



First Quarter Financial Results for the
Fiscal Year Ending August 2026
Last One Mile Co., Ltd.
(Tokyo Stock Exchange Growth: 9252)

January 14, 2026

About the Company's Group Structure

Koichi Matsunaga serves as President and COO, responsible for strengthening the core LOM business and governance. Makoto Watanabe serves as Chairman and CEO, responsible for expanding the entire Group's business.



Definition of Existing Companies and New Companies

To express the contribution to performance from M&A (*), existing companies and new companies are defined as follows. From the fiscal year ending August 2026, Vendor, HS, and SHC become existing companies, and Telve becomes a new company.

- Existing Companies** — Companies included in the 12-month financial results for the previous fiscal period
- New Companies** — Companies that do not meet the above definition of existing companies

	FY2022.8		FY2023.8				FY2024.8				FY2025.8				FY2026.8							
	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q				
BBC		M&A July ※	New Company Period				Existing Company															
Career							M&A September	New Company Period			Existing Company											
Vendor									M&A March	New Company Period				Existing Company								
HS									M&A March	New Company Period				Existing Company								
SHC										M&A September	New Company Period				Existing Company							
Telve														M&A September	New Company Period							
PBS									M&A March	New Company Period				Sold								
CITV Hikari										M&A June	New Company Period				Absorbed into LOM							

※: M&A = Effective Date

Core Businesses

Under the business policy of "creating new markets (blue oceans) by devising novel sales methods for any product, regardless of industry or business type, and selling them exclusively," the Company focuses equity on growing businesses judged capable of generating long-term operating profit as core businesses. We define core businesses as those generating approximately ¥100 million or more in operating profit, and have categorized them, along with other businesses, into the following six segments. The order of listing has been changed to reflect the scale of profits.

1: Alliance Business

2: Free Internet Business for Apartment Complexes

3: Contact Center Business

4: Hotel Business

5: Listing Media Business

6: Other Businesses

*Businesses with operating profit of approximately ¥100 million or less are classified as "Other Businesses."

Business and Companies in Charge

Business Name	Sales Category	Main Product	Company in charge
1: Alliance Business	Stock	Electricity, Gas, WTS (*), Internet	    
	Flow	Electricity, Gas, WTS, Internet	
2: Free Internet Business for Apartment Complexes	Stock	Monthly Usage Fee	    
	Flow	Apartment Initial Installation Costs	
3: Contact Center Business	Stock	Membership Service for Troubleshooting	
	Flow	Various Reception Services	
4: Hotel Business	Flow	Outsourcing Model Directly Operated Model	
5: Listing Media Business	Stock	Electricity, Gas, WTS, Internet	
	Flow	Electricity, Gas, WTS, Internet	

※WTS: Abbreviation for Water Server

First Quarter Results for the Fiscal
Year Ending August 2026

【Reference Materials】 Revenue Structure in Alliance Business and Overview of Customer Referral Fee Payments and Sales Recognition

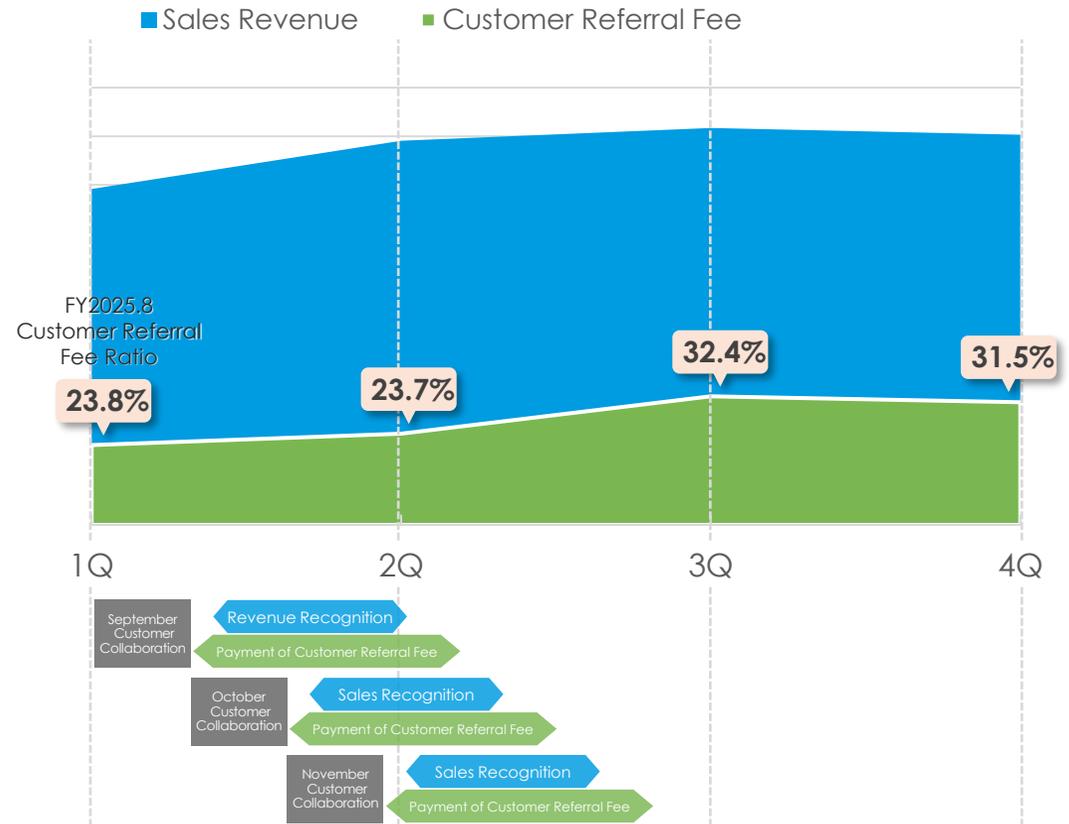
Revenue Structure

In the core Alliance Business, customer referral fees paid to partner companies for customer information (lead information) are variable costs based on the number of referrals. However, since they are included in SG&A expenses for the Company, they do not affect gross profit.



Concept of paying customer referral fees and recognizing revenue

Due to numerous partnerships with real estate companies, the peak season is December to March during the moving season. However, monthly customer referral fees vary in duration and amount depending on contracts and conditions, so sales revenue and customer referral fees (and Operating profit) are not proportional.



Sales revenue
Year-on-Year

+27.7%
increase



Operating profit
Year-on-Year

+93.9%
increase



Stock-type
Revenue
Year-on-Year

+19.8%
increase



EPS
Year-on-Year

+117.6%
increase



Fiscal Year 2026, 1Q Consolidated Financial Results and Year-on-Year Comparison

[Evaluating Criteria]

☆ : Special circumstances exist

◎ : Exceeds plan by a wide margin × : Below plan

○ : Largely in line with plan

- : Not subject to evaluation

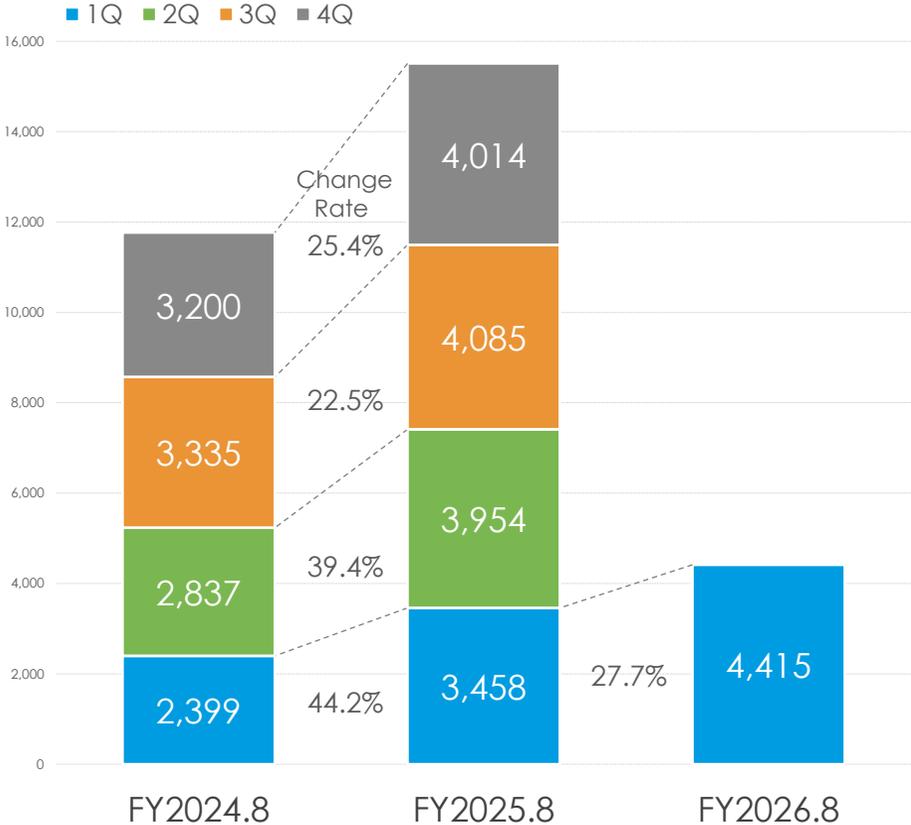
(Unit: Thousand yen)	FY2026.8 Q1 Actual	FY2025.8 Q1 Actual	Change Amount	Change Rate	Evaluation	Special Notes
Sales Revenue	4,414,579	3,457,970	956,609	27.7%	◎	Revenue increased primarily due to higher commission rates for new power companies in the Alliance Business, increased sales volume driven by a rise in leads, and the steady performance of newly acquired companies.
Cost of Sales	1,209,978	1,097,274	112,704	10.3%	○	Compared to Q1 FY2025.8, stock-type revenue increased by 19.8%, and costs also rose. However, non-cost-increasing transactional revenue also increased significantly, resulting in a more limited increase compared to the overall sales revenue growth rate.
Selling, General and Administrative expenses	2,721,590	2,119,577	602,013	28.4%	○	Commission expenses increased primarily due to the number of leads in the Alliance Business progressing as planned.
Other Revenue	29,508	24,535	4,973	20.3%	◎	Increased due to growth in subleased tenants at Hakata Building and successful collection of past unpaid amounts from our own collection services.
Other Expenses	414	1,538	(1,124)	(73.1%)	—	No special notes
Operating Profit	512,105	264,116	247,989	93.9%	◎	In addition to the sales revenue recognition adjustments, profits increased due to the effects of upfront investments made in the second half of fiscal year 2025.
Profit before Tax	495,306	260,129	235,177	90.4%	◎	As noted in the special remarks on operating profit.
Quarterly Profit	326,934	147,128	179,806	122.2%	◎	As noted in the special remarks on operating profit.
Basic quarterly profit per share (EPS) (Unit: yen)	121.12	55.65	65.47	117.6%	◎	EPS also increased steadily in line with profit growth.

