

Securities Code: 9412

SKY Perfect JSAT Holdings Inc.

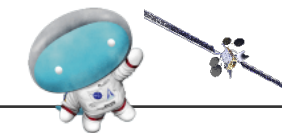


Fiscal Q3 2025 Presentation Material

For the 9-month period ended December 31, 2025

February 5, 2026

Forward-looking Statements



Statements about the SKY Perfect JSAT Group's forecasts, strategies, management policies, and targets contained in this presentation that are not based on historical facts constitute forward-looking statements. These statements are based on management's assumptions, plans, expectations and judgments from information available at the time. These forward-looking statements are subject to a variety of risks and uncertainties. Therefore, actual results may differ materially from forecasts. The primary risks and uncertainties currently assumed by the SKY Perfect JSAT Group include, but are not limited to, the following:

General Management

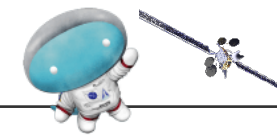
- Risks concerning business investment
- Risks concerning legal regulations on business
- Risks concerning leaks and handling of personal information and important information, and cyber security
- Risks concerning business continuity due to large-scale disaster and new infectious diseases, etc.

Space Business

- Risks concerning lower competitiveness in the satellite communications Market
- Risks concerning procurement of communications satellites
- Risks concerning operations of communications satellites

Media Business

- Risks concerning lower business competitiveness of Multi channel pay TV business
- Risks concerning illegal viewing
- Risks concerning customer management system



**Revenue and Profit Up YoY (Cumulative Q3)
Operating Income and Consolidated Net Income Up Over 20%**

*' Consolidated Net income' means 'Profit attributable to owners of the parent'.

**Full-Year Forecast Upwardly Revised:
Operating Income ¥35B, Net Income ¥23B
Annual Dividend Forecast Raised by ¥4 to ¥42 per Share**

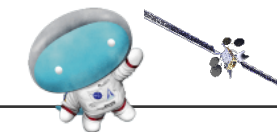
Awarded MoD Satellite Constellation PFI Project



Consolidated Financial Results

Fiscal Q3 2025

Consolidated Earning Results



- Revenue Increased, Driven by Solid Growth in the Space Business Outpacing Last Year
- Operating Income and Consolidated Net Income Increased by Over 20% YoY

(in Billions of ¥)	FY2024 Q3 Cumulative Total	FY2025 Q3 Cumulative Total	Change Rate (%)
Revenue	91.9	93.3	+1.5 +1.6%
Operating Income	21.3	26.5	+5.2 +24.6%
Net Income (Profit attributable of owners of the parent)	14.4	17.6	+3.2 +22.4%
EBITDA*	36.6	38.3	+1.7 +4.7%

*EBITDA = Net Income + Tax Expense + Depreciation Expense + Amortization of Goodwill + Interest Expense

- Revenue and Profit Increased YoY, the Domestic Communications Area and the Space Intelligence Business Remain on Track
- Operating Income Reached ¥17.6 Billion and Segment Profit ¥11.9 Billion, Marking a 10% YoY Increase

(in Billions of ¥)	FY2024 Q3 Cumulative Total	FY2025 Q3 Cumulative Total	Change Rate (%)	Major factors of change [YoY]
Revenue*	47.2	50.5	+3.4 +7.2%	(Revenue +3.4) <ul style="list-style-type: none"> • Domestic communications Area +2.5 (Near-Earth Tracking Network service and others) • Space Intelligence Business +1.2 • Global & Mobility Area +0.2 • Yen appreciation (0.3)
Operating Expense	31.0	32.9	+1.9 +6.1%	(Operating Expense +1.9) <ul style="list-style-type: none"> • Cost increase associated with revenue growth +2.7 • Orbital Lasers Corporation (subsidiary) +0.3 • Depreciation expense (1.3)
Operating Income*	16.1	17.6	+1.5 +9.3%	
Segment Profit**	10.8	11.9	+1.1 +9.9%	

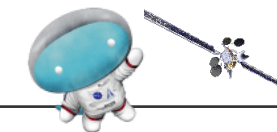
*Including inter-segment transactions

**Segment Profit is calculated based on net income after tax

■ Following 1H, Efficiency Improvements in the Broadcasting Business Drove a Significant Increase in Profits Operating Profit ¥9.5 Billion; Segment Profit ¥6.1 Billion

(in Billions of ¥)	FY2024 Q3 Cumulative Total	FY2025 Q3 Cumulative Total	Change Rate (%)	Major factors of change [YoY]
Revenue*	49.6	47.8	(1.8) (3.7%)	(Revenue (1.8)) <ul style="list-style-type: none"> Viewing fees, commission revenues and basic fees (1.8) Subsidiary of the customer service center reclassified as an equity-method affiliate (SPCC^{*1}) (0.7) ^{*1} SKY Perfect Customer-relations Corporation FTTH (Fiber To The Home) related revenue^{*2} +0.8 ^{*2} Including installation revenue for TV and fiber-optic connections (Operating Expense (5.6)) <ul style="list-style-type: none"> Temporary factors in FY2025 (2.4) <ul style="list-style-type: none"> Termination of Bundesliga broadcasting and distribution (1.1) Subsidiary of the customer service center reclassified as an equity-method affiliate (SPCC^{*1}) (0.7) Rebound effect from the initiative in FY2024 (tuner replacement) (0.6) Depreciation expenses (1.3) Advertising expenses, Promotion expenses (Digitalization and others excluding expenses related to Bundesliga) (1.0) (Others) <ul style="list-style-type: none"> Impairment loss due to conclusion of CTV Business commercialization verification (0.8) (¥0.5 B impact on segment profit)
Operating Expense	43.9	38.3	(5.6) (12.7%)	
Operating Income*	5.7	9.5	+3.8 +65.6%	
Segment Profit**	4.0	6.1	+2.1 +51.3%	

*Including inter-segment transactions, **Segment Profit is calculated based on net income after tax

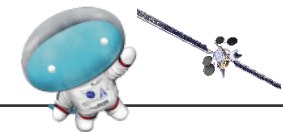


■ Operating Income Revised up to ¥35 Billion (+¥4.2B vs. Original Forecast), Consolidated Net Income Revised up to ¥23 Billion (+¥2.0B)

(in Billions of ¥)	FY2024 Result	FY2025 Forecast (Original) (Announced Apr. 25, 2025)	FY2025 Forecast (Revised)	Change vs Original Rate (%)
Revenue	123.7	127.6	127.6	-
Operating Income	27.5	30.8	35.0	+4.2 +13.6%
Net Income	19.1	21.0	23.0	+2.0 +9.5%

■ Annual dividend forecast raised by ¥4 to ¥42 per share

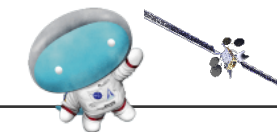
(¥)	FY2024 Result	FY2025 Forecast (Original) (Announced Apr. 25, 2025)	FY2025 Forecast (Revised)	Change vs Original
Annual Dividend	27	38	42	+4



■ Upward Revision Driven by Media Business Optimization Ahead of Plan

(in Billions of ¥)		FY2024 Result	FY2025 Forecast (Original) <small>(Announced Apr. 25, 2025)</small>	FY2025 Forecast (Revised)	Change vs Original
Revenue		123.7	127.6	127.6	-
	Space Business	64.7	70.0	70.0	-
	Media Business	65.5	64.1	64.1	-
Operating Income		27.5	30.8	35.0	+4.2
	Space Business	22.0	23.3	23.9	+0.6
	Media Business	6.3	8.2	11.8	+3.6
Net Income		19.1	21.0	23.0	+2.0
	Space Business	15.2	16.0	16.0	-
	Media Business	4.4	6.0	7.5	+1.5

Consolidated Cash Flows and Consolidated Financial Position



- Steady Progress Toward Full-Year Cash Flow Targets
- Cash and Cash Equivalents and Interest-Bearing Debt Tracking in Line with Plan
- Long-Term Issuer Rating Upgraded to A+ (Stable)

Consolidated Cash Flows

(in Billions of ¥)	FY2024 Q3 Cumulative Total	FY2025 Q3 Cumulative Total	FY2025 Forecast (Original)
Net Cash from Operating activities	36.6	43.2	47.0
Net Cash from Investing activities	(18.3)	(57.8)	(68.0)
Free Cash Flows*	18.3	(14.6)	(21.0)
Net Cash from Financing activities	(15.8)	(31.7)	(33.0)

*Net Cash from Operating activities + Net Cash from Investing activities

Consolidated Financial Position

(in Billions of ¥)	FY2024 Result	FY2025 Q3	FY2025 Forecast (Original)
Assets	403.4	396.8	392.0
(Cash and Cash Equivalents)	114.5	65.9	61.0
Liabilities	119.2	100.6	96.0
(Interest-bearing Debt)	55.2	33.6	32.0
Shareholders' equity	273.2	281.0	284.0



