

July 1, 2025

To Whom It May Concern

Company Name: Representative:	NISSIN CORPORATION Masahiro Tsutsui
	Representative Director and President
	(Prime Market of TSE, Securities
	Code 9066)
Contact:	Satoshi Kuwahara
	Director and Senior Managing
	Executive Officer, General Manager
	of Administration Division
Phone:	+81-3-3238-6555

(Amendment) Partial Amendment to the "Notice Regarding Opinion in Favor of Management Buyout and Recommendation to Tender Shares"

NISSIN CORPORATION (the "Company") hereby announces that certain matters in the abovementioned disclosure material released as of May 12, 2025 (including the matters amended in the "(Amendment) Partial Amendment to the 'Notice Regarding Opinion in Favor of Management Buyout and Recommendation to Tender Shares" released as of May 23, 2025, May 28, 2025, May 29, 2025, June 6, 2025, June 13, 2025 and June 20, 2025) require correction in relation to the execution of additional tender agreements between K.K. BCJ-98 (the "Offeror") and KAJIMA CORPORATION (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%) on June 30, 2025, pursuant to which such shareholders will tender all Shares of it in the tender offer (the "Tender Offer") under the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended) and related laws and ordinances for the Shares by the Offeror (including a correction to extend the Tender Offer Period to July 14, 2025, which is 10 business days after June 30, 2025, in accordance with applicable laws and regulations). Amended portions are underlined.

In addition, matters requiring correction in (Reference) "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities code: 9066) by K.K. BCJ-98 (attachment)" as included in the abovementioned disclosure material (including the matters amended in the "(Amendment) Notice Regarding Amendment to the 'Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98' and the 'Public Notice Regarding Commencement of Tender Offer' in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" released as of May 23, 2025, May 27, 2025, May 29, 2025, June 6, 2025, June 13, 2025 and June 20, 2025) are also amended as attached.

Details

3. Substance of and Grounds and Reasons for Opinions Relating to the Tender Offer (2) Grounds and Reasons for Opinions Regarding the Tender Offer

(i) Overview of the Tender Offer

<Before Amendment>

<Omitted>

Further, according to the Offeror, in connection with the implementation of the Tender Offer, as of May 12, 2025, the Offeror has entered into tender agreements respectively with (i) Mr. Yuichi Tsutsui (number of shares held: 89,625 shares, Shareholding Ratio: 0.61%), (ii) Ms. Chieko Isobe (number of shares held: 80,000, Shareholding Ratio: 0.54%), (iii) Ms. Akiko Tsutsui (number of shares held: 66,136 shares, Shareholding Ratio: 0.45%), (iv) Masahiro (number of shares held: 62,701 shares, Shareholding Ratio: 0.43%), (v) Ms. Noriko Toyama (number of shares held: 57,320 shares, Shareholding Ratio: 0.39%), (vi) Mr. Masataka Tsutsui (number of shares held: 48,895, Shareholding Ratio: 0.33%; "Masataka"), (vii) Mr. Choya Tsutsui (number of shares held: 19,800 shares, Shareholding Ratio: 0.13%), (viii) Mr. Ryohei Tsutsui (number of shares held: 19,400 shares, Shareholding Ratio: 0.13%), (ix) Mr. Yoshio Tsutsui (number of shares held: 18,740, Shareholding Ratio: 0.13%), (x) Ms. Atsuko Tsutsui (number of shares held: 16,310 shares, Shareholding Ratio: 0.11%), (xi) Mr. Kenji Tsutsui (number of shares held: 15,100, Shareholding Ratio: 0.10%), (xii) Mr. Shunsuke Tsutsui (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%; "Shunsuke"), and (xiii) 6 other relatives of Masahiro (total number of shares held: 65,233 shares, total Shareholding Ratio: 0.44%), and (xiv) Mr. Tokio Nakanishi (number of shares held: 50,300 shares, Shareholding Ratio: 0.34%), (xv) Mr. Daisuke Nakanishi (number of shares held: 32,880 shares, Shareholding Ratio: 0.22%), (xvi) Showa Nittan Corp. (Note 3) (number of shares held: 201,066 shares, Shareholding Ratio: 1.36%; "Showa Nittan") (hereinafter collectively referred to as the "Agreed Tendering Shareholders (as of May 12)"); and hereinafter the above (iv) Masahiro and (xii) Shunsuke are collectively referred to as the "Agreed Tendering Shareholders (Scheduled to Reinvest)" and the Agreed Tendering Shareholders (as of May 12) other than Masahiro, Masataka and Showa Nittan are hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 12)", under which each of the Agreed Tendering Shareholders (as of May 12) has agreed to tender all of his/her/its Shares (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the purchase period of the Tender Offer (the "Tender Offer Period")) (total number of shares: 848,306 shares, total Shareholding Ratio: 5.75%; the "Agreed Tendered Shares (as of May 12)") in the Tender Offer (the tender agreement with Masahiro is referred to as the "Tender Agreement (Masahiro)", the tender agreement with Masataka is referred to as the "Tender Agreement (Masataka)", the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 12)", and the tender agreement with Showa Nittan is referred to as the "Tender Agreement (Showa Nittan)" and such agreements are collectively referred to as the "Tender Agreements (Entered Into as of May 12)"). Thereafter, as of May 23, 2025, the Offeror has entered into tender agreements respectively with (xvii) multiple individual shareholders and corporate shareholders (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) has agreed to tender all of his/her/its Shares (total number of shares: 78,140 shares, total Shareholding Ratio: 0.53%; the "Agreed Tendered Shares (as of May 23)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 23)"). Further, as of May 27, 2025, the Offeror has entered into tender agreements respectively with (xviii) YOKOREI Co., Ltd. (number of shares held: 100,000 shares, Shareholding Ratio :0.68%), (xix) NIPPO CORPORATION (number of shares held: 62,600 shares, Shareholding Ratio: 0.42%), (xx) DAIICHI KAIUN CO., LTD. (number of shares held: 33,146 shares, Shareholding Ratio: 0.22%), (xxi) KINKAI TANKER CO., LTD. (number of shares held: 24,442 shares, Shareholding Ratio: 0.17%), (xxii) HYOGO SHOJI CO., LTD (number of shares held:

