



**Consolidated Financial Results
for the Three Months Ended June 30, 2025
(Under Japanese GAAP)**

August 8, 2025

Company name: SG Holdings Co., Ltd.

Securities code: 9143

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Scheduled date to commence dividend payments: —

Preparation of supplemental explanatory material for financial results: Yes

Holding of briefing for financial results: Yes

Listing: Tokyo Stock Exchange

URL: <https://www.sg-hldgs.co.jp/>

(for analysts and institutional investors)

(Note: Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended June 30, 2025

(from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentage represent year-on-year changes)

	Operating revenues		Operating income		Ordinary income		Net income attributable to owners of the parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	367,404	9.8	17,454	(10.5)	17,878	(8.2)	10,150	(18.2)
June 30, 2024	334,527	5.0	19,504	4.1	19,481	4.2	12,401	4.8

(Note) Comprehensive income:

For the three months ended June 30, 2025 9,095 million yen (down 44.2%)

For the three months ended June 30, 2024 16,298 million yen (down 11.5%)

	Basic net income per share	Diluted net income per share
Three months ended	Yen	Yen
June 30, 2025	16.69	—
June 30, 2024	19.83	—

(2) Consolidated financial position

	Total assets	Total equity	Equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2025	1,153,619	526,319	45.3
March 31, 2025	1,040,615	584,589	55.8

(Reference) Equity (Total equity – non-controlling interests):

As of June 30, 2025 522,110 million yen

As of March 31, 2025 580,146 million yen

2. Cash dividends

	Dividend per share				
	1Q-end	2Q-end	3Q-end	4Q-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	26.00	—	26.00	52.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		26.00	—	27.00	53.00

(Note) Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentage represent year-on-year changes)

	Operating revenues		Operating income		Ordinary income		Net income attributable to owners of the parent		Basic net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Half year	793,500	12.1	37,000	(5.4)	36,500	(5.8)	21,000	(17.6)	35.46
Full year	1,653,000	11.7	92,000	4.7	90,000	1.3	57,000	(1.9)	96.24

(Notes) 1. Revisions to the earnings forecasts most recently announced: Yes

2. The number of shares issued as of June 30, 2025 (excluding treasury stock) has been used as the average number of shares during the period, which serves as the basis for calculating basic net income per share.

* Notes

- (1) Significant changes in the scope of consolidation during the period: Yes
 Newly added: 34 companies
 (Company names): Morrison Express Worldwide Corporation, Maxyork Investments Ltd.,
 MEC Labuan Holding Co., Ltd and 31 other companies
 Excluded: 1 company
 (Company name): Chilled & Frozen Logistics Holdings Co., Ltd.
- (2) Application of accounting treatment specific to the preparation of quarterly consolidated financial statements:
 Yes
 (Note) Please refer to the section “2. Quarterly Consolidated Financial Statements and Notes (3) Notes to the
 Quarterly Consolidated Financial Statements (Notes to Accounting Treatment Specific to the
 Preparation of Quarterly Consolidated Financial Statements)” in the Appendix for further information.
- (3) Changes in accounting policies, changes in accounting estimates, and restatements
 (i) Changes in accounting policies due to revisions to accounting standards and other regulations:
 None
 (ii) Changes in accounting policies due to other reasons: None
 (iii) Changes in accounting estimates: None
 (iv) Restatements: None
- (4) Number of shares issued (common stock)
 (i) Number of shares issued at the end of the period (including treasury stock)
 As of June 30, 2025 640,394,400 shares
 As of March 31, 2025 640,394,400 shares
 (ii) Number of treasury stock at the end of the period
 As of June 30, 2025 48,139,890 shares
 As of March 31, 2025 14,924,790 shares
 (iii) Average number of shares during the period (cumulative from the beginning of the fiscal year)
 Three months ended June 30, 2025 608,076,324 shares
 Three months ended June 30, 2024 625,467,561 shares
 The number of treasury stock includes the number of the Company’s shares owned by the ESOP trust
 account (3,879,000 shares at the end of the current quarter).

