

## Document and entity information

|                                      | Nov 2025   | Aug 2025  |
|--------------------------------------|------------|---|
| Company information                  |            |   |
| Company information                  |            |   |
| FASF member mark                     |            | true  |
| Document name                        |            | 第3四半期決算短信〔日本基準〕(非連結)  |
| Filing date                          |            | 2025-10-08  |
| Company name                         |            | HOTEL NEWGRAND CO.,LTD.   |
| Stock exchange listings              |            |   |
| Tokyo                                |            | true  |
| Tokyo Prime                          |            | -   |
| Tokyo Standard                       |            | true  |
| Tokyo Growth                         |            | -   |
| Tokyo PRO Market                     |            | -   |
| Tokyo Others                         |            | -   |
| Nagoya                               |            | -   |
| Nagoya Premire                       |            | -   |
| Nagoya Main                          |            | -   |
| Nagoya Next                          |            | -   |
| Nagoya Others                        |            | -   |
| Sapporo                              |            | -   |
| Sapporo                              |            | -   |
| Sapporo Ambitious                    |            | -   |
| Sapporo Others                       |            | -   |
| Fukuoka                              |            | -   |
| Fukuoka                              |            | -   |
| Fukuoka Q-Board                      |            | -   |
| Fukuoka Others                       |            | -   |
| Phoenix                              |            | -   |
| Japan Securities Dealers Association |            | -   |
| Securities code                      |            | 97200   |
| URL                                  |            | <a href="https://www.hotel-newgrand.co.jp">https://www.hotel-newgrand.co.jp</a> |
| Business category                    |            |   |
| General Business                     | true       |   |
| Specific Business                    | -          |   |
| Fiscal Year End                      | 2025-11-30 |   |
| Quarterly period                     |            | 3   |
| Representative                       |            |   |
| Title                                |            | 代表取締役会長兼社長  |
| Name                                 |            | 原 信造  |
| Inquiries                            |            |   |
| Title                                |            | 常務取締役財務本部長  |
| Name                                 |            | 岸 晴記  |
| Tel                                  |            | 045-681-1841  |
| Other                                |            |   |
| Dividend payable date (as planned)   |            | -   |
| Supplemental material of results     |            | -   |
| Way of getting                       |            | -   |
| Convening briefing of results        |            | -   |
| Target for briefing of results       |            | -   |
| Note to fraction processing method   |            | (百万円未満切捨て)  |

## Business Results-Quarterly operating results

(in millions of yens)

|                                  | Aug 2025 | Aug 2024 |
|----------------------------------|----------|----------|
| Quarterly operating results      |          |          |
| Quarterly operating results      |          |          |
| Operating results                |          |          |
| Income statements information    |          |          |
| Net sales                        |          |          |
| Net sales                        | 4,754    | 4,240    |
| % change                         | 12.1     | 10.2     |
| Operating profit                 |          |          |
| Operating profit                 | 180      | 144      |
| % change                         | 24.6     | 10.7     |
| Ordinary profit                  |          |          |
| Ordinary profit                  | 154      | 138      |
| % change                         | 11.3     | 23.8     |
| Profit                           |          |          |
| Profit                           | 230      | 200      |
| % change                         | 15.0     | 82.0     |
| Other operating results          |          |          |
| Basic earnings per share (Yen)   | 195.09   | 169.57   |
| Diluted earnings per share (Yen) | -        | -        |
| Note to operating results        |          |          |
| Note to operating results        | -        |          |

## Business Results-Quarterly financial positions

(in millions of yens)

|                               | Aug 2025 | Nov 2024 |
|-------------------------------|----------|----------|
| Quarterly financial positions |          |          |
| Quarterly financial positions |          |          |
| Financial positions           |          |          |
| Total assets                  | 8,708    | 8,472    |
| Net assets                    | 3,746    | 3,535    |
| Capital adequacy ratio (%)    | 43.0     | 41.7     |
| Net assets per share (Yen)    | 3,173.10 | 2,994.17 |
| Note to financial positions   |          |          |
| Owner's equity                | 3,746    | 3,535    |
| Note to financial positions   | -        |          |

## Business Results-Note to quarterly business results

|                                    | Aug 2025 |
|------------------------------------|----------|
| Quarterly note to business results |          |
| Quarterly note to business results |          |
| Note to financial results          |          |
| Note to financial results          | -        |