17,600 shares, Shareholding Ratio: 0.12%) and (xxiii) an individual shareholder (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%) (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 27)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) has agreed to tender all of his/her/its Shares (total number of shares: 242,588 shares, total Shareholding Ratio: 1.65%; the "Agreed Tendered Shares (as of May 27)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 27)"). Further, as of June 6, 2025, the Offeror has entered into tender agreements respectively with (xxiv) AIRPORT CARGO SERVICE Co., Ltd. (number of shares held: 100,183 shares, Shareholding Ratio: 0.68%) and (xxv) DYNIC CORPORATION (number of shares held: 48,600 shares, Shareholding Ratio: 0.33%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 6)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) has agreed to tender all of its Shares (total number of shares: 148,783 shares, total Shareholding Ratio: 1.01%; the "Agreed Tendered Shares (as of June 6)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 6)"). Further, as of June 13, 2025, the Offeror has entered into tender agreements respectively with (xxvi) OHASHI TECHNICA, INC. (number of shares held: 98,200 shares, Shareholding Ratio: 0.67%), (xxvii) MATSUOKA REIZO CO., LTD. (number of shares held: 79,856 shares, Shareholding Ratio: 0.54%) and (xxviii) MOL Sunflower Ltd. (number of shares held: 20,800 shares, Shareholding Ratio: 0.14%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 13)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) has agreed to tender all of its Shares (total number of shares: 198,856 shares, total Shareholding Ratio: 1.35%; the "Agreed Tendered Shares (as of June 13)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 13)"). Further, as of June 20, 2025, the Offeror has entered into tender agreements respectively with (xxix) ISUZU MOTOR SYUTOKEN CO., LTD. (number of shares held: 26,956 shares, Shareholding Ratio: 0.18%) and (xxx) AICHI KAIUN CO., Ltd. (number of shares held: 22,660 shares, Shareholding Ratio: 0.15%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 20)", and together with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) and the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13), collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders)", and the Agreed Tendering Shareholders (as of May 12), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) and the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) are collectively referred to as the "Agreed Tendering Shareholders"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) has agreed to tender all of its Shares (total number of shares: 49,616 shares, total Shareholding Ratio: 0.34%; together with the Agreed Tendered Shares (as of May 12), the Agreed Tendered Shares (as of May 23), the Agreed Tendered Shares (as of May 27), the Agreed Tendered Shares (as of June 6) and the Agreed Tendered Shares (as of June 13), hereinafter referred to as the "Agreed Tendered Shares") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 20)", and together with the Tender Agreements (Related Parties Shareholders Entered Into as of May 12), the Tender Agreements (Related Parties Shareholders Entered Into as of May 23), the Tender Agreements (Related Parties Shareholders Entered Into as of May 27), the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) and the Tender Agreements (Related Parties Shareholders Entered Into as of June 13), hereinafter referred to as the "Tender Agreements (Related Parties Shareholders)"; and the Tender Agreements (Entered Into as of May 12), the Tender Agreements (Related Parties Shareholders Entered Into as of May 23), the Tender Agreements (Related Parties Shareholders Entered Into as of May 27), the Tender Agreements (Related Parties

Shareholders Entered Into as of June 6), the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) and the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) are collectively referred to as the "Tender Agreements"). For details of the Tender Agreements and the Non-Tender Agreement, please refer to "4. Matters Relating to Material Agreements Concerning the Tender Offer" below.

No.	Name of shareholder	Number of shares	Shareholding	Relationship with
		held (shares)	Ratio (%)	Masahiro
i	Yuichi Tsutsui	89,625 shares	0.61%	Fourth-degree relative
ii	Chieko Isobe	80,000 shares	0.54%	Third-degree relative
iii	Akiko Tsutsui	66,136 shares	0.45%	Third-degree relative
iv	Masahiro Tsutsui	62,701 shares	0.43%	Himself
v	Noriko Toyama	57,320 shares	0.39%	Third-degree relative
vi	Masataka Tsutsui	48,895 shares	0.33%	Fourth-degree relative
vii	Choya Tsutsui	19,800 shares	0.13%	Sixth-degree relative
viii	Ryohei Tsutsui	19,400 shares	0.13%	Third-degree relative
ix	Yoshio Tsutsui	18,740 shares	0.13%	Sixth-degree relative
x	Atsuko Tsutsui	16,310 shares	0.11%	First-degree relative
xi	Kenji Tsutsui	15,100 shares	0.10%	Second-degree relative
xii	Shunsuke Tsutsui	4,800 shares	0.03%	Third-degree relative
xiii	6 other relatives of	65,233 shares	0.44%	Relatives
XIII	Masahiro	05,255 shares	0.44%	Kelatives
xiv	Tokio Nakanishi	50,300 shares	0.34%	
XIV	Daisuke Nakanishi	32,880 shares	0.22%	
xvi	Showa Nittan Corp.	201,066 shares	1.36%	_
xvii	Agreed Tendering	78,140 shares	0.53%	
AVII	Shareholders (Related	70,140 shares	0.5570	
	Parties Shareholders as			
	of May 23)			
xviii	YOKOREI Co., Ltd.	100,000 shares	0.68%	
	NIPPO	62,600 shares	0.42%	
XIX		02,000 shares	0.42%	
	CORPORATION	22.14C -h-m-	0.220/	
XX	DAIICHI KAIUN CO., LTD.	33,146 shares	0.22%	
:		24.442 -1	0.170/	
XX1	KINKAI TANKER CO.,	24,442 shares	0.17%	
	LTD.	17 (00 -1	0.120/	
xxii	HYOGO SHOJI CO.,	17,600 shares	0.12%	—
	LTD	4.000.1	0.020/	
xxiii	An individual	4,800 shares	0.03%	_
	shareholder			
xxiv	AIRPORT CARGO	100,183 shares	0.68%	—
	SERVICE Co., Ltd.		-	
XXV	DYNIC	48,600 shares	0.33%	—
	CORPORATION			
xxvi	OHASHI TECHNICA,	98,200 shares	0.67%	_
	INC.			
xxvii	MATSUOKA REIZO	79,856 shares	0.54%	—
	CO., LTD.			
xxviii	MOL Sunflower Ltd.	20,800 shares	0.14%	—
xxix	ISUZU MOTOR	26,956 shares	0.18%	—
	SYUTOKEN CO., LTD.			
XXX	AICHI KAIUN CO.,	22,660 shares	0.15%	
	Ltd.	<u> </u>		
Total		1,566,289 shares	<u>10.63</u> %	
		<omitted:< td=""><td></td><td></td></omitted:<>		

According to the Offeror, the following diagrams illustrate the series of transactions contemplated as of the filing date of this document.



