

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [IFRS]

April 30, 2025

Company Name: SCSK Corporation  
 Securities Code: 9719  
 Stock Exchange Listing: Tokyo Stock Exchange  
 URL: <https://www.scsk.jp>  
 Representative: Takaaki Touma, Representative Director and President  
 Inquiries: Hiroyuki Motojima, General Manager, Accounting Dept. TEL: +81-3-5166-2500  
 Scheduled date of the Annual General Meeting of Shareholders: June 24, 2025  
 Scheduled date for dividend payment: June 4, 2025 Scheduled date of filing securities: June 24, 2025  
 Preparation of supplementary information material on financial results (yes/no): Yes  
 Financial results conference for institutional investors and analysts (yes/no): Yes

(Amounts of less than ¥1 million are truncated)

### 1. Consolidated Business Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

#### (1) Consolidated Operating Results

(Millions of yen unless otherwise stated)

(Percentage figures are changes from the previous fiscal year)

|        | Net sales |      | Operating profit |      | Profit before tax |      | Profit |      | Profit attributable to owners of parent |      | Total comprehensive profit |      |
|--------|-----------|------|------------------|------|-------------------|------|--------|------|---|------|----------------------------|------|
|        | %         |      | %                |      | %                 |      | %      |      | %                                       |      | %                          |      |
| FY2024 | 596,065   | 24.1 | 66,121           | 16.0 | 65,547            | 14.1 | 46,495 | 14.6 | 45,035                                  | 11.3 | 49,103                     | 4.5  |
| FY2023 | 480,307   | 7.7  | 57,004           | 11.0 | 57,459            | 7.7  | 40,584 | 8.7  | 40,461                                  | 8.5  | 47,008                     | 18.9 |

  

|        | Basic earnings per share |  | Diluted earnings per share |  | Return on equity attributable to owners of parent |  | Ratio of profit before tax to total assets |  | Ratio of operating profit to net sales |  |
|--------|--------------------------|--|----------------------------|--|---|--|--|--|--|--|
|        | Yen                      |  | Yen                        |  | %   |  | %  |  | %                                      |  |
| FY2024 | 144.10                   |  | 144.10                     |  | 15.2  |  | 9.7  |  | 11.1                                   |  |
| FY2023 | 129.51                   |  | 129.51                     |  | 14.1  |  | 12.7                                       |  | 11.9                                   |  |

(Reference) Share of profit of investments accounted for using equity method: FY2024 ¥1,413 million FY2023 ¥1,394 million

#### (2) Consolidated Financial Position

(Millions of yen unless otherwise stated)

|                      | Total assets | Total equity | Equity attributable to owners of parent | Ratio of equity attributable to owners of parent to total assets | Equity attributable to owners of parent per share |
|----------------------|--------------|--------------|---|--|---|
|                      |              |              |   | %  | Yen   |
| As of March 31, 2025 | 885,029      | 292,565      | 291,420                                 | 32.9   | 932.41  |
| As of March 31, 2024 | 471,400      | 302,910      | 302,254                                 | 64.1   | 967.36  |

#### (3) Consolidated Cash Flows

(Millions of yen unless otherwise stated)

|        | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|--------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| FY2024 | 68,037                               | -275,488                             | 167,946                              | 105,623                                    |
| FY2023 | 67,900                               | -19,898                              | -25,881                              | 144,360                                    |

### 2. Dividends

|                  | Dividends per share (Yen) |                    |                   |                 |       | Total dividends (Millions of yen) | Payout ratio (Consolidated) | Ratio of dividends to equity attributable to owners of parent (Consolidated) |
|------------------|---------------------------|--------------------|-------------------|-----------------|-------|-----------------------------------|-----------------------------|--|
|                  | First quarter-end         | Second quarter-end | Third quarter-end | Fiscal year-end | Total |                                   |                             |  |
| FY2023           | —                         | 28.00              | —                 | 32.00           | 60.00 | 18,745                            | 46.3                        | 6.5  |
| FY2024           | —                         | 34.00              | —                 | 37.00           | 71.00 | 22,188                            | 49.3                        | 7.5  |
| FY2025(Forecast) | —                         | 47.00              | —                 | 47.00           | 94.00 |                                   | 51.0                        |  |

