

### Mid/Long-Term Growth Strategy – Aggregation Business

## ■ Content of the Report

|                         |  |                |                                       |
|-------------------------|--|----------------|---------------------------------------|
| Value Creation Story    | Mission and Value Provided                   | Sustainability | Sustainability Initiatives            |
|                         | Business Strategy and Business Model         |                | Materiality                           |
|                         | Achievements and Future Growth Potential     |                | TCFD Initiatives                      |
|                         | Journey of Challenges and Business Expansion |                | Environment                           |
|                         | Value Creation Process                       |                | Society                               |
| Value Creation Strategy | President Interview                          |                | Corporate Governance                  |
|                         | Trends in the Electric Power Industry        |                | Message from External Directors       |
|                         | Strategy by Division                         |                | List of Officers                      |
|                         | Current Initiatives                          | Company Data   | 10-Year Summary                       |
|                         | Mid/Long-Term Growth Strategy                |                | IR Activities / Corporate Information |
|                         | Financial Strategy                           |                |                                       |

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