



January 30, 2026

**Consolidated Financial Results**  
**for the Third Quarter of the Fiscal Year Ending March 31, 2026 (FY3/26)**  
**(Nine Months Ended December 31, 2025)**

[Japanese GAAP]

Company name: OHSO FOOD SERVICE CORP. Listing: Tokyo Stock Exchange  
 Stock code: 9936 URL: <https://www.ohsho.co.jp/english/>  
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Scheduled date of payment of dividend: –  
 Preparation of supplementary materials for financial results: Yes  
 Holding of financial results meeting: None

*(All amounts are rounded down to the nearest million yen)*

**1. Consolidated Financial Results for the Third Quarter (April 1, 2025–December 31, 2025) of FY3/26**

(1) Consolidated results of operations (Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended Dec. 31, 2025	87,277	7.2	7,627	0.4	7,867	(0.3)	5,208	0.1
Nine months ended Dec. 31, 2024	81,445	7.8	7,594	1.0	7,886	1.9	5,206	(7.5)

Note: Comprehensive income (millions of yen) Nine months ended Dec. 31, 2025: 4,567 (down 11.8%)  
 Nine months ended Dec. 31, 2024: 5,178 (down 3.1%)

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended Dec. 31, 2025	97.92	–
Nine months ended Dec. 31, 2024	92.16	–

Note: We conducted a 3-for-1 stock split of common shares with the effective date of October 1, 2024. Net income per share was calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of Dec. 31, 2025	81,484	62,087	76.2
As of Mar. 31, 2025	96,632	74,238	76.8

Reference: Equity (millions of yen) As of Dec. 31, 2025: 62,087 As of Mar. 31, 2025: 74,238

**2. Dividends**

	Dividend per share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Mar. 31, 2025	–	75.00	–	28.00	–
Fiscal year ending Mar. 31, 2026	–	28.00	–		
Fiscal year ending Mar. 31, 2026 (forecasts)				28.00	56.00

Notes: 1. Revisions to the most recently announced dividend forecast: None  
 2. We conducted a 3-for-1 stock split of common shares with the effective date of October 1, 2024. The dividend at the end of the second quarter of the fiscal year ended March 31, 2025 would have been 25 yen per share and the annual dividend would have been 53 yen per share, on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

**3. Consolidated Forecasts for the Fiscal Year Ending March 31, 2026 (April 1, 2025–March 31, 2026)**

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	119,731	7.8	11,271	3.4	11,417	0.9	8,085	0.2	152.44

Note: Revisions to the most recently announced consolidated forecasts: None

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly added: –

Excluded: –

(2) Application of special accounting methods for presenting quarterly consolidated financial statements: None

(3) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Restatements: None

(4) Number of issued shares (common shares)

1) Number of shares issued at the end of the period (including treasury shares)

As of Dec. 31, 2025:	64,858,690 shares	As of Mar. 31, 2025:	69,858,690 shares
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2) Number of treasury shares at the end of the period

As of Dec. 31, 2025:	12,325,529 shares	As of Mar. 31, 2025:	13,348,629 shares
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3) Average number of shares outstanding during the period

Nine months ended Dec. 31, 2025:	53,191,458 shares	Nine months ended Dec. 31, 2024:	56,490,747 shares
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Note: We conducted a 3-for-1 stock split of common shares with the effective date of October 1, 2024. The average number of shares outstanding during the period was calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

**\* Review of the attached quarterly consolidated financial statements by a certified public accountant or an auditing firm: None**

**\* Explanation of appropriate use of earnings forecasts, and other special items**

Notes regarding forecasts of future performance

Net income per share in the consolidated forecasts for the fiscal year ending March 31, 2026 was calculated by taking into account the impact of treasury shares acquisition until December 31, 2025 and other factors.

Forecasts of future performance in this document are based on assumption judged to be valid and information currently available to the Company's management, but are not promises by the Company regarding future performance. Actual results may differ materially from the forecasts for a number of reasons. Please refer to "1. Overview of Results of Operations, Etc., (3) Consolidated Forecasts and Other Forward-looking Statements" on page 5 for forecast assumptions and notes of caution for usage.

How to view supplementary materials for financial results

The supplementary materials for financial results are disclosed on TDnet on the same day and are also posted on the Company's website.

