



November 28, 2025

To whom it may concern

Name of the company	NIPPON EXPRESS HOLDINGS, INC.
Name of representative	Satoshi Horikiri, President and Chief Executive Officer (Code No. 9147 Tokyo Stock Exchange Prime Market)
Contact	Miki Tomita, General Manager, Corporate Communication Division (TEL. 03-5801-1000)

Notice Concerning Completion of Retirement of Treasury Stock

As resolved at the meeting of the Board of Directors held on November 12, 2025, NIPPON EXPRESS HOLDINGS, INC. (the “Company”) has completed the retirement of treasury stock, effective November 28, 2025, in accordance with Article 178 of the Companies Act.

1. Types of shares retired

Common stock of the Company

2. Number of shares retired

18,000,000 shares (Ratio to the total number of issued shares prior to retirement: 6.90%)

3. Date of retirement

November 28, 2025

(Reference)

Total number of issued shares after retirement: 243,000,000 shares

End