*First quarter performance figures are not subject to review by the Audit Firm.

Quarterly Trends in Sales Revenue and Operating Profit (Unit: million yen)

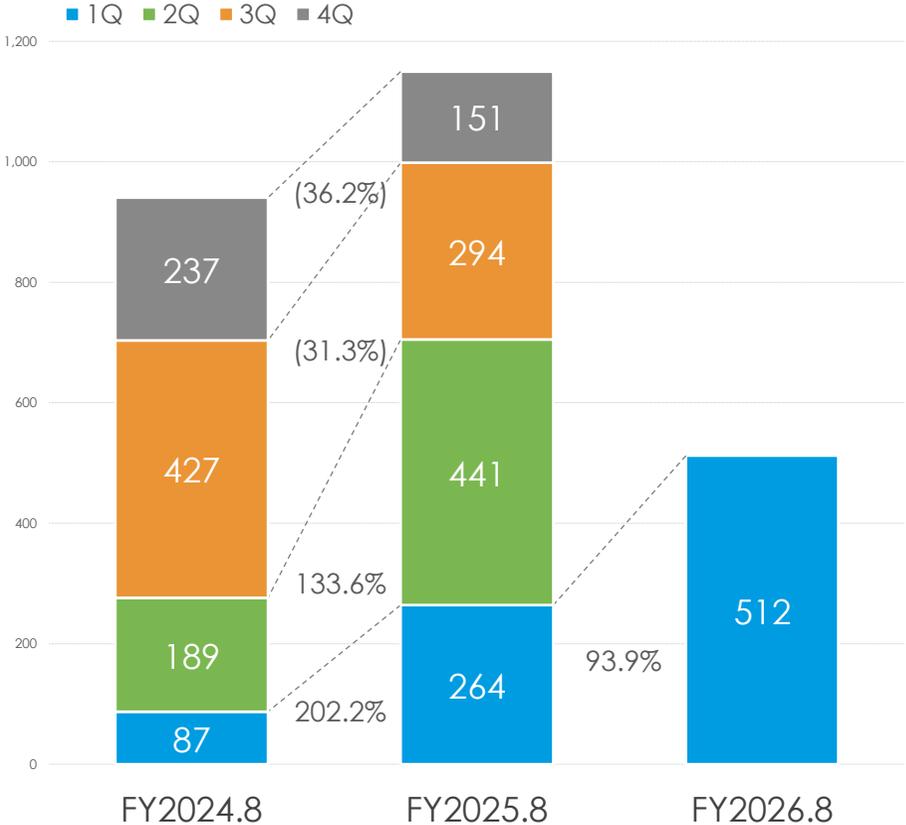
Sales revenue (Unit: million yen)

Revenue increased as each core business performed steadily and upfront investments made in the second half of FY2025.8 generated returns.



Operating profit (Unit: million yen)

Profit increased due to higher-than-planned sales revenue growth, coupled with costs and SG&A expenses progressing smoothly as planned.



*For an illustration of customer referral fee payments, see P7

*The information contained in this document has been voluntarily calculated by the Company for the purpose of providing information to investors and is unaudited.

Policy on Stock-type and Flow-type Business Models

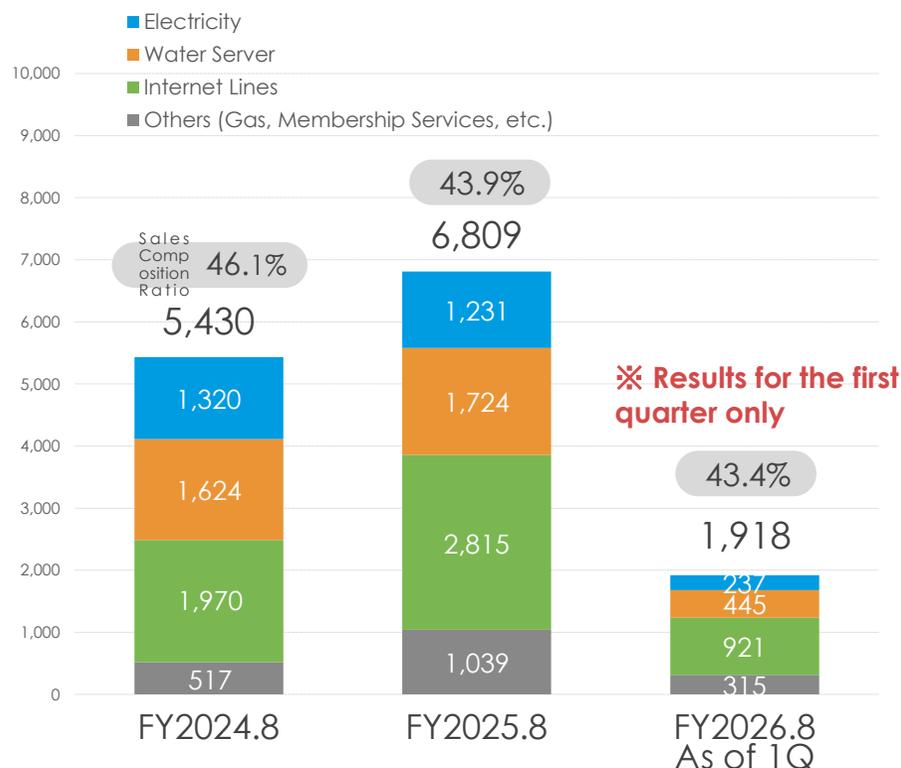
The Company has set securing profit through stock-type revenue as a management priority to establish a stable business foundation. Meanwhile, since Chairman and CEO Makoto Watanabe assumed the position of Representative Director, the Group has pursued a policy of comparing the future operating profits expected from stock-type revenue with the immediate sales revenue from flow-type sales. This approach is based on the long-term management policy of "securing long-term operating profits, maximizing earnings per share, and returning value to shareholders." The policy focuses on selling products expected to generate greater overall revenue.

	Overview	Policy
Stock	Enables continuous revenue generation as long as customers continue using the service. Cross-selling and other customer nurturing efforts can increase average revenue per user, and it is less susceptible to external factors, enabling stable management.	As it forms a stable profit base, we primarily sell stock-type products.
Flow	Sales revenue is generated in a lump sum at the point of sale. While the initial impact is greater than with stock-type revenue, the timing of revenue acquisition is limited to the first month only.	If the flow-type product yields greater overall profit compared to the long-term gains from the stock-type product, then the flow-type product is sold.

Key KPIs (excluding Hotel Business): Annual Stock-type Revenue Trend (Unit: Thousand Yen)

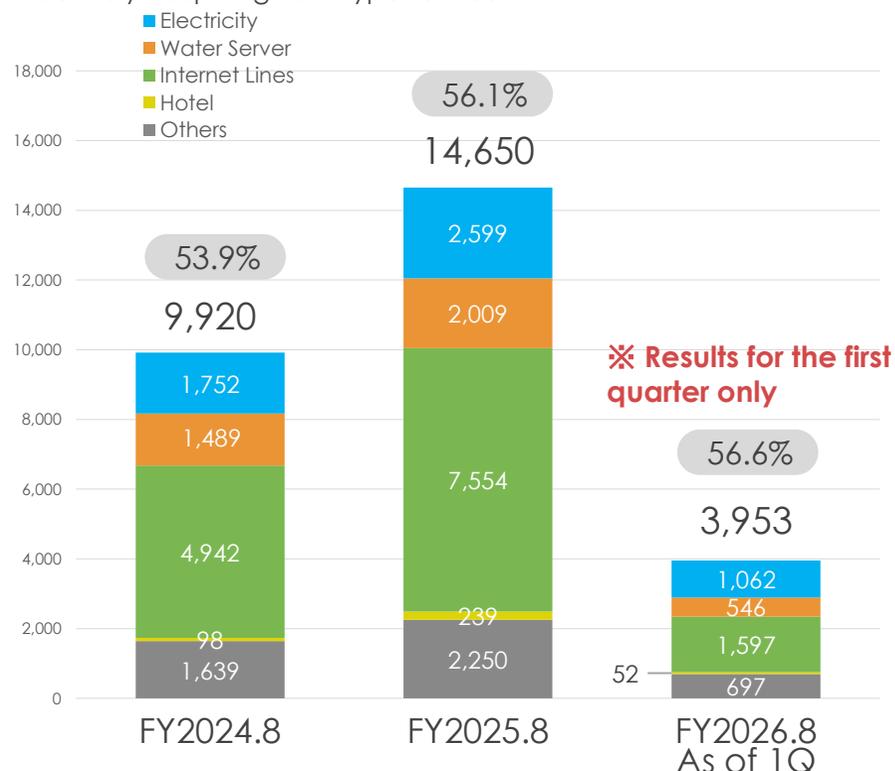
Stock-type Revenue (Unit: million yen)

Internet lines (including the Free Internet Business for Apartment Complexes) benefited from growth in existing operations and the monetization of group companies through M&A. Other segments (gas, membership services, etc.) saw significant growth, approximately 1.5 times the previous year's level, driven by increased demand for SHC's security camera rentals and the Company's membership services.