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## 1. Overview of Results of Operations, Etc.

### (1) Results of Operations

Summary of consolidated results of operations for the first nine months of FY3/26 (April 1, 2025 to December 31, 2025)			
	Amounts (millions of yen)	% to sales	YoY change
Net sales	87,277	100.0%	107.2%
Operating profit	7,627	8.7%	100.4%
Ordinary profit	7,867	9.0%	99.7%
Profit attributable to owners of parent	5,208	6.0%	100.1%
<ul style="list-style-type: none"> <li>- Achieved record high net sales for four consecutive years and sales growth for five consecutive years. (Updating record high monthly sales for 47 consecutive months.)</li> <li>- Achieved operating profit growth for five consecutive years.</li> </ul>			

During the first nine months of the fiscal year ending March 31, 2026 (the “period under review”), the Japanese economy remained steady, supported by improvements in employment and income conditions. However, concerns about the economic outlook have intensified due to weakening consumer sentiment caused by prolonged inflation and the impact of U.S. trade policies.

In the restaurant industry, supported by steady inbound demand, demand for dining out remained firm. On the other hand, various cost pressures, including soaring raw material prices such as rice, rising labor costs, and increased expenses for store construction and equipment, have continued to put downward pressure on earnings on an ongoing basis. Combined with a growing consumer thriftiness, the business environment remains challenging.

Under these circumstances, the Group proactively invested in human capital as well as in stores and factories to fulfill our social mission to provide “comfortable dining space,” “heartwarming hospitality,” and “delicious foods” to our customers. In addition, the Group focused on further improvement of the quality, service, and cleanliness (QSC) standards, and continued to implement effective sales promotion measures.

As a result, the Company continued to achieve record high monthly sales on a same month basis for 47 consecutive months, and in August, updated the highest single month sales since its founding. Net sales for the period under review reached record high net sales for four consecutive years and increased revenue for five consecutive years. Operating profit also rose for five consecutive years.

The following is an overview of our initiatives and achievements during the period under review.

#### 1) Steady Improvement in QSC

Under the slogan, “Professional skills, professional taste, and professional pride. The power of delicious meals will change the future,” we continued initiatives such as cooking training programs, culinary knowledge training, and cooking skills certification examinations conducted by the Ohsho Academy, thereby steadily enhancing cooking knowledge and skills.

In addition, under the theme “More Delicious Gyoza no Ohsho, Challenge 2025,” we carried out a full-scale renewal of our noodles, pursuing improved chewiness, richness, and flavor. Furthermore, we developed new thick flat noodles that blend well with ramen soup and provide a strong presence and satisfying texture that stand up to other ingredients, thereby further enhancing the appeal of our existing menu offerings.

In terms of customer service, we conducted customer service training programs aimed at fostering hospitality that only humans can offer, as well as the development of customer service trainers. In addition, we introduced new kitchen staff uniforms that embody the pride of “professional chefs” while offering both comfort and functionality, and worked to enhance on-site performance.

In terms of cleanliness, by thoroughly implementing the cleaning manual, we ensured rigorous hygiene management. In parallel, we actively renovated stores to establish a safe, secure, and comfortable dining environment.

## 2) Effective sales promotion measures

For sales promotion, in the “Gyoza Club customer appreciation campaign for 2025,” we introduced a new Platinum membership tier, which resulted in the acquisition of a record high 1.32 million Gyoza Club members. Starting on June 27, we launched the “Gyoza Club customer appreciation campaign for 2026,” and as of the end of December, the number of members has been performing well, reaching 105.2% compared to the previous year.

In addition, we implemented various sales promotion initiatives, including the continued rollout of draft beer campaigns, uncooked gyoza sales, Double stamp campaigns, and the “Grand Appreciation Festival” and “Founding Anniversary Festival,” through which we distributed 250 yen discount coupons to express our sincere gratitude to customers for their continued support of Gyoza no Ohsho.

For merchandising strategy, we further enhanced the taste of our limited-time menu items, “Hiyashi Chuka” and “Spicy Hiyashi Chuka,” and also launched a new menu item, “Goku-Oh Gyoza no Ohsho Ramen,” as part of the Goku-Oh (“Ultimate Ohsho”) series on November 13. This item elevates our standard menu to a whole new level of taste. Alongside this launch, we expanded our lineup of topping options that allow customers to customize their dishes to their own preferences, thereby responding to increasingly diverse customer needs, and the new offerings have been well received.

