



June 26, 2026

Company: NIPPON KANZAI Holdings Co., Ltd.
 Representative: Shintaro Fukuda, President and Representative Director
 (Code number : 9347 TSE Prime)
 Inquiries: Yasuhiro Harada, Managing Director, in charge of
 Finance & Accounting
 (TEL:+81-3-5299-0861)

Notice Regarding Matters Related to Controlling Shareholders, Etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company) or other affiliated company

(As of March 31, 2026)

Trade name	Attribute	Percentage of voting rights held (%)	Financial instruments exchange, etc. where the issued shares are listed
Nippon Service Master Y.K.	other affiliate company	30.48	None

2. Positioning of the listed company within the corporate group of controlling shareholders, etc. and other relationships between the listed company and controlling shareholders, etc.

Nippon Service Master Y.K. is engaged in investment activities. As described above, the relationship between Nippon Service Master Y.K. and NIPPON KANZAI Holdings Co., Ltd. (“the Company”) consists of a capital relationship through the ownership of the Company’s shares and a personnel relationship through concurrent service as a Director. Other than the receipt of secondment fees and transactions related to office space leasing, there are no general commercial transactions, loan relationships, or guarantee relationships between the two companies. The Company conducts its own independent business operations, and its operational independence is ensured.

Status of concurrent service as a Director

Position	Name	Position at the controlling shareholder, etc.	Reason for appointment
President and Representative Director	Shintaro Fukuda	Director	To establish a stable capital relationship.

3. Matters related to transactions with controlling shareholders, etc.

Fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)

Type	Company or individual name	Percentage of voting rights held (by others) (%)	Relationship with related party	Transaction	Transaction amount (Thousands of yen)	Account item	Balance at the end of fiscal year (Thousands of yen)
Other affiliated company	Nippon Service Master Y.K.	(Held by others) Direct: 30.48	One individual concurrently serving as a Director Employee secondment	Office space leasing Receipt of secondment fees	360 3,940	-	-

- (Notes) 1. The transaction amounts above do not include consumption tax, etc.
2. Terms and conditions of transactions and the policy for determining them, etc.
- (1) The rent for office space is determined based on the rental rates of nearby office buildings.
- (2) With regard to the receipt of secondment fees, the Company receives an amount equivalent to personnel costs associated with seconded employees, in accordance with the secondment agreement.

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.