May 9, 2025

### **Consolidated Financial Results** for the Six Months Ended March 31, 2025 (Under Japanese GAAP)

Company name:	KATO SANGYO CO., LTD.	
Listing:	Tokyo Stock Exchange	
Securities code:	9869	
URL:	https://www.katosangyo.co.jp	
Representative:	Kazuya Kato, Representative Director and President E	Executive Officer
Inquiries:	Shigenori Tsuguie, Director and Senior Executive Off	icer Chief of Administration Headquarters
Telephone:	+81-798-33-7650	
Scheduled date to file	semi-annual securities report:	May 15, 2025
Scheduled date to con	nmence dividend payments:	June 3, 2025
Preparation of suppler	mentary material on financial results:	Yes
Holding of financial r	esults briefing:	Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

#### Consolidated financial results for the six months ended March 31, 2025 (from October 1, 2024 to March 31, 2025) 1.

#### (1) Consolidated operating results

(1) Consolidated of	(1) Consolidated operating results (Percentages indicate year-on-year changes.)								
	Operating rev	enues	Operating profit		Ordinary profit		Profit attributable to owners of parent		
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
March 31, 2025	610,360	4.5	10,146	6.3	11,040	5.7	7,254	(5.5)	
March 31, 2024	583,846	7.2	9,541	7.5	10,442	6.5	7,672	19.4	
Note: Comprehensive	te: Comprehensive income For the six months ended March 31, 2025: ¥6,289 million [(48.5)%]								

For the six months ended March 31, 2024: ¥12,221 million [70.9%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
March 31, 2025	232.83	-
March 31, 2024	235.59	-

### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2025	452,017	166,979	35.3
September 30, 2024	454,688	162,893	34.3

Reference: Equity

As of March 31, 2025: As of September 30, 2024: ¥159,408 million ¥155,751 million

Note: The "Accounting Standards for Corporate Tax, Inhabitant Tax, and Business Tax" (Accounting Standards for Enterprises No. 27 as of October 28, 2022) have been applied since the beginning of the interim consolidated accounting period, and the figures for the fiscal year ending September 30, 2024 are the figures after retroactive application.

#### Cash dividends 2.

	Annual dividends per share						
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended September 30, 2024	-	55.00	-	65.00	120.00		
Fiscal year ending September 30, 2025	-	70.00					
Fiscal year ending September 30, 2025 (Forecast)				70.00	140.00		

Note: Revisions to the forecast of cash dividends most recently announced: None

2 Breakdown of year-end dividends for the fiscal year ending September 30, 2024: Ordinary dividend of 62.00 yen, special dividend of 3.00 yen

### 3. Forecast of consolidated financial results for the fiscal year ending September 30, 2025 (from October 1, 2024 to September 30, 2025)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating p	orofit	Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending September 30, 2025	1,208,000	3.3	16,650	(1.2)	18,300	(2.1)	11,830	(18.2)	379.71

Note: Revisions to the earnings forecasts most recently announced: None

#### \* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements:None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

Note: For details, see "2. Interim Consolidated Financial Statements and Main Notes (4) Notes on Interim Consolidated Financial Statements (Notes on Changes in Accounting Policy)"

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	35,000,000 shares
As of September 30, 2024	35,000,000 shares
	·

(ii) Number of treasury shares at the end of the period

	As of March 31, 2025	3,842,326 shares				
	As of September 30, 2024	3,844,866 shares				
(iii)	iii) Average number of shares outstanding during the period(cumulative from the beginning of the fiscal year)					
	Six months ended March 31, 2025	31,156,223 shares				
	Six months ended March 31, 2024	32,566,539 shares				

Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

(Method of accessing supplementary material on financial results)

Supplementary explanatory materials for financial results will be posted on the Company's website.

