,905	2.8	6,914	(22.2)	7,040	(21.9)	4,583	(25.4)
August 31, 2025	211,011	11.3	8,884	(1.7)	9,019	(2.4)	6,144	(0.4)

(Note) Comprehensive income: Six months ended August 31, 2026: ¥4,601 million [(25.3) %]

Six months ended August 31, 2025: ¥6,161 million [(0.4) %]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
August 31, 2026	220.03	—
August 31, 2025	294.88	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of August 31, 2026	228,618	123,900	54.2
As of February 28, 2026	221,376	120,592	54.5

(Reference) Equity: As of August 31, 2026: ¥123,900 million

As of February 28, 2026: ¥120,592 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	—	62.00	—	62.00	124.00
Fiscal year ending February 28, 2027	—	66.00			
Fiscal year ending February 28, 2027 (Forecast)			—	66.00	132.00

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending February 28, 2027 (March 1, 2026–February 28, 2027)

(% indicates changes from the previous corresponding period.)

(% indicates changes from the previous corresponding period.)

	Operating income		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	443,000	4.6	15,400	(14.0)	15,600	(14.1)	9,900	(21.9)	475.26

(Note) Revision to the financial results forecast announced most recently: Yes

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: –

Excluded: –

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(4) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

August 31, 2026: 20,867,800 shares

February 28, 2026: 20,867,800 shares

2) Total number of treasury shares at the end of the period:

August 31, 2026: 36,905 shares

February 28, 2026: 36,904 shares

3) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year):

Six months ended August 31, 2026: 20,830,895 shares

Six months ended August 31, 2025: 20,836,323 shares

* These semi-annual consolidated financial results are outside the scope of interim reviews by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecasts and other notes

The business outlook and other forward-looking statements in these materials are based on information currently available to the Company and certain assumptions that are deemed reasonable. Actual financial results, etc., may significantly vary from these forecasts due to various factors. For the assumptions used in the above financial results forecasts and other related matters, please refer to “1. Qualitative Information on Semi-annual Financial Results for the Period under Review (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements” on page 3.

Table of Contents – Attachments

1. Qualitative Information on Semi-annual Financial Results for the Period under Review	2
(1) Explanation of Operating Results	2
(2) Explanation of Financial Position	3
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements ..	3
2. Semi-annual Consolidated Financial Statements and Principal Notes	4
(1) Semi-annual Consolidated Balance Sheets	4
(2) Semi-annual Consolidated Statements of Income and Comprehensive Income	6
Semi-annual Consolidated Statements of Income	6
Semi-annual Consolidated Statements of Comprehensive Income	7
(3) Notes to Semi-annual Consolidated Financial Statements	8
(Notes on going concern assumption)	8
(Notes in case of significant changes in shareholders' equity)	8
(Notes on segment information, etc.)	8

1. Qualitative Information on Semi-annual Financial Results for the Period under Review

(1) Explanation of Operating Results

During the six months ended August 31, 2026, the Japanese economy is expected to recover modestly, supported by improvements in the employment and income situation and the effects of various government policies. However, the outlook remains uncertain due to factors such as rising prices, the U.S. policy stance, including trade policy, the situation in the Middle East, and the impact of natural disasters.

In the retail industry, conditions remain harsh, as rising product purchase prices due to the soaring raw material prices and production costs, and continued rising prices have a significant impact on consumer spending.

In this environment, the Belc Group (the “Group”) has worked to sell delicious and fresh products, emphasize our price appeal, and create stores that are supported and trusted by customers, led by our motto of “Better Quality & Lower Price,” so that we, as a supermarket, can provide members of local communities with richer lives.

Below is an overview of the main initiatives we have implemented.

As for our sales measures, we strove to turn non-regular customers into regular customers by increasing customer motivation to visit stores through enhancements to our point card sales promotion measures, improvements to the competitiveness of our flier prices, and an expansion of our proprietary payment service, as well as by continuing to showcase select products and improve our level of customer service.

As for our product measures, we worked to increase customers who shop intentionally at our stores by further expanding our offering of products developed in-house, including our private label, “kurabelc (Belc for everyday life).”

As for our store operations, we have used the Company’s greatest feature, our standardized corporate structure, as a foundation on which we have appropriately allocated personnel and conducted daily reviews of the use of labor-saving equipment to promote highly productive chain operations.

