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April 3, 2026

To Whom It May Concern

Company name: KATO SANGYO CO., LTD.
Name of representative: Kazuya Kato,
Representative Director and
President Executive Officer
Securities code: 9869 (TSE Prime Market)
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Notice Concerning Status and Completion of Acquisition of Treasury Stock

(Acquisition of treasury stock based on the provisions of Article 459, Paragraph 1 of the Companies Act)

The company hereby give notice of the status of the acquisition of treasury stock based on the provisions of Article 459, Paragraph 1 of the Companies Act and Article 34 of the Articles of Incorporation, as resolved at the Board of Directors meeting held on May 9, 2025.

The company also announces that, with this acquisition, the acquisition of treasury stock based on the resolution of the Board of Directors meeting held on May 9, 2025, has been completed.

- | | |
|--|---|
| 1. Types of shares acquired | Common shares of the company |
| 2. Total number of shares acquired | 67,500 shares |
| 3. Total acquisition value of the shares | 432,651,000 yen |
| 4. Acquisition period | From March 1, 2026 to March 31, 2026 (delivery basis) |
| 5. Acquisition method | Market purchases on the Tokyo Stock Exchange |

(Reference)

1. Details of the resolution at the Board of Directors meeting held on May 9, 2025

- | | |
|---|---|
| (1) Types of shares to be acquired | Common shares of the company |
| (2) Total number of shares to be acquired | 2 million shares (upper limit)
(6.4% of total outstanding shares (excluding treasury stock)) |
| (3) Total acquisition value of the shares | 10 billion yen (upper limit) |
| (4) Acquisition period | From May 12, 2025 to March 31, 2026 (plan) |
| (5) Acquisition method | [1] Market purchases on the Tokyo Stock Exchange
[2] Market purchases through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) |

*We will provide further guidance with regard to [2] if such a purchase occurs.

2. Cumulative number of treasury stock acquired as of March 31, 2026 based on the above resolution

- | | |
|---|-------------------|
| (1) Total number of shares acquired: | 976,600 shares |
| (2) Total acquisition value of the shares | 5,902,891,000 yen |