Space Business

Awarded the Ministry of Defense's "Satellite Constellation Project"



Innovation in
Strategic Businesses

■ Special Purpose Company Tri-Sat Constellation Co., Ltd. Established

Date of Establishment : January 26, 2026

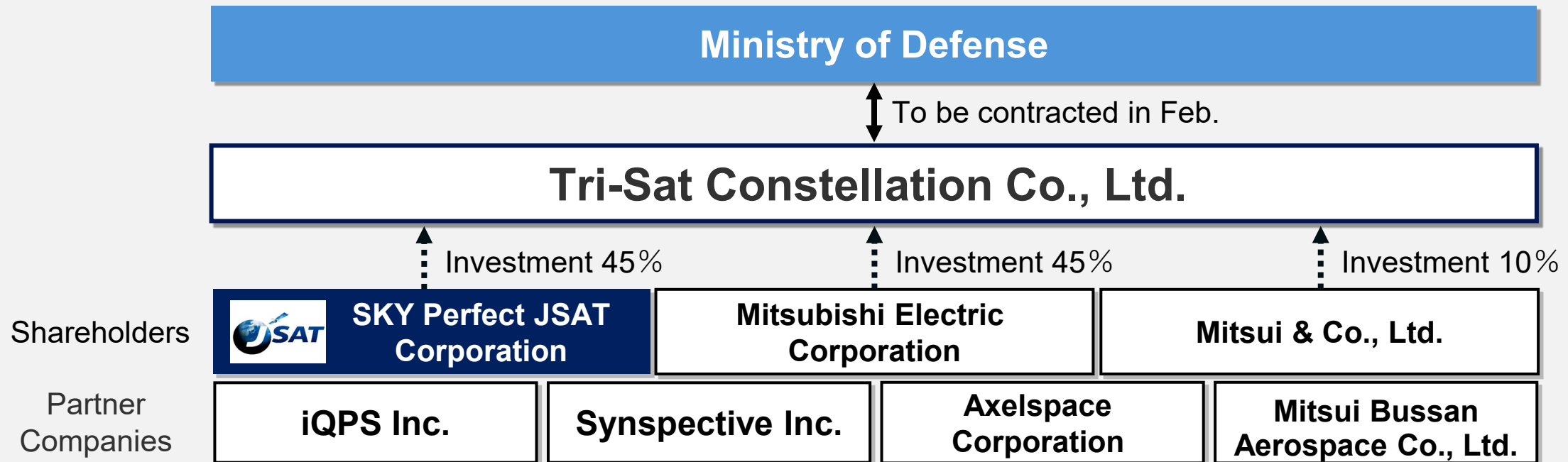
Location : Shinjuku-ku, Tokyo

Capital : JPY 490,000,000

Business Description : Acquisition of image data, Operation of dedicated ground facilities

■ Contributing to the Sustained Effectiveness of Stand-Off Defense Capabilities

Framework for the "Satellite Constellation Project"



- Securing 10-year Contract Renewals with Critical-infrastructure Customers
- Our Trust to Provide Mission-Critical, Non-stoppable Connectivity

Enhancement of
Revenue Base

Main service

防災プラットフォームサービス

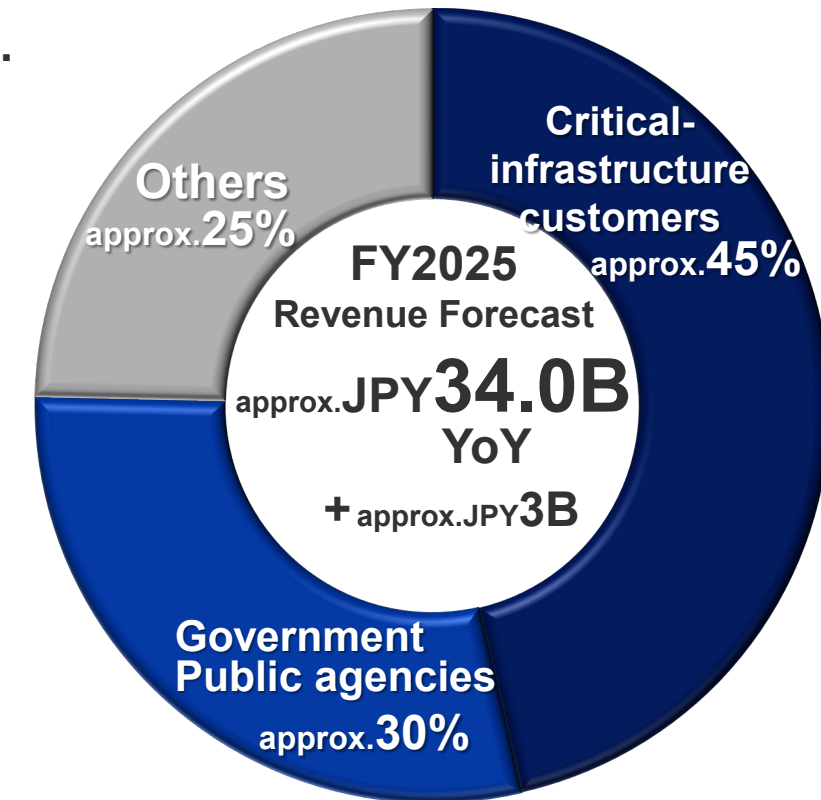
EsBird
エスバード

Breakdown of Domestic
Communications Area Users

Customers : Electric utilities, Transportation infrastructure operators etc.

Use case : Monitoring of power plant operations,
Control of transportation systems, BCP backup circuits etc.

Features : Dedicated satellite connectivity with High-quality
Satellite control and service monitoring in Japan
24/7 responsive support in Japanese, Long-term
maintenance framework supported by domestic vendors



■ Space Compass Selected for Phase II of the Space Strategic Fund

- Accelerating GEO-based optical data relay service for near real-time Earth observation
- Gaining an edge in time-critical and high-security domains, including national security

Research and development for data relay services with satellite optical communications

Grant Amount : Approx. JPY 23.5 billion (including launch and on-orbit demonstration costs; maximum)*Figures are subject to change based on future stage-gate evaluations.

Grant Period : Up to 5 years (maximum)*The initial subsidy project period runs from the grant approval date to the end of the fiscal year in which the first stage-gate review is completed.

■ Selected as a Ground Station for NASA's Artemis II

- Leveraging 'JSAT Space Line' ground facilities for mission support
- Advancing space-utilization infrastructure from Earth to the cislunar domain to meet diverse needs





Media Business

Enhancement of Revenue Base in the Broadcasting Business

Enhancement of
Revenue Base

Focus on Enhancing Sales Promotion of Core Products Expected to Achieve Long-Term Contracts and High ARPU

Basic Package Plan

Target: Viewers with Diverse Content Preferences

Strength: A Wide Variety of Content (11 Genres, 50 Channels)

Initiatives: Free Additional Contracts and Discounts on Viewing Fees



New TV commercial for "Basic Package Plan"

The Q3 Campaign Performed Well,
Reaching a Record 749,000 Subscriptions

Sports-related Products



Target: Sports fans

Strength: All Games Live Broadcasting and Distribution

Initiatives: Enhanced Promotions around the Start of Professional Baseball and F1 seasons



Photo: Getty Images
(Season-opening race last year in Australia)

■ Optical Re-transmission Service

- Net growth in connected households despite the price increase in Dec. 2025.
on track to achieve FY-end target of 2.96 M (YoY +0.1M)

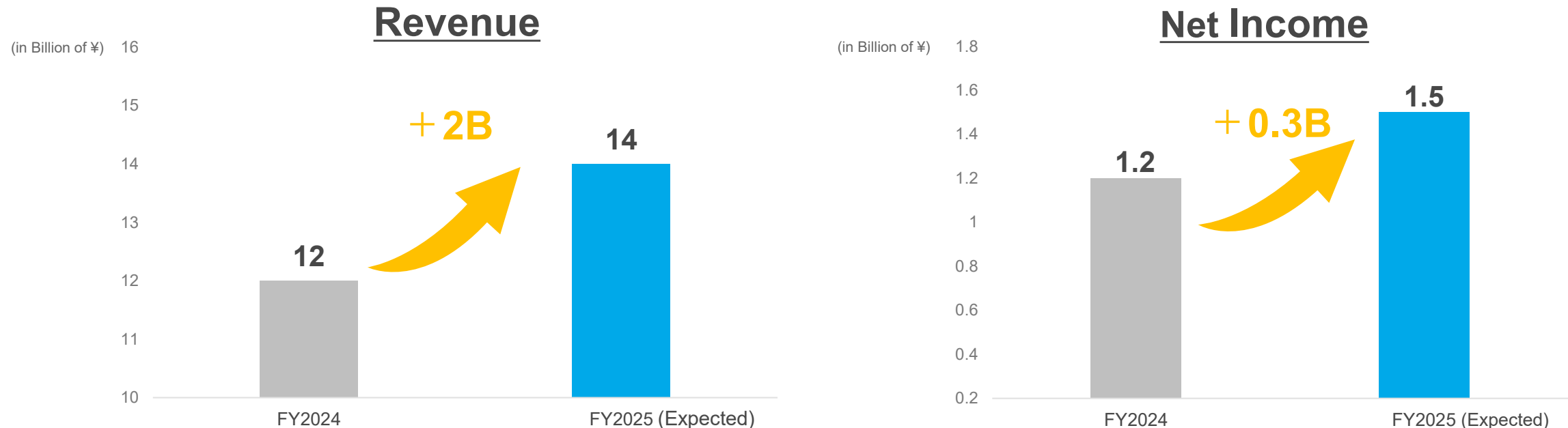
Enhancement of
Revenue Base

Innovation in
Strategic Businesses

■ CATV Pass-through Service

- The number of introduced stations is forecast to reach 75
by the end of the fiscal year.

