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(Security Code 9739)

June 11, 2026

(Date of commencement of electronic provision measures: June 4, 2026)

**To Shareholders:**

Shoji Tada  
Chairman and Representative Director  
NSW Inc.  
31-11, Sakuragaoka-cho, Shibuya-ku, Tokyo

## NOTICE OF THE 60th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to inform you that the 60th Annual General Meeting of Shareholders (the “Meeting”) of NSW Inc. (the “Company”) will be held for the purposes as described below.

When convening this General Meeting of Shareholders, the Company has taken measures for providing information in electronic format (the “electronic provision measures”) and has posted matters subject to the electronic provision measures on the following respective websites. Please access either of the following websites to review the information.

The Company’s website: [https://www.nsw.co.jp/ir/finance/fi\\_soukai.html](https://www.nsw.co.jp/ir/finance/fi_soukai.html)

Tokyo Stock Exchange (TSE) website:

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

Please enter the issue name “NSW” or our securities code “9739” and click on “Search,” then “Basic information,” and select “Documents for public inspection/PR information.”

Instead of attending the meeting in person, you can exercise your voting rights in advance in writing or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders included in matters subject to the electronic provision measures and exercise your voting rights no later than 5:00 p.m. on Friday, June 26, 2026, Japan time.

**1. Date and Time:** Monday, June 29, 2026 at 10:00 a.m. Japan time  
(Reception starts at 9:30 a.m.)

**2. Place:** AOYAMA GRAND HALL  
3F, 2-14-4 Kita-Aoyama, Minato-ku, Tokyo

**3. Meeting Agenda:**

**Matters to be reported:** The Business Report, Non-consolidated Financial Statements and Consolidated Financial Statements for the Company’s 60th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Committee

**Proposals to be resolved:**

**Proposal 1:** Election of 5 Directors (excluding Directors who are Audit & Supervisory Committee Members)

**Proposal 2:** Election of 5 Directors who are Audit & Supervisory Committee Members

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- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk. Please also bring this letter of convocation to the meeting with you to save resources.
  - If any amendments are made to matters subject to the electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.

- For this Annual General Meeting of Shareholders, the Company will send paper copies of the matters subject to electronic provision measures to all shareholders regardless of whether or not they made a request for delivery of documents. Among the matters subject to electronic provision measures, the following matters will not be provided in the paper copy to shareholders in accordance with the provisions of laws and the Articles of Incorporation of the Company. The documents subject to audit including the following statements have been audited by the Audit & Supervisory Committee and Accounting Auditors.
  - The system to ensure proper operations, overview of the operational status of the system to ensure proper operations, and the basic policy regarding the control of the Company, as included under “Matters Regarding Accounting Auditors,” “Matters Regarding Share Acquisition Rights of the Company,” and “System and Policies of the Company” in the Business Report
  - “Consolidated Statements of Changes in Equity” and “Notes to Consolidated Financial Statements” in the Consolidated Financial Statements
  - “Non-Consolidated Statements of Changes in Equity,” “Notes to Non-consolidated Financial Statements,” and “Audit Report” in the Non-Consolidated Financial Statements
- The proceedings of the Meeting will be conducted in Japanese. Interpreters, including sign language interpreters, are permitted to accompany shareholders. Shareholders requiring assistance due to physical disabilities may be accompanied by an assistant. Guide dogs, hearing dogs, and service dogs will also be permitted to enter the venue.

## Reference Documents for the General Meeting of Shareholders

**Proposal 1:** Election of 5 Directors (excluding Directors who are Audit & Supervisory Committee Members)

The terms of office of all 5 Directors (excluding Directors who are Audit & Supervisory Committee Members) will expire at the conclusion of the Meeting. Accordingly, we propose the election of 5 Directors (excluding Directors who are Audit & Supervisory Committee Members).

The Company has established a voluntary Nomination and Remuneration Committee, composed of a majority of Independent Outside Directors, with the aim of further enhancing the objectivity and transparency of directors' nomination and remuneration functions. The selection of Director candidates is determined after deliberation and recommendation by this committee.

With respect to the submission of this Proposal, the Audit & Supervisory Committee has judged that each of the candidates is appropriate for the post of the Company's Director.

The candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) are as follows:

### List of candidates

No.		Gender	Name	Current positions	Attendance at the Board of Directors meetings
1	[Re-election]	Male	Shoji Tada	Chairman and Representative Director (CEO)	7/7
2	[Re-election]	Male	Daisuke Takemura	President and Representative Director (COO)	7/7
3	[Re-election]	Male	Noriyuki Abe	Executive Vice President Corporate Officer and Member of the Board (CTO, CIO)	7/7
4	[Re-election]	Male	Yuzuru Suka	Executive Vice President Corporate Officer and Member of the Board (CFO, CHRO)	7/7
5	[Re-election] [Outside Director] [Independent Director]	Female	Ikuko Shimogawara	Member of the Board	7/7

No.	Name (Date of birth)	Career summary, positions and responsibilities	Number of shares of the Company held
1	Shoji Tada (May 14, 1969)  [Re-election]	September 2002 President and Representative Director, NSW SALES CO., LTD. (presently, NSS Inc.) (Resigned from the office in March 2009)	2,022,240
		June 2004 Member of the Board, the Company June 2006 Executive Managing Director April 2007 Member of the Board April 2008 President and Representative Director April 2009 Executive Vice President Corporate Officer and Member of the Board April 2013 President and Representative Director November 2015 President and Representative Director, NSW Techno Services CO., LTD. (presently, NSS Inc.) (Resigned from the office in March 2016) April 2026 Chairman and Representative Director, the Company (to present) [Significant concurrent positions] President and Representative Director, Nakaya Co., Ltd. President and Representative Director, Tada Corporation.	
[Reason for nomination] Mr. Shoji Tada has served as Representative Director of the Company's subsidiaries and the Company's Representative Director, demonstrating strong leadership in developing the Group. The Company nominates him as he has accumulated abundant experience and has extensive knowledge in overall management, and it was judged that his continued direction of the management would be optimal for the Company.			
2	Daisuke Takemura (December 26, 1977)  [Re-election]	May 2000 Joined K.K. Digital Headquarters (Resigned from the company in August 2001)	3,700
		December 2001 Joined the Company April 2018 Corporate Officer Deputy Executive General Manager, Services Solutions Group and General Manager, Business Innovation Division June 2019 Executive Corporate Officer Executive General Manager, Services Solutions Group June 2020 Corporate Officer and Member of the Board In charge of Services Solutions Group (to present) April 2022 Executive Corporate Officer and Member of the Board In charge of Enterprise Solutions Group (to present) April 2024 Senior Executive Corporate Officer and Member of the Board April 2026 President and Representative Director (to present)	
[Reason for nomination] Mr. Daisuke Takemura assumed the position of Member of the Board in June 2020. He has abundant experience and a track record in the services solutions business that provides services such as IoT and AI services, which are technologies supporting DX, and in the enterprise solutions business that provides development, maintenance, and operation of systems for various industries. He has led the Company's business with strong leadership, and after assuming the presidency in April 2026, he has demonstrated even greater leadership. The Company nominates him as a candidate for the Company's Director as it was judged that he would be well qualified for the position.			

