


 December 2025 Flash Report vs. LY

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Total		2025												2026						
		Apr.	May	Jun.	1st Q	Jul.	Aug.	Sep.	2nd Q	1st H	Oct.	Nov.	Dec.	3rd Q	Jan.	Feb.	Mar.	4th Q	2nd H	YTD
Total Company	Sales	106.0%	99.7%	101.4%	102.1%	109.9%	119.2%	114.0%	113.9%	108.5%	113.0%	112.7%	118.7%	114.9%					114.9%	110.9%
	Footfall	99.5%	98.5%	98.0%	98.6%	99.2%	111.0%	104.1%	104.5%	101.7%	104.0%	107.1%	103.8%	104.9%					104.9%	102.8%
	Ave. Customer Spend	106.6%	101.2%	103.4%	103.5%	110.8%	107.4%	109.4%	109.0%	106.7%	108.6%	105.2%	114.4%	109.5%					109.5%	107.8%
Existing Store	Sales	103.6%	98.1%	98.1%	99.6%	107.1%	112.3%	112.6%	110.6%	105.5%	114.3%	111.1%	111.2%	112.2%					112.2%	107.9%
	Footfall	97.0%	95.4%	92.9%	95.0%	94.4%	104.1%	101.0%	99.7%	97.4%	104.2%	101.4%	94.5%	99.4%					99.4%	98.1%
	Ave. Customer Spend	106.8%	102.9%	105.6%	104.8%	113.4%	107.9%	111.5%	110.9%	108.3%	109.6%	109.5%	117.7%	112.9%					112.9%	110.0%

(Note) The figures are calculated before the application of the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) etc.

(Unit : store) Upper part : # stores in 2025/26 Lower part : increase/decrease vs same month LY

The Number of Stores	2025										2026			Store Summary		
	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.				
Number of stores as of the end of month	102	103	103	104	104	103	103	108	108							
	1	2	+3	+4	+4	+2	+3	+8	+8							
	86	87	87	88	88	87	87	90	90							
	+3	+4	+4	+5	+5	+3	+3	+7	+7							
	3	3	3	3	3	3	3	3	3							
	0	0	0	0	0	0	0	0	0							
	1	1	1	1	1	1	1	1	1							
	0	0	0	0	0	0	0	0	0							
	1	1	1	1	1	1	1	2	2							
	0	0	0	0	0	0	0	+1	+1							
	11	11	11	11	11	11	11	12	12							
	-3	-3	-2	-2	-2	-2	-1	0	0							
Number of existing stores	95	95	95	95	95	95	94	94	96							

Monthly Summary