

May 15, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Inaba Denki Sangyo Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 9934
 URL: <https://www.inaba.co.jp>
 Representative: Seiichi Kita, President and Representative Director
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 Scheduled date of annual general meeting of shareholders: June 20, 2025
 Scheduled date to commence dividend payments: June 23, 2025
 Scheduled date to file annual securities report: June 24, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	384,012	11.2	25,556	19.9	26,698	18.2	18,783	20.2
March 31, 2024	345,369	9.0	21,322	14.4	22,589	11.4	15,623	1.3

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥18,499 million [4.0%]
 For the fiscal year ended March 31, 2024: ¥17,794 million [12.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	333.84	329.59	11.2	9.9	6.7
March 31, 2024	279.35	276.42	10.0	8.9	6.2

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	278,983	173,023	61.8	3,072.71
March 31, 2024	262,811	162,269	61.5	2,886.62

Reference: Equity
 As of March 31, 2025: ¥172,429 million
 As of March 31, 2024: ¥161,586 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	23,279	(10,455)	(8,371)	66,062
March 31, 2024	15,097	(577)	(7,043)	61,495

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	60.00	-	70.00	130.00	7,283	46.5	4.6
Fiscal year ended March 31, 2025	-	60.00	-	80.00	140.00	7,871	41.9	4.7
Fiscal year ending March 31, 2026 (Forecast)	-	70.00	-	70.00	140.00		40.5	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	392,000	2.1	26,700	4.5	27,400	2.6	19,400	3.3	345.71

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None
- (3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)	
As of March 31, 2025	56,824,200 shares
As of March 31, 2024	56,419,000 shares
(ii) Number of treasury shares at the end of the period	
As of March 31, 2025	707,604 shares
As of March 31, 2024	441,211 shares
(iii) Average number of shares outstanding during the period	
Fiscal year ended March 31, 2025	56,265,096 shares
Fiscal year ended March 31, 2024	55,927,320 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	57,495	62,062
Notes receivable - trade	7,125	4,011
Electronically recorded monetary claims - operating	35,881	33,751
Accounts receivable - trade	66,870	72,470
Contract assets	0	25
Securities	12,000	15,000
Merchandise and finished goods	20,711	22,680
Work in process	420	367
Raw materials and supplies	3,257	2,763
Other	1,800	2,591
Allowance for doubtful accounts	(2)	(3)
Total current assets	205,561	215,720
Non-current assets		
Property, plant and equipment		
Buildings and structures	17,987	18,594
Accumulated depreciation	(12,282)	(12,687)
Buildings and structures, net	5,704	5,907
Machinery, equipment and vehicles	3,863	3,705
Accumulated depreciation	(3,247)	(3,195)
Machinery, equipment and vehicles, net	615	510
Tools, furniture and fixtures	8,201	8,569
Accumulated depreciation	(7,483)	(7,844)
Tools, furniture and fixtures, net	717	724
Land	14,090	14,099
Construction in progress	142	165
Other	404	28
Total property, plant and equipment	21,674	21,435
Intangible assets	1,446	2,673
Investments and other assets		
Investment securities	19,645	19,974
Long-term time deposits	11,000	15,000
Deferred tax assets	72	328
Other	3,411	3,857
Allowance for doubtful accounts	(1)	(5)
Total investments and other assets	34,128	39,154
Total non-current assets	57,249	63,262
Total assets	262,811	278,983

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	6,383	7,330
Accounts payable - trade	70,846	75,028
Short-term borrowings	413	232
Income taxes payable	5,192	4,941
Advances received	693	815
Provision for bonuses	6,151	7,363
Provision for bonuses for directors (and other officers)	134	125
Other	4,701	4,353
Total current liabilities	94,515	100,190
Non-current liabilities		
Deferred tax liabilities	389	54
Retirement benefit liability	51	45
Other	5,584	5,670
Total non-current liabilities	6,025	5,769
Total liabilities	100,541	105,959
Net assets		
Shareholders' equity		
Share capital	13,962	14,521
Capital surplus	14,171	14,729
Retained earnings	126,868	138,223
Treasury shares	(1,411)	(2,756)
Total shareholders' equity	153,590	164,717
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,260	6,861
Deferred gains or losses on hedges	(0)	(0)
Foreign currency translation adjustment	736	851
Total accumulated other comprehensive income	7,996	7,711
Share acquisition rights	683	593
Total net assets	162,269	173,023
Total liabilities and net assets	262,811	278,983

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	345,369	384,012
Cost of sales	288,316	318,926
Gross profit	57,053	65,086
Selling, general and administrative expenses	35,730	39,529
Operating profit	21,322	25,556
Non-operating income		
Interest income	72	161
Dividend income	581	694
Foreign exchange gains	394	35
Settlement received	1	-
Other	323	356
Total non-operating income	1,372	1,248
Non-operating expenses		
Interest expenses	18	19
Loss on cancellation of insurance policies	51	45
Other	36	42
Total non-operating expenses	106	106
Ordinary profit	22,589	26,698
Extraordinary income		
Gain on sale of investment securities	339	188
Gain on sale of non-current assets	7	3
Total extraordinary income	346	192
Extraordinary losses		
Impairment losses	-	173
Loss on valuation of shares of subsidiaries and associates	-	34
Loss on retirement of non-current assets	3	27
Loss on sale of non-current assets	0	-
Total extraordinary losses	3	235
Profit before income taxes	22,932	26,654
Income taxes - current	7,592	8,416
Income taxes - deferred	(283)	(545)
Total income taxes	7,309	7,870
Profit	15,623	18,783
Profit attributable to owners of parent	15,623	18,783