No.	Name (Date of birth)	Career summary, positions and responsibilities	Number of shares of the Company held
3	Noriyuki Abe (March 5, 1965)  [Re-election]	<p>April 1987    Joined the Company</p> <p>April 2017    Corporate Officer Deputy Executive General Manager, Product Solutions Group</p> <p>April 2018    Executive Corporate Officer Executive General Manager, Product Solutions Group</p> <p>October 2019    Chairman, NSW China Co., Ltd. (Resigned from the office in March 2023)</p> <p>June 2020    Executive Corporate Officer and Member of the Board, the Company In charge of IT Solutions Group</p> <p>April 2022    Senior Executive Corporate Officer and Member of the Board Executive General Manager, Device Solutions Group (to present) In charge of Embedded Solutions Group (to present)</p> <p>April 2024    Executive Vice President Corporate Officer and Member of the Board (to present)</p> <p>April 2025    President and Representative Director, NSS Inc. (Resigned from the office in March 2026)</p> <p>April 2026    President and Representative Director, NSW SOLUTION MALAYSIA SDN. BHD. (to present)</p> <p>[Significant concurrent position] President and Representative Director, NSW SOLUTION MALAYSIA SDN. BHD.</p>	4,600
<p>[Reason for nomination]</p> <p>Mr. Noriyuki Abe assumed the position of Member of the Board in June 2020 and has experience and a track record in overall businesses of the Company. He has demonstrated his strong leadership in the device solutions business, which provides design and development of hardware systems as well as LSIs for large-scale systems. He also has abundant experience and a track record in the embedded solutions business that develops products utilizing embedded technologies. The Company nominates him as a candidate for the Company's Director as it was judged that he would be well qualified for the position.</p>			
4	Yuzuru Suka (July 28, 1963)  [Re-election]	<p>April 1987    Joined The Fuji Bank, Limited (presently, Mizuho Bank, Ltd.) (Resigned from the bank in July 2018)</p> <p>January 2015    General Manager, Legal &amp; Compliance Department, Mizuho Information &amp; Research Institute, Inc. (presently, Mizuho Bank, Ltd.)</p> <p>December 2017    Seconded to the Company</p> <p>August 2018    Corporate Officer General Manager, General Affairs &amp; Human Resources Department</p> <p>June 2019    Executive Corporate Officer and Member of the Board General Manager, General Affairs &amp; Human Resources Department, in charge of Planning Department and General Accounting Department</p> <p>April 2020    Executive General Manager, Corporate Division President and Representative Director, NSW WITH CO., LTD. (presently, NSA Inc.) (to present)</p> <p>April 2022    Senior Executive Corporate Officer and Member of the Board, the Company Executive General Manager, Corporate Services Division (to present)</p> <p>April 2024    Executive Vice President Corporate Officer and Member of the Board (to present)</p> <p>[Significant concurrent position] President and Representative Director, NSA Inc.</p>	1,600
<p>[Reason for nomination]</p> <p>Mr. Yuzuru Suka assumed the position of Member of the Board in June 2019. He has demonstrated his strong leadership in the Corporate Services Division as an administrative division of the Company. The Company nominates him as a candidate for the Company's Director as it was judged that he would be well qualified for the position based on his extensive knowledge in corporate management, finance, accounting and risk management accumulated through his prior experiences.</p>			

No.	Name (Date of birth)	Career summary, positions and responsibilities	Number of shares of the Company held	
5	Ikuko Shimogawara (September 21, 1964)  [Re-election] [Outside Director] [Independent Director]	April 1987	Joined Toshiba Corporation (Resigned from the company in March 2022)	-
		April 2017	General Manager, Intellectual Property Office, Corporate Technology Planning Division	
		April 2021	Corporate Officer	
		April 2022	Director, Toshiba Electronic Devices & Storage Corporation	
		May 2023	President, Japan Intellectual Property Association (Resigned from the office in May 2024)	
		October 2023	Expert, Storage Products Division, Toshiba Electronic Devices & Storage Corporation (Resigned from the company in September 2024)	
		June 2024	Member of the Board, the Company (to present)	
		January 2025	Senior Director, Rapidus Corporation (to present)	
[Reason for nomination and expected roles as a candidate for Outside Director] Ms. Ikuko Shimogawara possesses deep knowledge in the device and storage fields, as well as experience as a member of senior management in her previous position. She has also served as a director or committee member of various committees related to intellectual property established by the Ministry of Economy, Trade and Industry, the Japan Patent Office and other ministries and their related organizations. The Company continues to nominate her as a candidate for the Company's Outside Director, expecting that she will provide advice to the Company's management based on her expertise and experience, and fulfil a supervisory role from a standpoint independent of the business executives of the Company.				

- (Notes)
- The positions and responsibilities of each candidate within the Company are as stated in the Business Report under "Matters Regarding Directors (and other Officers)."
  - Mr. Shoji Tada is concurrently serving as President and Representative Director of Nakaya Co., Ltd., with which the Company has a transactional relationship including real estate leasing.
  - There are no special interests between the candidates except Mr. Shoji Tada and the Company.
  - Ms. Ikuko Shimogawara is Member of the Board (Outside Director) at present. Her term of office is two years at the conclusion of the Meeting. She has been registered as Independent Director prescribed by Tokyo Stock Exchange. If her re-election is approved, she is to continue serving as Independent Director.
  - Ms. Ikuko Shimogawara has entered into an agreement with the Company to limit her liability prescribed in Article 423, Paragraph 1 of the Companies Act, pursuant to Article 427, Paragraph 1 of the said Act and the Articles of Incorporation of the Company. The maximum amount of liability under the agreement will be the minimum liability amount set forth by Article 425, Paragraph 1 of the said Act. If her re-election is approved, the Company will continue this liability limitation agreement with her.
  - The Company has concluded a directors and officers liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to cover damages and litigation expenses in the event that a claim for damages is made against the insured due to an execution of their duties. However, there are certain exemptions from liability, such as in case of an intentional act, providing illegal private benefits, or a criminal act. All candidates for Directors have been already insured under the insurance agreement, and if their re-election is approved, they will become insured under the same agreement. The Company plans to renew the insurance policy with the same contents at the time of renewal.