I. Before the Tender Offer

<Omitted>

<After Amendment>

<Omitted>

Further, according to the Offeror, in connection with the implementation of the Tender Offer, as of May 12, 2025, the Offeror has entered into tender agreements respectively with (i) Mr. Yuichi Tsutsui (number of shares held: 89,625 shares, Shareholding Ratio: 0.61%), (ii) Ms. Chieko Isobe (number of shares held: 80,000, Shareholding Ratio: 0.54%), (iii) Ms. Akiko Tsutsui (number of shares held: 66,136 shares, Shareholding Ratio: 0.45%), (iv) Masahiro (number of shares held: 62,701 shares, Shareholding Ratio: 0.43%), (v) Ms. Noriko Toyama (number of shares held: 57,320 shares, Shareholding Ratio: 0.39%), (vi) Mr. Masataka Tsutsui (number of shares held: 48,895, Shareholding Ratio: 0.33%; "Masataka"), (vii) Mr. Choya Tsutsui (number of shares held: 19,800 shares, Shareholding Ratio: 0.13%), (viii) Mr. Ryohei Tsutsui (number of shares held: 19,400 shares, Shareholding Ratio: 0.13%), (ix) Mr. Yoshio Tsutsui (number of shares held: 18,740, Shareholding Ratio: 0.13%), (x) Ms. Atsuko Tsutsui (number of shares held: 16,310 shares, Shareholding Ratio: 0.11%), (xi) Mr. Kenji Tsutsui (number of shares held: 15,100, Shareholding Ratio: 0.10%), (xii) Mr. Shunsuke Tsutsui (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%; "Shunsuke"), and (xiii) 6 other relatives of Masahiro (total number of shares held: 65,233 shares, total Shareholding Ratio: 0.44%), and (xiv) Mr. Tokio Nakanishi (number of shares held: 50,300 shares, Shareholding Ratio: 0.34%), (xv) Mr. Daisuke Nakanishi (number of shares held: 32,880 shares, Shareholding Ratio: 0.22%), (xvi) Showa Nittan Corp. (Note 3) (number of shares held: 201,066 shares, Shareholding Ratio: 1.36%; "Showa Nittan") (hereinafter collectively referred to as the "Agreed Tendering Shareholders (as of May 12)"); and hereinafter the above (iv) Masahiro and (xii) Shunsuke are collectively referred to as the "Agreed Tendering Shareholders (Scheduled to Reinvest)" and the Agreed Tendering Shareholders (as of May 12) other than Masahiro, Masataka and Showa Nittan are hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 12)", under which each of the Agreed Tendering Shareholders (as of May 12) has agreed to tender all of his/her/its Shares (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the purchase period of the Tender Offer (the "Tender Offer Period")) (total number of shares: 848,306 shares, total Shareholding Ratio: 5.75%; the "Agreed Tendered Shares (as of May 12)") in the Tender Offer (the tender agreement with Masahiro is referred to as the "Tender Agreement (Masahiro)", the tender agreement with Masataka is referred to as the "Tender Agreement (Masataka)", the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 12)", and the tender agreement with Showa Nittan is referred to

as the "Tender Agreement (Showa Nittan)" and such agreements are collectively referred to as the "Tender Agreements (Entered Into as of May 12)"). Thereafter, as of May 23, 2025, the Offeror has entered into tender agreements respectively with (xvii) multiple individual shareholders and corporate shareholders (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) has agreed to tender all of his/her/its Shares (total number of shares: 78,140 shares, total Shareholding Ratio: 0.53%; the "Agreed Tendered Shares (as of May 23)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 23)"). Further, as of May 27, 2025, the Offeror has entered into tender agreements respectively with (xviii) YOKOREI Co., Ltd. (number of shares held: 100,000 shares, Shareholding Ratio :0.68%), (xix) NIPPO CORPORATION (number of shares held: 62,600 shares, Shareholding Ratio: 0.42%), (xx) DAIICHI KAIUN CO., LTD. (number of shares held: 33,146 shares, Shareholding Ratio: 0.22%), (xxi) KINKAI TANKER CO., LTD. (number of shares held: 24,442 shares, Shareholding Ratio: 0.17%), (xxii) HYOGO SHOJI CO., LTD (number of shares held: 17,600 shares, Shareholding Ratio: 0.12%) and (xxiii) an individual shareholder (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%) (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 27)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) has agreed to tender all of his/her/its Shares (total number of shares: 242,588 shares, total Shareholding Ratio: 1.65%; the "Agreed Tendered Shares (as of May 27)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of May 27)"). Further, as of June 6, 2025, the Offeror has entered into tender agreements respectively with (xxiv) AIRPORT CARGO SERVICE Co., Ltd. (number of shares held: 100,183 shares, Shareholding Ratio: 0.68%) and (xxv) DYNIC CORPORATION (number of shares held: 48,600 shares, Shareholding Ratio: 0.33%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 6)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) has agreed to tender all of its Shares (total number of shares: 148,783 shares, total Shareholding Ratio: 1.01%; the "Agreed Tendered Shares (as of June 6)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 6)"). Further, as of June 13, 2025, the Offeror has entered into tender agreements respectively with (xxvi) OHASHI TECHNICA, INC. (number of shares held: 98,200 shares, Shareholding Ratio: 0.67%), (xxvii) MATSUOKA REIZO CO., LTD. (number of shares held: 79,856 shares, Shareholding Ratio: 0.54%) and (xxviii) MOL Sunflower Ltd. (number of shares held: 20,800 shares, Shareholding Ratio: 0.14%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 13)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) has agreed to tender all of its Shares (total number of shares: 198,856 shares, total Shareholding Ratio: 1.35%; the "Agreed Tendered Shares (as of June 13)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 13)"). Further, as of June 20, 2025, the Offeror has entered into tender agreements respectively with (xxix) ISUZU MOTOR SYUTOKEN CO., LTD. (number of shares held: 26,956 shares, Shareholding Ratio: 0.18%) and (xxx) AICHI KAIUN CO., Ltd. (number of shares held: 22,660 shares, Shareholding Ratio: 0.15%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 20)", under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) has agreed to tender all of its Shares (total number of shares: 49,616 shares, total Shareholding Ratio: 0.34%; the "Agreed Tendered Shares (as of June 20)") in the Tender Offer (the tender agreements with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) are referred to as the "Tender Agreements (Related Parties Shareholders Entered Into as of June 20)"). Further, as of June 30, 2025, the Offeror has entered into a tender agreement with (xxxi) KAJIMA CORPORATION (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%) (hereinafter referred to as the "Agreed Tendering Shareholder (Related Parties Shareholder as of June 30)", and together with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), the Agreed Tendering Shareholders (Related Parties