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified
 public accountants or an audit firm: Yes (voluntary)

* Description concerning the appropriate use of earnings forecasts and other remarks

The descriptions concerning earnings forecasts included in this document are based on information currently
 available to the Company and certain assumptions reasonably judged to be valid. Actual results may differ
 substantially from these forecasts due to a variety of factors. For the assumptions on which the earnings
 forecasts were based and the notes for use of the forecasts, please refer to “1. Overview of Operating Results,
 etc. (3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements” in the
 Appendix.

- The Company plans to promptly publish supplemental explanatory material for consolidated financial results
 on its website following the financial results announcement.
- The Company plans to hold a results presentation briefing for analysts and institutional investors on August
 8, 2025.

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1. Overview of Operating Results, etc.

(1) Overview of Quarterly Operating Results

During the three months ended June 30, 2025, the Japanese economy showed signs of gradual recovery, including an improvement in the employment and income environment and a pickup in corporate capital investment. However, the outlook remains uncertain due to factors such as concerns about a slowdown of the Japanese economy due to the impact of U.S. financial and trade policies, in addition to the expansion of geopolitical risks.

In Japan's logistics industry, the competitive environment remains intense due to factors such as a standstill in the improvement of consumer sentiment while a positive trend in real wages has not become established, and some major e-commerce business operators being seen to make moves to expand their in-house delivery networks. In addition, the business environment continues to be unstable due to factors such as the need for ongoing responses to the limits on the number of overtime hours for delivery drivers that were applied from April 2024 (hereinafter "the 2024 problem"), as well as rising costs in prices, labor etc., and other areas. In the global logistics market, trends in marine and air cargo demand and freight charges remains highly uncertain due to factors such as supply chain disruption caused by U.S. trade policy and the prolonged avoidance of passage through the Red Sea against the backdrop of geopolitical risks, etc.

Under such business conditions, operating revenues for the three months ended June 30, 2025 increased by 9.8% year on year to 367,404 million yen, operating income decreased by 10.5% to 17,454 million yen, ordinary income decreased by 8.2% to 17,878 million yen, and net income attributable to owners of the parent decreased by 18.2% to 10,150 million yen.

Results by segment are explained below.

Taking into consideration the direction of business strategies for realizing our long-term vision and differences in profitability between businesses, we have established the Global Logistics Business as a new reportable segment effective from the fiscal year ending March 31, 2026. The Global Logistics Business includes forwarding business and overseas 3PL business, etc., which were previously included in the Logistics Business. For details, please refer to "(3) Notes to Quarterly Consolidated Financial Statements (Notes to Segment Information, etc.)" on page 11 of the Consolidated Financial Results (Appendix).

- Delivery Business

The number of packages handled through the Group's major services was as follows.

Service name	Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)	Change	Change (%)
Total number of packages handled (million)	327	326	(0)	(0.1)
Hikyaku Express (million)	318	317	(0)	(0.1)
Others (million)	9	9	(0)	(1.0)

(Notes) 1. Due to changes in reportable segments, we have changed the scope of calculation of the number of packages handled in the Delivery Business for the fiscal year ending March 31, 2026. The figures in the table above also reflect the change in the scope of calculation of the number of packages handled for the three months ended June 30, 2024, and the change has been calculated accordingly.

2. The number of packages handled through Hikyaku Express is the number of packages Sagawa Express Co., Ltd. reports to Japan's Ministry of Land, Infrastructure, Transport and Tourism.

3. The number of packages handled through Others is the number of packages handled through Hikyaku Large Size Express provided by Sagawa Express Co., Ltd.