**Proposal 2:** Election of 5 Directors who are Audit & Supervisory Committee Members

The terms of office of all 4 Directors who are Audit & Supervisory Committee Members will expire at the conclusion of the Meeting. Accordingly, we are adding one director to further enhance corporate governance, and we propose the election of 5 Directors who are Audit & Supervisory Committee Members.

The Company has established a voluntary Nomination and Remuneration Committee, composed of a majority of Independent Outside Directors, with the aim of further enhancing the objectivity and transparency of directors' nomination and remuneration functions. The selection of Director candidates is determined after deliberation and recommendation by this committee.

The submission of this Proposal has been approved by the Audit & Supervisory Committee.

The candidates for Directors who are Audit & Supervisory Committee Members are as follows:

List of candidates

No.		Gender	Name	Current positions	Attendance at the Board of Directors meetings Attendance at the Audit & Supervisory Committee meetings
1	[Re-election]	Male	Shigeru Sano	Member of the Board, Full-time Audit & Supervisory Committee Member	7/7 7/7
2	[Re-election] [Outside Director] [Independent Director]	Male	Masayuki Masui	Member of the Board, Audit & Supervisory Committee Member	7/7 7/7
3	[Re-election] [Outside Director] [Independent Director]	Female	Naoko Ishii	Member of the Board, Audit & Supervisory Committee Member	7/7 7/7
4	[Re-election] [Outside Director] [Independent Director]	Female	Miyuki Yamaguchi	Member of the Board, Audit & Supervisory Committee Member	7/7 7/7
5	[Newly Nominated] [Outside Director] [Independent Director]	Female	Kiyoe Sawada	–	– –

No.	Name (Date of birth)	Career summary, positions and responsibilities		Number of shares of the Company held
1	Shigeru Sano (October 25, 1959)  [Re-election]	April 1982	Joined NEC Corporation (Resigned from the company in October 2015)	1,000
		October 2003	General Manager, Corporate Controller Division Administrator Department	
		July 2005	Senior Vice President, NEC (China) Co., Ltd.	
		April 2010	Executive General Manager, Corporate Planning Management Unit and Accounting Division, NEC Nexsolutions, Ltd. Corporate Auditor, NEC Business Processing, Ltd. (presently, NEC VALWAY, Ltd.)	
		June 2015	Audit & Supervisory Board Member, NEC Solution Innovators, Ltd. (Resigned from the company in June 2021)	
		July 2021	Joined the Company General Manager, Internal Auditing Office	
		June 2022	Member of the Board, Full-time Audit & Supervisory Committee Member (to present)	
[Reason for nomination] Mr. Shigeru Sano has extensive knowledge in corporate management, finance and accounting accumulated through operational experience in his past career. He has also broad knowledge of this industry based on his years of experience and track record, as well as ability to audit appropriately based on his work experience as an auditor. The Company nominates him as a candidate for Director who is Audit & Supervisory Committee Member as it was judged that he would be well qualified for the position.				
2	Masayuki Masui (February 4, 1954)  [Re-election] [Outside Director] [Independent Director]	April 1972	Joined Mitsubishi Petrochemical Co., Ltd. (presently, Mitsubishi Chemical Corporation)	-
		April 2004	Transferred to Ryoka Systems Inc. (presently, Mitsubishi Chemical Corporation) (Resigned from the company in March 2015)	
		April 2005	Senior Manager, Sales Division 3, Sales Group	
		April 2011	Executive Officer, Deputy Chief Operation Officer, Sales Division	
		March 2015	Joined TOKAI CARBON CO., LTD. (Resigned from the company in March 2021) Senior General Manager General Manager, Information System Department, Corporate Administration Division	
		March 2016	Advisor General Manager, Information System Department	
		March 2019	Information System Department	
		June 2019	Member of the Board, Audit & Supervisory Committee Member, the Company (to present)	
[Reason for nomination and expected roles as a candidate for Outside Director] The Company nominates Mr. Masayuki Masui as a candidate for Director who is Audit & Supervisory Committee Member (Outside Director) as he has been utilizing his extensive experience and broad insight, which was gained through his career including experience in corporate management in this industry, in the supervision of management, as well as due to his standpoint independent from the business executives of the Company.				

