

Company Name: NISSO HOLDINGS Co., Ltd.

Representative: Ryuichi Shimizu,

Representative Director, President & CEO

(Securities Code: 9332, TSE Prime Market)

Contact Person: Naoki Hayakawa,

Managing Director & CFO

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Notice of Establishment of "SUBARU nw Sight" as Human Resources Services Company Jointly Funded by SUBARU, NISSO, and WORLD INTEC

NISSO CORPORATION, a consolidated subsidiary of NISSO HOLDINGS Co., Ltd., together with SUBARU CORPORATION and WORLD INTEC CO., LTD., has decided to establish a new company, "SUBARU nw Sight Co., Ltd." (Subaru New Sight), to provide human resources services as a joint venture of the 3 companies. Please refer to the attached document for more information.



APRIL 24, 2025

Subaru Corporation Nisso Corporation World Intec Co., Ltd.

Establishment of "SUBARU nw Sight" as a Human Resource Services Company Jointly Funded by Subaru, Nisso, and World Intec

Subaru Corporation, Nisso Corporation and World Intec Co., Ltd. have agreed to establish a jointly owned company called "SUBARU nw Sight Co. Ltd." for the purpose of providing temporary staffing and other human resource services.

1. Background, purpose, and overview of the joint venture

The automotive industry is said to be undergoing a once-in-a-century transformation, driven by electrification, autonomous driving technologies, and the rise of connected cars. At the same time, Japan faces a declining working-age population due to a low birthrate and aging society, intensifying competition for talent across the automotive industry and other sectors.

Guided by its goal of "Becoming One Subaru" as set forth in its management policy, Subaru is working together with its business partners to further strengthen the entire supply chain in today's increasingly competitive environment. By building frameworks for the rapid and efficient acquisition and development of talent, Subaru aims to enhance competitiveness in manufacturing across the entire supply chain.

Nisso and World Intec are major companies that specialize in temporary staffing and other human resource services for manufacturers. Both companies have many years of experience, a strong commitment to compliance, outstanding recruiting and sales capabilities, and expertise for training programs. The two companies have relationships with Subaru and many other manufacturers.

"SUBARU nw Sight", which will be owned by these three companies, will draw on the strengths of Nisso and World Intec to provide human resource services to Subaru and its suppliers. These services will help create workplaces where people of many different backgrounds can realize their potential. Services will include measures to give people opportunities for increasing their value through education, reskilling and other programs. By using these activities, "SUBARU nw Sight" aims to establish a human resources framework capable of supporting manufacturing operations as the entire manufacturing sector changes.

We plan to position "SUBARU nw Sight" to define new ways for people to do their jobs and to create workplaces where a diverse array of people can gain skills and find happiness. The overall objective is to use this new company to contribute to the revitalization and progress of manufacturing in Japan.

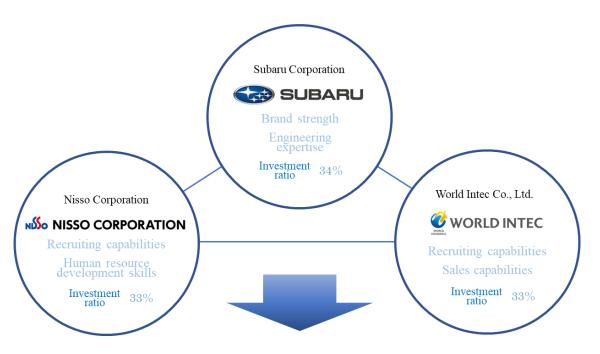
* Service concept



- Temporary employee recruitment/management agency
- New graduate recruitment support
- Outplacement support

2. Profile of the joint venture

(1) Name	SUBARU nw Sight Co., Ltd.
(2) Location	1183-1, Iida-cho, Ota City, Gunma Prefecture
(3) Business	Temporary staffing and fee-based employee placement business Outsourcing and subcontracting business
(4) Capital	300 million yen
(5) Investment ratios	Subaru Corporation: 34%; Nisso Corporation: 33%; World Intec Co., Ltd.: 33%



SUBARU nw Sight Co., Ltd. New company

3. Schedule

(1) Establishment of SUBARU nw Sight	June 2, 2025
(2) Start of operations	September 1, 2025 (tentative)

4. Profiles of owners of the joint venture

■ Profile of Subaru

(1) Name	Subaru Corporation
(2) Location	Ebisu Subaru Bldg., 1-20-8, Ebisu, Shibuya-ku, Tokyo
(3) Representative	Atsushi Osaki
(4) Business	Manufacture, sales and repair of passenger cars and their components
(5) Capital	153,795 million yen
(6) Established	July 15, 1953

■ Profile of Nisso

(1) Name	NISSO CORPORATION
(2) Location	Nisso Kosan (NISSO) Shin Yokohama Bldg., 1-4-1 Shin Yokohama, Kohoku-ku, Yokohama City, Kanagawa Prefecture
(3) Representative	Ryuichi Shimizu
(4) Business	Manufacturing-related human resources services (engineer dispatching, manufacturing dispatching, recruitment, manufacturing contracting, etc.)
(5) Capital	100 million yen
(6) Established	August 21, 1980
(7) Major shareholder and shareholding ratio	NISSO HOLDINGS Co., Ltd: 100% (Tokyo Stock Exchange, Prime Market: 9332)

■ Profile of World Intec

(1) Name	World Intec Co., Ltd.
(2) Location	Fukuoka Asahi Building, 2-1-1, Hakata Ekimae, Hakata-ku, Fukuoka City, Fukuoka Prefecture
(3) Representative	Katsuhiro Kuriyama
(4) Business	Comprehensive consulting for R&D, information, technology and manufacturing, human resources consulting and outsourcing guided by World Holdings
(5) Capital	450 million yen
(6) Established	February 4, 2014
(7) Major shareholder and shareholding ratio	World Holdings Co., Ltd.: 100% (Tokyo Stock Exchange, Prime Market: 2429)