### 3. Consolidated Financial Forecasts for Fiscal Year 2025 (April 1, 2025 to March 31, 2026)

(Millions of yen unless otherwise stated)

(Percentage figures are changes from the corresponding period of the previous fiscal year)

|           | Net sales |      | Operating profit |      | Profit before tax |      | Profit attributable to owners of parent |      | Basic earnings per share |
|-----------|-----------|------|------------------|------|-------------------|------|---|------|--------------------------|
|           |           | %    |                  | %    |                   | %    |   | %    | Yen                      |
| Full Year | 790,000   | 32.5 | 85,000           | 28.6 | 81,500            | 24.3 | 57,600                                  | 27.9 | 184.29                   |

#### ※Notes

(1) Changes in significant subsidiaries during the period : Yes

Newly included: 1 company (Net One Systems Co., Ltd.)

Excluded: -

(2) Changes in accounting policies and changes in accounting estimates

1) Changes in accounting policies as required by IFRS standards: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

(3) Number of shares issued (Common stock)

1) The number of shares issued as of the period-end (including treasury stock)

|                      |                    |
|----------------------|--------------------|
| As of March 31, 2025 | 312,875,169 shares |
| As of March 31, 2024 | 312,783,158 shares |

2) The number of shares of treasury stock as of the period-end

|                      |                |
|----------------------|----------------|
| As of March 31, 2025 | 354,368 shares |
| As of March 31, 2024 | 359,375 shares |

3) The average number of shares during the period

|                      |                    |
|----------------------|--------------------|
| As of March 31, 2025 | 312,521,304 shares |
| As of March 31, 2024 | 312,425,017 shares |

#### (Reference) Summary of Non-Consolidated Business Results

##### 1. Non-Consolidated Business Results for Fiscal Year 2024 (April 1, 2024 to March 31, 2025)

##### (1) Non-Consolidated Operating Results

(Millions of yen unless otherwise stated)

(Percentage figures are changes from the previous fiscal year)

|        | Net sales |     | Operating profit |      | Ordinary profit |      | Net profit |      |
|--------|-----------|-----|------------------|------|-----------------|------|------------|------|
|        |           | %   |                  | %    |                 | %    |            | %    |
| FY2024 | 407,726   | 6.8 | 48,339           | 4.1  | 51,853          | 5.5  | 37,780     | 8.6  |
| FY2023 | 381,911   | 7.4 | 46,417           | 12.1 | 49,158          | 10.4 | 34,782     | 16.1 |

|        | Net profit per share | Diluted net profit per share |
|--------|----------------------|------------------------------|
|        | Yen                  | Yen                          |
| FY2024 | 120.90               | 120.88                       |
| FY2023 | 111.34               | 111.33                       |

##### (2) Non-Consolidated Financial Position

(Millions of yen unless otherwise stated)

|                      | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|--------------|------------|--------------|----------------------|
|                      |              |            | %            | Yen                  |
| As of March 31, 2025 | 687,984      | 282,443    | 41.1         | 903.73               |
| As of March 31, 2024 | 402,099      | 266,730    | 66.3         | 853.71               |

(Reference) Shareholders' equity: As of March 31, 2025 ¥282,433 million As of March 31, 2024 ¥266,717 million

Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

- ※ Proper use of earnings forecasts, and other special matters
- The financial forecasts contained in this document are based on the information currently available and certain assumptions deemed reasonable. Actual results may vary from these forecasts for various reasons.
  - The Company will hold the results meeting for institutional investors and analysts on April 30, 2025. Materials used in the briefing, a transcript of the main questions and answers, and other related information will be published on the Company's website promptly thereafter.

## Condensed Consolidated Financial Statements

### (1) Condensed Consolidated Statements of Financial Position

(Millions of Yen)

