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Securities code: 9740

May 11, 2026

(Start date of electronic provision measures: May 7, 2026)

To Shareholders with Voting Rights:

Totaro Ichikawa

Representative Director, President
and Executive Officer
CENTRAL SECURITY PATROLS
CO., LTD.
SHINJUKU NS Building, 2-4-1
Nishi-Shinjuku, Shinjuku-ku,
Tokyo, Japan

NOTICE OF THE 54th ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

Please be informed that the 54th Annual General Meeting of Shareholders of CENTRAL SECURITY PATROLS CO., LTD. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken electronic provision measures and has posted information subject to these measures in the form of the Notice of the 54th Annual General Meeting of Shareholders on the following website.

Our website: <https://www.we-are-csp.co.jp/news/2026/>

In addition to the above, the information is also posted on the website of the Tokyo Stock Exchange (TSE).

TSE Website: <https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Please access the TSE website above, enter our company name in “Issue name (company name)” or our securities code “9740” in “Code,” select “Basic Information” and “Documents for public inspection/PR information” in that order, and check the latest version of “Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting” under “Filed information available for public inspection.”

For this General Meeting of Shareholders, you may exercise your voting rights in writing or via the Internet. Please review the Reference Documents for the General Meeting of Shareholders, which are available in the electronic provision measures section, and exercise your voting rights no later than 5:00 p.m., Wednesday, May 27, 2026, Japan time.

- 1. Date and Time:** Thursday, May 28, 2026 at 10:00 a.m. Japan time (Doors open at 9:00 a.m.)
- 2. Place:** 2-4-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan
NS Sky Conference Hall A&B, SHINJUKU NS Building 30F
- 3. Meeting Agenda:**
 - Matters to be reported:**
 1. Business Report and Consolidated Financial Statements for the Company’s 54th Fiscal Year (March 1, 2025 - February 28, 2026), and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
 2. Non-consolidated Financial Statements for the Company’s 54th Fiscal Year (March 1, 2025 - February 28, 2026)

Proposals to be resolved:

- Proposal 1:** Appropriation of Surplus
- Proposal 2:** Election of Five Directors (excluding Directors who are Audit and Supervisory Committee Members)
- Proposal 3:** Election of Two Directors who are Audit and Supervisory Committee Members

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If you attend the meeting in person, please submit the enclosed Exercise of Voting Rights Form to the reception at the venue.

Should any revisions be made to the information subject to the electronic provision measures, the revisions will be posted on the websites where they have been made available.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

As regards the appropriation of surplus, the Company's basic policy for profit distribution is to constantly pay stable dividends taking into account the payout ratio in order to return profits to shareholders according to business performance, while securing internal reserves required to further strengthen the management base and develop our future business.

In line with this policy, the year-end dividend for this fiscal year is set at ¥30.00 per share. Therefore, the annual dividend for this fiscal year will be ¥60.00.

1. Matters regarding allotment of dividend property and the total amount thereof
 - ¥30.00 per share of the Company's common stock
 - Total amount of dividends: ¥420,978,420
2. Effective date of distribution of dividends from surplus
 - May 29, 2026

Proposal 2: Election of Five Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all five Directors (excluding Directors who are Audit and Supervisory Committee Members; hereinafter the same in this Proposal) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of five Directors is proposed.

The candidates for Directors are as follows:

No.	Name	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	[Reappointment] Takashi Sawamoto	Chairman of the Board	13/13 (100%)
2	[Reappointment] Totaro Ichikawa	Representative Director, President and Executive Officer	13/13 (100%)
3	[Reappointment] Hiroyuki Kusunoki	Director and Managing Executive Officer General Manager of Sales Headquarters in charge of West Japan Supervisor	10/10 (100%)
4	[Reappointment] Masako Masuzaki	Director and Managing Executive Officer General Manager of Personnel and General Affairs Headquarters; Manager of Public Relations Division	10/10 (100%)
5	[New appointment] Takafumi Shimoda	Managing Executive Officer Deputy General Manager of Security Services Headquarters	—