In addition, starting on December 18, we began nationwide sales of three types of “Gyoza no Ohsho Lunch” available exclusively during weekday daytime hours, offering a quick and good-value dining option, with the aim of strengthening customer traffic during lunchtime.

## 3) Expansion of investment

### a. Investment in human capital

We, as a company where people create value, have regarded development of human resources as an important key and therefore provide all employees with a wide variety of learning opportunities for various training programs, including the above-mentioned programs and e-learning programs.

The Company implemented a pay raise of an average of 30,139 yen per employee (an 8.2% wage increase) in the revision of monthly salaries for FY3/26, exceeding the demand from the labor union. This marked the third consecutive year of both base pay raises and regular salary increases, bringing the total wage increase over the past three years to approximately 29%.

In order to proactively secure future talent, the Company increased the starting salary for new university graduates by 21,500 yen to 300,000 yen, along with ongoing wage increases.

For the summer bonus in 2025, in order to reward all employees who contributed to the Company’s strong performance, we provided a bonus exceeding the demand from the labor union by adding an extra 10% on top of the standard bonus table set at 100%.

For the winter bonus in the same year, we paid bonuses at 100% of the standard bonus table, representing a full response to the demand from the labor union. In addition, in order to enhance employees’ motivation to contribute to the Company’s sustainable performance improvement and value creation, we granted restricted stock of 184,925 shares, totaling 682 million yen, to 2,469 employees. Furthermore, we significantly increased the incentive contribution rate under the employee stock ownership plan from 5% to 20% of the contribution amount, and actively invested in human capital to support employees’ asset building.

### b. Investment in equipment

The Company upgraded foreign object inspection equipment to state-of-the-art systems at the Kumiya Factory and the Higashimatsuyama Factory, thereby enhancing its quality assurance framework. In addition, we renewed the gyoza production line at the Kyushu Factory with the latest equipment, achieving improvements in product quality and production capacity expansion, and greater efficiency in manufacturing processes.

Regarding new store openings during the period under review, the Company opened the Kameido store in May 2025, the Hanshin Amagasaki store in September, and the BLiX Chigasaki store in November. Since their opening, customer traffic has been strong and sales have been performing steadily.

Looking ahead, the Company plans to actively expand into the Tokyo metropolitan area and has already reviewed approximately 300 potential store locations. To ensure the successful execution of this strategy, the Company will establish a new hub for human resource development and recruitment in the Chuo-ku, Tokyo. Through this initiative,

the Company aims to accelerate store openings in the eastern Japan region.

c. Investment in digital transformation

We started optimizing IT infrastructure such as renewal of host systems and review of core systems as investments for promotion of digital transformation. Following the full rollout of the *Take-out Mobile Order* system, we have begun sequentially introducing it to franchise stores while also enhancing user convenience by linking the system with our official smartphone app to enable Gyoza Club member discounts at the time of pre-payment.

In addition, recognizing that proactive investment in the IT field is essential for improving operational efficiency and enhancing customer convenience, the Company newly established the IT Advisory Council as an advisory body to the Board of Directors. The council includes two external experts with specialized knowledge and experience in IT who are capable of providing objective evaluation and insight. Building on the establishment of this framework for optimizing system investments and promoting innovation, the Company will accelerate investments aimed at advancing digital transformation and AI (artificial intelligence) initiatives going forward.

4) Sustainability promotion

The free provision of “Bento for Kids” meals to “Kodomo Shokudo” or Children’s Cafeteria and other similar organizations nationwide, which has continued since 2021, has reached a cumulative total of 1.11 million meals with a value of approximately 300 million yen, deepening the Company’s contribution to local communities. In areas where there are few Ohsho stores, this is also an opportunity for children to learn about our Gyoza for the first time..

In addition, we carried out multifaceted social contribution activities, including disaster relief support through the dispatch of a kitchen truck to Notojima Island, Ishikawa Prefecture, and participation in a zero food waste campaign as part of the Tokyo Metropolitan Government’s circular economy initiatives.