Flow-type Sales (Unit: million yen)

In the Alliance Business, the number of lead inquiries increased, and steady growth was achieved in electricity and internet services. For electricity, due to numerous uncertainties such as soaring fuel costs and the ability to earn substantial sales commissions through third-party service distribution, we are actively acquiring flow-type services.



* Flow-type sales revenue is presented as gross amounts for agent transactions under the new revenue recognition standards. Additionally, since it includes internal transactions and is aggregated for presentation, differences may arise compared to consolidated performance figures.

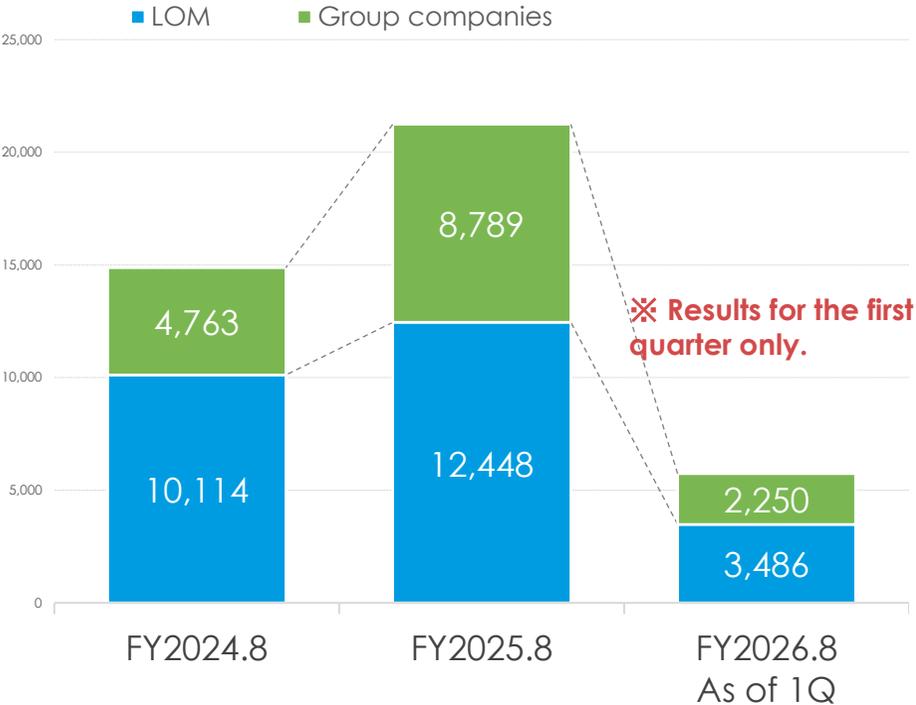
※ The ratio of flow-type sales is calculated by subtracting the ratio of stock-type revenue from 100% of consolidated sales revenue.

※ The above figures are unaudited.

Company-by-Company Sales Revenue and Operating Profit Trends (Unit: Million Yen)

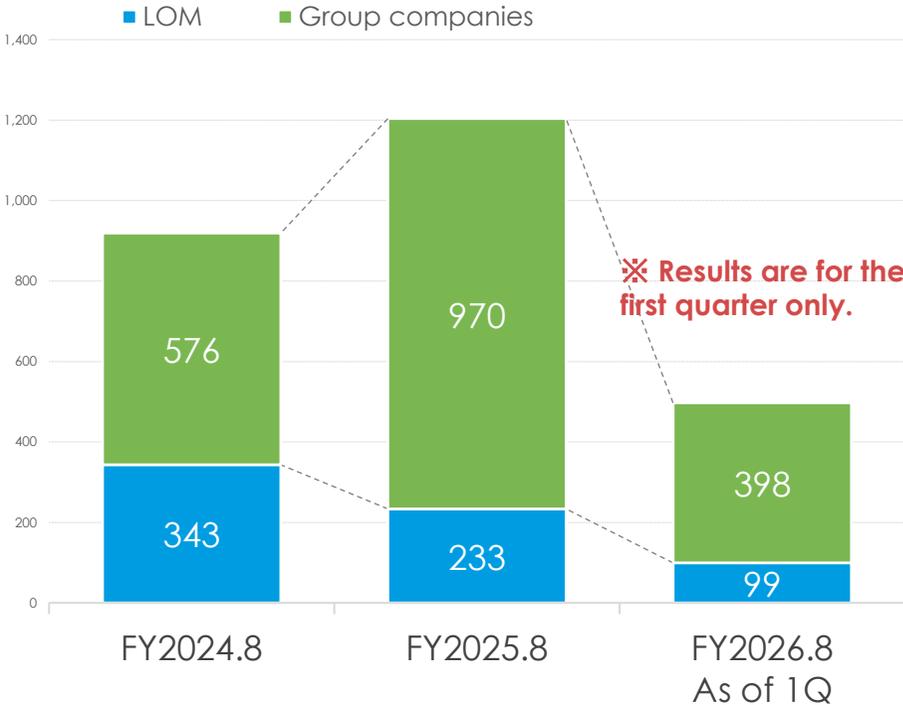
Sales Revenue (Unit: million yen)

Since FY2022.8, the group has expanded through an aggressive M&A strategy, driving revenue growth each period. In Q1 FY2026.8, LOM primarily contributed to the revenue increase.



Operating Profit (Unit: million yen)

For FY2026.8, both LOM and existing businesses of group companies performed steadily. For LOM's Q1 FY2026.8, the upfront investments that were a profit-reducing factor in FY2025.8 have now been monetized, and an increase in operating profit exceeding the FY2024.8 level is anticipated.



※1: This page aggregates and displays individual company performance, including internal transactions, and therefore may differ from consolidated performance figures.
 ※2: The above figures are unaudited.

LOM Standalone Accounting Period Results and Year-on-Year Comparison

[Evaluating Criteria]

☆ : Special circumstances exist

◎ : Exceeds plan by a wide margin × : Below plan

○ : Largely in line with plan

- : Not subject to evaluation

(Unit: Thousand Yen)	FY2026.8 Q1 Standalone Results	FY2025.8 Q1 Non-consolidated Actual	Change Amount	Change Rate	Evaluation	Special Notes
Net sales	3,485,767	2,620,888	864,879	33.0%	◎	Revenue increased primarily due to higher commission rates for new power companies and increased sales volume driven by a rise in leads within the Alliance Business.
Cost of sales	1,180,733	980,458	200,275	20.4%	○	Although costs increased alongside the rise in inventory-based sales, the increase was limited compared to the net sales growth rate due to a significant increase in flow-type sales that did not involve increased costs.
Selling, General and Administrative Expenses	2,205,570	1,567,230	638,340	40.7%	○	Payment commissions increased mainly due to an increase in leads in the Alliance Business.
Operating Profit	99,464	73,200	26,264	35.9%	◎	Profit increased due to the effect of upfront investments made in the second half of fiscal 2025.
Ordinary Profit	102,733	198,833	(96,100)	(48.3%)	—	Dividends received from group companies decreased.
Net Profit before Tax	135,044	198,866	(63,822)	(32.1%)	—	As noted in the remarks on ordinary profit.
Net Profit	102,173	168,792	(66,619)	(39.5%)	—	As noted in the remarks on ordinary profit.

*First quarter performance figures are not subject to review by the Audit Firm.

Long-Term Management Policy

Achieve sustainable operating profit, maximize profit per share, and return value to shareholders.

Medium-Term Management Policy: Fiscal Years 2025.8-2027.8

- We will consolidate and strengthen coordination between group companies while focusing management resources primarily on expanding core businesses to solidify our business foundation.
- Standardize operations by sharing sales expertise across group companies to enhance overall sales capabilities.
- M&A activities will be pursued proactively based on criteria established by the Company, taking into account past performance.
- Shareholder returns will be determined by comprehensively considering the Company's investment track record, financial condition, operating performance, cash flow status, and other factors.