[Opinions on the candidates for Directors by the Audit and Supervisory Committee]

Two Outside Directors who are Audit and Supervisory Committee Members attended the Nomination and Compensation Committee and expressed their opinions on the election of and compensation for Directors who are not Audit and Supervisory Committee Members. Furthermore, the Audit and Supervisory Committee held a consultation, based on the explanation from the secretariat of the Nomination and Compensation Committee, which is the General Affairs Division, regarding the details of its explanation and status of its deliberation. As a result, the Audit and Supervisory Committee concluded that there were no particular matters that should be stated at General Meeting of Shareholders pursuant to the provisions of the Companies Act with respect to the election, etc. of nor compensation, etc. for Directors who are not Audit and Supervisory Committee Members.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
1	<p>Takashi Sawamoto (January 19, 1957)</p> <p>[Reappointment]</p> <p>[Number of shares of the Company held] 1,900 shares</p>	<p>April 1979 Joined Japan National Railways</p> <p>April 1987 Joined East Japan Railway Company</p> <p>April 2004 Manager of Equipment Department, Railway Business Headquarters, East Japan Railway Company</p> <p>July 2007 Manager of Electric Network Department, Railway Business Headquarters, East Japan Railway Company</p> <p>June 2008 Executive Officer, Manager of Electric Network Department, Railway Business Headquarters, East Japan Railway Company</p> <p>June 2012 Managing Director; Deputy General Manager of Railway Business Headquarters; Manager of Technical Planning Department, General Planning Headquarters, East Japan Railway Company</p> <p>June 2015 President and Representative Director of JR East Facility Management Co., Ltd.</p> <p>May 2017 Part-time Director of the Company</p> <p>June 2017 Retired as President and Representative Director of JR East Facility Management Co., Ltd.</p> <p>June 2017 Representative Director and Vice President of the Company</p> <p>May 2018 Representative Director, President and Executive Officer</p> <p>May 2024 Chairman of the Board (current position)</p> <p>[Positions and assignments in the Company] Chairman of the Board</p> <p>[Significant concurrent positions] Director, Kansai CSP Co. Vice President, All Japan Security Service Association President, Tokyo Security Service Association</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Takashi Sawamoto was at the helm of the Company's management as Representative Director for six years from 2018 to 2024, and drawing on the experience, he has been working hard to accomplish the mid-term management plan. The Company believes it is essential for the Company's sustainable growth to leverage his work experience and excellent knowledge of technology management and other areas. For these reasons, the Company has determined that he is qualified to contribute to enhancing corporate value, and has renominated him as a candidate for the position of Director.</p>		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
2	<p>Totaro Ichikawa (September 29, 1964)</p> <p>[Reappointment]</p> <p>[Number of shares of the Company held] 1,900 shares</p>	<p>April 1988 Joined East Japan Railway Company</p> <p>February 2003 Chief of Vehicle Service Section, Transportation Division, Takasaki Branch Office, East Japan Railway Company</p> <p>July 2005 Chief of Transportation Vehicles Division, Railway Business Headquarters, East Japan Railway Company</p> <p>June 2008 Manager of Transportation Division, Hachioji Branch Office, East Japan Railway Company</p> <p>June 2014 Manager of Transportation Vehicle Division, Railway Business Headquarters, East Japan Railway Company</p> <p>June 2015 Business Creation Division, East Japan Railway Company (Seconded to JR East Logistics Co., Ltd.)</p> <p>June 2017 Executive Officer; Manager of Transportation Vehicles Division, Railway Business Headquarters, East Japan Railway Company</p> <p>June 2018 Managing Executive Officer of East Japan Railway Company.