As for our store investments, we newly opened Kawasaki Shimosakunobe Store in Kawasaki City, Kanagawa Prefecture in April 2026 and Ariake Store in Koto-ku, Tokyo in May. In addition, we renovated existing three stores, expanded their deli and convenience food selections, and updated the facilities to provide more pleasant shopping environments. We closed Green Walk Store in Hachioji City, Tokyo in May 2026 and Harbor City Store in Chiba City, Chiba Prefecture in July. As a result, we operate 147 Belc stores and four CLBE stores, a total of 151 stores, as of August 31, 2026.

As for our logistics system, through large-scale batch procurement of products from production sites and manufacturers and enhancing our delivery efficiency by leveraging our in-house logistics, we have improved product price competitiveness while achieving more consistent product quality. We have also continued to review and revise our delivery system based on the work performed at stores, and to improve the efficiency of store operations.

Meanwhile, our Group company Home Delica Co., Ltd. sought to strengthen its product supply system and provide value-added products through the operation of the newly launched Home Delica No.3 Plant. In addition, Joytech, Inc. strived to reinforce the Group’s service business by developing and supplying equipment, supplies, and sales materials.

As a result, operating income (net sales and operating revenue combined) for the six months ended August 31, 2026 increased to ¥216,905 million (102.8% of that of the same period of the previous fiscal year). In terms of net sales, while the Company achieved relative affordability compared with other companies in product prices, non-consolidated existing store sales were 99.6% of that of the same period of the previous fiscal year, reflecting the impact of competing stores and a year-on-year decrease in rice sales.

The gross profit margin was 26.4%, a decrease of 0.1 points from that of the same period of the previous fiscal year, due to the impact of rising product purchase prices and measures to strengthen pricing to maintain competitiveness.

As for selling and administrative expenses, the ratio of selling and administrative expense to net sales was 24.9%, an increase of 1.0 points from that of the same period of the previous fiscal year. While realizing wage

increases for employees, we implemented expense control; however, due to net sales falling short of the plan, the ratio of selling and administrative expenses to net sales exceeded the previous-year level.

As for profits at each stage, operating profit was ¥6,914 million (77.8% of that of the same period of the previous fiscal year), ordinary profit was ¥7,040 million (78.1% of that of the same period of the previous fiscal year) and profit attributable to owners of parent was ¥4,583 million (74.6% of that of the same period of the previous fiscal year), resulting in increased income and decreased profits.

The operating results for the six months ended August 31, 2026 showed that there were still some problems to solve in both net sales and profitability. From the third quarter and beyond, we will initially work to secure customer traffic.

(2) Explanation of Financial Position

(Assets)

Total assets as of August 31, 2026 were ¥228,618 million, an increase of ¥7,242 million compared with the end of the previous fiscal year.

Current assets were ¥45,741 million, an increase of ¥1,173 million compared with the end of the previous fiscal year, due mainly to an increase of ¥2,308 million in accounts receivable - trade.

Non-current assets were ¥182,877 million, an increase of ¥6,069 million compared with the end of the previous fiscal year, due mainly to increases of ¥3,108 million in construction in progress under “Other, net” and ¥1,289 million in land.

(Liabilities)

Liabilities were ¥104,718 million, an increase of ¥3,935 million compared with the end of the previous fiscal year.

Current liabilities were ¥58,028 million, an increase of ¥4,765 million compared with the end of the previous fiscal year, due mainly to an increase of ¥3,568 million in accounts payable - trade.

Non-current liabilities were ¥46,690 million, a decrease of ¥830 million compared with the end of the previous fiscal year, due mainly to a decrease of ¥468 million in long-term borrowings.

(Net assets)

Net assets were ¥123,900 million, an increase of ¥3,307 million compared with the end of the previous fiscal year, due mainly to an increase of ¥3,289 million in retained earnings.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

During the six months ended August 31, 2026, rising prices in the Japanese economy prompted a further increase in consumers’ inclination to curb spending and awareness of protecting their household finances. Against this backdrop, the Group experienced declines in customer traffic and the number of items purchased due to intensifying price competition with competitors and other factors, in addition to a pullback from the high sales level in the same period of the previous fiscal year. As a result, net sales remained below the initial plan.

On the profit front, absorbing costs through sales growth also became more difficult. In addition, the situation in the Middle East and other factors continued to push up procurement prices for packaging materials and other items, while energy costs, including electricity costs, remained elevated. These factors led to a lower gross profit margin and higher selling and administrative expenses.

These uncertainties in the external environment and cost increases are expected to persist into the third quarter and beyond.

In light of the above, the Company has revised its full-year consolidated financial results forecast for the fiscal year ending February 28, 2027, announced on April 10, 2026. For details, please refer to the “Notice of Revision to the Full-Year Consolidated Financial Results Forecast” released today.