|   | As of Mar. 31, 2024 | As of Mar. 31, 2025 |
|---|---------------------|---------------------|
| Assets  |                     |                     |
| Current assets                                |                     |                     |
| Cash and cash equivalents                     | 144,360             | 105,623             |
| Trade and other receivables                   | 85,512              | 156,209             |
| Contract assets                               | 14,979              | 21,660              |
| Inventories                                   | 7,939               | 28,111              |
| Other financial assets                        | 5,010               | 5,015               |
| Income taxes receivable                       | 0                   | 182                 |
| Other current assets                          | 15,033              | 31,802              |
| Total current assets                          | 272,834             | 348,605             |
| Non-current assets                            |                     |                     |
| Property, plant and equipment                 | 71,665              | 89,354              |
| Right-of-use assets                           | 42,250              | 59,831              |
| Goodwill and intangible assets                | 32,495              | 303,187             |
| Investments accounted for using equity method | 13,662              | 14,429              |
| Other receivables                             | 9,121               | 21,331              |
| Other financial assets                        | 9,053               | 9,496               |
| Deferred tax assets                           | 624                 | 10,859              |
| Other non-current assets                      | 19,691              | 27,933              |
| Total non-current assets                      | 198,565             | 536,424             |
| Total assets                                  | 471,400             | 885,029             |

(Millions of Yen)

|   | As of Mar. 31, 2024 | As of Mar. 31, 2025 |
|---|---------------------|---------------------|
| Liabilities                                   |                     |                     |
| Current liabilities                           |                     |                     |
| Trade and other payables                      | 36,232              | 135,258             |
| Contract liabilities                          | 17,029              | 39,402              |
| Liabilities for employee benefits             | 13,058              | 17,865              |
| Bonds and borrowings                          | 11,875              | 120,729             |
| Lease liabilities                             | 9,154               | 11,881              |
| Other financial liabilities                   | 25                  | 197                 |
| Income taxes payable                          | 9,601               | 14,283              |
| Provisions                                    | 734                 | 7,072               |
| Other current liabilities                     | 7,823               | 10,339              |
| Total current liabilities                     | 105,535             | 357,030             |
| Non-current liabilities                       |                     |                     |
| Bonds and borrowings                          | 19,370              | 134,354             |
| Lease liabilities                             | 33,570              | 48,444              |
| Other payables                                | 177                 | 70                  |
| Liabilities for employee benefits             | 2,078               | 2,239               |
| Provisions                                    | 7,332               | 9,660               |
| Deferred tax liabilities                      | 425                 | 40,665              |
| Total non-current liabilities                 | 62,954              | 235,433             |
| Total liabilities                             | 168,489             | 592,464             |
| Equity  |                     |                     |
| Share capital                                 | 21,420              | 21,561              |
| Capital surplus                               | 162                 | —                   |
| Retained earnings                             | 275,551             | 264,459             |
| Treasury shares                               | -284                | -282                |
| Other components of equity                    | 5,404               | 5,681               |
| Total equity attributable to owners of parent | 302,254             | 291,420             |
| Non-controlling interests                     | 655                 | 1,145               |
| Total equity                                  | 302,910             | 292,565             |
| Total liabilities and equity                  | 471,400             | 885,029             |

**(2) Condensed Consolidated Statements of Income and Comprehensive Income**

Condensed Consolidated Statements of Income

(Millions of Yen)

|   | From Apr. 1, 2023<br>to Mar. 31, 2024 | From Apr. 1, 2024<br>to Mar. 31, 2025 |
|---|---------------------------------------|---------------------------------------|
| Net sales   | 480,307                               | 596,065                               |
| Cost of sales   | -352,336                              | -436,589                              |
| Gross profit  | 127,971                               | 159,476                               |
| Selling, general and administrative expenses                            | -70,940                               | -91,515                               |
| Other income  | 656                                   | 1,605                                 |
| Other expenses  | -682                                  | -3,444                                |
| Operating profit  | 57,004                                | 66,121                                |
| Finance income  | 615                                   | 749                                   |
| Finance costs   | -1,554                                | -2,737                                |
| Share of profit (loss) of investments accounted for using equity method | 1,394                                 | 1,413                                 |
| Profit before tax   | 57,459                                | 65,547                                |
| Income tax expense  | -16,874                               | -19,052                               |
| Profit  | 40,584                                | 46,495                                |
| Profit attributable to  |                                       |                                       |
| Owners of parent  | 40,461                                | 45,035                                |
| Non-controlling interests   | 123                                   | 1,459                                 |
| Earnings per share  |                                       |                                       |
| Basic earnings per share (Yen)  | 129.51                                | 144.10                                |
| Diluted earnings per share (Yen)  | 129.51                                | 144.10                                |