</p> <p>June 2021 Vice President and Representative Director; Assistant to President (General); General Manager of Railway Business Headquarters; Chief Safety Management Officer, East Japan Railway Company</p> <p>May 2023 Director of the Company</p> <p>June 2023 Representative Director and Vice President</p> <p>May 2024 Representative Director, President and Executive Officer (current position)</p> <p>[Positions and assignments in the Company] Representative Director, President and Executive Officer</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Totaro Ichikawa served as Vice President and General Manager of Railway Business Headquarters of East Japan Railway Company. Since his appointment as Representative Director of the Company in May 2024, he has demonstrated his leadership as a top executive drawing on his abundant experience and knowledge as well as high-level executive experience, dedicating his efforts to achieving the mid-term management plan, “Aspirations 2030—Achievement through Collaboration.” For these reasons, the Company has determined that he is qualified to contribute to enhancing corporate value, and has renominated him as a candidate for the position of Director.</p>		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
3	<p>Hiroyuki Kusunoki (April 27, 1962)</p> <p>[Reappointment]</p> <p>[Number of shares of the Company held] 300 shares</p>	<p>April 1986 Joined Sumitomo Corporation</p> <p>December 1998 Director of Real Estate Atlanta Office, Sumitomo Corporation of America</p> <p>September 2005 Manager of Strategic Real Estate Business Dept, Sumitomo Corporation</p> <p>April 2008 General Manager of Real Estate & Construction Dept. (Osaka), Sumitomo Corporation</p> <p>October 2016 General Manager of Business Promotion & Development Dept., for Japan Region, Sumitomo Corporation</p> <p>April 2022 Executive Director and General Manager of Corporate Division, Sumisho Realty Management Co., Ltd.</p> <p>August 2023 Executive Director, SOSiLA Logistics REIT, Inc. (concurrent position)</p> <p>April 2024 Managing Executive Director, General Manager of Corporate Division, SOSiLA Logistics REIT, Inc.</p> <p>September 2024 Joined the Company, Executive Officer; Assistant General Manager of Sales Headquarters</p> <p>May 2025 Director and Managing Executive Officer; General Manager of Sales Headquarters in charge of West Japan Supervisor (current position)</p> <p>[Positions and assignments in the Company] Director and Managing Executive Officer; General Manager of Sales Headquarters in charge of West Japan Supervisor</p> <p>[Significant concurrent positions] Director, Safie Security Inc. Director, CSP CREATIVE SERVICE CO., LTD.</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Hiroyuki Kusunoki has a wealth of experience obtained from working for Sumitomo Corporation and its group companies, including Sumisho Realty Management Co., Ltd. Since joining the Company in 2024, he has been dedicated to contributing to the development of the Company utilizing his wealth of knowledge and insight. For these reasons, the Company has determined that he is qualified to contribute to enhancing corporate value, and has renominated him as a candidate for the position of Director.</p>		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
4	<p>Masako Masuzaki (December 17, 1960)</p> <p>[Reappointment]</p> <p>[Number of shares of the Company held] 1,800 shares</p>	<p>June 1999 Joined the Company</p> <p>March 2013 Chief of Personnel Division, Administration Headquarters</p> <p>March 2019 Deputy Manager of Public Relations, Advertising and Investor Relations Office, Corporate Planning Division, Administration Headquarters</p> <p>May 2019 Manager of Public Relations Division, Personnel and General Affairs Headquarters</p> <p>May 2022 Executive Officer; Manager of Public Relations Division, Personnel and General Affairs Headquarters</p> <p>September 2022 Executive Officer; Manager of Public Relations Division, Personnel and General Affairs Headquarters; Manager of Sustainability Office, Administration Headquarters</p> <p>May 2025 Director and Managing Executive Officer; General Manager of Personnel and General Affairs Headquarters; Manager of Public Relations Division (current position)</p> <p>[Positions and assignments in the Company] Director and Managing Executive Officer; General Manager of Personnel and General Affairs Headquarters; Manager of Public Relations Division</p> <p>[Significant concurrent positions] Director, NAGANOKEN PATROL Co. Director, Naganoken Koutsuukeibi Co., Ltd.</p> <p>[Reason for nomination as candidate for Director] Masako Masuzaki has long led the personnel and public relations teams as one of the first female managers at the Company, and has a wealth of knowledge, insight, and experience in business execution. In addition, she has been quick to recognize the need of promoting the advancement of women and sustainability, and has demonstrated leadership for spreading these ideas across the organization. Based on these, the Company has determined that she is qualified to contribute to enhancing corporate value, and has renominated her as a candidate for the position of Director.</p>