For climate change issues, in line with the recommendations of the TCFD, we have implemented measures such as upgrading equipment to help reduce GHG emissions. In addition, we calculated CO<sub>2</sub> emissions from our business activities (Scopes 1 and 2) and from our supply chain (Scope 3) in FY2024, and confirmed that CO<sub>2</sub> emissions per unit of sales decreased compared with the previous fiscal year.

As a result, we achieved record-high monthly sales for 47 consecutive months since February 2022. Net sales for the period under review increased by 5,832 million yen, or 7.2% year-on-year, to a record high of 87,277 million yen.

Operating profit increased by 32 million yen or 0.4% year-on-year to 7,627 million yen, marking the fifth consecutive year of profit growth. This was due to an increase in sales, despite soaring raw material prices and rising labor costs.

Ordinary profit decreased by 19 million yen or 0.3% year-on-year to 7,867 million yen. This was mainly due to the impact of temporary insurance income recorded in the same period of the previous fiscal year.

Profit attributable to owners of parent increased by 2 million yen or 0.1% year-on-year to 5,208 million yen, due to proceeds from compensation for eviction.

Regarding the store network during the period under review, we opened two directly operated stores and six franchised stores, and closed two directly operated stores and five franchised stores. The result was a total network of 551 directly operated stores and 178 franchised stores, totaling 729 stores at the end of the period under review.

**(2) Financial Position**

In May 2025, the Company acquired 4,200 thousand treasury shares for 14,490 million yen and canceled 5,000 thousand treasury shares in order to further enhance shareholder returns and improve capital efficiency. As a result, cash and deposits as well as retained earnings were reduced, leading to a significant decrease in total assets and net assets compared to the end of the previous fiscal year.

Assets

The balance of total assets at the end of the period under review was 81,484 million yen, down 15,148 million yen or 15.7% from the end of the previous fiscal year. The main factors for the change are as follows.

Current assets decreased by 15,492 million yen or 36.0% from the end of the previous fiscal year to 27,599 million yen. This was mainly due to a decrease in cash and deposits.

Non-current assets increased by 344 million yen or 0.6% from the end of the previous fiscal year to 53,885 million yen. This was mainly due to an increase in buildings and structures.

#### Liabilities

The balance of total liabilities at the end of the period under review was 19,397 million yen, down 2,997 million yen or 13.4% from the end of the previous fiscal year. The main factors for the change are as follows.

Current liabilities decreased by 1,526 million yen or 9.5% from the end of the previous fiscal year to 14,484 million yen. The main reason was a decrease in income taxes payable.

Non-current liabilities decreased 1,471 million yen or 23.0% from the end of the previous fiscal year to 4,912 million yen. The main reason was a decrease in long-term borrowings. The balance of borrowings at the end of the period under review was 3,500 million yen.

#### Net assets

The balance of net assets at the end of the period under review was 62,087 million yen, down 12,150 million yen or 16.4% from the end of the previous fiscal year. The primary factor for the decrease was the acquisition of treasury shares amounting to 14,490 million yen. As a result, the equity ratio decreased from 76.8% at the end of the previous fiscal year to 76.2%.

#### Cash flows

Cash and cash equivalents (hereinafter, “net cash”) at the end of the period under review amounted to 22,122 million yen, down 15,998 million yen from the end of the previous fiscal year.

The main changes in cash flows from operating, investing, and financing activities for the period under review are described as below.

##### Cash flows from operating activities

Net cash provided by operating activities increased by 152 million yen or 2.4% year-on-year to 6,621 million yen. This was mainly due to an increase in proceeds from compensation for eviction.

The main factors include profit before income taxes of 7,840 million yen and depreciation of 2,393 million yen, which were partially offset by income taxes paid of 3,256 million yen.

##### Cash flows from investing activities

Net cash used in investing activities increased by 119 million yen or 3.5% year-on-year to 3,587 million yen. This was mainly due to an increase in purchase of property, plant and equipment.

The main factors include purchase of property, plant and equipment of 3,328 million yen.

##### Cash flows from financing activities

Net cash used in financing activities increased by 14,712 million yen or 340.1% year-on-year to 19,038 million yen. This was mainly due to an increase in expenditures for the acquisition of treasury shares.

The main factors include repayments of long-term borrowings of 1,500 million yen, expenditures for the acquisition of treasury shares of 14,490 million yen, and dividends paid of 3,048 million yen.