Shareholders as of June 6), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) and the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20), collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders)"), and the Agreed Tendering Shareholders (as of May 12), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13), the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) and the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) are collectively referred to as the "Agreed Tendering Shareholders"), under which the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) has agreed to tender all of its Shares (together with the Agreed Tendered Shares (as of May 12), the Agreed Tendered Shares (as of May 23), the Agreed Tendered Shares (as of May 27), the Agreed Tendered Shares (as of June 6), the Agreed Tendered Shares (as of June 13) and the Agreed Tendered Shares (as of June 20), hereinafter referred to as the "Agreed Tendered Shares") in the Tender Offer (hereinafter the tender agreement with the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) is referred to as the "Tender Agreement (Related Parties Shareholder Entered Into as of June 30)", and together with the Tender Agreements (Related Parties Shareholders Entered Into as of May 12), the Tender Agreements (Related Parties Shareholders Entered Into as of May 23), the Tender Agreements (Related Parties Shareholders Entered Into as of May 27), the Tender Agreements (Related Parties Shareholders Entered Into as of June 6), the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) and the Tender Agreements (Related Parties Shareholders Entered Into as of June 20), hereinafter referred to as the "Tender Agreements (Related Parties Shareholders)"; and the Tender Agreements (Entered Into as of May 12), the Tender Agreements (Related Parties Shareholders Entered Into as of May 23), the Tender Agreements (Related Parties Shareholders Entered Into as of May 27), the Tender Agreements (Related Parties Shareholders Entered Into as of June 6), the Tender Agreements (Related Parties Shareholders Entered Into as of June 13), the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) and the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) are collectively referred to as the "Tender Agreements"). Additionally, the Offeror had previously set the Tender Offer Period from May 13, 2025, to July 8, 2025 (41 business days); however, due to the submission of the Amendment to Tender Offer Registration Statement in relation to the execution of the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) and certain other matters, the Offeror has decided to extend the Tender Offer Period to July 14, 2025, which is 10 business days after June 30, 2025, the date of submission of such Amendment to Tender Offer Registration Statement, in accordance with applicable laws and regulations. For details of the Tender Agreements and the Non-Tender Agreement, please refer to "4. Matters Relating to Material Agreements Concerning the Tender Offer" below.

No.	Name of shareholder	Number of shares	Shareholding	Relationship with
		held (shares)	Ratio (%)	Masahiro
i	Yuichi Tsutsui	89,625 shares	0.61%	Fourth-degree relative
ii	Chieko Isobe	80,000 shares	0.54%	Third-degree relative
iii	Akiko Tsutsui	66,136 shares	0.45%	Third-degree relative
iv	Masahiro Tsutsui	62,701 shares	0.43%	Himself
v	Noriko Toyama	57,320 shares	0.39%	Third-degree relative
vi	Masataka Tsutsui	48,895 shares	0.33%	Fourth-degree relative
vii	Choya Tsutsui	19,800 shares	0.13%	Sixth-degree relative
viii	Ryohei Tsutsui	19,400 shares	0.13%	Third-degree relative
ix	Yoshio Tsutsui	18,740 shares	0.13%	Sixth-degree relative
х	Atsuko Tsutsui	16,310 shares	0.11%	First-degree relative
xi	Kenji Tsutsui	15,100 shares	0.10%	Second-degree relative
xii	Shunsuke Tsutsui	4,800 shares	0.03%	Third-degree relative
xiii	6 other relatives of	65,233 shares	0.44%	Relatives
	Masahiro			
xiv	Tokio Nakanishi	50,300 shares	0.34%	—
XV	Daisuke Nakanishi	32,880 shares	0.22%	

xvi	Showa Nittan Corp.	201,066 shares	1.36%	_
xvii	Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)	78,140 shares	0.53%	_
xviii	YOKOREI Co., Ltd.	100,000 shares	0.68%	
xix	NIPPO CORPORATION	62,600 shares	0.42%	
xx	DAIICHI KAIUN CO., LTD.	33,146 shares	0.22%	_
xxi	KINKAI TANKER CO., LTD.	24,442 shares	0.17%	
xxii	НҮОGO SHOJI CO., LTD	17,600 shares	0.12%	_
xxiii	An individual shareholder	4,800 shares	0.03%	_
xxiv	AIRPORT CARGO SERVICE Co., Ltd.	100,183 shares	0.68%	—
XXV	DYNIC CORPORATION	48,600 shares	0.33%	_
xxvi	OHASHI TECHNICA, INC.	98,200 shares	0.67%	_
xxvii	MATSUOKA REIZO CO., LTD.	79,856 shares	0.54%	_
xxviii	MOL Sunflower Ltd.	20,800 shares	0.14%	—
xxix	ISUZU MOTOR SYUTOKEN CO., LTD.	26,956 shares	0.18%	
XXX	AICHI KAIUN CO., Ltd.	22,660 shares	0.15%	_
<u>xxxi</u>	<u>KAJIMA</u> <u>CORPORATION</u>	<u>100,000</u> shares	<u>0.68</u> %	=
Total		1,666,289 shares	<u>11.30</u> %	

<Omitted>

According to the Offeror, the following diagrams illustrate the series of transactions contemplated as of the filing date of this document.

I. Before the Tender Offer



<Omitted>

(ii) Background, Objectives, and Decision-Making Process Leading to the Offeror's Decision to

Conduct the Tender Offer; Post-Tender Offer Managerial Policy

(a) Background, Objectives, and Decision-Making Process Leading to the Offeror's Decision to Conduct the Tender Offer

<Before Amendment>

<Omitted>

According to the Offeror, along with the above negotiation with the Company and the Special Committee, in early April 2025, Bain Capital began negotiations with the Agreed Tendering Shareholders (as of May 12) to enter into the Tender Agreements (Entered Into as of May 12) with the aim of increasing the likelihood of the success of the Tender Offer, and on May 12, 2025, the Offeror entered into with the Agreed Tendering Shareholders (as of May 12), the Tender Agreements (Entered Into as of May 12) which include provisions to the effect that the Agreed Tendering Shareholders (as of May 12) will tender all of the Shares held by them in the Tender Offer (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the Tender Offer Period). Furthermore, on May 12, 2025, Bain Capital reached an agreement with the Agreed Tendering Shareholders (Scheduled to Reinvest) on the terms of the Reinvestment, the operation of the Company after the Transaction, and the contents of the Shareholders Agreement which include provisions on the treatment of shares of the Offeror Parent Company after the Reinvestment. Following the commencement of the Tender Offer on May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), on May 23, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), on May 27, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6), on June 6, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) their intention to tender

all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13), on June 13, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20), on June 20, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) on the same date. Please refer to "4. Matters Relating to Material Agreements Concerning the Tender Offer" for details of the Tender Agreements and the Shareholders Agreement.