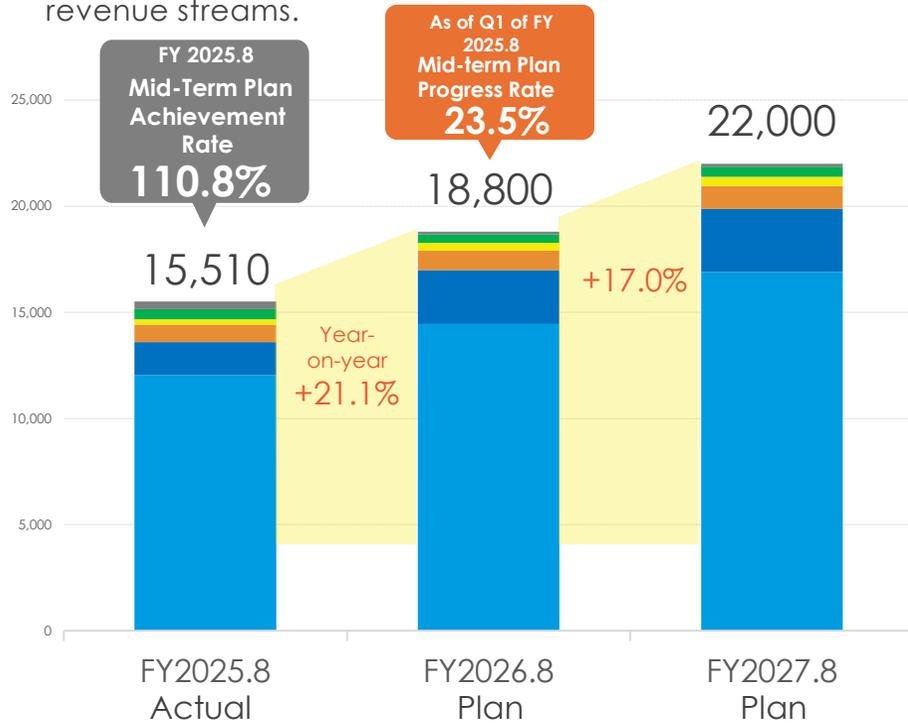
Mid-Term Sales Revenue and Operating Profit Plan

From FY2025.8 to FY2027.8, we will consolidate and strengthen coordination of group-wide operations while focusing management resources primarily on expanding core businesses to solidify our business foundation. The medium-term sales revenue and operating profit forecasts below are calculated based on projections for core businesses of existing and new companies, considering past performance.

■ Alliance Business
 ■ Free Internet Business for Apartment Complexes
 ■ Contact Center Business
 ■ Hotel Business
 ■ Listing Media Business
 ■ Other Businesses

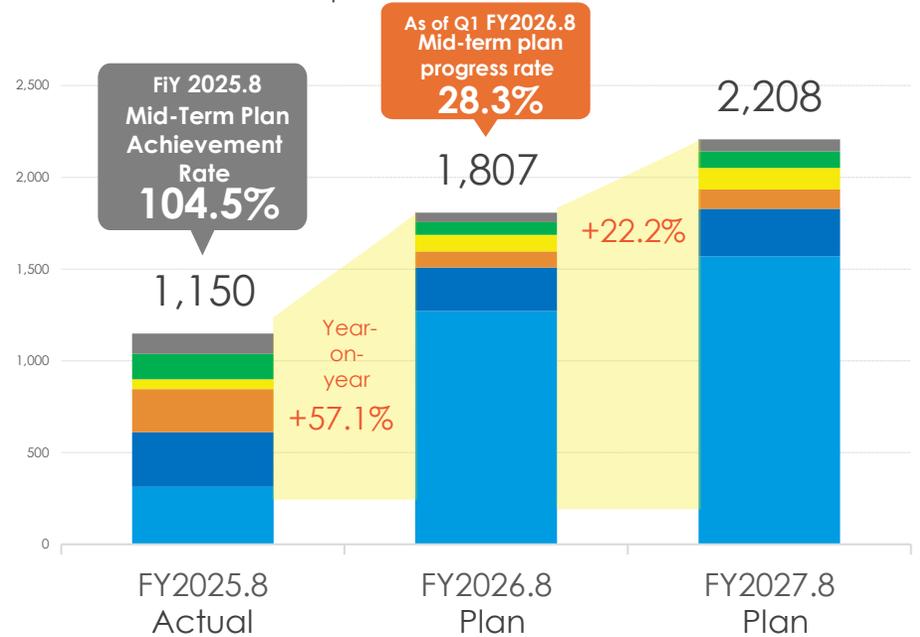
Sales Revenue (Unit: million yen)

To achieve long-term operating profit, we expect sales revenue growth to slow as we focus on stock-type revenue streams.



Operating Profit (Unit: million yen)

While planning to build stock-type revenue streams, we will reduce indirect labor hours by streamlining operations between group companies and implementing business integration and system standardization, thereby curbing increases in SG&A expenses.



- ※ 1: Revenue and profit from new M&A transactions are excluded from the above forecast due to uncertainties.
- ※ 2: The Alliance Business, one of the Company's core businesses, tends to see higher revenues during the peak moving season from around December to March.
- ※ 3: Revenue and expenses (such as customer referral fees) are recognized at different times, which may cause a gap between the progress rates of revenue and profit.
- ※ 4: SG&A expenses are allocated to each business based on their respective Gross profit. ※5: The above figures have not been audited by an Audit Firm.

1. Core Business

Businesses currently generating operating profits of approximately ¥100 million or more

Growth Strategy ①: Expansion of Each Core Business

Growth Strategy ②: Scale Expansion through M&A

2. New Business

Businesses expected to generate approximately ¥100 million or more in future operating profit

Growth Strategy ①: Entry into New Areas via M&A

*For specific details on individual growth strategies, please refer to the "Mid-Term Management Plan (Explanatory Materials on Business Plans and Growth Potential)" published on November 26, 2025.

New Businesses

Expansion of Core Businesses through M&A

Core Business

Current

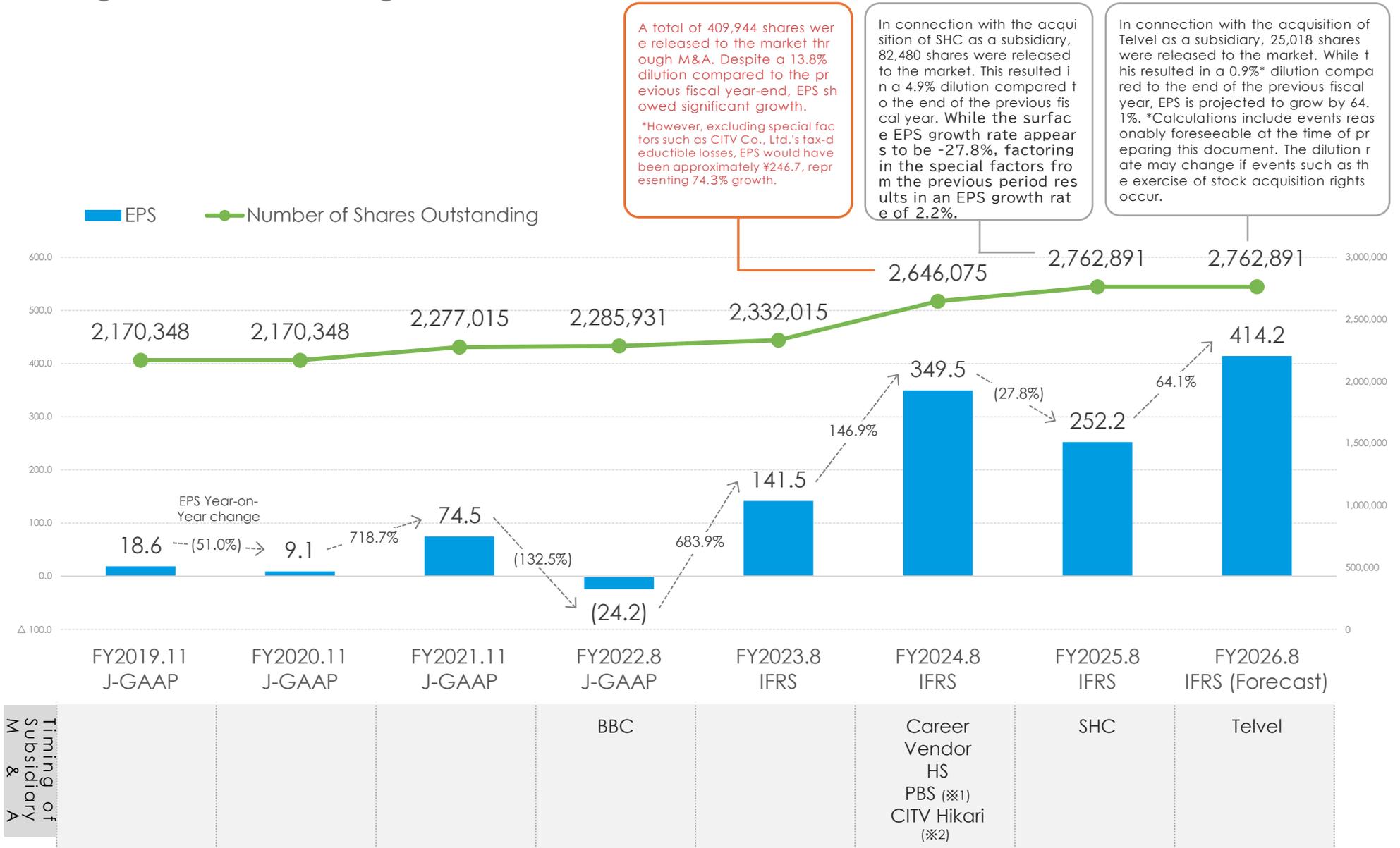
2025

2026

2027

20XX

Changes in Outstanding Shares and EPS



※1: On March 1, 2025, all shares of PBS were transferred to Premium Water Holdings Co., Ltd. ※2: On September 1, 2025, a simplified merger was conducted with the Company as the surviving entity. ※3: The Company conducted a consolidation of shares of 1.2 shares for every 1 share effective August 11, 2025. The above figures are calculated assuming this consolidation of shares had been implemented since the fiscal year ended November 2019.