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	
5	<p>Takafumi Shimoda (November 3, 1964)</p> <p>[New appointment]</p> <p>[Number of shares of the Company held] 200 shares</p>	<p>April 1988</p> <p>March 2014</p> <p>August 2015</p> <p>December 2015</p> <p>August 2017</p> <p>January 2019</p> <p>April 2019</p> <p>January 2020</p> <p>September 2021</p> <p>March 2023</p> <p>April 2023</p> <p>August 2024</p> <p>December 2024</p> <p>May 2025</p> <p>[Positions and assignments in the Company]</p>	<p>Joined National Police Agency</p> <p>Chief of Wakayama Prefectural Police Headquarters</p> <p>Director of Public Security Division, National Police Agency</p> <p>Director of Security Planning Division, National Police Agency</p> <p>Director General of Security Bureau, Tokyo Metropolitan Police Department</p> <p>Deputy Director-General for Security Bureau of Commissioner-General's Secretariat, National Police Agency</p> <p>Director General of Security Operations Department, National Police Agency</p> <p>Director General of Personnel and Training Bureau, Tokyo Metropolitan Police Department</p> <p>Councillor, Cabinet Secretariat to Assistant Chief Cabinet Secretary; Councillor for Crisis Management, Cabinet Secretariat; Deputy Director-General of National Center of Incident Readiness and Strategy for Cybersecurity</p> <p>Attached to Commissioner-General's Secretariat, National Police Agency</p> <p>Chief of the Imperial Guard Headquarters</p> <p>Retired National Police Agency</p> <p>Joined the Company, Advisor</p> <p>Managing Executive Officer; Deputy General Manager of Security Services Headquarters (current position)</p> <p>Managing Executive Officer; Deputy General Manager of Security Services Headquarters</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Takafumi Shimoda served in several important positions including Chief of the Imperial Guard Headquarters during his career at the National Police Agency and has a wealth of experience, knowledge and insight. Since joining the Company in 2024, he has been dedicated to enhancing the Company's corporate value utilizing his wealth of knowledge and experience. For these reasons, the Company has determined that he is qualified to contribute to enhancing corporate value, and has nominated him as a candidate for the position of Director.</p>			

(Note) The Company has concluded a Directors' and Officers' liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, which insures all Directors. Under this insurance policy, the Company will be covered for damages and dispute expenses incurred by the insured due to claims for damages arising from acts committed by the insured in connection with the performance of their duties for the Company, and the Company will bear all insurance premiums for the insured. If this proposal is approved, each of the Directors will be covered in the insured under the policy. The Company plans to renew the insurance policy with the same terms and conditions during the term of office.

Proposal 3: Election of Two Directors who are Audit and Supervisory Committee Members

Tomoaki Tabata and Keiji Goto, Directors who are Audit and Supervisory Committee Members, will resign and retire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of two Directors who are Audit and Supervisory Committee Members is proposed.

Consent has been obtained from the Audit and Supervisory Committee regarding this Proposal.