Fiber-optic Alliance Business



A satellite is visible in the upper left quadrant of the image, appearing as a small object with two long, thin solar panel arms extending outwards. The background is a deep black space, with the curved horizon of the Earth visible on the right side. The Earth's surface is a mix of dark blue oceans and lighter brownish-green landmasses, with a thin, bright blue line of the atmosphere along the horizon. The text "Our Unlimited Vision, Your Practical Value." is centered in the middle of the image in a white, serif font.

Our Unlimited Vision,
Your Practical Value.

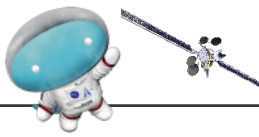


References

The documents below are available at [the link \(underlined\)](#).

- [SKY Perfect JSAT Guide](#) :Management strategy, business overview.
- [Summary of Operating and Financial Results](#)
- [Financial Highlights \(XLS downloads\)](#)
- [Integrated Report](#)
- [IR event materials](#)





- Enhancing Disclosures in Response to Investor Requests
- Held ROIC Study Sessions for Managers *It has been installed as an internal management metric

【Feedback Structure】



FY2022	FY2023	FY2024	FY2025	
			Apr.-Dec. 2025	Jan.-Mar. 2026 (Planned)
112 1-on-1 Meetings	188 1-on-1 Meetings	230 1-on-1 Meetings	238 1-on-1 Meetings L Representative Director: 10 L CFO: 12 【IR activities】 Overseas roadshow: 1 (Europe) Conference for overseas investors: 1 Small meetings: 4	Overseas roadshow: 2 (U.S.) 1 (Asia) Conference for overseas investors: 4 IR DAY: 1 Info seminar for individual investors: 2

Initiatives to Strengthen Presence in the Stock Market

Placed a series of advertisements
The Nikkei (6 issues)
<https://www.skyperfectjsat.co.jp/brand/michikachi/articles/terry/index.html>



<only in Japanese>

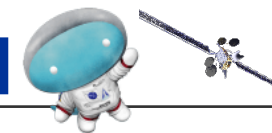
Introduction of our sustainability initiatives
Radio NIKKEI “QUICK presents ESG Frontline”



Aired on Jan. 5, 2026.
<https://www.radionikkei.jp/esg/20260105.html>

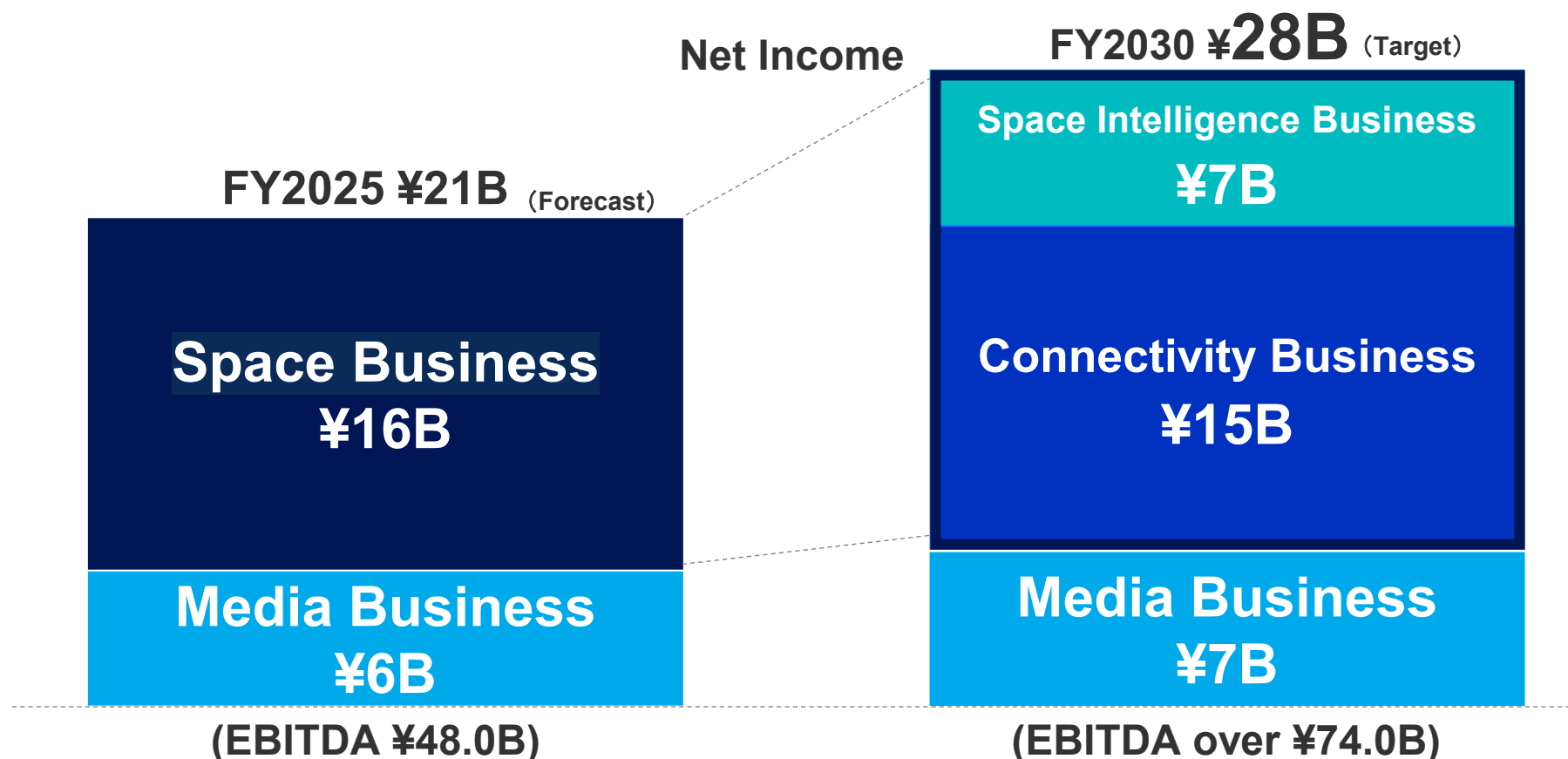
Aired on Jan. 19, 2026.
<https://www.radionikkei.jp/esg/20260119.html>

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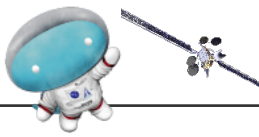
Targeting Net Income of Over ¥28 Billion

The Space Business will achieve significant profit growth, driven by Space Intelligence Business, and the Media Business will enhance revenue base through Broadcasting・Distribution Business, and Fiber-optic Alliance Business.



YoY Comparison by Segment

(in Billions of ¥)



		FY2025 Q3 [YoY]		FY2025 Q3 Cumulative total [YoY]		Major factors of change	Q3	Q3 Cumulative total
Space	Revenue*	18.4	[+2.6]	50.5	[+3.4]	Domestic communications Area	+1.2	+2.5
						Broadcasting transponder-related revenue	(0.1)	(0.2)
						Global & Mobility Area	+0.1	(0.1)
						Space Intelligence Business	+1.4	+1.2
	Operating Expense	12.4	[+2.2]	32.9	[+1.9]	Cost increase associated with revenue growth	+1.9	+2.7
						Depreciation expenses	(0.1)	(1.3)
						Orbital Lasers Corporation	+0.1	+0.3
	Operating Income*	5.9	[+0.4]	17.6	[+1.5]			
	Segment Profit**	3.5	[+0.2]	11.9	[+1.1]			
Media	Revenue*	15.7	[(1.0)]	47.8	[(1.8)]	Viewing fees, commission revenues and basic fees	(0.6)	(1.8)
						FTTH (Fiber To The Home) revenue	+0.4	+0.5
	Operating Expense	12.1	[(2.5)]	38.3	[(5.6)]	Advertising expenses, Promotion expenses	(0.3)	(1.6)
						Depreciation expenses	(0.4)	(1.3)
						Deconsolidation of Subsidiary (SKY Perfect Customer-relations Corporation)	(0.2)	(0.7)
	Operating Income*	3.6	[+1.5]	9.5	[+3.8]			
	Segment Profit**	2.5	[+1.0]	6.1	[+2.1]	Impairment Loss Due to Termination of CTV Business Feasibility Study	-	(0.8)