Condensed Consolidated Statements of Comprehensive Income

(Millions of Yen)

|   | From Apr. 1, 2023<br>to March 31, 2024 | From Apr. 1, 2024<br>to March 31, 2025 |
|---|--|--|
| Profit  | 40,584                                 | 46,495                                 |
| Other comprehensive income, net of tax  |  |  |
| Items that will not be reclassified to<br>profit or loss  |  |  |
| Remeasurement of the defined benefit<br>liability (asset)   | 4,943                                  | 2,962                                  |
| Net change in fair value of equity<br>instruments designated as measured at<br>fair value through other<br>comprehensive income | -387                                   | -223                                   |
| Share of other comprehensive income<br>of investments accounted for using<br>equity method                                      | 762                                    | 359                                    |
| Total of items that will not be<br>reclassified to profit or loss   | 5,318                                  | 3,098                                  |
| Items that may be reclassified to profit or<br>loss   |  |  |
| Cash flow hedges  | -120                                   | -1,271                                 |
| Exchange differences on translation of<br>foreign operations  | 1,187                                  | 741                                    |
| Share of other comprehensive income<br>of investments accounted for using<br>equity method                                      | 38                                     | 40                                     |
| Total of items that may be reclassified to<br>profit or loss  | 1,105                                  | -490                                   |
| Total other comprehensive income, net<br>of tax   | 6,423                                  | 2,607                                  |
| Comprehensive income  | 47,008                                 | 49,103                                 |
| Comprehensive income attributable to  |  |  |
| Owners of parent  | 46,885                                 | 47,643                                 |
| Non-controlling interests   | 123                                    | 1,459                                  |

**(3) Condensed Consolidated Statements of Changes in Equity**

Previous fiscal year (April 1, 2023 - March 31, 2024)

(Millions of Yen)

|   | Share capital | Capital surplus | Retained earnings | Treasury shares | Other components of equity | Total equity attributable to owners of parent | Non-controlling interests | Total equity |
|---|---------------|-----------------|-------------------|-----------------|----------------------------|---|---------------------------|--------------|
| Balance on Apr. 1, 2023                                       | 21,285        | 122             | 246,812           | -286            | 3,976                      | 271,909                                       | 493                       | 272,403      |
| Profit  | —             | —               | 40,461            | —               | —                          | 40,461  | 123                       | 40,584       |
| Other comprehensive income                                    | —             | —               | —                 | —               | 6,423                      | 6,423   | —                         | 6,423        |
| Comprehensive income  | —             | —               | 40,461            | —               | 6,423                      | 46,885  | 123                       | 47,008       |
| Issuance of new shares  | 135           | 135             | —                 | —               | —                          | 270   | —                         | 270          |
| Dividends of surplus  | —             | —               | -16,867           | —               | —                          | -16,867                                       | -51                       | -16,919      |
| Changes in ownership interest in subsidiaries                 | —             | -91             | —                 | —               | —                          | -91   | 91                        | -0           |
| Increase (decrease) in acquisition and sale of subsidiaries   | —             | —               | —                 | —               | —                          | —   | —                         | —            |
| Purchase of treasury shares                                   | —             | —               | —                 | -5              | —                          | -5  | —                         | -5           |
| Disposal of treasury shares                                   | —             | -6              | —                 | 7               | —                          | 0   | —                         | 0            |
| Transfer to capital surplus from retained earnings            | —             | 3               | -3                | —               | —                          | —   | —                         | —            |
| Transfer from other components of equity to retained earnings | —             | —               | 5,147             | —               | -5,147                     | —   | —                         | —            |
| Transfer to non-financial assets                              | —             | —               | —                 | —               | 152                        | 152   | —                         | 152          |
| Total transactions with owners                                | 135           | 40              | -11,723           | 2               | -4,995                     | -16,540                                       | 39                        | -16,500      |
| Balance on Mar. 31, 2024                                      | 21,420        | 162             | 275,551           | -284            | 5,404                      | 302,254                                       | 655                       | 302,910      |



Current fiscal year (April 1, 2024 - March 31, 2025)

