

## Document and entity information

		Jun 2025
Company information		
Company information		
FASF member mark		true
Document name		決算短信〔日本基準〕（連結）
Filing date		2025-08-08
Company name		NJ Holdings Inc.
Securities code		9421
URL		https://www.njhd.jp/
Representative		
Title		代表取締役社長
Name		福田 尚弘
Inquiries		
Title		執行役員経営企画室長
Name		野澤 創一
Tel		03-5418-8128
Other		
Date of general shareholders' meeting (as planned)		2025-09-25
Annual securities report filing date (as planned)		2025-09-24
Supplemental material of annual results		true
Way of getting		-
Convening briefing of annual results		true
Target audience		（機関投資家・アナリスト向け）
Note to fraction processing method		（百万円未満切捨て）
Stock exchange listings		
Tokyo		
Tokyo Prime		-
Tokyo Standard		true
Tokyo Growth		-
Tokyo PRO Market		-
Tokyo Others		-
Nagoya		
Nagoya Premire		-
Nagoya Main		-
Nagoya Next		-
Nagoya Others		-
Sapporo		
Sapporo		-
Sapporo Ambitious		-
Sapporo Others		-
Fukuoka		
Fukuoka		-
Fukuoka Q-Board		-
Fukuoka Others		-
Phoenix		
Japan Securities Dealers Association		-
Business category		
General Business		true
Specific Business		-
Fiscal Year End		2025-06-30

## Business Results-Operating results

(in millions of yens)

Jun 2025

Jun 2024

Operating results		
Operating results		
Consolidated operating results		
Consolidated income statements information		
Net sales		
Net sales	9,107	9,698
% change	-6.1	-4.3
Operating profit		
Operating profit	51	102
% change	-50.2	-
Ordinary profit		
Ordinary profit	31	96
% change	-67.2	-
Profit attributable to owners of parent		
Profit attributable to owners of parent	31	274
% change	-88.4	-
Note to consolidated income statements information		
Comprehensive income		
Comprehensive income	43	285
Change in comprehensive income	-84.6	-
Other consolidated operating results		
Basic earnings per share (Yen)	6.02	51.93
Diluted earnings per share (Yen)	-	-
Rate of return on equity (%)	2.0	19.0
Ordinary profit to total assets ratio (%)	0.8	2.4
Operating profit to net sales ratio (%)	0.6	1.1
Note to consolidated operating results		
Investment profit (loss) on equity method	-	-
Note to operating results	(注) 1 2025年6月期及び2024年6月期の潜在株式調整後1株当たり当期純利益金額については、希薄化効果を有する潜在株式が存在しないため記載しておりませ ん。	

## Business Results-Financial positions

(in millions of yens)

	Jun 2025	Jun 2024
Financial positions		
Financial positions		
Consolidated financial positions		
Total assets	3,749	3,943
Net assets	1,713	1,669
Capital adequacy ratio (%)	43.0	40.1
Net assets per share (Yen)	304.59	298.58
Note to consolidated financial positions		
Owner's equity	1,612	1,580
Note to financial positions	-	

## Business Results-Cash flows

(in millions of yens)

	Jun 2025	Jun 2024
Cash flows		
Cash flows		
Consolidated cash flows		
Cash flows from operating activities	-482	661
Cash flows from investing activities	-194	421
Cash flows from financing activities	-165	-526
Cash and equivalents, end of period	851	1,693

Note to consolidated cash flows

Note to cash flows

-

## Business Results-Note to business results

Jun 2025

Note to business results

Note to business results

Note to consolidated financial results

Note to consolidated financial results

-

## Dividends

(in millions of yens)

Jun 2026

Jun 2025

Jun 2024

Dividends

Dividends

Dividends

Dividend per share (Yen)

Dividend per share (Yen)

First quarter

Result

-

-

Forecast

-

Upper

-

Lower

-

Second quarter

Result

0.00

0.00

Forecast

-

Upper

-

Lower

-

Third quarter

Result

-

-

Forecast

-

Upper

-

Lower

-

Year end

Result

0.00

0.00

Forecast

-

Upper

-

Lower

-

Annual

Result

0.00

0.00

Forecast

-

Upper

-

Lower

-

Total dividend paid

Total dividend paid

Annual

Result

-

-

Payout ratio (consolidated)

Payout ratio (%)

Annual

Result

-

-

Forecast

-

Ratio of total amount of dividends to net assets (consolidated)

