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July 17, 2026

Press Release

Company Name: Capcom Co., Ltd.
Representative: Haruhiro Tsujimoto, President and COO
(Code No. 9697 TSE Prime)
Contact: Ryohei Okada, Senior Manager of Public Relations and Investor Relations Section
Phone Number: +81-6-6920-3623

Announcement Concerning Completion of the Disposal of Treasury Shares as Restricted Stock Remuneration for External Directors (Excluding Directors Who Are Members of the Audit and Supervisory Committee)

Capcom Co., Ltd. (the "Company," together with its subsidiaries, the "Group") hereby announces that it has completed the disposal of treasury shares (hereinafter, the "Disposal") as restricted stock remuneration, that was resolved at a meeting of the Board of Directors held on June 18, 2026. For details regarding this matter, please refer to "Announcement Concerning the Disposal of Treasury Shares as Restricted Stock Remuneration for External Directors (Excluding Directors Who Are Members of the Audit and Supervisory Committee)", dated June 18, 2026.

Overview of the Disposal

(1) Date of allotment	July 17, 2026
(2) Type and number of shares to be disposed	6,760 shares of common stock of the Company
(3) Disposal price	2,960 yen per share
(4) Total disposal value	20,009,600 yen
(5) Planned allottees	6,760 shares for five Directors of the Company (*) *Excluding Directors who are members of the Audit and Supervisory Committee.