(Millions of Yen)

|   | Share capital | Capital surplus | Retained earnings | Treasury shares | Other components of equity | Total equity attributable to owners of parent | Non-controlling interests | Total equity |
|---|---------------|-----------------|-------------------|-----------------|----------------------------|---|---------------------------|--------------|
| Balance on Apr. 1, 2024                                       | 21,420        | 162             | 275,551           | -284            | 5,404                      | 302,254                                       | 655                       | 302,910      |
| Profit  | —             | —               | 45,035            | —               | —                          | 45,035  | 1,459                     | 46,495       |
| Other comprehensive income                                    | —             | —               | —                 | —               | 2,607                      | 2,607   | —                         | 2,607        |
| Comprehensive income  | —             | —               | 45,035            | —               | 2,607                      | 47,643  | 1,459                     | 49,103       |
| Issuance of new shares  | 141           | 141             | —                 | —               | —                          | 282   | —                         | 282          |
| Dividends of surplus  | —             | —               | -20,623           | —               | —                          | -20,623                                       | —                         | -20,623      |
| Changes in ownership interest in subsidiaries                 | —             | -38,725         | —                 | —               | —                          | -38,725                                       | -32,434                   | -71,160      |
| Increase (decrease) in acquisition and sale of subsidiaries   | —             | —               | —                 | —               | —                          | —   | 31,463                    | 31,463       |
| Purchase of treasury shares                                   | —             | —               | —                 | -3              | —                          | -3  | —                         | -3           |
| Disposal of treasury shares                                   | —             | -4              | —                 | 4               | —                          | 0   | —                         | 0            |
| Transfer to capital surplus from retained earnings            | —             | 38,426          | -38,426           | —               | —                          | —   | —                         | —            |
| Transfer from other components of equity to retained earnings | —             | —               | 2,922             | —               | -2,922                     | —   | —                         | —            |
| Transfer to non-financial assets                              | —             | —               | —                 | —               | 591                        | 591   | —                         | 591          |
| Total transactions with owners                                | 141           | -162            | -56,127           | 1               | -2,330                     | -58,478                                       | -970                      | -59,448      |
| Balance on Mar. 31, 2025                                      | 21,561        | —               | 264,459           | -282            | 5,681                      | 291,420                                       | 1,145                     | 292,565      |

**(4) Condensed Consolidated Statements of Cash Flows**

(Millions of Yen)

|  | From Apr. 1, 2023<br>to Mar. 31, 2024 | From Apr. 1, 2024<br>to Mar. 31, 2025 |
|--|---------------------------------------|---------------------------------------|
| Cash flows from operating activities   |                                       |                                       |
| Profit before tax  | 57,459                                | 65,547                                |
| Depreciation and amortization  | 21,433                                | 24,866                                |
| Impairment losses (or reversals)   | 213                                   | 67                                    |
| Finance income   | -615                                  | -749                                  |
| Finance costs  | 1,554                                 | 2,737                                 |
| Share of loss (profit) of investments accounted for using equity method              | -1,394                                | -1,413                                |
| Decrease (increase) in trade and other receivables                                   | -1,622                                | -22,763                               |
| Decrease (increase) in contract assets   | -542                                  | 327                                   |
| Decrease (increase) in inventories   | 1,809                                 | 10,994                                |
| Increase (decrease) in trade and other payables                                      | 478                                   | 4,441                                 |
| Increase (decrease) in contract liabilities  | 1,769                                 | -790                                  |
| Increase (decrease) in employee benefits   | 1,292                                 | -876                                  |
| Increase (decrease) in provisions  | 221                                   | 170                                   |
| Other  | 1,922                                 | 3,594                                 |
| Subtotal   | 83,979                                | 86,154                                |
| Interest and dividends received  | 744                                   | 1,220                                 |
| Interest paid  | -667                                  | -1,242                                |
| Income taxes refund (paid)   | -16,155                               | -18,094                               |
| Net cash provided by (used in) operating activities                                  | 67,900                                | 68,037                                |
| Cash flows from investing activities   |                                       |                                       |
| Purchase of property, plant and equipment  | -4,602                                | -10,035                               |
| Proceeds from sale of property, plant and equipment                                  | 98                                    | 1,204                                 |
| Purchase of intangible assets  | -4,991                                | -7,242                                |
| Investments in equity accounted investees  | -361                                  | -144                                  |
| Purchase of other financial assets   | -36,273                               | -46,592                               |
| Proceeds from sales and redemptions of other financial assets                        | 32,177                                | 45,233                                |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation     | -5,042                                | -258,225                              |
| Other  | -903                                  | 313                                   |
| Net cash provided by (used in) investing activities                                  | -19,898                               | -275,488                              |
| Cash flows from financing activities   |                                       |                                       |
| Payments for repayments of loans and redemption of bonds                             | -21,950                               | -111,913                              |
| Proceeds from long-term debt   | 11,500                                | 261,123                               |
| Proceeds from issuance of bonds  | 9,950                                 | 49,798                                |
| Repayments of lease liabilities  | -8,453                                | -9,690                                |
| Dividends paid   | -16,867                               | -20,623                               |
| Dividends paid to non-controlling interests  | -51                                   | -58                                   |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | —                                     | -568                                  |
| Other  | -9                                    | -121                                  |
| Net cash provided by (used in) financing activities                                  | -25,881                               | 167,946                               |
| Effect of exchange rate changes on cash and cash equivalents                         | 814                                   | 768                                   |
| Net increase (decrease) in cash and cash equivalents                                 | 22,934                                | -38,736                               |
| Cash and cash equivalents at beginning of period                                     | 121,425                               | 144,360                               |
| Cash and cash equivalents at end of period   | 144,360                               | 105,623                               |