In the Delivery Business, the competitive environment is becoming challenging due to factors such as a standstill in the improvement of consumer sentiment while a positive trend in real wages has not become established, and some major e-commerce business operators moving to expand their in-house delivery networks. Under such business conditions, the number of packages handled decreased overall, mainly due to a decline in BtoC packages, but BtoB packages showed a positive

trend compared to the same quarter of the previous year, indicating a recovery. With regard to BtoC shipments, the establishment of the SAGAW

A Global EC Center Kansai, a dedicated international cargo center at Kansai International Airport, in April 2025, has led to an increase in handling of cross-border e-commerce. The average unit price increased year on year due to factors such as continued efforts to receive appropriate freight charges for each transaction. Regarding the solution "TMS (Transportation Management System)" that provides added value for other than express package delivery services, sales increased year on year due to proposal-based sales activities by the cross-functional advanced logistics project team "GOAL (GO Advanced Logistics)". In terms of expenses, we control expenses according to the number of packages handled, but there is a continual trend of rising costs related to securing resources for sustained and stable provision of services, such as raising the unit price of outsourcing to partner companies from the beginning of the fiscal year. In addition, since June 2025, we have been gradually expanding the service locations of SAGAWA Hands-Free Travel, a logistics service for tourists, to meet customer needs. We will continue to strengthen our operational systems to enhance convenience for customers by introducing multilingual support and various payment methods.

As a result, operating revenues for the three months ended June 30, 2025 increased by 1.7% year on year to 251,707 million yen while operating income decreased by 23.1% to 13,703 million yen.

- Logistics Business

In the Logistics Business, revenues increased due to the impact of Chilled & Frozen Logistics Holdings, Co., Ltd. (currently Meito Transportation Co., Ltd.; referred to as "Meito/Hutech"), which was included in the scope of consolidation from the third quarter of the fiscal year ended March 31, 2025. Furthermore, even excluding the effect of the consolidation of Meito/Hutech, revenues and income increased due to receiving appropriate fees and improved productivity in existing 3PL in Japan.

As a result, operating revenues for the three months ended June 30, 2025 increased by 150.1% year on year to 51,379 million yen, and operating income increased by 121.9% to 1,974 million yen.

- Global Logistics Business

In the Global Logistics Business, the volume of marine cargo increased due to the retention of new customers acquired in the previous fiscal year, while freight charges remained at the same level as the previous year. With regard to air transportation, although the volume and unit price were slightly lower than the previous year due to factors such as the impact on performance caused by the avoidance of the Red Sea subsiding, the business remained stable. In addition, although a review of wage levels was conducted in line with rising prices at each overseas location, an overall profit was secured due to the effects of collecting appropriate fees through price negotiations and improving efficiency through the reorganization of locations implemented in the previous fiscal year. Operating revenues for the three months ended June 30, 2025 remained at the same level as the previous year on a US dollar basis, but decreased on a yen basis due to the appreciation of the yen against the US dollar compared to the same quarter of the previous year.

As a result, operating revenues for the three months ended June 30, 2025 decreased by 5.6% year on year to 49,455 million yen, and operating income was 133 million yen (operating loss of 695 million yen in the previous fiscal year).

- Real Estate Business

In the Real Estate Business, the business is progressing as planned.

As a result, operating revenues for the three months ended June 30, 2025 decreased by 0.2% year on year to 1,781 million yen and operating income increased by 2.8% to 1,232 million yen.

- Other Businesses

In Other Businesses, sales of new heavy-duty trucks and other new vehicles increased.

As a result, operating revenues for the three months ended June 30, 2025 increased by 5.9% year on year to 13,079 million yen while operating income increased by 82.4% to 690 million yen.

(2) Overview of Quarterly Financial Position

Assets and liabilities have increased significantly due to the impact of making Morrison Express Worldwide Corporation (hereinafter referred to as “Morrison”) a new consolidated subsidiary during the first quarter of the current fiscal year.

(Assets)

Current assets as of the end of the first quarter amounted to 369,361 million yen, a decrease of 1,203 million yen from the balance at the end of the previous fiscal year. The main factors were a decrease of 18,001 million yen in cash and deposits, which was partially offset by an increase of 16,322 million yen in trade notes, accounts receivable and contract assets. Non-current assets amounted to 784,257 million yen, an increase of 114,207 million yen from the balance at the end of the previous fiscal year. The main factors were increases of 100,536 million yen in goodwill, 2,577 million yen in investment securities, 2,375 million yen in construction in progress, and 1,929 million yen in deferred tax assets.

As a result, total assets amounted to 1,153,619 million yen, an increase of 113,003 million yen from the balance at the end of the previous fiscal year.