Major Treasury Stock Acquisitions and Dispositions (Since FY2023.8)

The Company has established an aggressive M&A strategy as a key pillar of its mid-term management policy. We have actively pursued M&A transactions using cash and share exchanges. Going forward, we will continue to promote M&A as a crucial growth strategy, comprehensively considering market conditions and our financial situation.

Date	Schedule	Acquisition / Disposal	Number Acquired or Disposed	Number of Treasury Stock Shares Held	Summary
2023.8	11/25/2022	Acquisition	30,000 shares	90,000 shares	Acquisition from former President and Representative Director Nozomu Shimizu based on resolution of shareholders' meeting
2024.8	1/30/2024	Acquisition	75,500 shares	165,572 shares	Acquisition through Off-Exchange Purchase of Treasury Stock via ToSTNeT-3 Based on Board Resolution
2024.8	2/14/2024	Acquisition	28,500 shares	194,073 shares	Market purchase based on Board of Directors resolution
2024.8	3/1/2024	Disposal	90,072 shares	104,001 shares	Disposal due to share exchange with Vendor
2024.8	3/15/2024	Acquisition	40,000 shares	144,001 shares	Market purchase based on Board of Directors resolution
2024.8	6/3/2024	Disposal	50,000 shares	94,004 shares	Disposal due to share exchange with CITV Co., Ltd.
2025.8	9/1/2024	Disposal	40,000 shares	54,004 shares	Disposal due to share exchange with SHC
2025.8	2/25/2025	Acquisition	28,300 shares	82,393 shares	Market purchase based on Board of Directors resolution
2025.8	8/11/2025	—	—	68,736 shares	Consolidation of shares for 1.2 shares into 1 share
2026.8	9/11/2025	Disposal	25,018 shares	44,049 shares	Disposal due to share exchange with TelveL
2026.8	9/11/2025	Acquisition	32,054 shares	76,202 shares	Acquisition of fractional shares due to consolidation of shares

[Note]

1. The following items are not included

① Requests from shareholders for the purchase of fractional shares and requests for additional purchases

② Acquisitions related to the handling of fractional shares arising from share exchanges (purchase of treasury stock based on the provisions of Article 234, Paragraphs 4 and 5 of the Companies Act)

Appendix

Company Overview

Company Name

Last One Mile Co., Ltd.

Representative

Chairman and CEO: Makoto Watanabe
President and COO: Koichi Matsunaga

Location

T o k y o : Owl Tower 3F, 4-21-1 Higashi-Ikebukuro,
Headquarters : Toshima-ku, Tokyo

H i g a s h i - : Higashi-Ikebukuro Center Building 3F, 4-41-24
Ikebukuro Office : Higashiikebukuro, Toshima-ku, Tokyo

F u k u o k a : Hakata Station East Panes Building 6F, 2-8-27
Headquarters : Hakataekihigashi, Hakata-ku, Fukuoka,
Fukuoka Prefecture

Hakata Building : Hakata Building, 2-8-25 Hakataekihigashi,
Hakata, Fukuoka, Fukuoka Prefecture

Management Philosophy

To remain a collective where all employees can make decisions that are ultimately economically rational.

Established

June 4, 2012

Capital

¥104,750,748 ※

Number of Employees

218 ※

Subsidiary

Broadband Connection Co., Ltd.
Career Co., Ltd.
Vendor Co., Ltd.
HOTEL STUDIO Co., Ltd.
SHC Co., Ltd.
Telve Co., Ltd.

* As of the end of
November 2025

History

2012 Best Effort Co., Ltd. (now: Last One Mile Co., Ltd.) established

2016 Launched proprietary service "Best Hikari" (now: Marutto Hikari)

2018 Launched the "Last Mile Business"

Launched "Nationwide Residential Electricity" (now: Marutto Denki)

Call & System Co., Ltd. becomes a wholly owned subsidiary through a share exchange

Best Effort Co., Ltd. absorbed Nippon Sogo Information Communications Co., Ltd. and changed its trade name to Last One Mile Co., Ltd.

2019 Unified in-house services under the "Marutto Series" brand

Launch of "Marutto WATER" and "Marutto GAS"

2021 Listed on the Tokyo Stock Exchange Mothers Market (now: Growth Market) (Stock Code: 9252)

2022 BBC becomes a wholly owned subsidiary

Formed equity and business alliance with Premium Water Holdings Co., Ltd.

Absorbed Marutto Change Co., Ltd. and IT Support Co., Ltd.

Makoto Watanabe was appointed President and Representative Director

2023 Issuance of Conditional Paid Stock Options to Makoto Watanabe

Premium Water Holdings Co., Ltd. Conducts Tender Offer for the Company's Shares

Introduction of Trust-Type Stock Options

Career becomes a wholly owned subsidiary

Application of International Financial Reporting Standards (IFRS)

Introduction of a Stock Compensation System

Issuance of New Shares as Restricted Stock Compensation

2024 Vendor becomes a wholly owned subsidiary

HS becomes a wholly owned subsidiary

CITV Hikari becomes a wholly owned subsidiary

SHC becomes a wholly owned subsidiary

Makoto Watanabe Appointed Chairman and CEO
Koichi Matsunaga Appointed President and COO

2025 Consolidation of shares: 1.2 shares are consolidated into 1 share

Telvel becomes a wholly owned subsidiary

Absorbs CITV Hikari

Board Member Introduction ①



Makoto Watanabe

Chairman and CEO

As the Company's Chief Executive Officer, he continues to lead the Company leveraging his strong leadership and extensive management experience. He assumed the position of Chairman and CEO to drive sustainable growth and further enhance corporate value.



Kohei Ichikawa

Director and Executive Officer

As the head of the IPO project, he was involved in establishing governance and launching the administrative department. He made significant contributions to the Company's listing in 2021 and, as Head of the Corporate Planning Office, oversees accounting, finance, and IR-related operations for the entire group.



Tadachika Kisen

Director and Executive Officer

Laid the foundation for the Free Internet Business for Apartment Complexes, one of the core businesses. As Representative Director of Nippon Sogo Information & Communication Co., Ltd. (※2), made significant contributions to expanding this business. Appointed Representative Director of subsidiary Telve in September 2025.



Koichi Matsunaga

President and Representative Director, COO

Appointed Managing Director and Head of Sales Division in November 2023. As President and COO, he will leverage extensive knowledge and experience gained from roles including leading management planning and administrative departments at listed companies to strengthen not only sales but also governance.



Takuya Yanagida

Director and Executive Officer

Engaged in sales since the company's founding. Served as Representative Director of subsidiary Marutto Change Co., Ltd. (※1) and others, and was appointed Director based on his accumulated achievements. Oversees the Alliance Business, one of the core businesses.



Shikari Kukimiya

Director and Executive Officer

Oversees the contact center business, one of the Company's core businesses. Leveraging experience and knowledge gained at Call & System Co., Ltd. (※3), he has significantly contributed to expanding operating profit through IT implementation and operational efficiency improvements.

※1: Absorbed by LOM in 2022 ※2: Absorbed by Best Effort Co., Ltd. (now LOM) in 2018 ※3: In 2018, Call & System became a consolidated subsidiary of Best Effort Co., Ltd. (now LOM) through a share exchange, and Marutto Change Co., Ltd. absorbed it in the same year

※ As of the end of November 2025

Board Member Introduction ②



Miwa Kukimiya

Director and Executive Officer

Serves as Head of the Chairman's Office, assisting CEO Makoto Watanabe in group management, while concurrently serving as a director for subsidiaries Career and SHC. Also oversees administrative departments including Legal, Human Resources, and General Affairs.



Takafumi Yano

Director

Founded RUTILEA Inc. in 2018, which operates an AI business, after launching a startup while enrolled at Kyoto University Graduate School and subsequently selling that business to a publicly listed company. He is dedicated to advancing digital transformation (DX) and AI implementation across the Company's various businesses.



Mitsuru Ozaki

Director and Audit and Supervisory Committee Member (Outside)

Possesses specialized knowledge and experience as a Certified Public Accountant and Tax Accountant, along with extensive and broad expertise as a corporate executive. Also serves concurrently as an auditor at a listed company.



Nagaaki Nagano

Director

Leveraging his extensive knowledge and experience gained as Representative Director of Premium Water Holdings Co., Ltd., where he played a key role in formulating and deciding countermeasures for management issues, he contributes to strengthening the Company's governance.



Hiroya Tanaka

Director and Audit and Supervisory Committee Member (Outside)

Possesses specialized knowledge and experience as a U.S. Certified Public Accountant and Administrative Scrivener. Appointed as Director and Audit and Supervisory Committee Member of the Company, leveraging diverse experience in internal auditing, management planning, IR, and other functions at listed companies.