## Quarterly Dividends

(in millions of yens)

|                          | Nov 2025 | Aug 2025 | Nov 2024 |
|--------------------------|----------|----------|----------|
| Quarterly dividends      |          |          |          |
| Quarterly dividends      |          |          |          |
| Dividends                |          |          |          |
| Dividend per share (Yen) |          |          |          |
| Dividend per share (Yen) |          |          |          |
| First quarter            |          |          |          |
| Result                   | -        |          | -        |
| Second quarter           |          |          |          |
| Result                   | 0.00     |          | 0.00     |
| Third quarter            |          |          |          |

|  |       |       |
|--|-------|-------|
| Result   | -     | -     |
| Year end   |       |       |
| Result   |       | 25.00 |
| Forecast   | 25.00 |       |
| Upper  | -     |       |
| Lower  | -     |       |
| Annual   |       |       |
| Result   |       | 25.00 |
| Forecast   | 25.00 |       |
| Upper  | -     |       |
| Lower  | -     |       |
| Correction of dividend forecast from the most recent dividend forecast |       |       |
| Correction of dividend forecast from the most recent dividend forecast |       |       |
| Annual   | -     |       |
| Note to dividends  |       |       |
| Note to dividends  |       |       |
| Annual   |       | -     |

Quarterly Forecasts

(in millions of yens)

|                         |  | Nov 2025                                   |
|-------------------------|--|--|
| Quarterly forecasts     |  |  |
| Quarterly forecasts     |  |  |
| Title for forecasts     |  | 3 . 2025年11月期の業績予想（2024年12月1日～2025年11月30日） |
| Preamble to forecasts   |  |  |
| Preamble to forecasts   |  | -  |
| Main table of forecasts |  |  |
| Net sales               |  |  |
| Net sales               |  |  |
| Forecast                |  | 6,300                                      |
| Upper                   |  | -  |
| Lower                   |  | -  |
| % change                |  |  |
| Forecast                |  | 7.6  |
| Upper                   |  | -  |
| Lower                   |  | -  |
| Operating profit        |  |  |
| Operating profit        |  |  |
| Forecast                |  | 220  |
| Upper                   |  | -  |
| Lower                   |  | -  |
| % change                |  |  |
| Forecast                |  | -13.7                                      |
| Upper                   |  | -  |
| Lower                   |  | -  |
| Ordinary profit         |  |  |
| Ordinary profit         |  |  |
| Forecast                |  | 190  |
| Upper                   |  | -  |
| Lower                   |  | -  |
| % change                |  |  |
| Forecast                |  | -22.2                                      |
| Upper                   |  | -  |
| Lower                   |  | -  |
| Profit                  |  |  |
| Profit                  |  |  |
| Forecast                |  | 210  |
| Upper                   |  | -  |
| Lower                   |  | -  |

|  |        |
|--|--------|
| % change   |        |
| Forecast   | -30.8  |
| Upper  | -      |
| Lower  | -      |
| Basic earnings per share (Yen)   |        |
| Basic earnings per share (Yen)   |        |
| Forecast   | 177.87 |
| Upper  | -      |
| Lower  | -      |
| Note to forecasts  |        |
| Note to forecasts  | -      |
| Correction of financial forecast from the most recent financial forecast |        |
| Correction of financial forecast from the most recent financial forecast |        |
| Forecast   | -      |

## Notes, Quarterly-Applying of specific accounting of the consolidated quarterly financial statements

|  |          |
|--|----------|
|  | Aug 2025 |
| Applying of specific accounting of the consolidated quarterly financial statements |          |
| Applying of specific accounting of the consolidated quarterly financial statements |          |
| Others   |          |
| Applying of specific accounting of the quarterly financial statements              |          |
| Applying of specific accounting of the quarterly financial statements              | -        |
| Note to applying of specific accounting of the quarterly financial statements      |          |
| Note to applying of specific accounting of the quarterly financial statements      | -        |

## Notes, Quarterly-Changes in accounting policies and accounting estimates retrospective restatement

|  |          |
|--|----------|
|  | Aug 2025 |
| Changes in accounting policies, accounting estimates and retrospective restatement         |          |
| Changes in accounting policies, accounting estimates and retrospective restatement         |          |
| Others   |          |
| Changes in accounting policies, accounting estimates and retrospective restatement         |          |
| Changes in accounting policies based on revisions of accounting standard                   | -        |
| Changes in accounting policies other than ones based on revisions of accounting standard   | -        |
| Changes in accounting estimates  | -        |
| Retrospective restatement  | -        |
| Note to changes in accounting policies, accounting estimates and retrospective restatement |          |
| Note to changes in accounting policies, accounting estimates and retrospective restatement | -        |

## Notes, Quarterly-Number of issued and outstanding shares common stock

|  |           |           |          |
|--|-----------|-----------|----------|
|  | Aug 2025  | Nov 2024  | Aug 2024 |
| Number of issued and outstanding shares (common stock)                                       |           |           |          |
| Number of issued and outstanding shares (common stock)                                       |           |           |          |
| Others   |           |           |          |
| Number of issued and outstanding shares (common stock)                                       |           |           |          |
| Number of issued and outstanding shares at the end of fiscal year (including treasury stock) | 1,181,448 | 1,181,448 |          |

|  |           |           |
|--|-----------|-----------|
| Number of treasury stock at the end of fiscal year             | 799       | 769       |
| Average number of shares                                       | 1,180,658 | 1,180,842 |
| Note to number of issued and outstanding shares (common stock) |           |           |
| Note to number of issued and outstanding shares (common stock) | -         |           |

**This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.**