## **(5) Notes to Condensed Consolidated Financial Statements**

### **(Segment Information)**

#### **1. Summary of reportable segments**

The Group's operating segments are the components of the Group for which discrete financial information is available and which are regularly reviewed by the Board of Directors to make decisions about resources to be allocated to the segment and assess its performance. The Company formulates comprehensive domestic and overseas strategies pertaining to the products and services it offers according to the characteristics of client industries and IT service business areas, and develops businesses in accordance with these strategies.

Based on these business activities, the Company has defined the following six reportable segments: Industrial IT Business, Financial IT Business, IT Business Solutions, IT Platform Solutions, IT Management Service, and Others.

The Company determines its reportable segments by aggregating multiple operating segments into a single operating segment in cases in which the applicable operating segments share similarities with regard to each of the following economic characteristics: (a) the nature of the products and services, (b) the nature of the production processes, (c) the type or class of customer for their products and services, (d) the methods used to distribute their products or provide their services; and if applicable, (e) the nature of the regulatory environment. The business activities of the Company's reportable segments are as follows:

##### **(1) Industrial IT Business**

This segment provides various IT solutions, through systems development and maintenance and operation services for core systems, manufacturing management systems, information management systems, supply chain management (SCM) systems, customer relationship management (CRM) systems and other systems. This segment's services leverage the experience and know-how that we have cultivated over many years. The clients of this segment are primarily companies in the manufacturing, communications, energy, distribution, service, and media industries.

Moreover, this reportable segment supplies the automotive industry with a wide range of solutions for automobile electronic control units on a global basis. These solutions include the development of embedded software through a model-based development approach, proprietary SCSK middleware (QINeS-BSW), software assessments, and process improvement measures.

##### **(2) Financial IT Business**

This segment engages in systems development, maintenance, and operation services for financial institutions. As professionals that understand financial operations and possess a strong track record of creating sophisticated financial systems, members of this segment's staff support secure and efficient management and help clients implement their financial business strategies. The segment provides these services primarily to financial institutions, such as banks and trust banks as well as insurance, securities, shopping credit and leasing companies.

##### **(3) IT Business Solutions**

This segment provides PROACTIVE, an in-house developed ERP (integrated core operations) packaging, as well as production-management systems, and AMO (Application Management Outsourcing) services to support the entire life cycle of ERP such as Oracle etc, from introduction and development to maintenance and operation. We also provide a wide range of IT solutions, including EC service and contact center service. In addition, we provide BPO services that are unique to IT companies, combining manpower support operations with IT.

##### **(4) IT Platform Solutions**

This segment draws on solid technical capabilities and know-how to leverage computer-aided design (CAD), computer aided engineering (CAE), and other advanced technologies in the fields of IT infrastructure and

manufacturing. In this way, the IT Platform Solutions provides services and products that accurately address the needs of clients and offers flexible support for a wide range of client businesses.

(5) IT Management Service

This segment develops solutions-oriented netXDC data centers, which boast robust facilities and highlevel security, to provide clients with proposal-based outsourcing services that address their management issues pertaining to operating cost reductions, infrastructure integration and optimization, governance enhancement, and business risk mitigation. The segment also supplies cloud infrastructure and offers its onsite SE support management services 24 hours a day, 365 days a year.