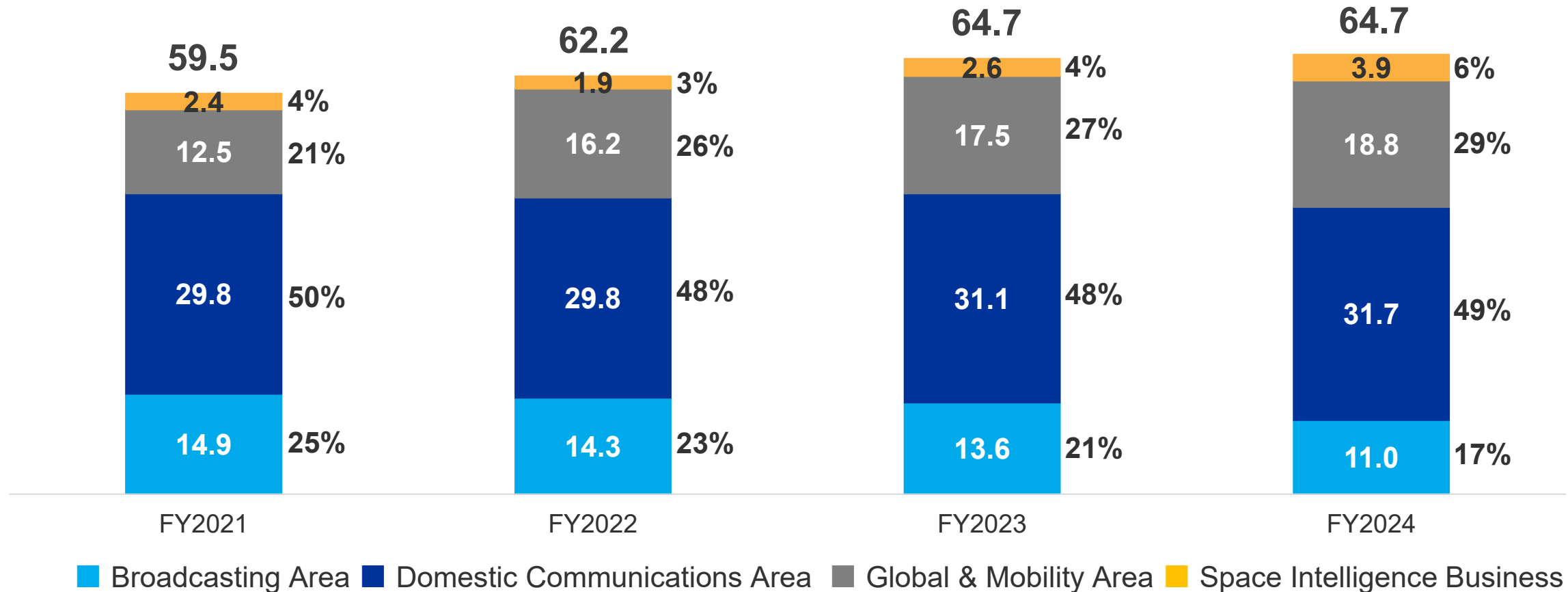
*Including inter-segment transactions

**Segment Profit is calculated based on net income after tax

Revenue Composition ratio in Space Business



(in Billions of ¥)

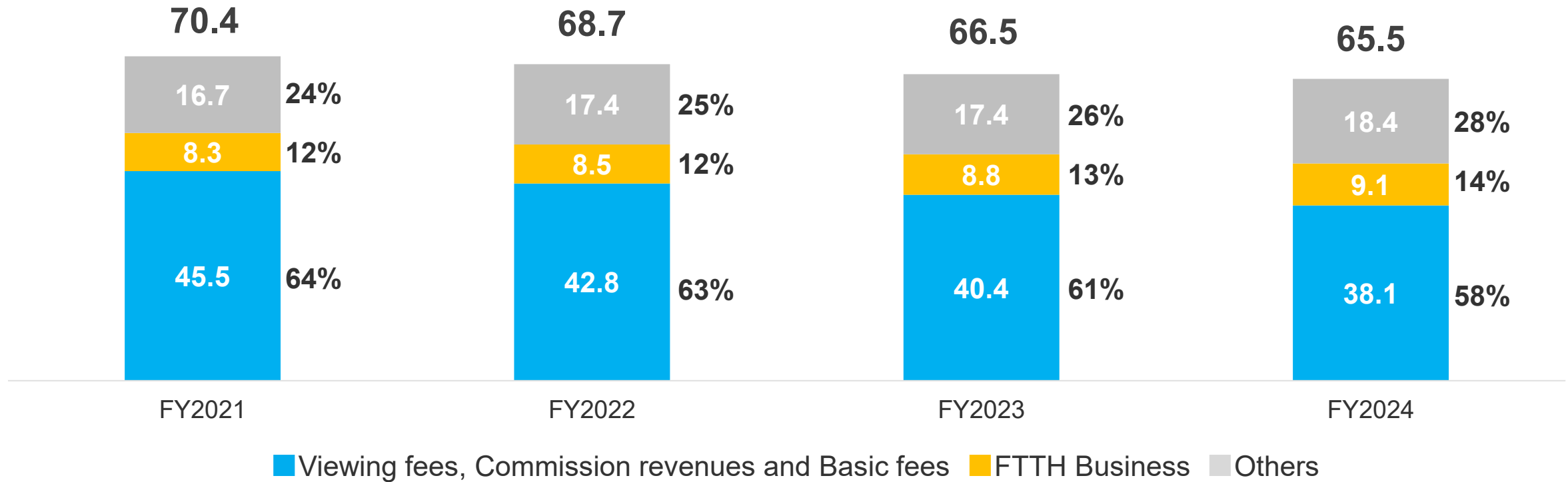


*Revenue composition ratio of FY2021 was recalculated by replacing a part of earth observation imagery sales from Domestic into Space Intelligence Business.

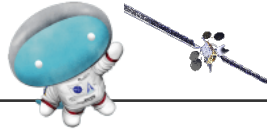
* "Space Intelligence Business" changed the name of the "New Business" starting from the Q1 FY2024.

Revenue Composition ratio in Media Business

(in Billions of ¥)

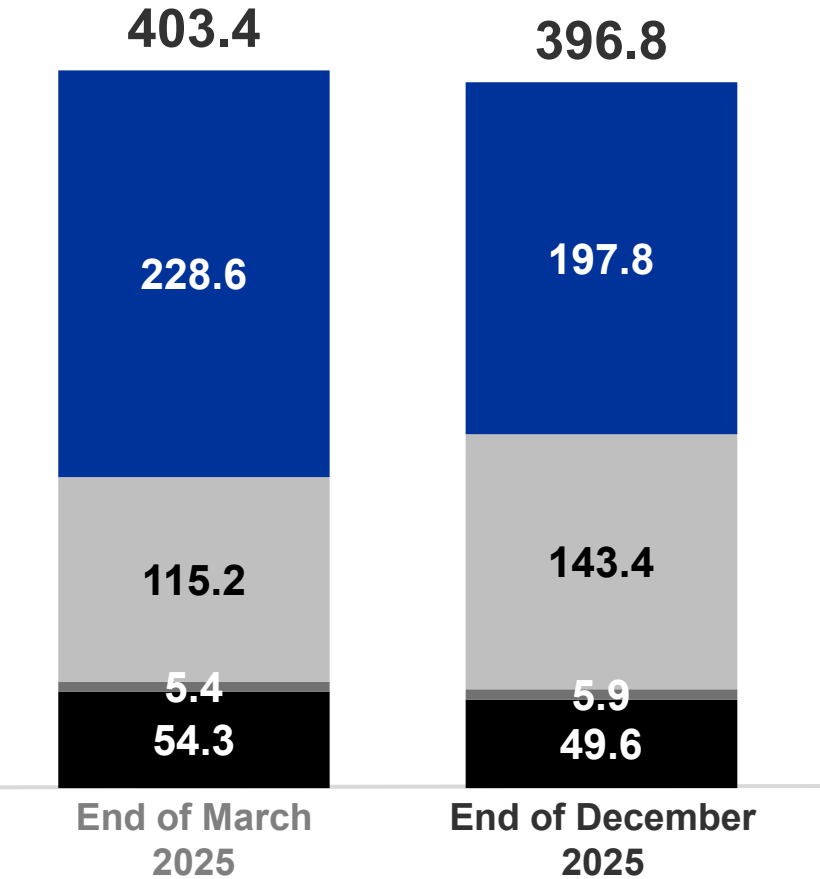


Consolidated Balance Sheet



Assets

(in Billions of ¥)