(Liabilities)

Current liabilities as of the end of the first quarter amounted to 396,872 million yen, an increase of 174,276 million yen from the balance at the end of the previous fiscal year. The main factors were increases of 162,289 million yen in short-term bank loans and 9,592 million yen in accrued bonuses. Long-term liabilities amounted to 230,427 million yen, a decrease of 3,002 million yen from the end of the previous fiscal year. The main factor was a decrease of 3,411 million yen in interest-bearing debt.

As a result, total liabilities amounted to 627,299 million yen, an increase of 171,273 million yen from the balance at the end of the previous fiscal year.

(Equity)

Total equity at the end of the first quarter amounted to 526,319 million yen, a decrease of 58,269 million yen from the balance at the end of the previous fiscal year. The main factors were an increase of 50,895 million yen in treasury stock (corresponding decrease in equity) due to the acquisition of treasury stock, in addition to cash dividends of 16,262 million yen, while 10,150 million yen in net income attributable to owners of the parent was recorded.

As a result, equity ratio decreased by 10.5 percentage points from the end of the previous fiscal year to 45.3%.

(3) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements

With regard to the outlook for the Japanese economy, the outlook remains uncertain due to factors such as the impact of U.S. financial and trade policies on the Japanese economy, and the expansion of geopolitical risks.

In the logistics industry, passing on rising costs such as prices of goods and personnel expenses to sales prices is progressing. There is also an increase in cooperation between companies in the same and different industries, triggered by the full-scale response to the 2024 problem, and an increase in business closures and business transfers due to difficulties in finding successors against a backdrop of the continuing harshness of the business environment. In addition, there are signs of change in the industry structure, such as moves by some major e-commerce business operators to expand their in-house delivery networks. In such a business environment, from a medium- to long-term perspective, although express package delivery that is a domestic demand-oriented industry is expected to be affected by declining population of Japan, we expect the proportion of e-commerce transactions to the total amount of commercial transactions to increase, and demand for logistics related to e-commerce, such as delivery to end users, to also increase gradually. In the global logistics market, the situation remains highly uncertain due to the possibility of demand contraction associated with the deceleration of the global economy as well as factors such as the impact of U.S. trade policy and the prolonged impact of the avoidance of passage through the Red Sea.

In such a business environment, the Group formulated its new Medium-term Management Plan “SGH Story 2027” in March 2025 aimed at the realization of “Grow the new Story: New logistics,

nurturing a new society together” as its long-term vision “SGH Vision 2030” through the fiscal year ending March 31, 2031. We have established the basic policies of “more advanced total logistics and the expansion of global logistics infrastructure” in the new “SGH Story 2027,” and will promote (1) expansion of domestic service areas and global logistics infrastructure, (2) expansion of management resources to support growth, and (3) initiatives aimed at sustainable management.

Regarding the consolidated earnings forecasts for the fiscal year ending March 31, 2026, we have revised the forecasts previously announced on May 9, 2025, taking into account the earnings forecast for Morrison, all of whose shares were acquired on May 20, 2025, and the impact of the sale of Shanghai Runbow Logistics & Technology Co., Ltd., which was announced today (August 8, 2025). For details, please refer to the “Notice of Revisions to Earnings Forecast” and the “Notice of Change (Transfer of Equity Interests) in Second-Tier Subsidiaries in Subsidiaries, etc. and Change in Consolidated Subsidiaries.”, which were announced today. There are no revisions to the dividend forecast associated with the revision of the consolidated earnings forecast.

(Full Year Segment Forecasts for the Fiscal Year Ending March 31, 2026)

	Previous Forecast	Revised Forecast	Change	Change
Total operating revenues	Billions of yen 16,290	Billions of yen 16,530	Billions of yen 240	(%) 1.5
Delivery Business	10,400	10,400	—	—
Logistics Business	2,150	2,080	(70)	(3.3)
Global Logistics Business	3,090	3,400	310	10.0
Real Estate Business	140	140	—	—
Other	510	510	—	—
Total operating income	910	920	10	1.1
Delivery Business	700	700	—	—
Logistics Business	50	55	5	10.0
Global Logistics Business	40	45	5	12.5
Real Estate Business	85	85	—	—
Other	20	20	—	—
Reconciliations	15	15	—	—