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	15,623	18,783
Other comprehensive income		
Valuation difference on available-for-sale securities	1,925	(399)
Deferred gains or losses on hedges	3	0
Foreign currency translation adjustment	242	115
Total other comprehensive income	2,171	(284)
Comprehensive income	17,794	18,499
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	17,794	18,499

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	13,962	14,171	118,521	(1,982)	144,672
Cumulative effects of changes in accounting policies			102		102
Restated balance	13,962	14,171	118,624	(1,982)	144,775
Changes during period					
Issuance of new shares - exercise of share acquisition rights					-
Dividends of surplus			(7,261)		(7,261)
Profit attributable to owners of parent			15,623		15,623
Purchase of treasury shares				(1,580)	(1,580)
Disposal of treasury shares			(117)	2,151	2,034
Net changes in items other than shareholders' equity					
Total changes during period	-	-	8,243	570	8,814
Balance at end of period	13,962	14,171	126,868	(1,411)	153,590

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	5,335	(4)	493	5,824	731	151,228
Cumulative effects of changes in accounting policies						102
Restated balance	5,335	(4)	493	5,824	731	151,331
Changes during period						
Issuance of new shares - exercise of share acquisition rights						-
Dividends of surplus						(7,261)
Profit attributable to owners of parent						15,623
Purchase of treasury shares						(1,580)
Disposal of treasury shares						2,034
Net changes in items other than shareholders' equity	1,925	3	242	2,171	(48)	2,123
Total changes during period	1,925	3	242	2,171	(48)	10,938
Balance at end of period	7,260	(0)	736	7,996	683	162,269

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	13,962	14,171	126,868	(1,411)	153,590
Cumulative effects of changes in accounting policies					-
Restated balance	13,962	14,171	126,868	(1,411)	153,590
Changes during period					
Issuance of new shares - exercise of share acquisition rights	558	558			1,116
Dividends of surplus			(7,300)		(7,300)
Profit attributable to owners of parent			18,783		18,783
Purchase of treasury shares				(2,700)	(2,700)
Disposal of treasury shares			(128)	1,356	1,227
Net changes in items other than shareholders' equity					
Total changes during period	558	558	11,355	(1,344)	11,127
Balance at end of period	14,521	14,729	138,223	(2,756)	164,717

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	7,260	(0)	736	7,996	683	162,269
Cumulative effects of changes in accounting policies						-
Restated balance	7,260	(0)	736	7,996	683	162,269
Changes during period						
Issuance of new shares - exercise of share acquisition rights						1,116
Dividends of surplus						(7,300)
Profit attributable to owners of parent						18,783
Purchase of treasury shares						(2,700)
Disposal of treasury shares						1,227
Net changes in items other than shareholders' equity	(399)	0	115	(284)	(89)	(373)
Total changes during period	(399)	0	115	(284)	(89)	10,753
Balance at end of period	6,861	(0)	851	7,711	593	173,023

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	22,932	26,654
Depreciation	1,975	1,718
Impairment losses	-	173
Increase (decrease) in provision for bonuses	624	1,212
Increase (decrease) in provision for bonuses for directors (and other officers)	(4)	(9)
Interest and dividend income	(653)	(856)
Interest expenses	18	19
Loss (gain) on sale of investment securities	(339)	(188)
Decrease (increase) in trade receivables	(5,357)	(369)
Decrease (increase) in inventories	(2,112)	(1,416)
Increase (decrease) in trade payables	1,467	5,107
Increase (decrease) in accrued consumption taxes	765	(151)
Increase (decrease) in guarantee deposits received	73	92
Increase/decrease in other assets/liabilities	189	(1,129)
Other, net	49	275
Subtotal	19,628	31,133
Interest and dividends received	652	848
Interest paid	(19)	(18)
Income taxes paid	(5,165)	(8,683)
Net cash provided by (used in) operating activities	15,097	23,279
Cash flows from investing activities		
Payments into time deposits	(18,000)	(25,000)
Proceeds from withdrawal of time deposits	19,000	18,000
Proceeds from redemption of securities	-	500
Purchase of property, plant and equipment	(1,419)	(1,069)
Proceeds from sale of property, plant and equipment	9	3
Purchase of intangible assets	(539)	(1,588)
Purchase of investment securities	(33)	(1,449)
Proceeds from sale of investment securities	426	318
Other, net	(20)	(170)
Net cash provided by (used in) investing activities	(577)	(10,455)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	-	(232)
Purchase of treasury shares	(1,580)	(2,700)
Proceeds from exercise of employee share options	1,821	1,889
Dividends paid	(7,259)	(7,299)
Other, net	(25)	(27)
Net cash provided by (used in) financing activities	(7,043)	(8,371)
Effect of exchange rate change on cash and cash equivalents	138	113
Net increase (decrease) in cash and cash equivalents	7,613	4,566
Cash and cash equivalents at beginning of period	53,882	61,495
Cash and cash equivalents at end of period	61,495	66,062