Ratio of total amount of dividends to net assets (%)

Annual

Result

-

-

Note to dividends

Note to dividends

## Forecasts

(in millions of yens)

Jun 2026

Forecasts	
Forecasts	
Title for forecasts	3 . 2026年6月期の 連結業績予想（2025 年7月1日～2026年 6月30日）
Preamble to consolidated forecasts	
Preamble to forecasts	-
Main table of consolidated forecasts	
Net sales	
Net sales	
Forecast	9,910
Upper	-
Lower	-
% change	
Forecast	8.8
Upper	-
Lower	-
Operating profit	
Operating profit	
Forecast	150
Upper	-
Lower	-
% change	
Forecast	193.5
Upper	-
Lower	-
Ordinary profit	
Ordinary profit	
Forecast	130
Upper	-
Lower	-
% change	
Forecast	311.2
Upper	-
Lower	-
Profit attributable to owners of parent	
Profit attributable to owners of parent	
Forecast	110
Upper	-
Lower	-
% change	
Forecast	245.4
Upper	-
Lower	-
Basic earnings per share (Yen)	
Basic earnings per share (Yen)	
Forecast	20.78
Upper	-
Lower	-
Note to consolidated forecasts	
Note to forecasts	-

## Notes-Significant changes in the scope of consolidation during the period

(in millions of yens)

	Jun 2025
Significant changes in the scope of consolidation during the period	
Significant changes in the scope of consolidation during the period	
Others	
Significant changes in the scope of consolidation during the period	
Significant changes in the scope of consolidation during the period	-
Number of subsidiaries newly consolidated	-
Number of subsidiaries excluded from consolidation	-
Note to significant changes in the scope of consolidation during the period	
Note to significant changes in the scope of consolidation during the period	-

## Notes-Changes in accounting policies and accounting estimates retrospective restatement

	Jun 2025
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies and accounting estimates, retrospective restatement	
Others	
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies based on revisions of accounting standard	-
Changes in accounting policies other than ones based on revisions of accounting standard	-
Changes in accounting estimates	-
Retrospective restatement	-
Note to changes in accounting policies and accounting estimates, retrospective restatement	
Note to changes in accounting policies and accounting estimates, retrospective restatement	-

## Notes-Number of issued and outstanding shares common stock

	Jun 2025	Jun 2024
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares (common stock)		
Others		
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares at the end of fiscal year (including treasury stock)	5,350,400	5,350,400
Number of treasury stock at the end of fiscal year	57,616	57,550
Average number of shares	5,292,826	5,292,850
Note to number of issued and outstanding shares (common stock)		
Note to number of issued and outstanding shares (common stock)	-	

## Business Results-Overview of nonconsolidated operating results

(in millions of yens)

	Jun 2025	Jun 2024
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated income statements information		
Net sales		
Net sales	337	389
% change	-13.3	20.7
Operating profit		

Operating profit	-124	-55
% change	-	-
Ordinary profit		
Ordinary profit	87	127
% change	-31.4	-
Profit		
Profit	-159	352
% change	-	-
Other non-consolidated operating results		
Basic earnings per share (Yen)	-30.06	66.62
Diluted earnings per share (Yen)	-	-
Note to non-consolidated operating results		
Note to operating results	(注) 1 2025年6月 期及び2024年6月期 の潜在株式調整後1 株当たり当期純利益 金額については、希薄 化効果を有する潜在 株式が存在しないた め記載しておりませ ん。	

## Business Results-Overview of nonconsolidated financial positions

(in millions of yens)		
	Jun 2025	Jun 2024
Non-consolidated financial positions		
Non-consolidated financial positions		
Non-consolidated financial positions		
Total assets	3,027	2,940
Net assets	1,197	1,356
Capital adequacy ratio (%)	39.6	46.1
Net assets per share (Yen)	226.24	256.30
Note to non-consolidated financial positions		
Owner's equity	1,197	1,356
Note to financial positions	-	

## Business Results-Note to overview of nonconsolidated business results

	Jun 2025
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to financial results	-

## Overview of nonconsolidated Forecasts

(in millions of yens)	
	Jun 2026
Non-consolidated forecasts	
Non-consolidated forecasts	
Preamble to non-consolidated forecasts	
Preamble to forecasts	-
Note to non-consolidated forecasts	
Note to forecasts	-

This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.