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	Fiscal Year 2024 (As of March 31, 2025)	First Quarter of Fiscal Year 2025 (As of June 30, 2025)
Assets		
Current assets		
Cash and deposits	116,861	98,860
Trade notes, accounts receivable and contract assets	199,449	215,772
Real estate for sale	24,374	24,246
Merchandise and finished goods	629	590
Work in process	254	333
Raw materials and supplies	2,397	2,242
Other	28,655	30,194
Allowance for doubtful accounts	(2,057)	(2,876)
Total current assets	370,565	369,361
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	125,762	127,314
Machinery and equipment, net	40,161	39,469
Vehicles, net	63,174	64,910
Land	182,887	183,399
Lease assets, net	16,729	16,708
Construction in progress	34,437	36,813
Other, net	25,375	28,385
Total property, plant and equipment	488,528	497,000
Intangible assets		
Goodwill	64,691	165,228
Software	15,390	14,800
Lease assets	73	86
Other	24,704	23,821
Total intangible assets	104,861	203,936
Investments and other assets		
Investment securities	28,009	30,587
Deferred tax assets	16,997	18,927
Other	33,436	35,586
Allowance for doubtful accounts	(1,784)	(1,781)
Total investments and other assets	76,660	83,320
Total non-current assets	670,050	784,257
Total	1,040,615	1,153,619

	(Millions of yen)	
	Fiscal Year 2024 (As of March 31, 2025)	First Quarter of Fiscal Year 2025 (As of June 30, 2025)
Liabilities		
Current liabilities		
Trade notes and accounts payable	87,607	88,940
Short-term bank loans	4,905	167,195
Current portion of long-term bank loans	24,200	22,683
Lease obligations	7,786	9,159
Income taxes payable	18,231	10,805
Deposits received	26,173	25,431
Accrued bonuses	17,407	27,000
Accrued bonuses to directors	156	7
Other	36,127	45,648
Total current liabilities	222,596	396,872
Long-term liabilities		
Long-term bank loans	139,119	133,901
Lease obligations	29,363	31,169
Provision for share awards	—	143
Other provisions	639	451
Liabilities for employees' retirement benefits	42,878	42,964
Asset retirement obligations	10,163	10,190
Other	11,265	11,606
Total long-term liabilities	233,429	230,427
Total liabilities	456,026	627,299
Equity		
Shareholders' equity		
Capital stock	11,882	11,882
Capital surplus	—	83
Retained earnings	570,268	564,156
Treasury stock - at cost	(21,131)	(72,027)
Total shareholders' equity	561,019	504,095
Accumulated other comprehensive income		
Unrealized gain on available-for-sale securities	8,124	9,422
Deferred gains or losses on hedges	617	—
Foreign currency translation adjustments	10,783	8,990
Defined retirement benefit plans	(398)	(398)
Total accumulated other comprehensive income	19,126	18,014
Non-controlling interests	4,442	4,209
Total equity	584,589	526,319
Total	1,040,615	1,153,619

(2) Quarterly Consolidated Statements of Income and Comprehensive Income
(Quarterly Consolidated Statement of Income)
(For the three-month period)

(Millions of yen)

	Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)
Operating revenues	334,527	367,404
Operating costs	298,288	330,566
Operating gross profit	36,239	36,838
Selling, general and administrative expenses	16,734	19,383
Operating income	19,504	17,454
Non-operating income		
Interest income	316	198
Dividend income	84	203
Equity in earnings of associated companies	55	117
Foreign exchange gains	—	621
Other	323	465
Total non-operating income	780	1,608
Non-operating expenses		
Interest expense	627	1,128
Foreign exchange losses	154	—
Other	22	55
Total non-operating expenses	803	1,184
Ordinary income	19,481	17,878
Extraordinary income		
Gain on sales of long-lived assets	56	43
Total extraordinary income	56	43
Extraordinary losses		
Loss on sales of long-lived assets	34	119
Loss on disposal of long-lived assets	19	6
Total extraordinary losses	53	126
Income before income taxes	19,484	17,795
Income taxes	7,222	7,517
Net income	12,262	10,277
Net income (loss) attributable to non-controlling interests	(139)	127
Net income attributable to owners of the parent	12,401	10,150

