



March 25, 2026

Company Name: ANA HOLDINGS INC.

President and CEO: Koji Shibata

(Code number: 9202, TSE Prime Market)

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Notice on Changes in the Acquisition of Fixed Assets (Aircraft)

ANA HOLDINGS INC. (the “Company”) hereby gives notice of the following changes to the previous “Notification of Acquisition of Fixed Assets (Aircraft)” which was announced on February 25, 2020; changes that were determined at a meeting of the Board of Directors held on March 25, 2026.

1. Reason for changes

The Company is changing models in the existing aircraft to expand the international passenger services (ANA brand) from now on.

2. Details of changes

	Details of the Assets	Delivery Period (Fiscal Year)
Details of Previous Announcement	Boeing 787-10: 11 aircraft	2022 – 2024
Details of Current Changes	Boeing 787-10: 8 aircraft	2023 – 2026
	Boeing 787-9: 3 aircraft	2027

- A) Target of change is “2. Details of Assets to be acquired” (A) in the “Notification of Acquisition of Fixed Assets (Aircraft)” announced on February 25, 2020.
- B) The catalog price of the Boeing 787-9 is 40 billion yen per aircraft, calculated at rate of 140yen/US dollar, which includes Engine Price and does not include Price Escalation.
- C) The total investment in U.S. dollar will be less than originally planned due to changes in aircraft model.
- D) Seven of the eight Boeing 787-10 aircraft listed above have already been delivered.

3. Acquisition Schedule

(1)	Resolution by the Board of Directors	March 25, 2026
(2)	Conclusion of Contract	March 25, 2026
(3)	Date of Delivery	As stated in “2. Details of changes” above.

4. Future outlook

The changes in the purchase of these aircraft are being implemented to enable the Company's medium-to-long term business plan to be executed in a stable manner, and there are no changes to the Company's performance forecasts announced on October 30, 2025 relating to the fiscal year ending March 31, 2026.

【Reference】

Consolidated performance forecasts for the current fiscal year (as announced on October 30, 2025) and consolidated performance results for the previous fiscal year.

(Units: billion yen)

	Operating Revenues	Operating Income	Ordinary Income	Net Income attributable to owners
FY2025 Forecast (Year ending March 31, 2026)	2,480.0	200.0	194.0	145.0
FY2024 Financial Result (Year ended March 31, 2025)	2,261.8	196.6	200.0	153.0

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