Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 30, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Imperial Hotel, Ltd.
Listing: Tokyo Stock Exchange
Securities code: 9708
URL: https://www.imperialhotel.co.jp/en?stt_lang=en
Representative: Jun Kazama, President
Inquiries: Daisuke Kunimoto, Director of Finance Department
Telephone: +81-3-3504-1111
Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	14,813	9.0	716	(6.1)	775	(8.2)	286	(65.4)
June 30, 2025	13,584	1.9	762	21.1	844	21.8	828	21.0

Note: Comprehensive income For the three months ended June 30, 2026: ¥436 million [(49.0%)]
For the three months ended June 30, 2025: ¥856 million [27.1%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	2.42	–
June 30, 2025	6.98	–

Reference: EBITDA (ordinary profit + interest expenses + depreciation and amortization)
For the three months ended June 30, 2026: ¥1,521 million [15.2%]
For the three months ended June 30, 2025: ¥1,320 million [(3.9%)]

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	80,831	48,919	60.5
March 31, 2026	81,869	49,076	59.9

Reference: Equity
As of June 30, 2026: ¥48,919 million
As of March 31, 2026: ¥49,076 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	2.00	–	5.00	7.00
Fiscal year ending March 31, 2027	–				
Fiscal year ending March 31, 2027 (Forecast)		2.00	–	4.00	6.00

Note: Revisions to the forecast of cash dividends most recently announced: None
Breakdown of year-end dividend for the fiscal year ended March 2026
Ordinary dividend: ¥4.00 per share
Commemorative dividend: ¥1.00 per share

3. **Consolidated financial forecast for the fiscal year ending March 31, 2027 (April 1, 2026 – March 31, 2027)**

(Percentages indicate year-on-year changes in the full year row and the ratio of change compared to the same quarter of the previous year in the quarter row)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Second quarter (total)	28,500	12.1	0	–	100	(82.0)	50	(90.6)	0.42
Full year	61,400	9.1	2,400	12.8	2,700	1.3	1,850	(56.9)	15.62

Note: Revisions to the consolidated financial forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: − companies
Excluded: − companies

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	118,800,000 shares
As of March 31, 2026	118,800,000 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	472,033 shares
As of March 31, 2026	472,033 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	118,327,967 shares
Three months ended June 30, 2025	118,648,024 shares

Note: The Company has introduced a performance-linked stock compensation plan, the Board Benefit Trust (BBT). The Company's shares held in the BBT (as of June 30, 2026: 320,000 shares; as of March 31, 2026: 320,000 shares) are included in the number of treasury shares at the end of the period. In addition, the Company's shares held in the BBT are excluded when calculating the average number of shares outstanding during the period (as of June 30, 2026: 320,000 shares; as of June 30, 2025: 0 share).

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Statements about the future recorded herein are based on the information we currently possess and certain suppositions we deem to be reasonable, and actual performance, etc. may differ greatly due to various factors.