### **(3) Consolidated Forecasts and Other Forward-looking Statements**

We maintain the full-year consolidated forecasts of the fiscal year ending March 31, 2026 released in “Consolidated Financial Results for the Fiscal Year Ended March 31, 2025” dated May 15, 2025.

**2. Quarterly Consolidated Financial Statements and Notes****(1) Quarterly Consolidated Balance Sheets**

(Millions of yen)

	FY3/25 (As of Mar. 31, 2025)	Third quarter of FY3/26 (As of Dec. 31, 2025)
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	38,120	22,122
Accounts receivable-trade	3,508	3,285
Merchandise and finished goods	152	188
Raw materials	519	699
Other	794	1,308
Allowance for doubtful accounts	(2)	(4)
<b>Total current assets</b>	<b>43,092</b>	<b>27,599</b>
<b>Non-current assets</b>		
<b>Property, plant and equipment</b>		
Buildings and structures	62,530	64,132
Accumulated depreciation	(47,135)	(48,335)
Buildings and structures, net	15,394	15,797
Machinery, equipment and vehicles	7,282	7,512
Accumulated depreciation	(5,512)	(5,735)
Machinery, equipment and vehicles, net	1,769	1,776
Tools, furniture and fixtures	8,389	8,986
Accumulated depreciation	(5,933)	(6,372)
Tools, furniture and fixtures, net	2,455	2,614
Land	19,902	19,902
Construction in progress	73	197
<b>Total property, plant and equipment</b>	<b>39,596</b>	<b>40,289</b>
Intangible assets	318	457
<b>Investments and other assets</b>		
Investment securities	4,894	4,202
Guarantee deposits	4,705	4,621
Other	4,040	4,327
Allowance for doubtful accounts	(13)	(13)
<b>Total investments and other assets</b>	<b>13,626</b>	<b>13,138</b>
<b>Total non-current assets</b>	<b>53,540</b>	<b>53,885</b>
<b>Total assets</b>	<b>96,632</b>	<b>81,484</b>

	(Millions of yen)	
	FY3/25 (As of Mar. 31, 2025)	Third quarter of FY3/26 (As of Dec. 31, 2025)
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable-trade	3,087	3,580
Current portion of long-term borrowings	2,000	2,000
Income taxes payable	2,002	763
Provision for bonuses	1,065	571
Other	7,855	7,568
<b>Total current liabilities</b>	<b>16,011</b>	<b>14,484</b>
<b>Non-current liabilities</b>		
Long-term borrowings	3,000	1,500
Asset retirement obligations	2,566	2,596
Other	816	815
<b>Total non-current liabilities</b>	<b>6,383</b>	<b>4,912</b>
<b>Total liabilities</b>	<b>22,394</b>	<b>19,397</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	8,166	8,166
Capital surplus	9,562	9,529
Retained earnings	66,344	61,904
Treasury shares	(10,556)	(17,591)
<b>Total shareholders' equity</b>	<b>73,516</b>	<b>62,007</b>
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	2,817	2,343
Revaluation reserve for land	(2,540)	(2,540)
Foreign currency translation adjustment	7	13
Remeasurements of defined benefit plans	437	264
<b>Total accumulated other comprehensive income</b>	<b>721</b>	<b>79</b>
<b>Total net assets</b>	<b>74,238</b>	<b>62,087</b>
<b>Total liabilities and net assets</b>	<b>96,632</b>	<b>81,484</b>

**(2) Quarterly Consolidated Statements of Income and Comprehensive Income****Quarterly Consolidated Statements of Income**

(Millions of yen)

	First nine months of FY3/25 (Apr. 1, 2024–Dec. 31, 2024)	First nine months of FY3/26 (Apr. 1, 2025–Dec. 31, 2025)
Net sales	81,445	87,277
Cost of sales	25,859	28,332
Gross profit	55,585	58,945
Selling, general and administrative expenses	47,990	51,318
Operating profit	7,594	7,627
Non-operating income		
Interest income	1	3
Dividend income	87	134
Franchise chain accession fee	83	78
Rental income from land and buildings	43	34
Equipment usage fee	87	100
Miscellaneous income	152	103
Total non-operating income	456	455
Non-operating expenses		
Interest expenses	25	32
Rental expenses	69	97
Meal support expenses for Kodomo Shokudo	47	62
Miscellaneous losses	20	22
Total non-operating expenses	163	215
Ordinary profit	7,886	7,867
Extraordinary income		
Gain on sale of non-current assets	1	2
Compensation for eviction	–	120
Total extraordinary income	1	123
Extraordinary losses		
Loss on retirement of non-current assets	77	143
Loss on sale of non-current assets	–	0
Impairment losses	5	7
Total extraordinary losses	82	150
Profit before income taxes	7,806	7,840
Income taxes-current	2,152	2,162
Income taxes-deferred	447	469
Total income taxes	2,600	2,631
Profit	5,206	5,208
Profit attributable to non-controlling interests	–	–
Profit attributable to owners of parent	5,206	5,208