Rintaro Ishigami

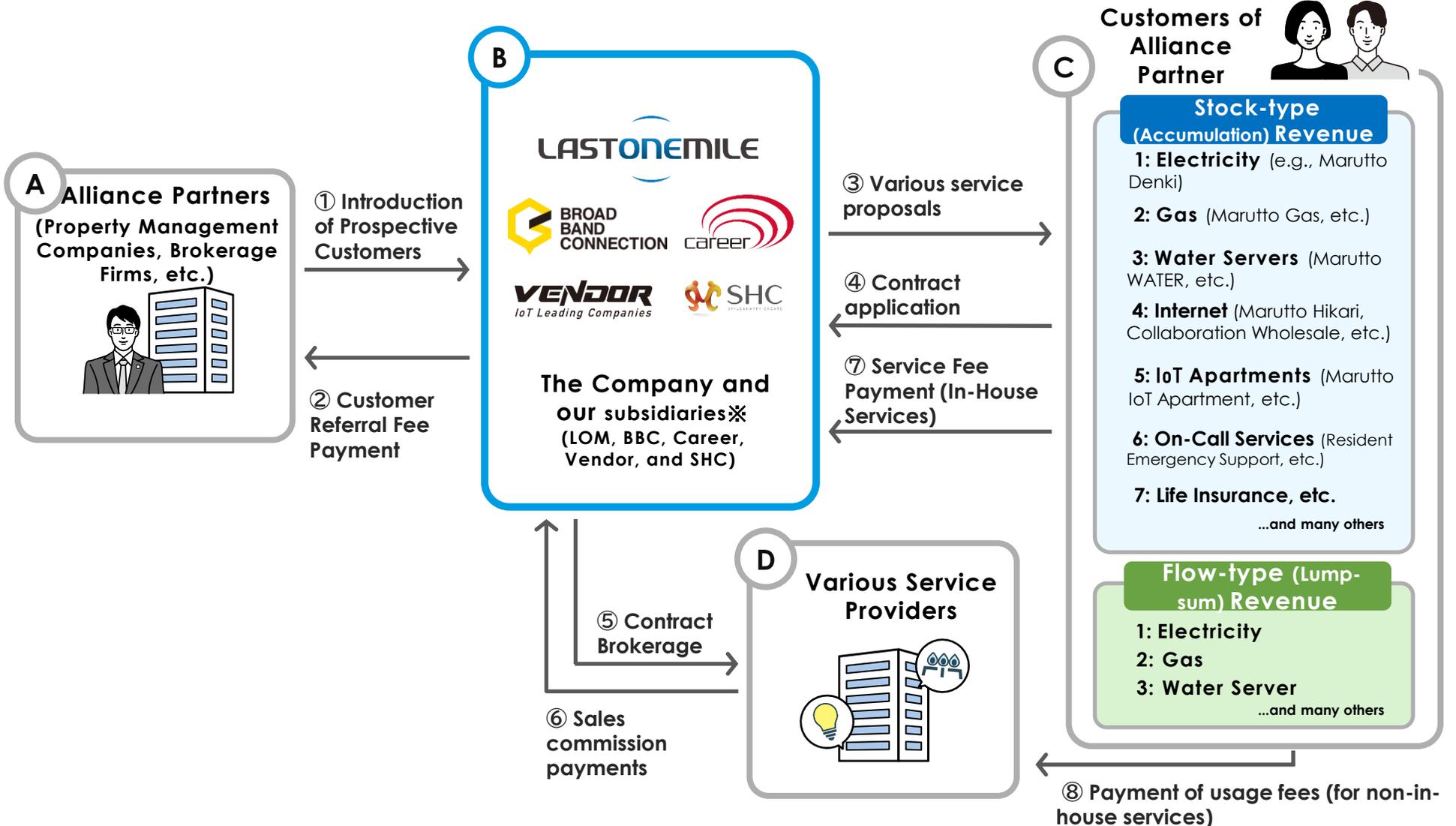
Director and Audit and Supervisory Committee Member (Outside)

He possesses extensive experience based on a broad perspective as an attorney including serving as a lecturer at Meiji University, a council member of Seijo Gakuen Educational Foundation, an advisory attorney for listed companies, and an auditor for companies preparing for listing.

*As of the end of November 2025

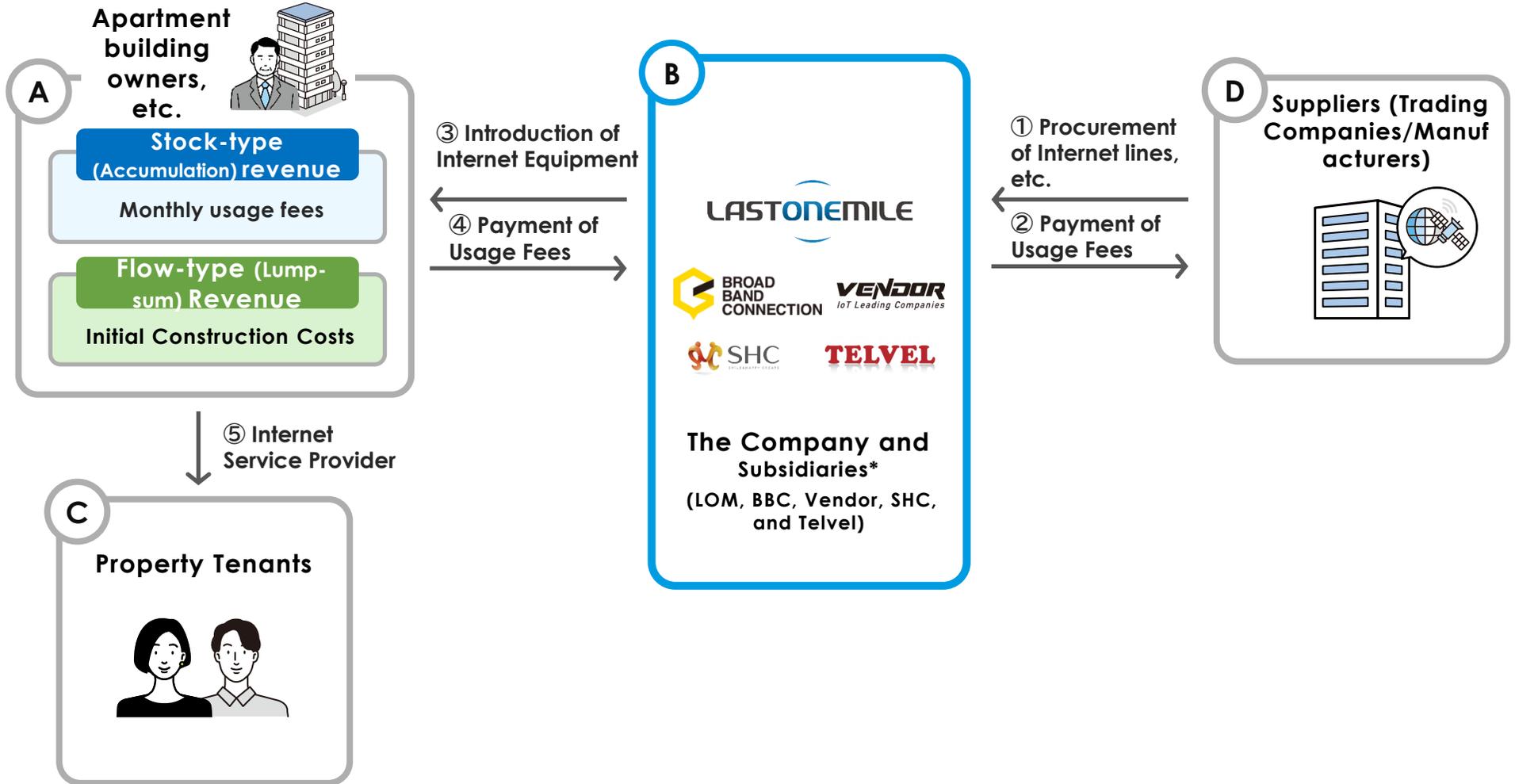
Business System Diagram 1 - Alliance Business -

The Alliance Business involves forming alliances with real estate management companies and other enterprises possessing customer bases. These partners introduce prospective customers interested in the Company's services, enabling us to propose and sell both the Company's own services and various services from our service providers.



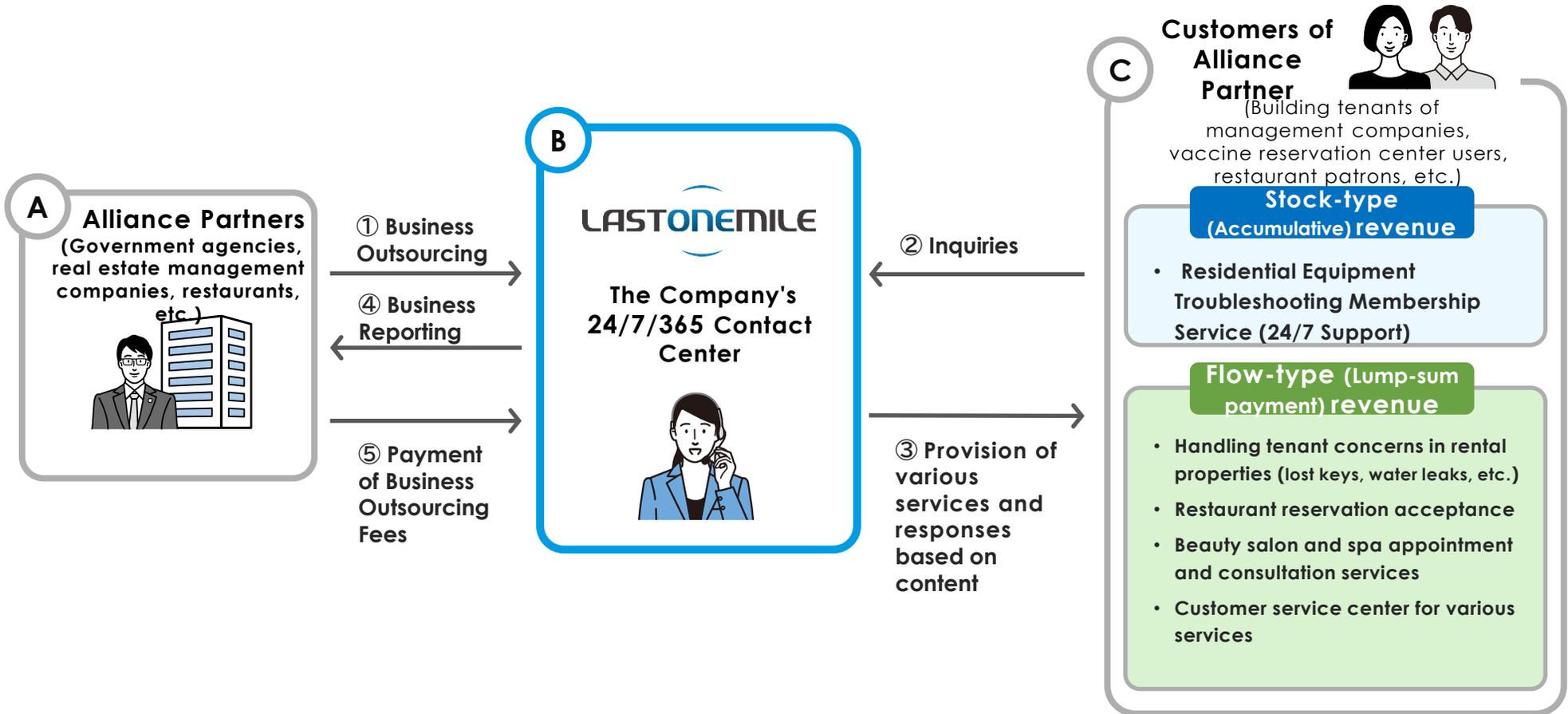
Business System Diagram 2 - Free Internet Business for Apartment Complexes -

