Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 9, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: AUTOBACS SEVEN CO., LTD. Listing: Tokyo Stock Exchange Securities code: 9832 URL: https://www.autobacs.co.jp/en Representative: Yugo Horii, Representative Director & Chief Executive Officer Inquiries: Katsuhito Ohki, Department Manager, Finance & Accounting Department Telephone: +81-3-6219-8787 Scheduled date of annual general meeting of shareholders: June 24, 2025 Scheduled date to commence dividend payments: June 25, 2025 Scheduled date to file annual securities report: June 23, 2025 Preparation of supplementary material on financial results: Yes Holding of financial results briefing: Yes (for securities analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	249,525	8.6	12,126	51.4	12,516	54.6	8,132	28.0
March 31, 2024	229,856	(2.7)	8,010	(31.7)	8,093	(30.1)	6,355	(12.2)

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥7,705 million [12.4%]

For the fiscal year ended March 31, 2024: ¥6,857 million [(21.5)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	103.89	_	6.2	5.9	4.9
March 31, 2024	81.52	_	5.0	4.2	3.5

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2025: ¥433 million For the fiscal year ended March 31, 2024: ¥99 million

(2) Consolidated financial position

	Total assets	al assets Net assets Ed		Net assets per share	
As of	Millions of yen	Millions of yen	%	Yen	
March 31, 2025	228,170	131,963	57.8	1,679.29	
March 31, 2024	194,948	129,152	66.1	$1,\!652.71$	

Reference: Equity

 As of March 31, 2025:
 ¥131,808 million

 As of March 31, 2024:
 ¥128,845 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	3,944	(18,020)	13,973	31,181
March 31, 2024	14,431	(449)	(7,413)	31,278

2. Cash dividends

		Annual	dividends p	Total cash		Ratio of		
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Total	dividende	(Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	_	30.00	_	40.00	70.00	5,460	85.9	4.3
Fiscal year ended March 31, 2025	_	30.00	_	30.00	60.00	4,706	57.8	3.6
Fiscal year ending March 31, 2026 (Forecast)	_	30.00	_	30.00	60.00		57.4	

Note: Breakdown of Year-end dividend for the Fiscal year ended March 31, 2024

Ordinary dividend: 30.00 yen Commemorative dividend: 10.00 yen

3. Forecast for the fiscal year ending March 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)										
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Fiscal year ending March 31, 2026	276,000	10.6	13,500	11.3	13,500	7.9	8,200	0.8	104.47	

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	82,050,105 shares
As of March 31, 2024	82,050,105 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	3,559,799 shares
As of March 31, 2024	4,090,227 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	78,277,131 shares
Fiscal year ended March 31, 2024	77,956,603 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	165,218	6.3	9,314	136.6	10,054	112.8	6,548	466.3
March 31, 2024	155,489	(2.1)	3,937	(49.1)	4,724	(50.4)	1,156	(78.7)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	83.64	_
March 31, 2024	14.83	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share	
As of	Millions of yen	Millions of yen	%	Yen	
March 31, 2025	175,995	112,443	63.9	1,432.57	
March 31, 2024	163,183	110,983	68.0	1,422.80	

Reference: Equity

As of March 31, 2025: ¥112,443 million As of March 31, 2024: ¥110,983 million

<Reasons for the difference between non-consolidated results and the previous year's results > Effective April 1, 2024, the Company reduced the wholesale price from the Company to its franchise stores and increased the royalty rate associated with retailing in order to achieve a greater emphasis

on retailing by both the franchisees ("franchise stores") and the franchise chain headquarters (the Company). In conjunction with this change, in the previous fiscal year, the Company took steps to adjust prices to the same level as after the wholesale price reduction for the beginning inventory held by franchise stores for the fiscal year ended March 31, 2025, in preparation for a new start for franchise stores and the franchise chain headquarters. In addition, while sales of winter goods such as winter tires were sluggish in the previous fiscal year due to the record warm winter, sales of winter goods such as winter tires and tire chains increased in the current fiscal year due to the snowfall, resulting in differences in actual sales and operating income between the previous fiscal year and the current fiscal year. As a result, there was a difference in sales and operating income between the previous fiscal year.

(Percentages indicate year-on-year changes.)

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautionary Statement Concerning Forward-Looking Statements)

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company that they will be achieved. Actual results may differ significantly due to various factors. Please refer to "1. Analysis of Business Results and Financial Position,(1) Explanation of Business Results, (ii) Outlook" on page 6 for the assumptions used in forecasting business results and precautions regarding the use of business results forecasts.

(Method of obtaining supplementary information on financial results)

The Company plans to hold an online financial results briefing for securities analysts and institutional investors on May 12, 2025. The Company plans to post materials related to the financial results briefing on its website.