Current assets

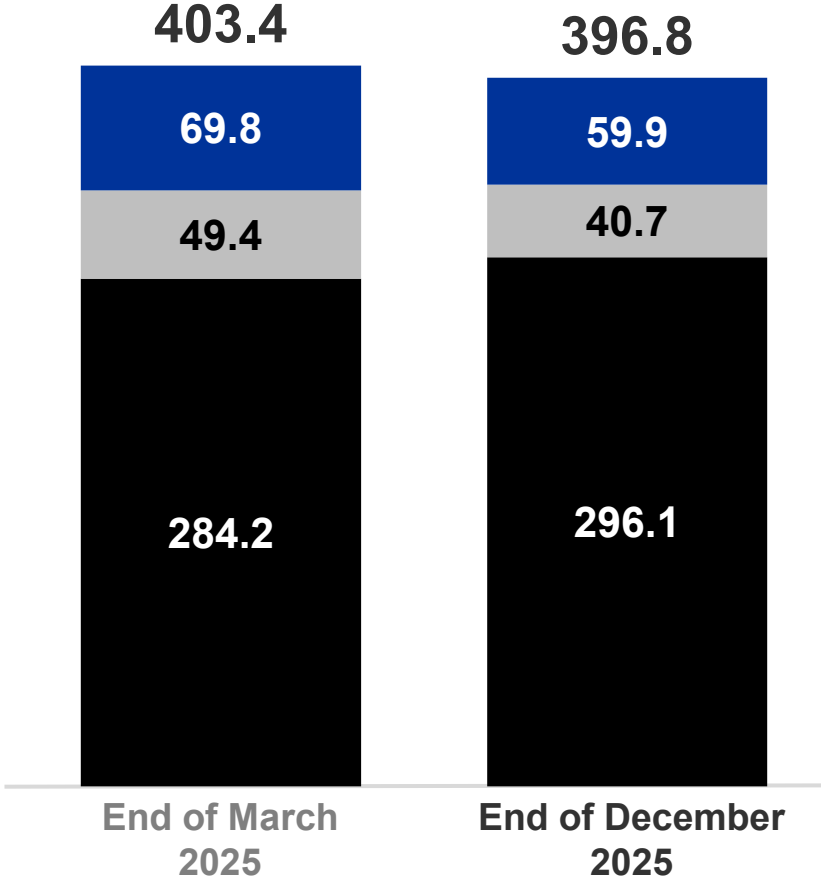
Property, Plant and Equipment

Intangible assets

Investments and other assets

Liabilities and Net Assets

(in Billions of ¥)

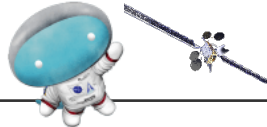


Current liabilities

Long-term liabilities

Net assets

Earnings Results of Major Subsidiaries



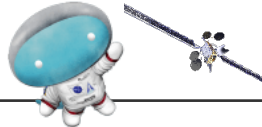
(in Billions of ¥)		SJC	SPET	JII	JMC	Consolidated Total (Inc. other Consolidated Subsidiaries)
Business Description		Provision of Broadcasting Platform and satellite communications	Licensed broadcaster providing multichannel pay TV services	Sale of satellite connections in North America and Asia-Pacific	A provider of mobile satellite communications services	-
Share (%)		100.0	100.0	100.0	53.3	-
Revenue	FY2024 Q3 Cumulative Total	83.3	9.1	5.5	4.4	91.9
	FY2025 Q3 Cumulative Total	86.4	8.4	5.1	4.6	93.3
Operating Income	FY2024 Q3 Cumulative Total	18.1	1.0	1.8	0.8	21.3
	FY2025 Q3 Cumulative Total	24.3	0.9	1.7	0.6	26.5
Ordinary Income	FY2024 Q3 Cumulative Total	19.5	1.1	1.6	0.8	21.2
	FY2025 Q3 Cumulative Total	25.9	0.9	2.6	0.6	26.9

SJC: SKY Perfect JSAT Corporation JII : JSAT International Inc.
SPET: SKY Perfect Entertainment Corporation JMC : JSAT MOBILE Communications Inc.

*The dissolution of SPBC was resolved at its extraordinary general meeting of shareholders held on June 27, 2025.

*On January 1, 2025, SKY Perfect JSAT Holdings Inc. divested a portion of its shares in SKY Perfect Customer-relations Corporation and reclassified the company from a consolidated subsidiary to an equity-method affiliate.

Progress of FY2025 Investment Plan

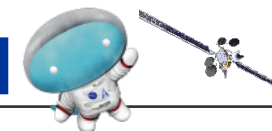


(in Billions of ¥)

	FY2024 Result	FY2025 Q3 Cumulative Total	FY2025 Plan (Original)
① CAPEX	24.4	41.2	55.0
Space Business	19.2	38.0	50.0
Media Business	5.0	3.2	5.0
Others	0.2	0.1	0.0
② Business investment	7.6	0.8	15.0
① + ② Investment Total	32.0	42.0	70.0

Capital Allocation for FY2025 - FY2027

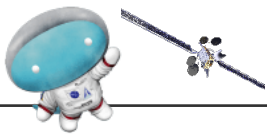
[Repost] Presentation Material For FY2024



- Total cash outflow of approx. JPY250B - accelerating investments over the next three years and shareholder returns
- Funding through external borrowing in addition to operating cash flow and cash on hand from FY2026

FY2025 - FY2027 Plan			FY2025 Plan
IN	OUT JPY220B		OUT JPY70B
Net Cash from Operating activities JPY150B	Enhancement of Revenue Base JPY140B	JSAT-31/32, Superbird-9 Ground stations, Expansion of premises Broadcast equipment	JPY35B
	Innovation in Strategic Businesses JPY60B	LEO Satellite Constellation Fiber-optic Alliance Business	JPY20B
Increase in Interest-bearing Debt JPY30B	Challenge into New Business Fields JPY20B	Space Compass Start-up Investment CTV	JPY15B
Use of cash on hand JPY70B	Shareholder Returns over JPY31.5B*	Dividend Repurchase of treasury stock <small>*On a payment basis</small>	JPY10B* <small>*On a payment basis</small>
Total approx. JPY250B	Total approx. JPY250B		Total approx. JPY80B

Major Planned Capital Expenditures



■ Newly Planned Major Facilities

(Excerpt from p.51 of the Annual Securities Report filed on June 17, 2025 <only in Japanese>)

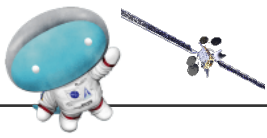
Category/ (Location)	Description of Facility	Planned Investment Amount (in Billions of ¥)*		Funding Method	Commencement month	Scheduled Completion
		Total	Amount Paid			
Space-based Optical Telescope (Geostationary Orbit)	Optical telescope	8.0	5.3	Internal funds	July 2020	From 1H 2026
Superbird-9 (Geostationary Orbit)	Communications satellite	24.0	16.4	Internal funds	March 2021	1H 2028
JSAT-31 (Geostationary Orbit)	Communications satellite	50.0	6.4	Internal funds	May 2024	2H 2028
JSAT-32 (Geostationary Orbit)	Communications satellite	39.0	4.8	Internal funds	February 2025	2H 2027

*Of the total planned investment amount, portions denominated in foreign currencies for which the exchange rate has not been fixed as of as of the end of FY2024 (ended March 2025) were translated into yen at the exchange rate as of the end of March 2025 (EUR 1 = JPY 162.03)

■ Other

LEO Earth-observation satellite constellation (10 satellites)	Approx. ¥40 Billion	Scheduled to be launched: 2026-2027 (planned)
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FY2025 Depreciation Expenses



(in Billions of ¥)