# Semi-annual consolidated balance sheet

		(Millions of ye
	As of September 30, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	90,836	72,385
Notes and accounts receivable - trade	168,691	179,590
Investments in leases	728	732
Securities	500	1,000
Merchandise and finished goods	36,810	40,180
Work in process	0	12
Raw materials and supplies	507	581
Other	8,078	9,045
Allowance for doubtful accounts	(620)	(612)
Total current assets	305,532	302,914
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	19,900	19,357
Machinery, equipment and vehicles, net	4,319	4,105
Tools, furniture and fixtures, net	1,272	1,302
Land	26,681	26,69
Leased assets, net	1,143	1,10
Construction in progress	1,442	2,820
Other, net	734	600
Total property, plant and equipment	55,493	55,990
Intangible assets		
Goodwill	1,617	1,358
Customer-related intangible assets	74	68
Software	5,476	6,870
Telephone subscription right	46	40
Other	68	58
Total intangible assets	7,282	8,40
Investments and other assets		
Investment securities	58,082	55,728
Guarantee deposits	6,503	7,210
Investment property, net	2,962	3,178
Deferred tax assets	343	299
Retirement benefit asset	3,907	3,969
Investments in leases	9,475	9,108
Other	5,179	5,280
Allowance for doubtful accounts	(74)	(70
Total investments and other assets	86,381	84,710
Total non-current assets	149,156	149,103
Total assets	454,688	452,017

(Millions of yen)

	As of September 30, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	237,965	233,585
Short-term borrowings	4,903	5,88
Current portion of long-term borrowings	198	13.
Lease liabilities	1,437	1,43
Accounts payable - other	11,658	11,212
Accrued expenses	382	40
Income taxes payable	5,231	3,77
Accrued consumption taxes	850	26
Provision for bonuses	1,527	1,67
Provision for bonuses for directors (and other officers)	74	5
Other	1,696	1,74
Total current liabilities	265,926	260,16
Non-current liabilities		
Long-term borrowings	273	26
Lease liabilities	7,812	7,25
Deferred tax liabilities	8,931	8,57
Provision for retirement benefits for directors (and other officers)	286	28
Retirement benefit liability	5,504	5,46
Asset retirement obligations	172	17
Other	2,888	2,84
Total non-current liabilities	25,868	24,87
Total liabilities	291,795	285,03
Net assets		
Shareholders' equity		
Share capital	5.934	5,93
Capital surplus	8,426	8,42
Retained earnings	127,354	132,58
Treasury shares	(12,954)	(12,946
Total shareholders' equity	128,760	133,99
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	22,389	20,54
Deferred gains or losses on hedges	(0)	,
Foreign currency translation adjustment	3,831	4,14
Remeasurements of defined benefit plans	770	72
Total accumulated other comprehensive income	26,991	25,41
Non-controlling interests	7,141	7,57
Total net assets	162,893	166,97
Total liabilities and net assets	454,688	452,01

# Semi-annual consolidated statement of income

	Six months ended March 31, 2024	(Millions of yen) Six months ended March 31, 2025
Operating revenue	•	
Net sales	566,551	592,697
Other operating revenue	17,295	17,663
Total operating revenue	583,846	610,360
Operating costs		
Cost of sales	527,807	551,097
Other costs	14,226	14,810
Total operating costs	542,033	565,907
Gross profit	38,743	41,599
Operating gross profit	41,812	44,453
Selling, general and administrative expenses	32,271	34,306
Operating profit	9,541	10,146
Non-operating income		
Interest income	132	150
Dividend income	459	427
Share of profit of entities accounted for using equity method	40	41
Rental income from real estate	337	357
Electricity sale income	48	48
Other	284	245
Total non-operating income	1,302	1,271
Non-operating expenses		
Interest expenses	158	164
Foreign exchange losses	1	11
Rental expenses on real estate	159	150
Provision of allowance for doubtful accounts	5	0
Electricity sale expenses	21	21
Other	54	28
Total non-operating expenses	401	377
Ordinary profit	10,442	11,040