Going forward, the Company will disclose any matters requiring disclosure as soon as they arise.

2. Semi-annual Consolidated Financial Statements and Principal Notes

(1) Semi-annual Consolidated Balance Sheets

(Million yen)

	As of February 28, 2026	As of August 31, 2026
Assets		
Current assets		
Cash and deposits	19,847	19,563
Accounts receivable - trade	5,725	8,034
Merchandise and finished goods	12,226	11,790
Raw materials and supplies	699	783
Other	6,068	5,568
Total current assets	44,567	45,741
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	88,816	89,525
Land	48,601	49,891
Other, net	15,056	19,104
Total property, plant and equipment	152,474	158,521
Intangible assets	2,193	1,941
Investments and other assets		
Retirement benefit asset	1,028	1,055
Deferred tax assets	3,179	3,252
Guarantee deposits	11,304	11,270
Other	6,633	6,839
Allowance for doubtful accounts	(5)	(5)
Total investments and other assets	22,140	22,414
Total non-current assets	176,808	182,877
Total assets	221,376	228,618

(Million yen)

	As of February 28, 2026	As of August 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	25,394	28,962
Short-term borrowings	200	200
Current portion of bonds payable	428	428
Current portion of long-term borrowings	10,152	10,311
Lease liabilities	86	64
Income taxes payable	3,149	2,686
Contract liabilities	3,696	3,345
Provision for bonuses	1,625	1,851
Provision for bonuses for directors (and other officers)	92	45
Other	8,437	10,132
Total current liabilities	53,262	58,028
Non-current liabilities		
Bonds payable	1,285	1,071
Long-term borrowings	31,508	31,039
Lease liabilities	37	17
Provision for share awards for directors (and other officers)	131	149
Guarantee deposited	6,721	6,479
Asset retirement obligations	7,120	7,249
Deferred tax liabilities	14	14
Other	698	667
Total non-current liabilities	47,520	46,690
Total liabilities	100,783	104,718
Net assets		
Shareholders' equity		
Share capital	3,912	3,912
Capital surplus	4,102	4,102
Retained earnings	112,044	115,334
Treasury shares	(221)	(221)
Total shareholders' equity	119,838	123,127
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	106	151
Remeasurements of defined benefit plans	647	620
Total accumulated other comprehensive income	754	772
Total net assets	120,592	123,900
Total liabilities and net assets	221,376	228,618

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income
Semi-annual Consolidated Statements of Income

(Million yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Net sales	207,566	213,297
Cost of sales	152,561	156,907
Gross profit	55,005	56,390
Operating revenue	3,445	3,607
Operating gross profit	58,450	59,997
Selling, general and administrative expenses	49,566	53,083
Operating profit	8,884	6,914
Non-operating income		
Interest and dividend income	39	44
Administrative service fee income	66	78
Subsidy income	27	43
Other	156	249
Total non-operating income	289	415
Non-operating expenses		
Interest expenses	131	211
Interest expenses on bonds	3	2
Commission for syndicated loans	—	51
Other	19	24
Total non-operating expenses	154	290
Ordinary profit	9,019	7,040
Extraordinary income		
Gain on sale of non-current assets	0	4
Total extraordinary income	0	4
Extraordinary losses		
Loss on retirement of non-current assets	76	196
Loss on disaster	—	9
Total extraordinary losses	76	206
Profit before income taxes	8,942	6,838
Income taxes - current	3,009	2,337
Income taxes - deferred	(211)	(82)
Total income taxes	2,798	2,255
Profit	6,144	4,583
Profit attributable to owners of parent	6,144	4,583

Semi-annual Consolidated Statements of Comprehensive Income

(Million yen)

	For the six months ended August 31, 2025	For the six months ended August 31, 2026
Profit	6,144	4,583
Other comprehensive income		
Valuation difference on available-for-sale securities	11	45
Remeasurements of defined benefit plans, net of tax	5	(26)
Total other comprehensive income	17	18
Comprehensive income	6,161	4,601
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,161	4,601
Comprehensive income attributable to non-controlling interests	—	—

(3) Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Notes on segment information, etc.)

[Segment information]

Six months ended August 31, 2025 (March 1, 2025 – August 31, 2025)

Information is omitted as the Group engages only in the retail business comprising a single segment.

Six months ended August 31, 2026 (March 1, 2026 – August 31, 2026)

Information is omitted as the Group engages only in the retail business comprising a single segment.