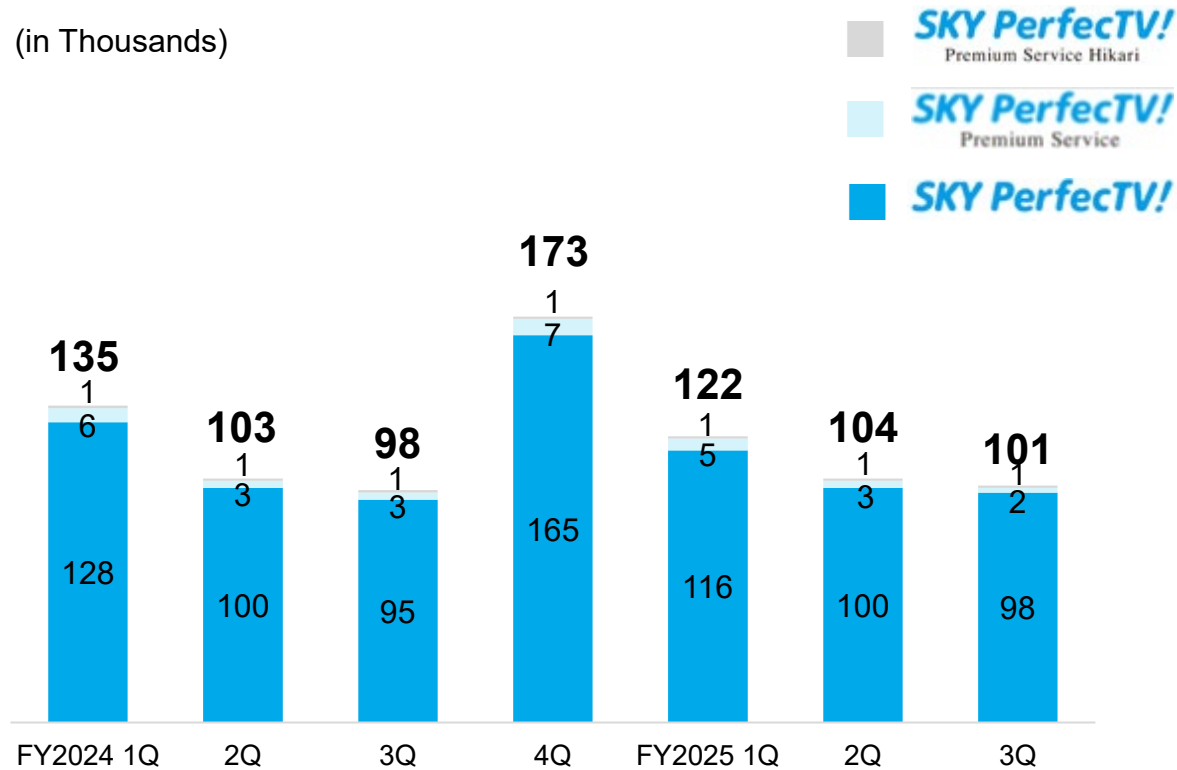
	FY2024 Result	FY2025 Q3 Cumulative Total	FY2025 Plan (Original)
Depreciation expenses	18.3	11.5	15.5
Space Business	12.4	8.2	11.2
Media Business	5.7	3.1	4.3
Others	0.2	0.2	0.0

Annual Target of Subscribers

(in 10 Thousands)	FY2024 Q3 Cumulative Total	FY2025 Q3 Cumulative Total	Annual Target For FY2025
New Subscribers (IC cards or chips)	33.6	32.7	48.9
Net Increase (IC cards or chips)	(16.3)	(17.0)	(12.9)
- SKY PerfectTV!	(11.7)	(12.7)	(7.2)
- SKY PerfectTV! Premium Service	(4.5)	(4.1)	(5.3)
- SKY PerfectTV! Premium Service Hikari	(0.2)	(0.3)	(0.4)
Cumulative number of subscribers (IC cards or chips)	257.8	243.2	247.3
Cumulative number of contractors (contracts)	198.2	185.2	188.7
Number of subscribing households of Optical Fiber Based Re-transmission service (million)	282.9	294.0	295.5
Average Monthly Contractor's Payment (Yen)			
- SKY PerfectTV!	3,391	3,416	
- SKY PerfectTV! Premium Service	3,519	3,506	-
- SKY PerfectTV! Premium Service Hikari	4,958	4,906	

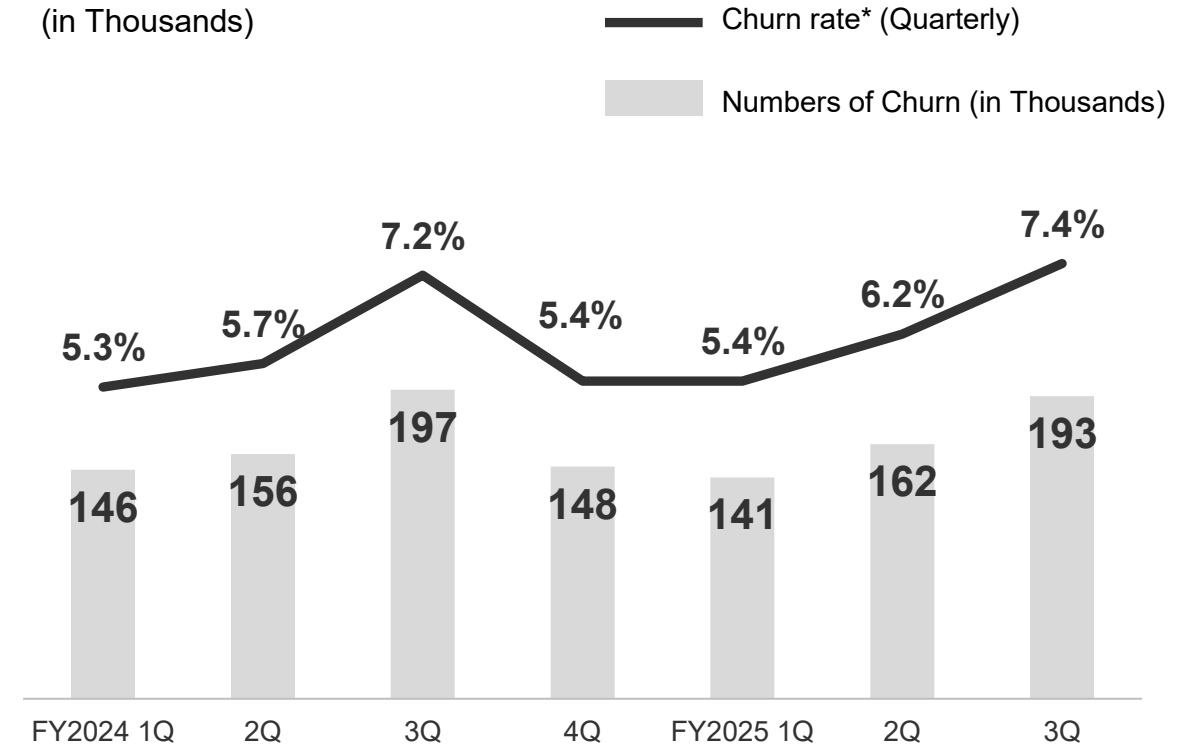
■ Number of New Subscribers (IC cards or chips)

(in Thousands)



■ Numbers of Churn (IC cards or chips)

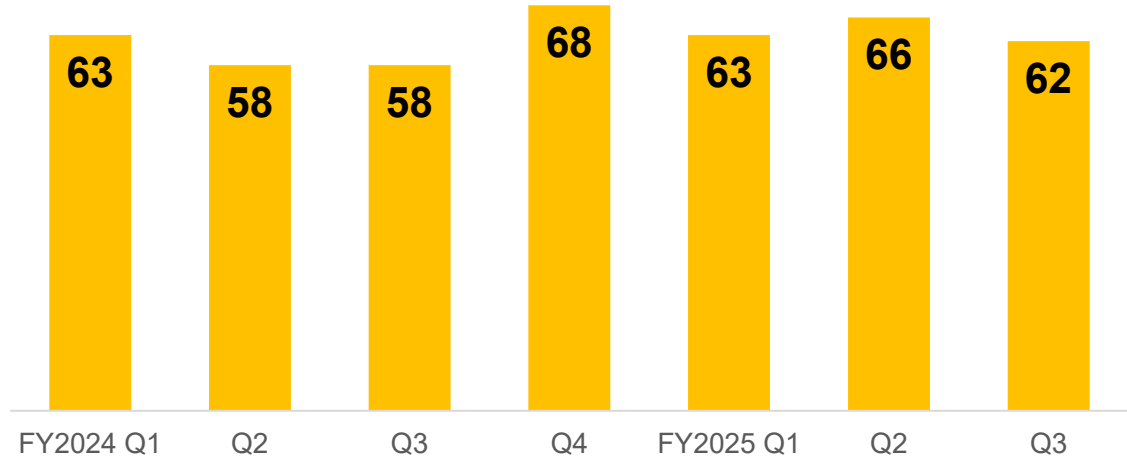
(in Thousands)



*The churn rate is calculated by dividing the total number of cancellations for each quarter by the cumulative number of subscribers at the end of the previous fiscal year.