(Quarterly Consolidated Statement of Comprehensive Income)
(For the three-month period)

(Millions of yen)

	Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)
Net income	12,262	10,277
Other comprehensive income (loss)		
Unrealized gain (loss) on available-for-sale securities	(73)	1,298
Deferred gains or losses on hedges	—	(617)
Foreign currency translation adjustments	4,131	(1,885)
Defined retirement benefit plans	8	(0)
Share of other comprehensive income (loss) in associates	(29)	23
Total other comprehensive income (loss)	4,036	(1,181)
Comprehensive income	16,298	9,095
Total comprehensive income attributable to:		
Owners of the parent	15,746	9,038
Non-controlling interests	551	57

(3) Notes to Quarterly Consolidated Financial Statements

(Notes to the Framework for Financial Reporting)

The quarterly consolidated financial statements have been prepared in accordance with Article 4, Paragraph 1 of the Tokyo Stock Exchange's Standards on the Preparation of Quarterly Financial Statements and accounting standards for quarterly financial statements generally accepted in Japan (however, the omission of disclosures specified in Article 4, Paragraph 2 of the Standards on the Preparation of Quarterly Financial Statements has been applied).

(Notes to Going Concern Assumptions)

Not applicable.

(Notes to Significant Changes in the Amount of Shareholders' Equity)

Based on a resolution of the extraordinary meeting of the Board of Directors held on May 9, 2025, the Company purchased 33,215,100 shares of treasury stock during the three months ended June 30, 2025. As a result, treasury stock increased by 50,895 million yen, amounting to 72,027 million yen as of June 30, 2025.

(Notes to Accounting Treatment Specific to the Preparation of Quarterly Consolidated Financial Statements)

(Calculation of tax expenses)

Income tax expenses are calculated by multiplying income before income taxes by an effective tax rate that is reasonably estimated after application of tax effect accounting to the income before income taxes for the fiscal year including the three months ended June 30, 2025. However, if the use of the estimated tax rate produces significantly unreasonable results, income tax expenses are calculated by using the statutory effective tax rate.

(Notes to Quarterly Consolidated Statement of Cash Flows)

The quarterly consolidated statement of cash flows has not been prepared for the three months ended June 30, 2025. Depreciation and amortization (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the three months ended June 30, 2025 are as follows.

	Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)
Depreciation and amortization	8,929 million yen	10,977 million yen
Amortization of goodwill	501	1,212

(Notes to Segment Information, etc.)

[Segment Information]

I Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)

1. Information about Operating Revenues and Profit (Loss) for Each Reportable Segment

(Millions of yen)

	Delivery Business	Logistics Business	Global Logistics Business	Real Estate Business	Other (Note 1)	Total	Reconciliations (Note 2)	Consolidated (Note 3)
Operating revenues								
Operating revenues from external customers	247,446	20,543	52,402	1,785	12,349	334,527	—	334,527
Intersegment operating revenues and transfers	10,746	4,060	958	645	12,626	29,037	(29,037)	—
Total	258,192	24,603	53,361	2,431	24,976	363,565	(29,037)	334,527
Segment profit (loss)	17,829	889	(695)	1,199	378	19,602	(97)	19,504

- (Notes) 1. “Other” includes product sales, insurance agents, fuel sales, automobile services and sales, system sales and maintenance, e-collect services, and temporary staffing services and providing staffing services under contract.
2. The reconciliations of segment profit (loss) of (97) million yen included the elimination of intersegment transactions of 2,288 million yen and corporate general expenses of (2,385) million yen which were not allocated to the reportable segments. Corporate general expenses primarily consisted of operating costs of the Company.
3. Certain reconciliations were made between segment profit (loss) and operating income in the quarterly consolidated statement of income.

II Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

1. Information about Operating Revenues and Profit (Loss) for Each Reportable Segment

(Millions of yen)

	Delivery Business	Logistics Business	Global Logistics Business	Real Estate Business	Other (Note 1)	Total	Reconciliations (Note 2)	Consolidated (Note 3)
Operating revenues								
Operating revenues from external customers	251,707	51,379	49,455	1,781	13,079	367,404	—	367,404
Intersegment operating revenues and transfers	10,830	4,477	1,511	651	12,526	29,996	(29,996)	—
Total	262,537	55,856	50,967	2,432	25,606	397,401	(29,996)	367,404
Segment profit	13,703	1,974	133	1,232	690	17,735	(280)	17,454

- (Notes) 1. “Other” includes product sales, insurance agents, fuel sales, automobile services and sales, system sales and maintenance, e-collect services, and temporary staffing services and providing staffing services under contract.
2. The reconciliations of segment profit of (280) million yen included the elimination of intersegment transactions of 2,515 million yen and corporate general expenses of (2,795) million yen which were not allocated to the reportable segments. Corporate general expenses primarily consisted of operating costs of the Company.
3. Certain reconciliations were made between segment profit and operating income in the quarterly consolidated statement of income.

2. Information Regarding Assets for Each Reportable Segment

(Significant increase in assets due to acquisition of subsidiary)

As a result of acquiring the shares of Morrison Express Worldwide Corporation and including the company in the scope of consolidation, segment assets in the Global Logistics Business as of June 30, 2025 increased by 159,365 million yen compared to the end of the previous fiscal year.

3. Information Regarding Impairment Losses on Non-Current Assets, Goodwill, etc. for Each Reportable Segment

(Significant changes in the amounts of goodwill)

In the Global Logistics Business segment, we have included Morrison Express Worldwide Corporation and 33 other companies newly acquired through the purchase of shares in the scope of consolidation. Goodwill increased by 101,951 million yen for the three months ended June 30, 2025 as a result of this acquisition. Note that the amount of goodwill is provisionally calculated because the allocation of acquisition costs has not been completed as of June 30, 2025.

4. Matters Concerning Changes in Reportable Segments

From the three months ended June 30, 2025, we have established a new reportable segment and made the following changes, taking into account the direction of business strategies for realizing our long-term vision and differences in profitability between businesses.

The domestic logistics business and low-temperature logistics business, which were previously included in the Logistics Business, have been split into the Logistics Business, and the forwarding business and overseas 3PL business have been split into the Global Logistics Business. In addition, World Supply Co., Ltd., which operates delivery services and facility deliveries included in the Delivery Business, has been changed to the Logistics Business.

The segment information for the three months ended June 30, 2024 has been reclassified according to the new segment classification.

(Notes to Business Combinations, etc.)

(Absorption-type Merger between Consolidated Subsidiaries)

At the extraordinary meeting of the Board of Directors held on February 21, 2025, the Company resolved to conduct an absorption-type merger, with the Company's consolidated subsidiary Meito Transportation Co., Ltd. (hereinafter "Meito Transportation") as the surviving company and the Company's consolidated subsidiary Chilled & Frozen Logistics Holdings Co., Ltd. (hereinafter "Chilled & Frozen") as the dissolving company, effective as of April 1, 2025.

1. Overview of Transaction

(1) Name and business description of the parties involved in the business combination

(i) Combining company (surviving company)

Name of company Meito Transportation Co., Ltd.

Business description Freight transportation business, warehousing business, etc.

(ii) Combined company (dissolving company)

Name of company Chilled & Frozen Logistics Holdings, Co., Ltd.

Business description Business management of the subsidiaries and entire group engaging in cargo transportation, warehousing business, and related services, other incidental businesses

(2) Business combination date

April 1, 2025

(3) Legal form of business combination

Absorption-type merger with Meito Transportation as the surviving company and Chilled & Frozen as the dissolving company

(4) Name of company after business combination

Meito Transportation Co., Ltd.

(5) Allotment of shares in relation to the merger

All shares of Meito Transportation were delivered to the Company, a 100% shareholder of Chilled & Frozen, as consideration for the merger resulting from the dissolution of Chilled & Frozen.

