



September 15, 2026

Company Name: ANA HOLDINGS INC.

President and CEO: Koji Shibata

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Notice Regarding the Acquisition of Shares of AKOMEYA TOKYO Co., Ltd.
by ALL NIPPON AIRWAYS TRADING Co., Ltd.

ALL NIPPON AIRWAYS TRADING CO., LTD., a wholly-owned subsidiary of the Company, hereby announces that its Board of Directors has resolved to acquire shares of AKOMEYA TOKYO Co., Ltd. and make it a wholly-owned subsidiary.

ANA TRADING TO ACQUIRE AKOMEYA TOKYO, EXPANDING ANA GROUP BEYOND THE AIRPORT

*Strategic acquisition takes ANA Group's retail business off airport property
and into urban lifestyle retail.*

TOKYO, September 15, 2026 — ANA HOLDINGS INC. ("ANA HD") announced today that its wholly owned subsidiary, ALL NIPPON AIRWAYS TRADING CO., LTD. ("ANA Trading"), has agreed to acquire 100 percent of AKOMEYA TOKYO Co., Ltd. ("AKOMEYA TOKYO"), a Japanese lifestyle retail brand built around rice and home cooking from The SAZABY LEAGUE, Ltd. ("SAZABY LEAGUE"), the Tokyo retail group behind brands including Afternoon Tea and agete. Terms were not disclosed.

As a core entity driving value creation for the ANA Group, ANA Trading operates a wide range of businesses including aviation-related services, retail, electronics, food, and digital services. Its retail business is concentrated in airports: through ANA FESTA, it runs regional gift shops and licensed Starbucks stores at 25 airports across Japan, and through its duty-free stores it operates at Narita and Haneda airports, working to expand its business centered around airports.

Through this acquisition, ANA Trading will organically integrate our extensive business experience and sales network cultivated in airports with AKOMEYA TOKYO's highly creative marketing and sales network, propelling our retail business to a new stage of growth.

AKOMEYA TOKYO is a premier lifestyle brand built around Japanese culinary culture and rice. Its stores are designed for what Japanese retailers call "imi-shohi" with purchasing driven by the story, provenance and values behind a product rather than price or convenience. The brand's concept of "delicious connections starting from a bowl of freshly cooked rice" runs through its product range: rice varieties from across Japan, toppings and side dishes made to be eaten with rice, dashi broth, traditional seasonings, tableware, and cookware.

AKOMEYA TOKYO operates 38 retail stores (as of September 15, 2026) mainly in the Tokyo area, two "AKOMEYA Shokudo" restaurants, and an online store. The business rests on long-standing direct relationships with the growers and producers who supply it.

ANA Trading will pair its airport location and distribution network with AKOMEYA TOKYO's brand management and merchandising capability.

"We are thrilled to welcome AKOMEYA TOKYO into the ANA Trading Group," said Junichiro Miyagawa, President and CEO of ALL NIPPON AIRWAYS TRADING CO., LTD. "Combining AKOMEYA TOKYO's store creation expertise with our distribution channels will elevate our business to a new growth stage and contribute to the ANA Group's management vision of 'Uniting the World in Wonder.'"

Transaction Timeline

The transaction is expected to close by October 30, 2026, subject to regulatory approval from the Japan Fair Trade Commission. AKOMEYA TOKYO will continue to operate under its own brand and management.

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About ANA HOLDINGS Inc.

Established in 2013, ANA HOLDINGS Inc. (ANA HD) is the largest airline group holding company in Japan, comprising 72 companies.

The group includes full-service carrier All Nippon Airways (ANA) and Peach Aviation Limited, the leading low-cost carrier in Japan.

ANA HD oversees a diverse portfolio of businesses centered on air transportation, including passenger and cargo operations and companies that support the broader aviation industry. Through its group companies, ANA HD is focused on delivering safe, high-quality air travel, advancing sustainable growth and maintaining operational excellence.

The group's commitment to superior service is reflected in ANA's SKYTRAX 5-Star rating, awarded annually since 2013, making it the only Japanese airline to earn this prestigious designation for 13 consecutive years.

ANA HD has been recognized by Fortune as one of the World's Most Admired Companies. The group has also been included in the Dow Jones Best-in-Class World Index (formerly the Dow Jones Sustainability Index) for nine consecutive years and the Dow Jones Best-in-Class Asia Pacific Index for ten consecutive years, reflecting its commitment to responsible business practices.

For more information about ANA and ANA HD, please visit: <https://www.ana.co.jp/group/en/>