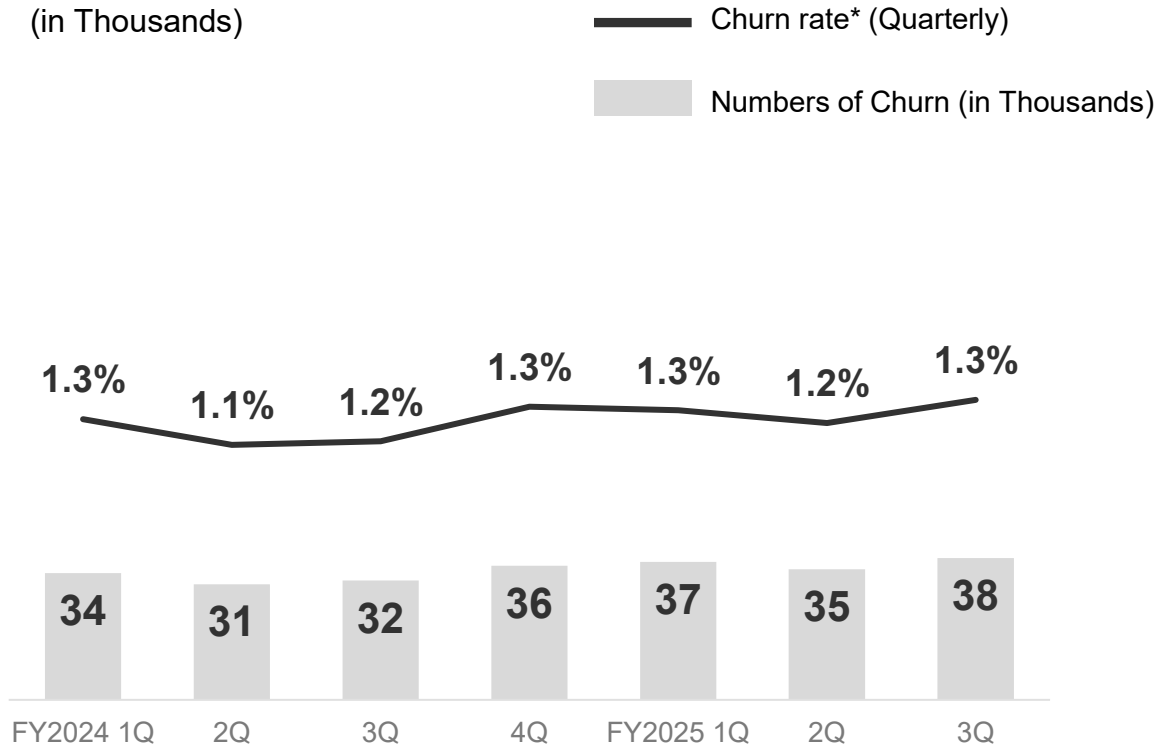
■ Number of New Subscribing Households

(in Thousands)



■ Numbers of Churn

(in Thousands)



*The churn rate is calculated by dividing the total number of cancellations for each quarter by the cumulative number of subscribers at the end of the previous fiscal year.

Average Monthly Contractor's Payment*1

SKY PerfectTV!

3,400

3,404

3,368

3,346

3,400

3,437

3,411 (¥)

Revenue Recognition
30%
(Commission Revenues)

3,022

3,025

2,990

2,967

3,022

3,058

3,032

379

379

378

379

379

379

379

FY2024 Q1

Q2

Q3

Q4

FY2025 Q1

Q2

Q3

SKY PerfectTV!
Premium Service

3,533

3,541

3,480

3,440

3,523

3,531

3,462

Revenue Recognition
50%
(Viewing fees revenues)
Deducting Cost of Program
provision

3,106

3,114

3,054

3,013

3,097

3,105

3,036

427

427

427

427

426

426

426

FY2024 Q1

Q2

Q3

Q4

FY2025 Q1

Q2

Q3

SKY PerfectTV!
Premium Service Hikari

4,978

4,959

4,938

4,912

4,919

4,911

4,887

Revenue Recognition
50%
(Viewing fees revenues)
Deducting Cost of Program
provision

4,174

4,161

4,144

4,124

4,136

4,133

4,113

803

798

793

789

783

778

775

FY2024 Q1

Q2

Q3

Q4

FY2025 Q1

Q2

Q3

*1 Average monthly Contractor's payments made by contractors such as Basic fees and Viewing fees. The monthly unit price is based on the contractor's viewing fees.

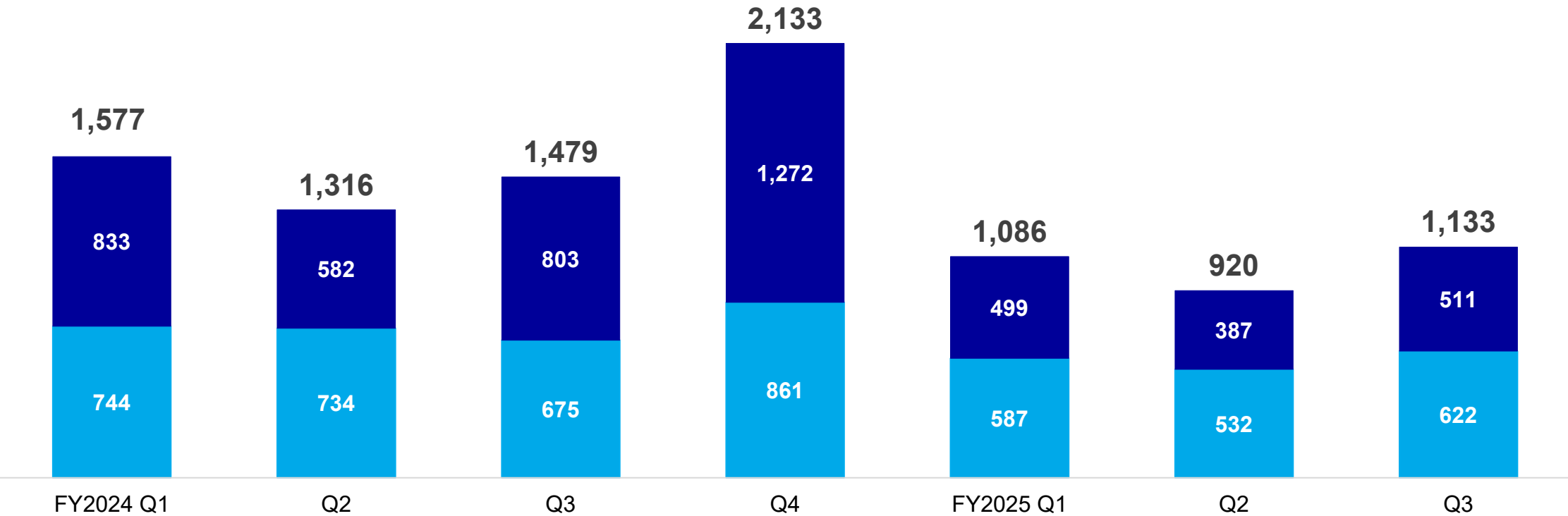
*2 Basic fees and set-top box rental fees.

■ Viewing fees

■ Basic fees and other*2

Total Subscribers Acquisition Cost (SAC)

(in Millions of ¥)



- Advertising expenses: advertising expenses for various media
- Promotion cost & Campaign cost : Costs for SKY PerfectTV! subscriber acquisition, sales incentives and customer center operation.

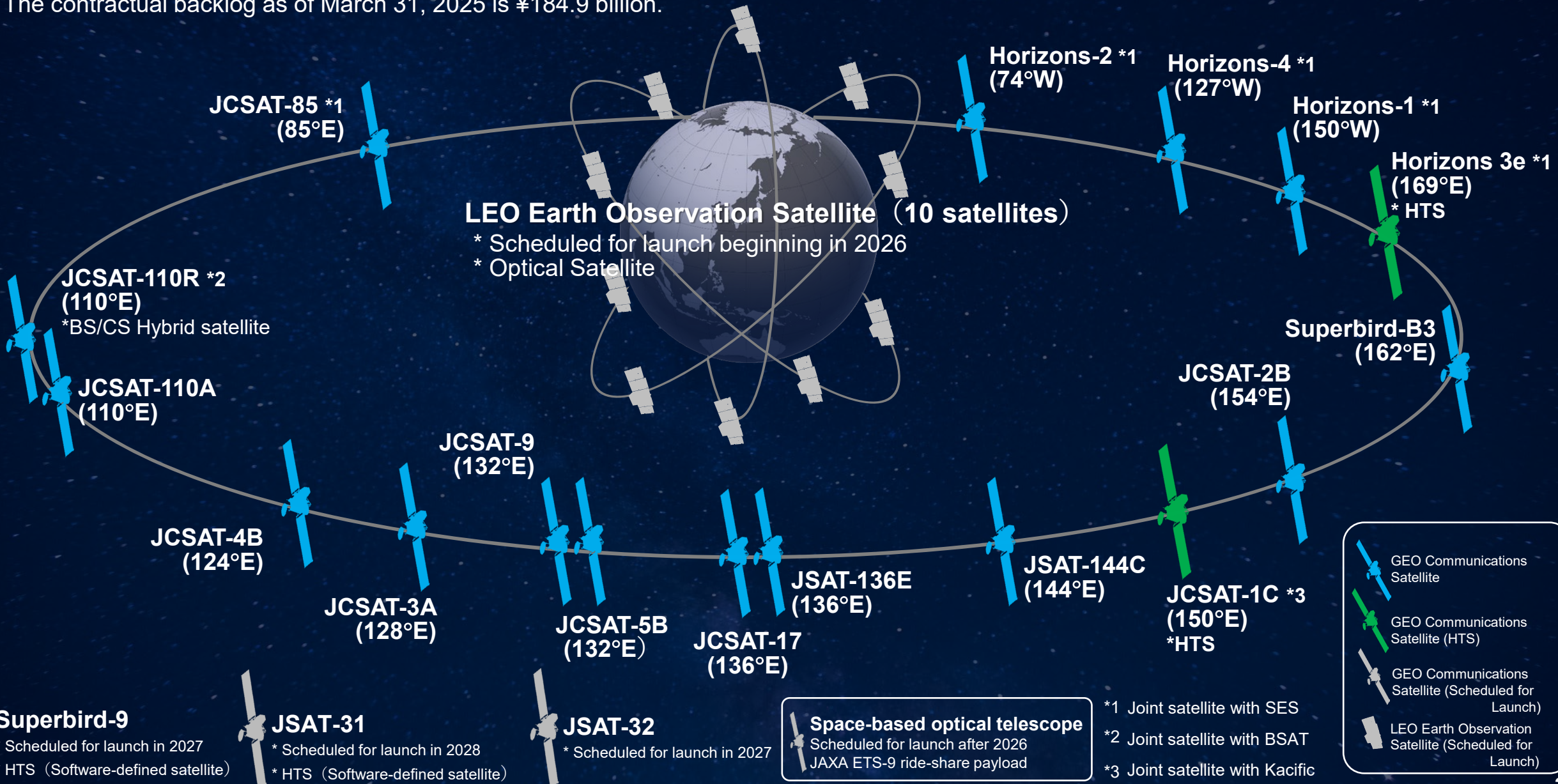
*From Q1 of the year ending March 2026, we changed our aggregation method and have recalculated the year ended March 2025 figures accordingly. As a result, the total SAC for the year ended March 2025 decreased by ¥37 million compared to the previous method.

