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May 20, 2026

Company name: **SUGIMOTO & CO., LTD.**  
Representative: Masayuki Sugimoto  
Representative Director and President  
Executive Officer  
(Securities code: 9932; Prime Market,  
Tokyo Stock Exchange)  
Contact: Junji Nakane  
Executive Officer, Management  
Division Manager  
(Telephone: +81-6-6538-2661)

**Notice Concerning Cancellation of Own Shares**  
**(Cancellation of Own Shares Pursuant to the Provisions of Article 178 of the Companies Act)**

SUGIMOTO & CO., LTD. (hereinafter, the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on May 20, 2026, to cancel its own shares pursuant to the provisions of Article 178 of the Companies Act, as described below. The Company’s policy is to hold its own shares up to approximately 5% of the total number of issued shares, and to cancel any shares exceeding this limit in principle.

1. Class of shares to be cancelled: Shares of common stock of the Company
2. Total number of shares to be cancelled: 4,400,300 shares (19.3% of the total number of issued shares before cancellation)
3. Scheduled date of cancellation: June 30, 2026

(Reference)

The total number of issued shares after cancellation will be 18,398,174 shares.