The Free Internet Business for Apartment Complexes involves proposing and selling services that allow residents of apartment buildings and similar properties to use internet equipment free of charge, along with other related equipment, to property owners.



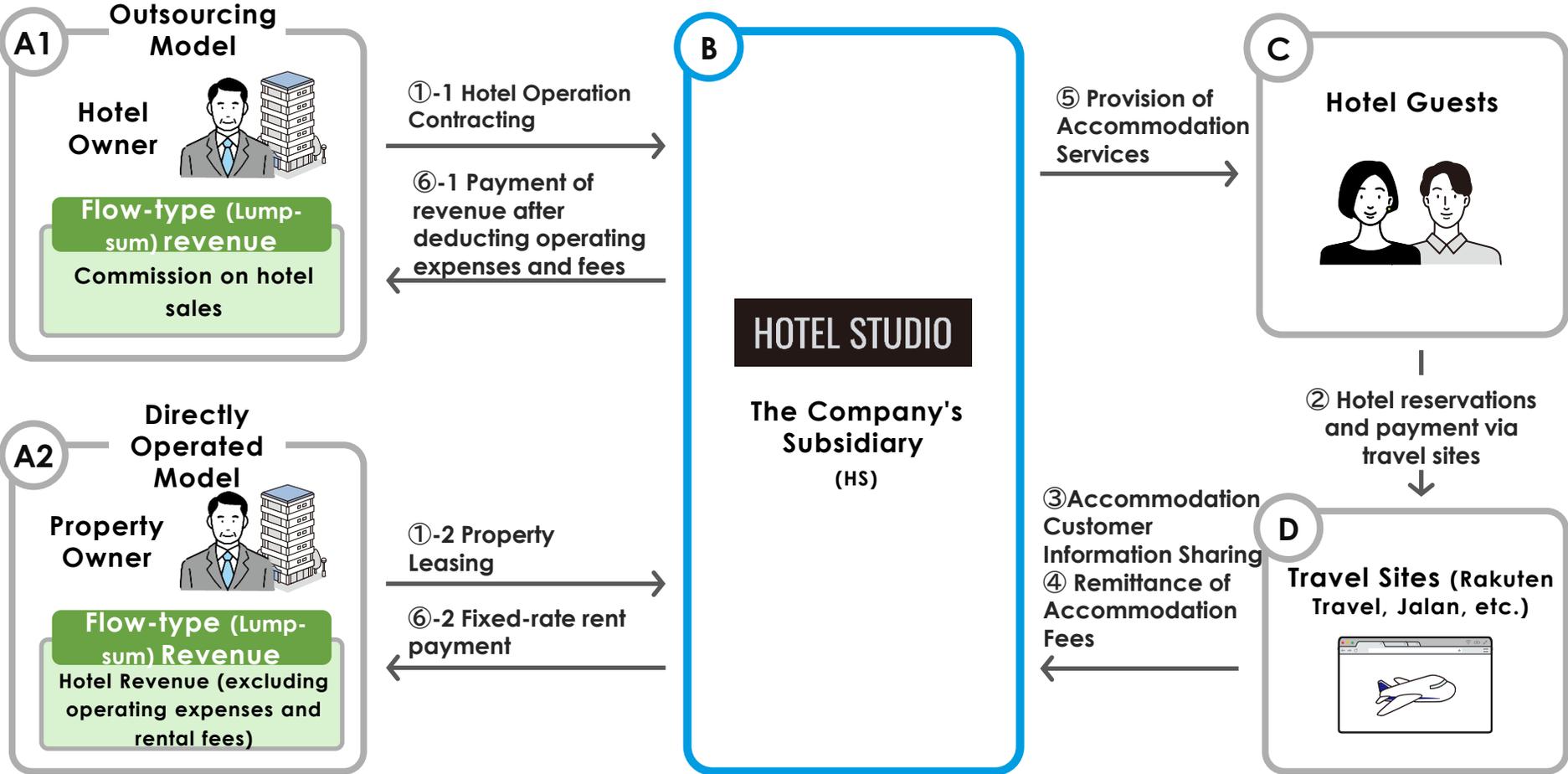
Business System Diagram 3 - Contact Center Business -

The Contact Center Business involves leveraging our in-house contact center, operating 24 hours a day, 365 days a year, to handle various reception and inquiry customer service operations for government agencies, real estate management companies, restaurants, and others. This is achieved through the promotion of thorough IT integration based on our unique expertise and operational efficiency improvements.



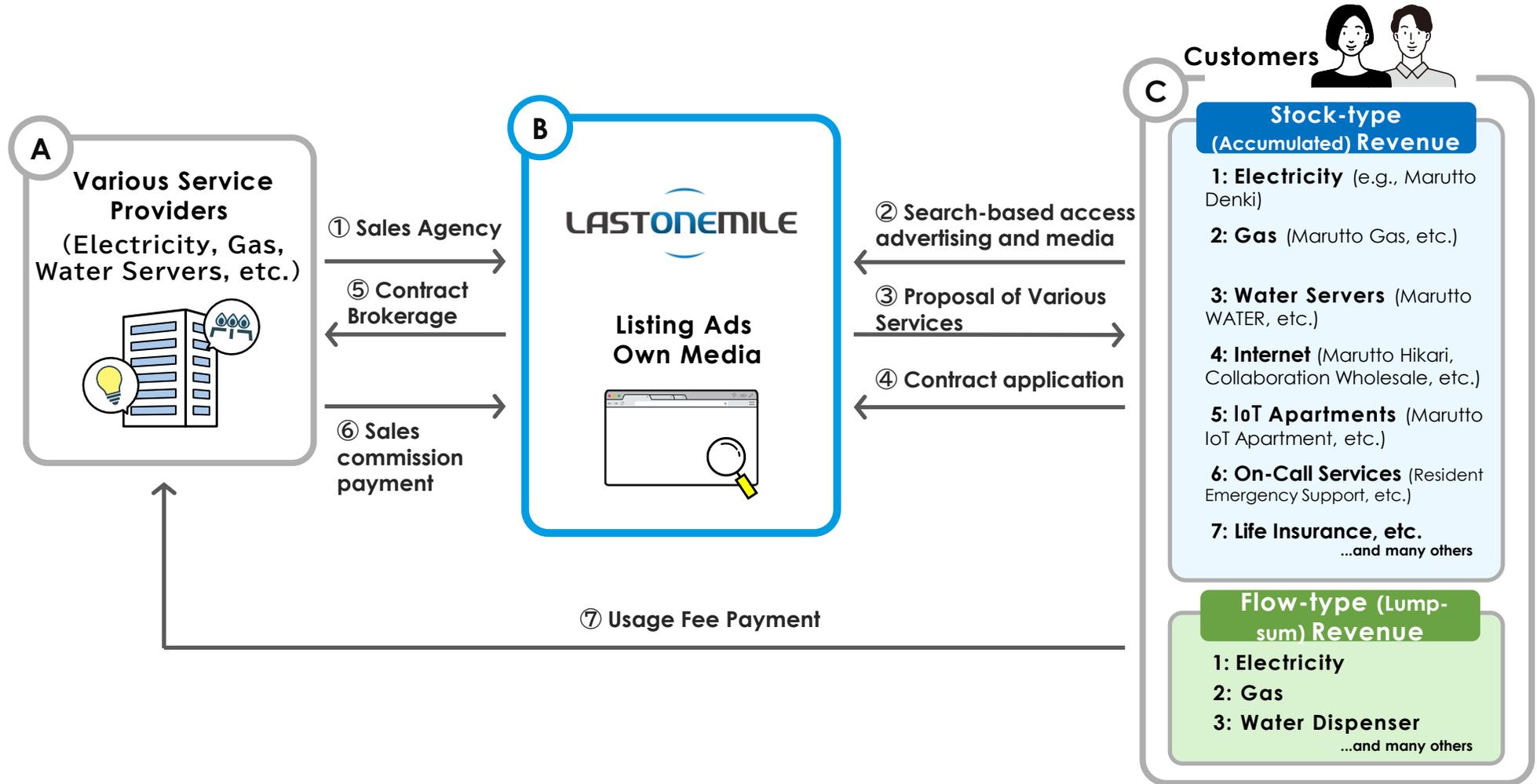
Business System Diagram 4 - Hotel Business -

The Hotel Business encompasses two models: the Outsourcing Model where the Company manages operations such as guest acquisition and cleaning for property owners in exchange for a performance-based fee, and the Directly Operated Model where the Company operates hotels as the business owner under a lease agreement with property owners.