In accordance with Article 21 of the Company's Articles of Incorporation, the term of office of the newly elected Directors who are Audit and Supervisory Committee Members will expire on the date on which the term of office of the retiring members was originally scheduled to expire.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows:

No.	Name	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings
1	[New appointment] Hiromi Tachibana	Managing Executive Officer, General Manager of Kansai Business Department	—
2	[New appointment] Toshihiro Higuchi	—	—

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
1	<p>Hiromi Tachibana (November 7, 1965)</p> <p>[New appointment]</p> <p>[Number of shares of the Company held] 1,000 shares</p>	<p>April 1984 Joined the Company</p> <p>March 2002 General Manager of Sapporo Branch Office</p> <p>November 2005 General Manager of Omiya Branch Office</p> <p>August 2006 General Manager of Saitama Branch Office</p> <p>May 2008 General Manager of Sendai Branch Office</p> <p>March 2012 Manager of Sales Division III, Sales Headquarters</p> <p>March 2017 Manager of Sales Management Division, Sales Headquarters</p> <p>May 2018 Executive Officer; Manager of Sales Management Division, Sales Headquarters</p> <p>June 2020 Seconded to World Security Service (current CSP Tohoku); Representative Director of World Security Service</p> <p>May 2023 Executive Officer; General Manager of Personnel and General Affairs Headquarters; Manager of General Affairs Division; Manager of Legal Review Division</p> <p>May 2024 Managing Executive Officer; General Manager of Personnel and General Affairs Headquarters; Manager of Legal Review Division</p> <p>May 2025 Managing Executive Officer; General Manager of Kansai Business Department (current position)</p> <p>[Positions and assignments in the Company] Managing Executive Officer, General Manager of Kansai Business Department</p> <p>[Significant concurrent positions] Director, Kansai CSP Co.</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Hiromi Tachibana has long led several organizations as General Manager and Manager and also served as Director of a group company after joining the Company with a wealth of knowledge and insight. In addition, he is familiar with a wide range of the Company's overall business operations, from sales to management and on-site security, and has a wealth of executive experience. For these reasons, the Company has determined that he is capable of auditing the execution of duties from an objective and fair standpoint, and has nominated him as a candidate for Director who is an Audit and Supervisory Committee Member.</p>		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
2	<p>Toshihiro Higuchi (June 29, 1960)</p> <p>[New appointment] [Outside Director] [Independent Officer]</p> <p>[Number of shares of the Company held] 0 shares</p>	<p>April 1983 December 2002 April 2007 April 2008 April 2010 April 2013 April 2015 April 2016 April 2017 April 2018 April 2022 April 2023 April 2025 April 2026</p> <p>Joined Tokyu Construction Co., Ltd. General Manager, Sales Management Department 1, Condominium Department, Metropolitan Division, Tokyu Construction Co., Ltd. General Manager, Sales Department 2, Private Sector Sales Department, Metropolitan Division, Tokyu Construction Co., Ltd. General Manager, Sales Department 2, Construction Sales Division 1, Sales Division, Tokyu Construction Co., Ltd. General Manager, Sales Department 3, Construction Sales Division 1, Sales Division, Tokyu Construction Co., Ltd. General Manager, Corporate Sales Management Department 2, Sales Division, Tokyu Construction Co., Ltd. Executive Officer, Tokyu Construction Co., Ltd. Deputy General Manager, Sales Division; General Manager, Corporate Sales Management Department 2, Tokyu Construction Co., Ltd. Deputy General Manager, Sales Division, Tokyu Construction Co., Ltd. General Manager, Building Project Metropolitan Branch, Tokyu Construction Co., Ltd. Managing Executive Officer; Deputy General Manager, Building Construction Division; General manager, Sales Promotion Management Department, Tokyu Construction Co., Ltd. Deputy General Manager, Building Construction Division, Tokyu Construction Co., Ltd. Director of Building Construction Division, Tokyu Construction Co., Ltd. Advisor, Metropolitan Area Construction Branch, Tokyu Construction Co., Ltd. (current position)</p> <p>[Positions and assignments in the Company]</p> <p>[Significant concurrent positions] Representative Director, TB Partners Co., Ltd.</p>
<p>[Reason for nomination as candidate for Director]</p> <p>Toshihiro Higuchi has abundant experience and knowledge from leading the sales function of Tokyu Construction Co., Ltd. for many years as well as from engaging in corporate management as Managing Executive Officer. Therefore, the Company has determined that he is capable of providing many suggestions at meetings of the Board of Directors from a standpoint independent of the Company's management team and auditing the execution of duties from an objective and fair standpoint, and has nominated him as a candidate for Outside Director who is an Audit and Supervisory Committee Member.</p>		

