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April 20, 2026

Company name: ARCS COMPANY,LIMITED
Name of representative: Kiyoshi Yokoyama, Chairman, CEO
(Securities code: 9948; TSE Prime
Market and SSE)
Inquiries: Koichi Furukawa, Vice Chairman, CFO
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Notice Concerning Change in a Candidate for Independent Committee Member under the Policies to Respond to a Large-Scale Purchase of the Company's Shares (Takeover Response Policies)

Regarding the "Continuation of the Policies to Respond to a Large-Scale Purchase of the Company's Shares (Takeover Response Policies)" announced on April 13, 2026, the Company has received a request from Mr. Shinichi Tanaka, a candidate for the Independent Committee member, to decline the appointment due to personal reasons. Accordingly, the Company hereby announces that its Board of Directors has resolved at a meeting held today to select Mr. Akio Koike, outside Director of the Company, as a new candidate for the Independent Committee member, as described below.

1. A candidate for new Independent Committee member

Name Akio Koike (Born in July 1946)

Career summary

Jul. 1969	joined Japanese National Railways
Apr. 1987	Joined Hokkaido Railway Company
Jun. 2000	Representative Director, Senior Managing Director, and General Manager of Development Division
Jun. 2003	Representative Director and President
Jun. 2007	Representative Director and Chairman
Nov. 2011	Representative Director and President
Jun. 2013	Representative Director and Chairman
Jun. 2015	Outside Director of Medical System Network Co., Ltd. (current position)
May 2024	Outside Director of the Company (current position)

There is no special interest between the person concerned and the Company.

The Company has notified the financial instruments exchange in Japan where the Company is listed of the designation of Akio Koike, outside Director of the Company, as an independent officer.

2. Date of appointment : May 26, 2026