(6) Others

This segment performs remote development (nearshore development) and provides other services out of Group companies that leverage the characteristics of its regional bases and the software development, system operation and management, system equipment sales, and consulting services it provides for a wide range of industries and business models.

The Others businesses did not meet the quantitative thresholds for reportable segments both in the fiscal year ended March 31, 2024 and the fiscal year ending March 31, 2025.

**2. Reorganization of reportable segments, etc.**

From the first quarter of the fiscal year ended March 31, 2025, in conjunction with the partial revision of the internal organization, the method for classifying reportable segments has been revised.

Net One Systems Co., Ltd. was made a consolidated subsidiary on December 25, 2024. This company has been included in the scope of consolidation and classified into the IT Platform Solutions.

Segment information for the fiscal year ended March 31, 2024, has been restated to reflect this change in reportable segments.

### 3. Profits, Losses, and Other Information Pertaining to Reportable Segments

For the fiscal year ended March 31, 2023(April 1, 2023 – March 31, 2024)

(Millions of Yen)

|                             | Reportable Segment        |                          |                          |                          |                             |        |   | Adjustments<br>(Note2) | Amount<br>recorded in<br>consolidated<br>financial<br>statements |
|-----------------------------|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------------|--------|---|------------------------|--|
|                             | Industrial IT<br>Business | Financial IT<br>Business | IT Business<br>Solutions | IT Platform<br>Solutions | IT<br>Management<br>Service | Others | Total   |                        |  |
| Net sales                   |                           |                          |                          |                          |                             |        |   |                        |  |
| Sales to external customers | 176,332                   | 63,492                   | 59,854                   | 88,561                   | 64,746                      | 27,026 | 480,013   | 294                    | 480,307  |
| Inter segment sales (Note1) | 11,846                    | 564                      | 4,724                    | 10,425                   | 29,077                      | 16,153 | 72,793  | -72,793                | —  |
| Total                       | 188,179                   | 64,057                   | 64,578                   | 98,987                   | 93,823                      | 43,180 | 552,806   | -72,498                | 480,307  |
| Operating profit            | 24,329                    | 7,312                    | 3,315                    | 13,363                   | 9,430                       | 1,920  | 59,672  | -2,667                 | 57,004   |
|                             |                           |                          |                          |                          |                             |        | Finance income  |                        | 615  |
|                             |                           |                          |                          |                          |                             |        | Finance costs   |                        | -1,554   |
|                             |                           |                          |                          |                          |                             |        | Share of profit (loss) of investments accounted for using equity method |                        | 1,394  |
|                             |                           |                          |                          |                          |                             |        | Profit before tax   |                        | 57,459   |

(Millions of Yen)

|  | Reportable Segment        |                          |                          |                          |                             |        |         | Adjustments<br>(Note2) | Amount<br>recorded in<br>consolidated<br>financial<br>statements |
|--|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------------|--------|---------|------------------------|--|
|  | Industrial IT<br>Business | Financial IT<br>Business | IT Business<br>Solutions | IT Platform<br>Solutions | IT<br>Management<br>Service | Others | Total   |                        |  |
| Segment assets                           | 66,211                    | 19,255                   | 29,214                   | 44,353                   | 74,594                      | 30,216 | 263,845 | 207,554                | 471,400  |
| Other items                              |                           |                          |                          |                          |                             |        |         |                        |  |
| Depreciation and amortization            | 1,782                     | 278                      | 2,025                    | 759                      | 5,682                       | 1,295  | 11,823  | 9,609                  | 21,433   |
| Impairment losses on nonfinancial assets | —                         | 205                      | —                        | —                        | —                           | 7      | 213     | —                      | 213  |
| Investment in equity method associates   | 1,509                     | —                        | 896                      | 11,256                   | —                           | —      | 13,662  | —                      | 13,662   |
| Capital expenditure                      | 2,968                     | 421                      | 2,592                    | 858                      | 1,649                       | 352    | 8,842   | 5,914                  | 14,757   |

Notes: 1. The transaction amounts included in Inter-segment sales are decided based on price negotiations made with reference to market prices.