(Notes) 1. The Company intends to enter into a liability limitation agreement with each of Mr. Hiromi Tachibana and Mr. Toshihiro Higuchi.

A summary of the agreement is as follows.

- (i) If an Outside Director is liable for damages to the Company due to negligence of their duties, their liability shall be limited to the minimum liability amount stipulated in Article 427, Paragraph 1 of the Companies Act.
- (ii) The above limitation of liability shall be permitted only when the Outside Director has performed their duties in good faith and without gross negligence, which caused their liability.

2. There are no special interests between each candidate and the Company.

3. Mr. Toshihiro Higuchi is a candidate for Outside Director.

4. Independence as Outside Director

- (1) Mr. Toshihiro Higuchi is not a parent company, etc., of the Company and has not been a parent company, etc., of the Company in the past 10 years.
- (2) Mr. Toshihiro Higuchi is not, and has not been in the past 10 years, an Officer or Director of the Company or any business entity in a special relationship with the Company.
- (3) Mr. Toshihiro Higuchi does not plan to receive, and has not received in the past two years, any large amount of money or other assets from the Company or any entity in a special relationship with the Company.
- (4) Mr. Toshihiro Higuchi is not the spouse, relative within the third degree of relationship, or another similar person of the parent company, etc., of the Company, the Company, or any business entity having a special relationship with the Company, or any officer of the Company.
- (5) Mr. Toshihiro Higuchi has not been an executive officer of a stock company to which the Company has succeeded rights and obligations due to a merger, absorption-type company split, incorporation-type company split, or business acquisition in the past two years immediately before such merger, etc.

5. Directors and Officers Liability Insurance Policy

Since June 2007, the Company has had Directors and Officers Liability Insurance policies covering all directors, corporate auditors, and executive officers. If this proposal is approved, each will be included as an insured under the relevant insurance policy.

The Board of Directors is scheduled to pass a resolution on the conclusion of this agreement at its meeting on May 28, 2026.

The outline of the agreement is as follows:

- (i) In the event of a claim for damages arising out of the performance of duties by a Director or officer, the insurance policy will cover damages and litigation expenses within the limit of payment.
- (ii) The Company will pay all insurance premiums.
- (iii) The insurance policy will be renewed during the term of office.

Reference: Skill Matrix for Directors

The table below summarizes the functions and expertise expected of Directors by the Company. Please note that it does not list all the skills held by Directors of the Company.

	Business execution	Supervision	Audit / Internal control	Management strategy / Corporate strategy	Human resources / Legal / Risk management	Security services	Research and development	Technology / IT / DX	Sales / Customer strategy	Finance / Accounting / M&A	Quality improvement / CS	Branding / Marketing	ESG / IR	International
Takashi Sawamoto	●	●	●	○	○	○	○	○		○			○	
Totaro Ichikawa	●	●	●	○	○		○	○	○	○	○	○		
Hiroaki Kasinoki	●			○	○				○					○
Masako Masuzaki	●				○						○	○	○	
Takafumi Shimoda	●				○	○		○			○			
Hironori Tachibana		●	●	○	○	○			○		○			
Takeo Hiyama		●	●				○	○	○					○
Mami Karatsu		●	●		○					○				○
Toshihiro Higuchi		●	●	○					○	○		○		

[Legend] Functions: ● Skills: ○