**Quarterly Consolidated Statements of Comprehensive Income**

(Millions of yen)

	First nine months of FY3/25 (Apr. 1, 2024–Dec. 31, 2024)	First nine months of FY3/26 (Apr. 1, 2025–Dec. 31, 2025)
Profit	5,206	5,208
Other comprehensive income		
Valuation difference on available-for-sale securities	181	(474)
Foreign currency translation adjustment	(2)	5
Remeasurements of defined benefit plans, net of tax	(206)	(173)
Total other comprehensive income	(27)	(641)
Comprehensive income	5,178	4,567
Comprehensive income attributable to:		
Owners of parent	5,178	4,567
Non-controlling interests	–	–

**(3) Quarterly Consolidated Statements of Cash Flows**

(Millions of yen)

	First nine months of FY3/25 (Apr. 1, 2024–Dec. 31, 2024)	First nine months of FY3/26 (Apr. 1, 2025–Dec. 31, 2025)
Cash flows from operating activities		
Profit before income taxes	7,806	7,840
Depreciation	2,287	2,393
Impairment losses	5	7
Increase (decrease) in allowance for doubtful accounts	1	1
Decrease (increase) in retirement benefit asset	(336)	(290)
Interest and dividend income	(88)	(138)
Interest expenses	25	32
Compensation for eviction	–	(120)
Loss (gain) on sale of non-current assets	(1)	(2)
Loss on retirement of non-current assets	77	143
Decrease (increase) in trade receivables	(3)	223
Decrease (increase) in inventories	(298)	(215)
Increase (decrease) in trade payables	771	493
Increase (decrease) in accrued consumption taxes	(378)	(16)
Other, net	(434)	(698)
Subtotal	9,433	9,652
Interest and dividends received	88	138
Interest paid	(25)	(34)
Proceed from compensation for eviction	–	120
Income taxes paid	(3,026)	(3,256)
Net cash provided by (used in) operating activities	6,469	6,621
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,133)	(3,328)
Proceeds from sale of property, plant and equipment	2	2
Loan advances	(27)	–
Proceeds from collection of loans receivable	34	6
Payments of guarantee deposits	(122)	(18)
Other, net	(222)	(249)
Net cash provided by (used in) investing activities	(3,467)	(3,587)
Cash flows from financing activities		
Repayments of long-term borrowings	(1,500)	(1,500)
Purchase of treasury shares	(1)	(14,490)
Dividends paid	(2,824)	(3,048)
Net cash provided by (used in) financing activities	(4,326)	(19,038)
Effect of exchange rate change on cash and cash equivalents	(2)	5
Net increase (decrease) in cash and cash equivalents	(1,327)	(15,998)
Cash and cash equivalents at beginning of period	36,296	38,120
Cash and cash equivalents at end of period	34,969	22,122

#### **(4) Notes to Quarterly Consolidated Financial Statements**

##### **Segment Information**

The Group does not provide segment information because it has only a single business segment, which is the Chinese food business.

##### **Significant Changes in Shareholders' Equity**

###### Acquisition of treasury shares

Based on a resolution of the Board of Directors on May 15, 2025, the Company acquired 4,200 thousand treasury shares. As a result, treasury shares increased by 14,490 million yen during the period under review.

###### Cancellation of treasury shares

Based on the resolution of the Board of Directors on May 15, 2025, the Company cancelled 5,000 thousand treasury shares on May 30, 2025. As a result, during the period under review, capital surplus decreased by 535 million yen, retained earnings decreased by 6,601 million yen, and treasury shares decreased by 7,136 million yen.

##### **Going Concern Assumption**

Not applicable.

*This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.*