Translation

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Jun 20,2025

To Whom It May Concern:

Company name: KOA SHOJI HOLDINGS Co., Ltd. Representative: Toshiyuki SHUTO, President and

Representative Director

(Securities Code 9273 TSE Prime Market)

Inquiries: Hiroki TOYODA, Executive Officer and

General Manager of General Affairs Dept

(TEL.+81-45-594-9820)

Notice of Change of Directors

We hereby announce that our Board of Directors has resolved the following changes of directors at the meeting held today. These chages are scheduled to be formally approved at the 11th Annual General Meeting of Shareholders to be held on September 26, 2025, and the subsequent Board of Directors meeting to be held on the same day.

1. Details of Changes

(1) New Director Candidate

Name	New Position	Current Position
Yuki Yamagishi	Director (Outside), Audit and	
	Supervisory Committee Member	_

(2) Retiring Directors

Name	Current Position	
Chinno Codonolos	Director, Audit and Supervisory	
Shinro Sadanobu	Committee Member	
Chiaki Yano	Director (Outside), Audit and	
Chiaki Yano	Supervisory Committee Member	

(3) Directors to be Promoted

Name	New Position	Current Position
Toshihiro Hirono	Executive Vice President Director	Managing Director
	In charge of Pharmaceutical Segment	In charge of Production
Miyoko Komatsu	Managing Director	Director
	In charge of Finance & Accounting	In charge of Finance & Accounting

(4) Director with Change in Responsibilities

Name	New Position	Current Position
Ritsuko Ohtsuka	Executive Vice President, Director	
	In charge of Sustainability & Active	Executive Vice President, Director
	Pharmaceutical Ingredient (API)	In charge of Sustainability
	Segment	

2 . Scheduled Date of Change $\,\,$

September 26, 2025