<Omitted>

<After Amendment>

<Omitted>

According to the Offeror, along with the above negotiation with the Company and the Special Committee, in early April 2025, Bain Capital began negotiations with the Agreed Tendering Shareholders (as of May 12) to enter into the Tender Agreements (Entered Into as of May 12) with the aim of increasing the likelihood of the success of the Tender Offer, and on May 12, 2025, the Offeror entered into with the Agreed Tendering Shareholders (as of May 12), the Tender Agreements (Entered Into as of May 12) which include provisions to the effect that the Agreed Tendering Shareholders (as of May 12) will tender all of the Shares held by them in the Tender Offer (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the Tender Offer Period). Furthermore, on May 12, 2025, Bain Capital reached an agreement with the Agreed Tendering Shareholders (Scheduled to Reinvest) on the terms of the Reinvestment, the operation of the Company after the Transaction, and the contents of the Shareholders Agreement which include provisions on the treatment of shares of the Offeror Parent Company after the Reinvestment. Following the commencement of the Tender Offer on May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23), on May 23, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27), on May 27, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6), on June 6, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13), on June 13, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) to enter into the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20), on June 20, 2025, the Offeror confirmed with the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) their intention to tender all of the Shares held by them in the Tender Offer. Consequently, the Offeror entered into the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) on the same date. Furthermore, after May 13, 2025, the Offeror began negotiations with the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) to enter into the Tender Agreement (Related Parties Shareholder

Entered Into as of June 30) with the aim of increasing the likelihood of the success of the Tender Offer. During these negotiations, the Offeror approached the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) about the Tender Offer, and, after consideration by the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30), on June 30, 2025, the Offeror confirmed with the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) its intention to tender all of the Shares held by it in the Tender Offer. Consequently, the Offeror entered into the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) with the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) on the same date. Additionally, according to the Offeror, the Offeror had previously set the Tender Offer Period from May 13, 2025, to July 8, 2025 (41 business days); however, due to the submission of the Amendment to Tender Offer Registration Statement in relation to the execution of the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) and certain other matters, the Offeror has decided to extend the Tender Offer Period to July 14, 2025, which is 10 business days after June 30, 2025, the date of submission of such Amendment to Tender Offer Registration Statement, in accordance with applicable laws and regulations. Please refer to "4. Matters Relating to Material Agreements Concerning the Tender Offer" for details of the Tender Agreements and the Shareholders Agreement.

<Omitted>

(5) Post-Tender Offer Reorganization and Other Policies (Matters Relating to the 'Two-Step Acquisition')

<Before Amendment>

<Omitted>

According to the Offeror, if the proposal regarding the Share Consolidation is approved at the Extraordinary Shareholders' Meeting, the Company's shareholders will each hold a number of the Shares in proportions that match the Share Consolidation ratio as approved in the Extraordinary Shareholders' Meeting as of the date when the Share Consolidation becomes effective. According to the Offeror, if there are any fractional shares upon the Share Consolidation, the amount of cash corresponding to the amount obtained by selling the Shares equivalent to the total number of such fractional shares (if the aggregated number of entitlements to fractional shares includes a fractional number, such fractional number will be rounded down; hereinafter the same applies) to the Company or the Offeror will be delivered to the Company's shareholders in accordance with the procedures under Article 235 of the Companies Act and other relevant laws and regulations. Concerning the sales price of the Shares corresponding to the aggregated number of fractional shares, the Offeror will request the Company to file a petition for voluntary disposal permission with the court after calculating and confirming that the amount of cash to be delivered to the Company's shareholders (excluding the Offeror, NISSIN SHOJI and the Company) who did not tender their shares in the Tender Offer will be equal to the amount calculated by multiplying the Tender Offer Price by the number of the Shares held by such shareholders. Although the Share Consolidation ratio is undetermined as of the filing date of this document, the Offeror will request the Company to determine the Share Consolidation ratio so that the number of the Shares held by the Company's shareholders (excluding the Offeror, NISSIN SHOJI and the Company) who did not tender their shares in the Tender Offer will be a fractional number of less than one share, which will enable the Offeror and NISSIN SHOJI to hold all the Shares (excluding treasury shares held by the Company). According to the Offeror, the Company intends to accept these requests of the Offeror if the Tender Offer is successfully completed. However, according to the Offeror, if it cannot be reasonably denied that after the settlement of the Tender Offer there will be or may arise one or more

shareholders (excluding the Offeror) who hold a number of shares of the Shares greater than the number of Shares held by NISSIN SHOJI, NISSIN SHOJI may, upon the Offeror's request, conduct a share lending transaction, taking effect prior to the effective date of the Share Consolidation, in which NISSIN SHOJI lends all of the Shares held by it to the Offeror without consideration (the "Share Lending Transaction") in order to avoid, to the extent possible, the existence of shareholders of the Company other than the Offeror and NISSIN SHOJI after the Share Consolidation and to enhance the stability of the Squeeze-Out Procedures.

<Omitted>

<After Amendment>

<Omitted>

According to the Offeror, if the proposal regarding the Share Consolidation is approved at the Extraordinary Shareholders' Meeting, the Company's shareholders will each hold a number of the Shares in proportions that match the Share Consolidation ratio as approved in the Extraordinary Shareholders' Meeting as of the date when the Share Consolidation becomes effective. According to the Offeror, if there are any fractional shares upon the Share Consolidation, the amount of cash corresponding to the amount obtained by selling the Shares equivalent to the total number of such fractional shares (if the aggregated number of entitlements to fractional shares includes a fractional number, such fractional number will be rounded down; hereinafter the same applies) to the Company or the Offeror will be delivered to the Company's shareholders in accordance with the procedures under Article 235 of the Companies Act and other relevant laws and regulations. Concerning the sales price of the Shares corresponding to the aggregated number of fractional shares, the Offeror will request the Company to file a petition for voluntary disposal permission with the court after calculating and confirming that the amount of cash to be delivered to the Company's shareholders (excluding the Offeror, NISSIN SHOJI and the Company) who did not tender their shares in the Tender Offer will be equal to the amount calculated by multiplying the Tender Offer Price by the number of the Shares held by such shareholders. Although the Share Consolidation ratio is undetermined as of the filing date of this document, the Offeror will request the Company to determine the Share Consolidation ratio so that the number of the Shares held by the Company's shareholders (excluding the Offeror, NISSIN SHOJI and the Company) who did not tender their shares in the Tender Offer will be a fractional number of less than one share, which will enable the Offeror and NISSIN SHOJI to hold all the Shares (excluding treasury shares held by the Company). According to the Offeror, the Company intends to accept these requests of the Offeror if the Tender Offer is successfully completed. However, according to the Offeror, if it cannot be reasonably denied that after the settlement of the Tender Offer there will be or may arise one or more shareholders (excluding the Offeror) who hold a number of shares of the Shares greater than the number of Shares held by NISSIN SHOJI, NISSIN SHOJI may, upon the Offeror's request, conduct a share lending transaction, taking effect prior to the effective date of the Share Consolidation, in which NISSIN SHOJI (i) lends all of the Shares held by it to the Offeror without consideration (the "Share Lending Transaction") or (ii) borrows from the Offeror a portion of the Shares held by the Offeror without compensation, in order to avoid, to the extent possible, the existence of shareholders of the Company other than the Offeror and NISSIN SHOJI after the Share Consolidation and to enhance the stability of the Squeeze-Out Procedures.