(Millions of yen) Six months ended Six months ended March 31, 2024 March 31, 2025 Extraordinary income Gain on sale of non-current assets 231 10 Gain on sale of investment securities 1,727 560 Subsidy income 66 \_ 1,959 Total extraordinary income 638 Extraordinary losses Loss on sale and retirement of non-current assets 15 10 Loss on disaster 3 -Loss on valuation of investment securities 73 \_ Loss on cancellation of leases 0 0 Loss on business restructuring 57 -71 System failure response costs \_ Total extraordinary losses 149 82 Profit before income taxes 12,252 11,597 3,944 3,658 Income taxes - current Income taxes - deferred 0 105 Total income taxes 3,945 3,763 Profit 7,833 8,307 Profit attributable to non-controlling interests 634 579 Profit attributable to owners of parent 7,672 7,254

## Semi-annual consolidated statement of comprehensive income

(Millions of yen) Six months ended Six months ended March 31, 2024 March 31, 2025 Profit 8,307 7,833 Other comprehensive income 4,199 (1,806) Valuation difference on available-for-sale securities Deferred gains or losses on hedges (0) 2 (224) Foreign currency translation adjustment 258 Remeasurements of defined benefit plans, net of tax (15) (42) Share of other comprehensive income of entities accounted for using equity (45) 44 method 3,913 (1,544) Total other comprehensive income Comprehensive income 12,221 6,289 Comprehensive income attributable to Comprehensive income attributable to owners of parent 11,553 5,676 Comprehensive income attributable to non-controlling interests 667 613

# Semi-annual consolidated statement of cash flows

	Six months ended March 31, 2024	(Millions of yen) Six months ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	12,252	11,597
Depreciation	2,566	2,839
Amortization of goodwill	185	231
Increase (decrease) in allowance for doubtful accounts	7	(11)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(168)	(1)
Increase (decrease) in provision for bonuses	94	143
Increase (decrease) in provision for bonuses for directors (and other officers)	(54)	(20)
Decrease (increase) in retirement benefit asset	(161)	(131)
Increase (decrease) in retirement benefit liability	(81)	(18)
Interest and dividend income	(592)	(577)
Interest expenses	158	164
Foreign exchange losses (gains)	(5)	(3)
Share of loss (profit) of entities accounted for using equity method	(40)	(41)
Loss (gain) on sale of investment securities	(1,727)	(560)
Loss (gain) on valuation of investment securities	73	-
Loss (gain) on sale of property, plant and equipment	(227)	(10)
Loss on retirement of property, plant and equipment	11	9
Loss on cancellation of leases	0	0
Loss on disaster	3	-
Subsidy income	-	(66)
Loss on business restructuring	57	-
Decrease (increase) in trade receivables	(3,735)	(10,625)
Decrease (increase) in inventories	(2,118)	(3,305)
Increase (decrease) in trade payables	(3,941)	(4,426)
Decrease (increase) in investments in leases	359	362
Other, net	(149)	(2,362)
Subtotal	2,766	(6,816)
Interest and dividends received	583	659
Interest paid	(158)	(164)
Income taxes paid	(2,915)	(5,027)
Payments associated with disaster loss	(2)	(0)
Payments for business restructuring	(47)	-
Net cash provided by (used in) operating activities	225	(11,349)