No.	Name (Date of birth)	Career summary, positions and responsibilities	Number of shares of the Company held
3	Naoko Ishii (January 11, 1978)  [Re-election] [Outside Director] [Independent Director]	October 2004 Registered as an Attorney at Law (Daini Tokyo Bar Association) October 2004 Joined Sakaeda Law Office (Resigned from the firm in April 2016) October 2015 Auditor, The Open University of Japan (part-time) (Resigned from the office in September 2021) May 2016 Joined ENISHI Law Office Partner (Resigned from the firm in September 2018) October 2018 Joined Sakuradori Law Office Partner (to present) June 2020 Member of the Board, Audit & Supervisory Committee Member, the Company (to present) [Significant concurrent position] Partner, Sakuradori Law Office	—
	[Reason for nomination and expected roles as a candidate for Outside Director] Although Ms. Naoko Ishii does not have experience in corporate management other than through being an outside officer, she has an ability to see things from an objective perspective taking into account corporate society as a whole including laws and regulations based on her expertise and experience as a lawyer. The Company nominates her as a candidate for Director who is Audit & Supervisory Committee Member (Outside Director), expecting that the Company may continue to benefit from her expertise and experience, in supervision of management, as well as due to her standpoint independent from the business executives of the Company.		
4	Miyuki Yamaguchi (September 15, 1973)  [Re-election] [Outside Director] [Independent Director]	October 1996 Joined Century Audit Corporation (presently, KPMG AZSA LLC) (Resigned from the office in March 1998) April 1998 Joined KOYANO C.P.A. OFFICE (to present) April 2001 Registered as a certified public accountant May 2016 Registered as a certified public tax accountant January 2017 Partner, KOYANO TAX ACCOUNTANTS CORPORATION (to present) July 2020 Auditor, Shurei-kai Association (part-time) (to present) June 2023 Member of the Board, Audit & Supervisory Committee Member, the Company (to present) [Significant concurrent positions] Partner, KOYANO TAX ACCOUNTANTS CORPORATION Auditor, Shurei-kai Association (part-time)	—
	[Reason for nomination and expected roles as a candidate for Outside Director] Although Ms. Miyuki Yamaguchi does not have experience in corporate management other than through being an outside officer, she has expertise as a certified public accountant and experience gained through such career. The Company nominates her as a candidate for Director who is Audit & Supervisory Committee Member (Outside Director), expecting that the Company may continue to benefit from her expertise and experience, in supervision of management, as well as due to her standpoint independent from the business executives of the Company.		

No.	Name (Date of birth)	Career summary, positions and responsibilities	Number of shares of the Company held
5	Kiyoe Sawada (April 16, 1973) [Newly nominated] [Outside Director] [Independent Director]	<p>April 1996      Joined Hitachi Electronics Services Co., Ltd. (presently, Hitachi Systems, Ltd.) (Resigned from the company in December 2000)</p> <p>March 2002      Joined SoftBank Commerce Corp. (presently, SoftBank Corp.) (Resigned from the company in March 2015)</p> <p>January 2010      Manager, Human Resources Development Section, Human Resources Development Department</p> <p>August 2015      Corporate General Manager responsible for APAC, Folli Follie Japan. (Resigned from the company in July 2016)</p> <p>August 2016      Representative Director, Cuddle Inc. (to present)</p> <p>[Significant concurrent positions] Representative Director, Cuddle Inc.</p>	–
<p>[Reason for nomination and expected roles as a candidate for Outside Director] Ms. Kiyoe Sawada possesses high expertise in human resources and organization fields, as well as a track record of providing human resources strategy advice to various companies as the president of a human resources consulting business. The Company nominates her as a candidate for Director who is Audit &amp; Supervisory Committee Member (Outside Director), expecting that she will provide advice to the Company's management based on her expertise and experience, and fulfil a supervisory role from a standpoint independent of the business executives of the Company.</p>			