<Omitted>

- (6) Measures to Ensure Fairness of the Tender Offer Price, Measures to Avoid Conflict of Interest, and Other Measures to Ensure Fairness of the Tender Offer
 - (vii) Measures to Ensure Opportunities for Tender Offers from Other Tender Offerors

<Before Amendment>

According to the Offeror, the Offeror has set the Tender Offer Period to be $\underline{41}$ business days, while the minimum period for the purchase regarding a tender offer stipulated by laws and regulations is 20 business days. By setting the Tender Offer Period to be relatively long, the Offeror intends to ensure that the shareholders of the Company have an appropriate opportunity to make a decision on whether to tender their shares in the Tender Offer, and the Offeror also intends to secure the fairness of the Tender Offer by ensuring that parties other than the Offeror have an opportunity to make a competing purchase of the Shares.

<Omitted>

<After Amendment>

According to the Offeror, the Offeror has set the Tender Offer Period to be $\underline{45}$ business days, while the minimum period for the purchase regarding a tender offer stipulated by laws and regulations is 20 business days. By setting the Tender Offer Period to be relatively long, the Offeror intends to ensure that the shareholders of the Company have an appropriate opportunity to make a decision on whether to tender their shares in the Tender Offer, and the Offeror also intends to secure the fairness of the Tender Offer by ensuring that parties other than the Offeror have an opportunity to make a competing purchase of the Shares.

<Omitted>

(viii) Setting the Minimum Number of Tendered Shares Exceeding the Majority of Minority

<Before Amendment>

According to the Offeror, the Offeror set the minimum number of shares to be purchased in the Tender Offer (8,896,100 shares, Shareholding Ratio: 60.35%) and if the total number of Tendered Shares, etc. is less than the minimum number of shares to be purchased, the Offeror will not purchase all of the Tendered Shares, etc. The minimum number of shares to be purchased in the Tender Offer (8,896,100 shares, Shareholding Ratio: 60.35%) is exceeding the number of shares obtained by dividing the number of shares (12,284,624 shares) calculated by deducting treasury shares of the Company as of March 31, 2025 (771,656 shares), Shares to be Tendered (1,566,289 shares) and Non-Tendered Shares (890,200 shares) from the total number of issued shares as of March 31, 2025 (15,512,769 shares) stated in the Financial Results of the Company, by two (6,142,312 shares, rounded up; Shareholding Ratio: 41.67%), which is the majority of the Shares held by shareholders who do not have any material interests in the Offeror, i.e., the so-called "Majority of Minority."

Accordingly, according to the Offeror, in consideration of the wishes of the minority shareholders of the Company, in the event that the majority of shareholders of the Company other than interested parties of the Offeror do not agree to the Tender Offer, the Offeror will not implement the Transaction including the Tender Offer.

<After Amendment>

According to the Offeror, the Offeror set the minimum number of shares to be purchased in the Tender Offer (8,896,100 shares, Shareholding Ratio: 60.35%) and if the total number of Tendered Shares, etc. is less than the minimum number of shares to be purchased, the Offeror will not purchase all of the Tendered Shares, etc. The minimum number of shares to be purchased in the Tender Offer (8,896,100 shares, Shareholding Ratio: 60.35%) is exceeding the number of shares obtained by dividing the number of shares (6,092,312 shares) calculated by deducting treasury shares of the Company as of March 31, 2025 (771,656 shares), Shares to be Tendered (1,666,289 shares) and Non-Tendered Shares (890,200 shares) from the total number of issued shares as of March 31, 2025 (15,512,769 shares) stated in the Financial Results of the Company, by two (6,092,312 shares, rounded up; Shareholding Ratio: 41.33%), which is the majority of the Shares held by shareholders who do not have any material interests in the Offeror, i.e., the so-called "Majority of Minority."

Accordingly, according to the Offeror, in consideration of the wishes of the minority shareholders of the Company, in the event that the majority of shareholders of the Company other than interested parties of the Offeror do not agree to the Tender Offer, the Offeror will not implement the Transaction including the Tender Offer.

4. Matters Relating to Material Agreements Concerning the Tender Offer

<Before Amendment>

(2) Tender Agreements (Related Parties Shareholders)

According to the Offeror, the Offeror has entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 12) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12) as of May 12, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) as of May 23, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) as of May 27, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) as of June 6, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) as of June 13, 2025, and the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) as of June 20, 2025, under which the relevant Agreed Tendering Shareholders (Related Parties Shareholders) has agreed to tender all of the Shares held by the relevant Agreed Tendering Shareholders (Related Parties Shareholders) (1,253,627 shares in total, Shareholding Ratio: 8.50%) in the Tender Offer. Under the Tender Agreements (Related Parties Shareholders), there is no provision that exempts the Agreed Tendering Shareholders (Related Parties Shareholders) from their obligation to tender their shares in the Tender Offer. Except for the Tender Agreements (Related Parties Shareholders), there is no agreement between the Offeror and the Agreed Tendering Shareholders (Related Parties Shareholders) regarding the Transaction, and there is no benefit to be granted to the Agreed Tendering Shareholders (Related Parties Shareholders) upon the successful completion of Tender Offer, except for the payment of the Tender Offer Price.