Satellite Fleet Update

(As of January 31, 2026)

A total of 17 satellites covering areas from North America to the Indian Ocean

The contractual backlog as of March 31, 2025 is ¥184.9 billion.

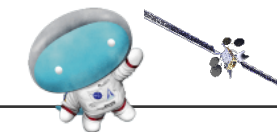


Number of Satellites in Possession: 17 geostationary(GEO) satellites

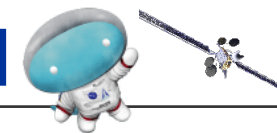
(As of January 31, 2026)

Satellite		Orbital Location	Satellite Bus	Launch Date (JST)	Launch Vehicle	Main Coverage/Beam	Main Usage
Horizons-1	*1	150° W	Boeing 601HP	October 1, 2003	Zenit-3SL (Sea Launch)	Ku-band: North Pacific, North America	Communication
JCSAT-9		132° E	Lockheed A2100AX	April 13, 2006	Zenit-3SL (Sea Launch)	Ku-band: - C-band: -	Communication
JCSAT-3A		128° E	Lockheed A2100AX	August 12, 2006	Ariane 5 (Arianespace)	Ku-band: Japan, Asia C-band: Asia, Hawaii, Russia	Communication/ Broadcasting
Horizons-2	*1	74° W	Orbital STAR2	December 22, 2007	Ariane 5 (Arianespace)	Ku-band: North America	Communication
JSAT-136E (formerly Superbird-C2)		136° E	MELCO DS2000	August 15, 2008	Ariane 5 (Arianespace)	Ku-band: Japan, Asia, movable beam	Communication
JCSAT-5B		132° E	Lockheed A2100AX	August 22, 2009	Ariane 5 (Arianespace)	Ku-band: Japan; C-band: Asia, Hawaii, Eastern Russia	Communication
JCSAT-85	*1	85° E	Orbital STAR2	December 1, 2009	Zenit-3SL (Sea Launch)	Ku-band: West IOR, East IOR	Communication
JCSAT-110R	*2	110° E	Lockheed A2100AX	August 7, 2011	Ariane 5 (Arianespace)	Ku-band: Japan	Broadcasting
JCSAT-4B		124° E	Lockheed A2100AX	May 16, 2012	Ariane 5 (Arianespace)	Ku-band: Japan, Southeast Asia, two movable beams	Communication/ Broadcasting
JCSAT-2B		154° E	SSL1300	May 6, 2016	Falcon 9 (SpaceX)	Ku-band: Japan, Asia, Pacific C-band: Russia, Asia, Oceania, global	Communication
JSAT-144C (formerly JSAT-16)		144° E	SSL1300	August 14, 2016	Falcon 9 (SpaceX)	Ku-band: Japan	Communication
JCSAT-110A		110° E	SSL1300	December 22, 2016	Ariane 5 (Arianespace)	Ku-band: Japan, Indian Ocean, Oceania	Broadcasting
Superbird-B3		162° E	MELCO DS2000	April 6, 2018	Ariane 5 (Arianespace)	Ku-band: Japan, movable beam	Communication
Horizons 3e	(HTS) *1	169° E	Boeing 702MP	September 26, 2018	Ariane 5 (Arianespace)	Ku-band: Asia, Pacific C-band: Gateway beam	Communication
JCSAT-1C	(HTS) *3	150° E	Boeing 702MP	December 17, 2019	Falcon 9 (SpaceX)	Ku-band: Asia, Pacific, Russia, HTS Ka-band: HTS Gateway	Communication
JCSAT-17		136° E	LM2100	February 19, 2020	Ariane 5 (Arianespace)		Communication
Horizons-4	*1	127° W	Maxar 1300	August 3, 2023	Falcon 9 (SpaceX)	Ku-band: North America, Pacific	Communication

Recent Key News Releases



Date	Title (Click on each title to access the relevant release)
Feb. 02, 2026	<u>Number of Subscribers as of the End of January 2026</u>
Feb. 02, 2026	<u>SKY Perfect JSAT Launches Commercial Sales of Thermal Infrared Satellite Data in Partnership with constellr - First Commercial Deployment of High-resolution Thermal Infrared Satellite Data in Japan -</u>
Jan. 28, 2026	<u>SKY Perfect JSAT Forms Strategic Capital and Business Partnership with SpeQtral</u>
Jan. 27, 2026	<u>Announcement of New Company Establishment Formation of a Special Purpose Company to undertake the Ministry of Defense’s “Satellite Constellation Project”</u>
Jan. 26, 2026	<u>SKY Perfect JSAT Selected as a Ground Station for NASA’s Artemis II — The Only Private-Sector Participant in Asia —</u>
Jan. 07, 2026	<u>Notice of Organization Changes and Appointment of Executive Officers</u>
Jan. 06, 2026	<u>Number of Subscribers as of the End of December 2025</u>
Dec. 25, 2025	<u>SKY Perfect JSAT Committed to Strengthening Japan’s Defense Capabilities</u>
Dec. 22, 2025	<u>Notice of Organization Changes and Personnel Transfers at Subsidiary</u>
Dec. 11, 2025	<u>MoU between Space Compass and Hellas Sat to pursue the connectivity of HellasSat 5 and Space Compass’s GEO data-relay satellite</u>
Dec. 08, 2025	<u>SKY Perfect JSAT Signs Contracts with SpaceX for Two Launches of Next-Gen Communication Satellites</u>
Dec. 02, 2025	<u>Number of Subscribers as of the End of November 2025</u>
Nov. 28, 2025	<u>Notice Concerning Upgrade of Long-Term Issuer Rating by Japan Credit Rating Agency (JCR)</u>
Nov. 27, 2025	<u>SKY Perfect JSAT Selected as Service Provider for Observation Data from JAXA’s Advanced Radar Satellite “DAICHI-4” (ALOS-4)</u>



■ Absorption-Type Merger of Core Business Company, SKY Perfect JSAT Corporation

**Eliminating the dual structure of
the holding company and the operating company**

**Streamlining
organizational operations**

**Accelerating
decision-making**

■ Trade Name Change “SKY Perfect JSAT Holdings Inc.” → “SKY Perfect JSAT Corporation”

**<Amendment to the Articles of Incorporation in response to foreign investment regulations
under the Broadcasting Act and other relevant laws>**

- The Company may restrict the entry or record of foreign nationals, etc. in the shareholder register if their voting rights account for one-third or more of the total.
- The Company may distribute dividends of surplus even for shares that have not been entered or recorded in the shareholder register.

News release: May 14, 2025 <Notice of Regarding Decision of Basic Policy for Absorption-type Merger (Simplified Merger and Short-Form Merger) with Wholly Owned Subsidiary (SKY Perfect JSAT Corporation), Trade Name Change and Partial Amendment of Articles of Incorporation>

For inquiries regarding this document, please contact the department listed below.

SKY Perfect JSAT Holdings Inc.

Corporate Communications & Investor Relations Dept.



IR News

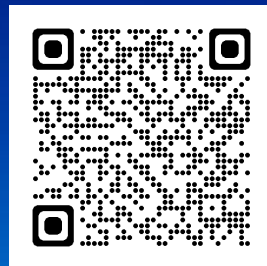
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