	Six months ended March 31, 2024	(Millions of yei) Six months ended March 31, 2025		
Cash flows from investing activities	· · · · · · · · · · · · · · · · · · ·			
Payments into time deposits	(343)	(115)		
Proceeds from withdrawal of time deposits	1,424	83		
Proceeds from redemption of securities	-	500		
Purchase of property, plant and equipment	(2,455)	(2,437)		
Proceeds from sale of property, plant and equipment	16	13		
Purchase of intangible assets	(834)	(2,302)		
Payments for retirement of property, plant and equipment	-	(21)		
Payments for asset retirement obligations	-	(1)		
Subsidies received	-	66		
Purchase of investment securities	(1,539)	(1,024)		
Proceeds from sale of investment securities	2,023	708		
Proceeds from redemption of investment securities	500	-		
Proceeds from distributions from investment partnerships	-	2		
Purchase of investment property	(12)	(0)		
Proceeds from sale of investment property	228	-		
Loan advances	(300)	(300)		
Proceeds from collection of loans receivable	156	208		
Payments of leasehold deposits	(14)	(55)		
Proceeds from refund of leasehold deposits	4	5		
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(2,195)	(273)		
Net cash provided by (used in) investing activities	(3,340)	(4,945)		
Cash flows from financing activities				
Proceeds from long-term borrowings	86	-		
Repayments of long-term borrowings	(76)	(81)		
Net increase (decrease) in short-term borrowings	(62)	847		
Purchase of treasury shares	(9,126)	(0)		
Dividends paid	(1,681)	(2,025)		
Dividends paid to non-controlling interests	(184)	(183)		
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(322)	-		
Repayments of finance lease liabilities	(728)	(766)		
Net cash provided by (used in) financing activities	(12,095)	(2,209)		
Effect of exchange rate change on cash and cash equivalents	(44)	28		
Net increase (decrease) in cash and cash equivalents	(15,254)	(18,476)		
Cash and cash equivalents at beginning of period	83,491	90,268		
Increase in cash and cash equivalents resulting from inclusion of subsidiaries n consolidation	61	-		
Cash and cash equivalents at end of period	68,297	71,792		

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (October 1, 2023 to March 31, 2024)

1. Information on operating revenues and amounts of profits or losses for each reported segment

(in millions of yen)

(in millions of ven)

	Reportable segments								Interim Consolidated
	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Total	Other (Note) 1	Total	Adjustment amount (Note) 2	Statements of Income (Note)3
Operating revenue									
Sales revenue to external customers	359,148	56,612	123,767	42,120	581,648	2,197	583,846	-	583,846
Internal operating revenue or transfers between segments	198	25	20	-	244	3,694	3,938	(3,938)	-
Total	359,347	56,638	123,787	42,120	581,893	5,892	587,785	(3,938)	583,846
Segment profit (loss)	7,182	741	1,217	(22)	9,119	328	9,447	93	9,541

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, and are primarily the logistics business. 2. The adjustment amount of 93 million yen for segment profit or loss (loss) is the amount of inter-segment transaction elimination. 3 Segment profit or loss (loss) is adjusted for operating income in the interim consolidated statements of income. 2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

(Significant fluctuations in the amount of goodwill)

The business combination with Nam Khai Phu Service Trading Production Co., Ltd., which was carried out in the third quarter of the previous fiscal year, was provisionally accounted for in the previous fiscal year, but since it was finalized in the interim consolidated accounting period, the amount of goodwill calculated on a provisional basis was 1,040 million yen to 676 million yen. (Significant Negative Goodwill Accrual) Not applicable.

II. Interim Consolidated Accounting Period (October 1, 2024 to March 31, 2025)

1. Information on operating revenues and amounts of profits or losses for each reported segment

							· · · ·		
	Reportable segments							Interim Consolidated	
	Processed foods business	Frozen and chilled business	Alcoholic beverages business	Overseas business	Total	Other (Note) 1	Total	Adjustment amount (Note) 2	Statements of Income (Note)3
Operating revenue									
Sales revenue to external customers	368,866	58,327	131,591	49,238	608,024	2,336	610,360	-	610,360
Internal operating revenue or transfers between segments	191	26	18	-	236	3,854	4,091	(4,091)	-
Total	369,057	58,354	131,610	49,238	608,260	6,190	614,451	(4,091)	610,360
Segment Profit	7,816	747	1,127	11	9,703	286	9,989	157	10,146

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, and are primarily the logistics business. 2 The adjustment amount of 157 million yen in segment profit is the amount of inter-segment transaction elimination.

3 Segment profit is adjusted to operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

Not applicable.