2. Adjustments are as follows:

- (1) The sales to external customers of ¥294 million are part of the adjustment amounts for revenue recognition to be in conformity with IFRS. The adjustments to operating profit of ¥2,667 million reduction corporate expenses that have not been allocated to each reportable segment.
- (2) Adjustments to segment assets are corporate assets, etc. that are not allocated to each reportable segment.
- (3) Adjustments to depreciation and amortization are depreciation and amortization related to corporate assets.
- (4) Adjustments to capital expenditures represent capital expenditures related to corporate assets such as the building.

For the fiscal year ended March 31, 2024(April 1, 2024 – March 31, 2025)

(Millions of Yen)

|                                | Reportable Segment        |                          |                          |                          |                             |        |  | Adjustments<br>(Note2) | Amount<br>recorded in<br>consolidated<br>financial<br>statements |
|--------------------------------|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------------|--------|--|------------------------|--|
|                                | Industrial IT<br>Business | Financial IT<br>Business | IT Business<br>Solutions | IT Platform<br>Solutions | IT<br>Management<br>Service | Others | Total  |                        |  |
| Net Sales                      |                           |                          |                          |                          |                             |        |  |                        |  |
| Sales to external<br>customers | 195,654                   | 65,163                   | 58,905                   | 175,752                  | 71,779                      | 28,807 | 596,063  | 2                      | 596,065  |
| Inter segment sales<br>(Note1) | 12,587                    | 424                      | 4,744                    | 11,728                   | 28,873                      | 16,246 | 74,605   | -74,605                | —  |
| Total                          | 208,242                   | 65,588                   | 63,649                   | 187,481                  | 100,652                     | 45,054 | 670,668  | -74,603                | 596,065  |
| Operating profit (loss)        | 28,957                    | 8,948                    | -1,931                   | 21,706                   | 11,302                      | 1,938  | 70,923   | -4,801                 | 66,121   |
|                                |                           |                          |                          |                          |                             |        | Finance income   |                        | 749  |
|                                |                           |                          |                          |                          |                             |        | Finance costs  |                        | -2,737   |
|                                |                           |                          |                          |                          |                             |        | Share of profit (loss)<br>of investments<br>accounted for using<br>equity method |                        | 1,413  |
|                                |                           |                          |                          |                          |                             |        | Profit before tax  |                        | 65,547   |

(Millions of Yen)

|   | Reportable Segment        |                          |                          |                          |                             |        |         | Adjustments<br>(Note2) | Amount<br>recorded in<br>consolidated<br>financial<br>statements |
|---|---------------------------|--------------------------|--------------------------|--------------------------|-----------------------------|--------|---------|------------------------|--|
|   | Industrial IT<br>Business | Financial IT<br>Business | IT Business<br>Solutions | IT Platform<br>Solutions | IT<br>Management<br>Service | Others | Total   |                        |  |
| Segment assets                              | 79,902                    | 20,568                   | 29,746                   | 499,905                  | 76,522                      | 33,701 | 740,347 | 144,682                | 885,029  |
| Other items                                 |                           |                          |                          |                          |                             |        |         |                        |  |
| Depreciation and<br>amortization            | 1,748                     | 247                      | 2,192                    | 3,142                    | 5,175                       | 1,428  | 13,935  | 10,930                 | 24,866   |
| Impairment losses on<br>nonfinancial assets | 47                        | 19                       | 0                        | 0                        | —                           | —      | 67      | —                      | 67   |
| Investment in equity<br>method associates   | 1,584                     | —                        | —                        | 12,845                   | —                           | —      | 14,429  | —                      | 14,429   |
| Capital expenditure                         | 5,845                     | 281                      | 1,621                    | 4,780                    | 4,578                       | 1,672  | 18,779  | 17,111                 | 35,890   |

Notes: 1. The transaction amounts included in Inter-segment sales are decided based on price negotiations made with reference to market prices.

2. Adjustments are as follows:

- (1) The sales to external customers of ¥2 million are part of the adjustment amounts for revenue recognition to be in conformity with IFRS. The adjustments to operating profit of ¥4,801million reduction corporate expenses that have not been allocated to each reportable segment.
- (2) Adjustments to segment assets are corporate assets, etc. that are not allocated to each reportable segment.
- (3) Adjustments to depreciation and amortization are depreciation and amortization related to corporate assets.
- (4) Adjustments to capital expenditures represent capital expenditures related to corporate assets such as the building.