<Omitted>

<After Amendment>

(2) Tender Agreements (Related Parties Shareholders)

According to the Offeror, the Offeror has entered into the Tender Agreements (Related Parties Shareholders Entered Into as of May 12) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 12) as of May 12, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of May 23) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) as of May 23, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of May 27) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) as of May 27, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of June 6) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) as of June 6, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of June 13) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) as of June 13, 2025, the Tender Agreements (Related Parties Shareholders Entered Into as of June 20) with each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) as of June 20, 2025, and the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) with the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) as of June 30, 2025, under which the relevant Agreed Tendering Shareholders (Related Parties Shareholders) has agreed to tender all of the Shares held by the relevant Agreed Tendering Shareholders (Related Parties Shareholders) (1,353,627 shares in total, Shareholding Ratio: 9.18%) in the Tender Offer. Under the Tender Agreements (Related Parties Shareholders), there is no provision that exempts the Agreed Tendering Shareholders (Related Parties Shareholders) from their obligation to tender their shares in the Tender Offer. Except for the Tender Agreements (Related Parties Shareholders), there is no agreement between the Offeror and the Agreed Tendering Shareholders (Related Parties Shareholders) regarding the Transaction, and there is no benefit to be granted to the Agreed Tendering Shareholders (Related Parties Shareholders) upon the successful completion of Tender Offer, except for the payment of the Tender Offer Price.

<Omitted>

END

(Reference)

"(Amendment) Notice Regarding Amendment to the 'Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98' in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 30, 2025 (attachment)

[Disclaimer]

Restrictions on Solicitation

This press release is to announce to the public the Tender Offer and has not been prepared for the purpose of soliciting an offer to sell shares or share options. If shareholders wish to make an offer to sell their shares or share options, they should first be sure to carefully read the Tender Offer Explanatory Statement for the Tender Offer and make their own independent decision. This press release does not constitute, nor form part of, any offer to sell, solicitation of a sale of, or any solicitation of any offer to buy any securities. In addition, neither this press release (or any part of it) nor the fact of its distribution shall form the basis of any agreement pertaining to the Tender Offer or be relied upon in the event of the execution of any such agreement.

U.S. Regulations

The Tender Offer will be conducted in compliance with the procedures and information disclosure standards provided under the Financial Instruments and Exchange Act of Japan, and those procedures and standards are not always the same as those applicable in the United States. In particular, neither Section 13(e) nor Section 14(d) of the U.S. Securities Exchange Act of 1934 (as amended, the "U.S. Securities Exchange Act of 1934") or the rules under these sections apply to the Tender Offer; therefore, the Tender Offer is not conducted in accordance with those procedures or standards. All of the financial information included or referred to in this press release and its reference materials do not conform to the U.S. accounting standards and may not be equivalent or comparable to the financial statements prepared pursuant to the U.S. accounting standards. In addition, because the Offeror is a corporation incorporated outside the United States and some or all of its officers are non-U.S. residents, it may be difficult to exercise rights or demands against them which arise pursuant to U.S. securities laws. It also may be impossible to bring an action against a corporation that is based outside of the United States or its officers in a court outside of the United States on the grounds of a violation of U.S. securities laws. Furthermore, there is no guarantee that a corporation that is based outside of the United States or its subsidiaries or affiliates may be compelled to submit themselves to the jurisdiction of a U.S. court.

All procedures regarding the Tender Offer will be conducted in Japanese. All or part of the documents regarding the Tender Offer will be prepared in English; however, if there is any discrepancy between the documents in English and those in Japanese, the documents in Japanese shall prevail.

Before the commencement of the Tender Offer or during the purchase period of the Tender Offer, Bain Capital, the Offeror and its affiliates (including the Company) and the affiliates of the financial advisors and tender offer agents of each of the foregoing might purchase, etc. by means other than the Tender Offer or conduct an act aimed at such a purchase, etc. of the common shares of the Company on their own account or the account of their client to the extent permitted by Japanese legislation related to financial instruments transactions in the scope of their ordinary business in accordance with the requirements of Rule 14e-5(b) of the U.S. Securities Exchange Act of 1934. If information regarding such a purchase, etc. is disclosed in Japan, the person that conducted that purchase, etc. will disclose such information in English on the website of such person.

Forward-looking Statements

This press release includes "forward-looking statements" as defined in Section 27A of the U.S. Securities Act of 1933 (as amended, the "U.S. Securities Exchange Act of 1933") and Section 21E of the U.S. Securities Exchange Act of 1934. The actual results may be significantly different from the predictions expressly or implicitly indicated in the forward-looking statements, due to known or unknown risks, uncertainties, or other factors. The Offeror or its affiliates cannot promise that the predictions expressly or implicitly indicated as the forward-looking statements will turn out to be correct. The forward-looking statements included in this press release were prepared based on the information held by the Offeror as of the date of this press release, and unless obligated by laws or regulations or the rules of a financial instruments exchange, the Offeror and the Company (including its affiliates) shall not be obligated to update or revise the statements to reflect future incidents or situations.

In the event that the shareholders exercise their right to require the Company to purchase fractional shares in accordance with the Companies Act, the Company may purchase its own shares during the Tender Offer Period in accordance with the procedures stipulated in the laws and regulations.

Other Countries

Some countries or regions may impose legal restrictions on the announcement, issue, or distribution of this press release. In such cases, please take note of such restrictions and comply therewith. The announcement, issue, or distribution of this press release shall not constitute a solicitation of an offer to sell or an offer to buy share certificates, etc. relating to the Tender Offer and shall be deemed a distribution of materials for informative purposes only.



[Translation]

June 30, 2025

To whom it may concern:

Company Name	NISSIN CORPORATION			
Representative	Masahiro Tsutsui			
	Representative Director President			
	(Securities code 9066 (Prime Market of TSE))			
Contact	Satoshi Kuwahara			
	Director and Senior Managing Executive			
	Officer,			
	General Manager of Administration Division			
	(TEL. 03-3238-6555)			
Company Name	K K BCI-98			

Company Name Representative K.K. BCJ-98 Yuji Sugimoto Representative Director

(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98

On June 30, 2025, K.K. BCJ-98 filed with the Director-General of the Kanto Local Finance Bureau an Amendment to Tender Offer Registration Statement pursuant to Article 27-8, Paragraph 2 of the Financial Instruments and Exchange Act with respect to the Tender Offer Registration Statement dated May 13, 2025 (including the matters amended by the Amendment to Tender Offer Registration Statement filed on May 23, 2025, the Amendment to Tender Offer Registration Statement filed on May 27, 2025, the Amendment to Tender Offer Registration Statement filed on May 29, 2025, the Amendment to Tender Offer Registration Statement filed on June 6, 2025, the Amendment to Tender Offer Registration Statement filed on June 13, 2025, the Amendment to Tender Offer Registration Statement filed on June 13, 2025, the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 24, 2025) in relation to a tender offer for the common stock of NISSIN CORPORATION (the "Company").