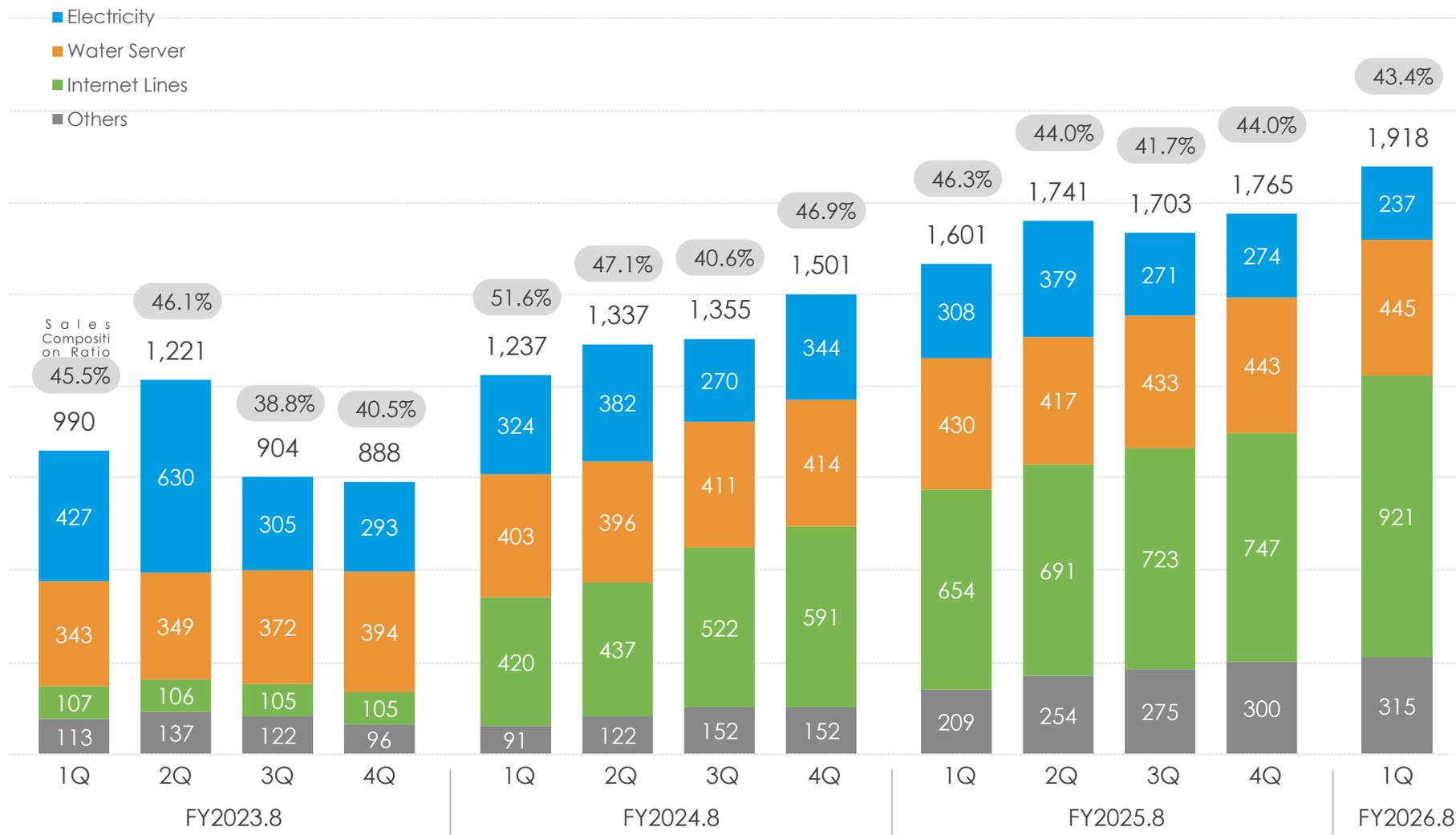


Business System Diagram 5 - Listing Media Business -

The Listing Media Business leverages our marketing expertise to manage listing advertisements and landing pages, acquire direct customer traffic, and propose and sell various services.

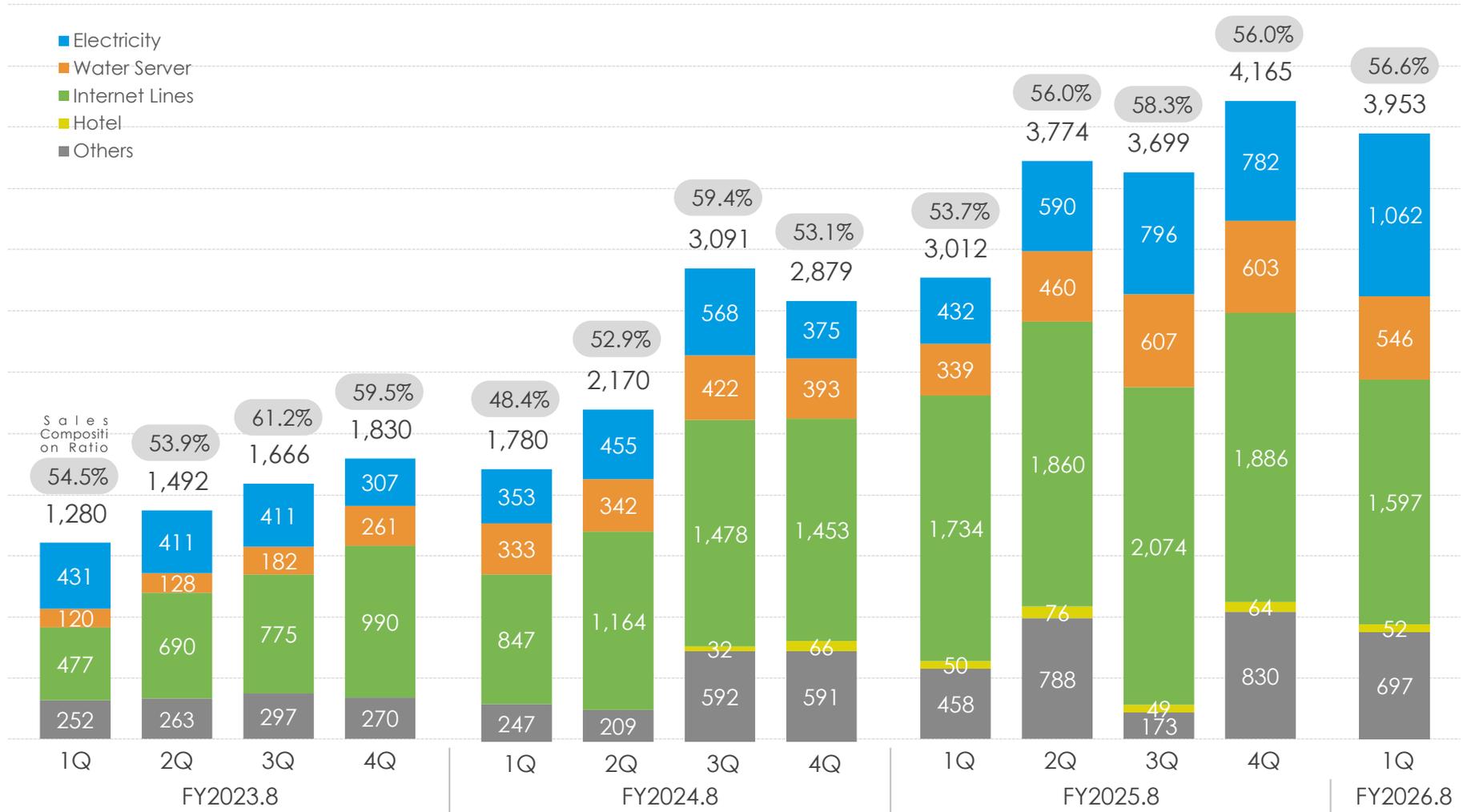


【Reference Material】 Key KPI: Quarterly Sales Trends for Stock-type Services (Unit: Million Yen)



* The above figures are unaudited.

【Reference Material】Flow-Based Quarterly Sales Trends (Unit: Million Yen)



* The above figures are unaudited.

IR Schedule for F'2026.8 and Beyond (as of January 14, 2026)

No.	Release Date	Applicable Quarter	Title	See below
1	9/1	2026.8 1Q	Notice Regarding Changes in Representative Directors and Directors at Telve Co., Ltd., a Consolidated Subsidiary of the Company	
2	10/1	2026.8 1Q	Opening of [Higashi-Ikebukuro Office] in Response to Business Expansion (News Release)	
3	10/15	2026.8 1Q	Notice Regarding Differences Between Forecasted and Actual Financial Results	
4	10/15	2026.8 1Q	Notice Regarding Differences Between Actual Results for the Previous Fiscal Year and Forecasts for the Fiscal Year Ending August 2025	
5	10/15	2026.8 1Q	Notice Regarding Dividend Distribution from Surplus	
6	10/15	2026.8 1Q	Management Commitment Regarding Current Fiscal Year Performance Targets	



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