(6) Other matters related to the transaction overview

The purpose is to respond to the reduction in functions required of a holding company as a result of the de-listing of Chilled & Frozen due to its inclusion in the Group, and to establish a structure that will enable faster decision-making in order to quickly generate and maximize synergies.

2. Overview of Accounting Treatment Applied

The Company treated this as a transaction under common control in accordance with “Accounting Standard for Business Combinations” (ASBJ Statement No.21, issued on January 16, 2019) and “Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures” (ASBJ Guidance No.10, issued on September 13, 2024).

(Business Combination through Acquisition)

The Company agreed with Morrison Express Holdings Corporation (hereinafter, the “Seller”) to acquire all shares (hereinafter, the “Transaction”) of Global freight forwarder Morrison Express Worldwide Corporation (hereinafter, the “Morrison”), which is headquartered in Taiwan, through our subsidiary, SG HOLDINGS GLOBAL PTE. LTD. (“SGG”), resolved to enter into a share purchase agreement at the Board of Directors meeting of the Company held on February 7, 2025, and subsequently executed the Transaction on May 20, 2025.

1. Overview of Business Combination

(1) Name and business description of the acquired company

Name of acquired company	Morrison Express Worldwide Corporation
Description of main businesses	A pure holding company that owns shares of the Group’s logistics subsidiaries that conduct global freight forwarding business (freight forwarding, transportation, customs clearance services, etc.)

(2) Reason for business combination

The Morrison Group is a comprehensive global freight forwarder with world-class handling results in the air freight forwarding business, and is expected to have a complementary relationship with marine freight forwarding business operated by the Expolanka holdings Limited Group.

With Morrison joining the Group, we believe that it will be possible to expand our business in the air freight and strengthen our global logistics network centered on Asia, which will contribute to enhancing the corporate value of the Group.

(3) Business combination date

May 20, 2025 (deemed acquisition date: June 30, 2025)

(4) Legal form of business combination

Acquisition of shares in exchange for cash

(5) Name of company after business combination

No change

(6) Percentage of voting rights acquired

100%

(7) Main grounds for determining the acquirer

Due to acquisition of shares in exchange for cash

2. Period of the Acquired Company’s Results to Be Included in the Quarterly Consolidated Statement of Income for the Quarterly Period

Only the balance sheet was consolidated for the three months ended June 30, 2025, and the acquired company’s results are not included in the quarterly consolidated statement of income for the three months ended June 30, 2025.

3. Acquisition Cost of Acquired Company and Breakdown by Type of Consideration

Consideration for acquisition	Cash and deposits	USD 957 million (139,184 million yen)
Acquisition cost		USD 957 million (139,184 million yen)

Note that the above amounts are provisionally calculated because the price adjustment has not been completed as of June 30, 2025.

4. Amount of Goodwill Recognized, Reason for Recognition, Amortization Method and Amortization Period

(1) Amount of goodwill recognized

101.951 million yen

Note that the amount of goodwill is provisionally calculated because the price adjustment and the allocation of acquisition costs have not been completed as of June 30, 2025.

(2) Reason for recognition

This is mainly the excess profitability expected in the future due to future business development.

(3) Amortization method and amortization period

Goodwill will be amortized by the straight-line method over the period in which the investment effect is realized, but the amortization period is still being calculated.

(Per Share Information)

The amount of basic net income per share and the basis for calculation thereof are as follows:

	Three months ended June 30, 2024 (April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)
Basic net income per share	19.83 yen	16.69 yen
(Basis for calculation)		
Net income attributable to owners of the parent (millions of yen)	12,401	10,150
Amount not attributable to common shareholders (millions of yen)	—	—
Net income attributable to owners of the parent pertaining to common stock (millions of yen)	12,401	10,150
Average number of common stock during the fiscal period (thousand shares)	625,467	608,076

(Notes) 1. Information on diluted net income per share is omitted since there were no potentially dilutive shares outstanding.

2. In calculating basic net income per share, the number of the Company's shares owned by the ESOP trust account, which are recorded as treasury stock in shareholders' equity, are included in the treasury stock deducted from the calculation of the average number of shares during the period (3,879,000 shares at the end of the current quarter).