

Company name: AIN HOLDINGS INC.

Name of representative: Kiichi Otani

President and Representative Director (Stock code 9627: Tokyo Prime Market,

Sapporo Securities Exchange)

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Representative Senior Managing Director

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Notice Regarding Organizational and Personnel Changes

AIN HOLDINGS INC. hereby announces today that it has decided to make the organizational and personnel changes as described below.

- 1. Organizational Changes (effective May 1, 2025)
- To further promote sustainability management and strengthen the risk management system, "Sustainability Management Division" will be newly established, and "Risk Management Office" directly under the control of Director in charge of Risk Management and "Sustainability Management Department" in the Operational Support Division will be transferred.
- 2 "Internal Audit Office" will be renamed to "Corporate Audit Office" in line with the strengthening of internal audits at headquarters and other business locations.
- 3 The "Digital Platform Department" of the Digital Promotion Division will be abolished and the role of promoting Francfranc's system strategy will be transferred to the "Operational System Department" and "Digital Transformation Strategy Department" of the same division.

2. Personnel Changes (effective May 1, 2025)

Name	New Position	Current Position
Nobuyuki	Director,	Director
Takakura	Division Manager of Sustainability	in charge of Risk Management
	Management	
Azusa	Senior Executive Officer,	Senior Executive Officer
Morisawa	Division Manager of Corporate Audit	
	Office	
Tamami	Executive Officer,	Executive Officer
Maki	Department Manager of Retail Strategy,	
	Retail Operations Management Division	
Takako	Executive Officer,	Executive Officer
Ishiguro	Deputy Division Manager of Dispensing	
	Pharmacy Operations Management	
Takashi	Assistant Division Manager of Store	_
Nagayama	Development	
Yasufumi	Assistant Division Manager of Store	_
Ogai	Development	

Kiyoshi	Department Manager of Marketing,	Assistant Department Manager of
Someya	Dispensing Pharmacy Operations	Marketing,
	Management Division	Dispensing Pharmacy Operations
		Management Division
Toshiaki	Department Manager of Operations	Section Chief of Operations Planning
Yagishita	Planning,	Department,
	Dispensing Pharmacy Operations	Dispensing Pharmacy Operations
	Management Division	Management Division

End