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May 22, 2026

Company Name: ANA HOLDINGS INC.

President and CEO: Koji Shibata

(Code number: 9202, TSE Prime Market)

Contact: Director, General Administration, Shintaro Takano

(TEL: +81-3-6748-1001)

**Notice Regarding Partial Amendment to the Articles of Incorporation**  
**for the Introduction of an Interim Dividend System**

ANA HOLDINGS INC. (the "Company") resolved at a meeting of its Board of Directors held on January 30, 2026, to introduce an interim dividend system. The Company hereby announces that at a meeting of the Board of Directors held today, it has resolved to submit a proposal for a partial amendment to the Articles of Incorporation, as described below, to its 81st Ordinary General Meeting of Shareholders scheduled to be held on June 26, 2026.

1. Reasons for Proposal

To enhance opportunities for returning profits to our shareholders, the Company proposes to make a partial amendment to the Articles of Incorporation so that, in addition to the current annual year-end dividend on common shares, the Company may pay an interim dividend with a record date of September 30 each year by resolution of the Board of Directors, pursuant to Article 454, Paragraph 5 of the Companies Act.

2. Details of Amendment

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed Amendment
<p style="text-align: center;">CHAPTER VIII ACCOUNTS</p> <p>Article 48. (Dividends of surplus fund) Dividends of surplus fund shall be paid to the shareholders or pledgees who are recorded, in the last entry of the shareholders registry, as of March 31 each year.</p> <p>2. The Company may, by resolution of the Board of Directors, make a payment of the <u>Interim Preferred Dividend to Bond-Type Class Shares</u> to the shareholders or pledgees who are recorded, in the last entry of the shareholders registry, as of September 30 each year.</p>	<p style="text-align: center;">CHAPTER VIII ACCOUNTS</p> <p>Article 48. (Dividends of surplus fund) (No change)</p> <p>2. The Company may, by resolution of the Board of Directors, make a payment of the <u>Interim Dividend</u> to the shareholders or pledgees who are recorded, in the last entry of the shareholders registry, as of September 30 each year.</p>

3. Schedule

Date of the General Meeting of Shareholders for the amendment to the Articles of Incorporation:

June 26, 2026 (Friday) (Tentative)

Effective date of the amendment to the Articles of Incorporation:

June 26, 2026 (Friday) (Tentative)

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