

March 12, 2026

To whom it may concern:

Company name Nippon Yusen Kabushiki Kaisha
Representative Takaya Soga
(Code No.: 9101 TSE Prime Market)
Contact Yasuaki Okada
General Manager, IR Group
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Notice Regarding the Retirement of Own Stock

Nippon Yusen Kabushiki Kaisha hereby announces that today it decided the matters regarding the retirement of its own common stock as follows in accordance with Article 178 of the Companies Act and Article 25 of our Articles of Incorporation.

This decision was made in accordance with the policy to retire, in principle, all of the stock acquired pursuant to the resolution approved at the Board of Directors meeting held on May 8, 2025, as announced in the “Notice of the Decision Regarding the Matter of Stock Acquisition from the Market” on the same date.

	First Retirement	Second Retirement
Share Class	Common stock	
Total Number of Shares to be Retired	25,321,600 shares (5.83% of the issued shares prior to the retirement (434,101,600 shares))	Total number of shares to be acquired in March and April, 2026 pursuant to the resolution approved at the Board of Directors meeting held on May 8, 2025
Retirement Date	March 25, 2026 (scheduled)	May 29, 2026 (scheduled)
Total Number of Issued Shares After Retirement	408,780,000 shares	TBD

(Reference)

Total number of shares acquired by February 28, 2026 pursuant to the resolution approved at the Board of Directors meeting held on May 8, 2025

25,321,600 shares