(Notes)

1. Mr. Masayuki Masui, Ms. Naoko Ishii, Ms. Miyuki Yamaguchi, and Ms. Kiyoe Sawada are candidates for Members of the Board (Outside Directors).
2. There are no special interests between each candidate and the Company.
3. Mr. Masayuki Masui is Member of the Board, Audit & Supervisory Committee Member (Outside Director) at present. His term of office is 7 years at the conclusion of the Meeting. He has been registered as Independent Director prescribed by Tokyo Stock Exchange. If his re-election is approved, he is to continue serving as Independent Director.
4. Ms. Naoko Ishii is Member of the Board, Audit & Supervisory Committee Member (Outside Director) at present. Her term of office is 6 years at the conclusion of the Meeting. She has been registered as Independent Director prescribed by Tokyo Stock Exchange. If her re-election is approved, she is to continue serving as Independent Director.
5. Ms. Miyuki Yamaguchi is Member of the Board, Audit & Supervisory Committee Member (Outside Director) at present. Her term of office is 3 years at the conclusion of the Meeting. She has been registered as Independent Director prescribed by Tokyo Stock Exchange. If her re-election is approved, she is to continue serving as Independent Director.
6. Ms. Kiyoe Sawada is a candidate for Member of the Board, Audit & Supervisory Committee Member (Outside Director), and if she is elected as originally proposed, the Company plans to register her with Tokyo Stock Exchange as Independent Director prescribed by the exchange.
7. Mr. Masayuki Masui, Ms. Naoko Ishii, and Ms. Miyuki Yamaguchi have entered into agreements with the Company to limit their liability prescribed in Article 423, Paragraph 1 of the Companies Act, pursuant to Article 427, Paragraph 1 of the said Act and the Articles of Incorporation of the Company. The maximum amount of liability under the agreement is the minimum liability amount set forth by Article 425, Paragraph 1 of the said Act. If their re-election is approved, the Company will continue these liability limitation agreements with them. In addition, if the election of Ms. Kiyoe Sawada, a new candidate, is approved, the Company will enter into the same agreement with her to limit her liability.
8. The Company has concluded a directors and officers liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company to cover damages and litigation expenses in the event that a claim for damages is made against the insured due to an execution of their duties. However, there are certain exemptions from liability, such as in case of an intentional act, providing illegal private benefits, or a criminal act. Mr. Shigeru Sano, Mr. Masayuki Masui, Ms.

Naoko Ishii, and Ms. Miyuki Yamaguchi, candidates for Directors who are Audit & Supervisory Committee Members, have been already insured under the insurance agreement, and if their re-election is approved, they will become insured under the same agreement. In addition, if Ms. Kiyoe Sawada, a new candidate, is elected as originally proposed, she will be included into the insured under the insurance agreement. The Company plans to renew the insurance policy with the same contents at the time of renewal.

<Reference> Composition and Skills Matrix of the Board of Directors after the Election

Name	Positions (planned)	Independence	Corporate Management and Management Strategy	DX and Technology	Sales and Marketing	Legal Affairs and Risk Management	Finance and Accounting	HR and Organization	Industry Knowledge	Global Experience
Shoji Tada	Chairman and Representative Director (CEO)		○		○			○	○	○
Daisuke Takemura	President and Representative Director (COO)		○	○	○				○	○
Noriyuki Abe	Executive Vice President Corporate Officer and Member of the Board (CTO, CIO)		○	○	○				○	○
Yuzuru Suka	Executive Vice President Corporate Officer and Member of the Board (CFO, CHRO)		○		○	○	○	○		
Ikuko Shimogawara	Member of the Board (Outside Director)	○	○	○		○			○	
Shigeru Sano	Member of the Board, Full-time Audit & Supervisory Committee Member					○	○		○	○
Masayuki Masui	Member of the Board, Audit & Supervisory Committee Member (Outside Director)	○		○	○				○	
Naoko Ishii	Member of the Board, Audit & Supervisory Committee Member (Outside Director)	○	○			○		○		
Miyuki Yamaguchi	Member of the Board, Audit & Supervisory Committee Member (Outside Director)	○	○			○	○			
Kiyoe Sawada	Member of the Board, Audit & Supervisory Committee Member (Outside Director)	○	○					○	○	

End