In connection with this, the Company hereby announces that the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" dated May 12, 2025 (including the matters amended by "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 23, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 27, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 29, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 6, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 13, 2025 and "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 20, 2025) will be amended as attached.

This material is published pursuant to Article 30, Paragraph 1, Item 4 of the Enforcement Order of the Financial Instruments and Exchange Act at the request of K.K. BCJ-98 (offeror) to NISSIN CORPORATION (target).

(Attachment)

"(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066)" in Connection with Filing of Amendment to Tender Offer Registration Statement" dated June 30, 2025 June 30, 2025 To whom it may concern:

> Company Name Representative

K.K. BCJ-98 Yuji Sugimoto Representative Director

(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066)" in Connection with Filing of Amendment to Tender Offer Registration Statement

On May 13, 2025, K.K. BCJ-98 (the "Offeror") commenced a tender offer (the "Tender Offer") as part of a series of transactions to delist the common shares (the "Target Shares") of NISSIN CORPORATION (a company listed on the Prime Market of Tokyo Stock Exchange, Inc; the "Target") and take the Target private, pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; the "Act"), by acquiring all of the Target Shares (including the restricted shares of the Target granted to the directors, the operating officers and the employee stock ownership association of the Target as restricted stock compensation, and excluding the Target Shares held by NISSIN SHOJI CO., LTD. ("NISSIN SHOJI"), the third largest shareholder of the Target (as of March 31, 2025), and the treasury shares held by the Target. NISSIN SHOJI is a company in which the Target is the second largest shareholder (as of March 31, 2025), and the representative director of NISSIN SHOJI is Mr. Hiroaki Tsutsui, a relative of Mr. Masahiro Tsutsui, who is the representative director and a shareholder of the Target.

Since the Offeror (a) received from the Vietnam Competition Commission on June 27, 2025 (local time) a notice to the effect that the acquisition of the Target Shares is approved, meaning that the acquisition of the Target Shares was approved as of the same date and (b) executed tender agreement with KAJIMA CORPORATION (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%) on June 30, 2025, pursuant to which KAJIMA CORPORATION will tender all of its Target Shares in the Tender Offer, matters that should be amended (including an amendment to extend the Tender Offer Period to July 14, 2025, which is 10 business days after June 30, 2025, in accordance with applicable laws and regulations) in part of the Tender Offer Registration Statement for the Tender Offer (including the matters amended by the Amendment to Tender Offer Registration Statement filed on May 23, 2025, the Amendment to Tender Offer Registration Statement filed on June 20, 2025, the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025 and the Amendment to Tender Offer Registratio

Offer" dated May 13, 2025 (including the matters amended by the Amendment to Tender Offer Registration Statement filed on May 23, 2025, the Amendment to Tender Offer Registration Statement filed on May 27, 2025, the Amendment to Tender Offer Registration Statement filed on May 29, 2025, the Amendment to Tender Offer Registration Statement filed on June 6, 2025, the Amendment to Tender Offer Registration Statement filed on June 13, 2025 and the Amendment to Tender Offer Registration Statement filed on June 20, 2025) arose. Accordingly, in order to amend these matters and add the above-mentioned notice as attachment to the Tender Offer Registration Statement., the Offeror filed the Amendment to Tender Offer Registration Statement dated June 30, 2025 with the Director-General of the Kanto Local Finance Bureau in accordance with Article 27-8, Paragraph 2 of the Act.

In connection with this, the Offeror hereby announces that the details of the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066)" dated May 12, 2025 (including the matters amended by "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 23, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 27, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated May 29, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 6, 2025, "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 13, 2025 and "(Amendment) Notice Regarding Amendment to the "Notice Regarding Commencement of Tender Offer for the Common Stock of NISSIN CORPORATION (Securities Code: 9066) by K.K. BCJ-98" and the "Public Notice Regarding Commencement of Tender Offer" in Connection with Filing of Amendment to Tender Offer Registration Statement by K.K. BCJ-98" dated June 20, 2025 and) is amended as follows.

Amended portions are underlined.

- I. Details of the Tender Offer
 - 3. Tender Offer period

<Before Amendment>

From May 13, 2025 (Tuesday) through July <u>8</u>, 2025 (<u>Tuesday</u>) (<u>41</u> business days) < After Amendment >

From May 13, 2025 (Tuesday) through July 14, 2025 (Monday) (45 business days)

6. Commencement date of settlement

<Before Amendment>

July 15, 2025 (Tuesday)

< After Amendment >

July <u>22</u>, 2025 (Tuesday)

II. Outline of the Tender Offer

<Before Amendment>

<Omitted>

Further, in connection with the implementation of the Tender Offer, as of today, the Offeror has entered into tender agreements respectively with (i) Mr. Yuichi Tsutsui (number of shares held: 89,625 shares, Shareholding Ratio: 0.61%), (ii) Ms. Chieko Isobe (number of shares held: 80,000, Shareholding Ratio: 0.54%), (iii) Ms. Akiko Tsutsui (number of shares held: 66,136 shares, Shareholding Ratio: 0.45%), (iv) Masahiro (number of shares held: 62,701 shares, Shareholding Ratio: 0.43%;), (v) Ms. Noriko Toyama (number of shares held: 57,320 shares, Shareholding Ratio: 0.39%), (vi) Mr. Masataka Tsutsui (number of shares held: 48,895, Shareholding Ratio: 0.33%), (vii) Mr. Choya Tsutsui (number of shares held: 19,800 shares, Shareholding Ratio: 0.13%), (viii) Mr. Ryohei Tsutsui (number of shares held: 19,400 shares, Shareholding Ratio: 0.13%), (ix) Mr. Yoshio Tsutsui (number of shares held: 18,740, Shareholding Ratio: 0.13%), (x) Ms. Atsuko Tsutsui (number of shares held: 16,310 shares, Shareholding Ratio: 0.11%), (xi) Mr. Kenji Tsutsui (number of shares held: 15,100, Shareholding Ratio: 0.10%), (xii) Mr. Shunsuke Tsutsui (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%; "Shunsuke"), and (xiii) 6 other relatives of Masahiro (total number of shares held: 65,233 shares, total Shareholding Ratio: 0.44%), of the founding family of the Target, and (xiv) Mr. Tokio Nakanishi (number of shares held: 50,300 shares, Shareholding Ratio: 0.34%), (xv) Mr. Daisuke Nakanishi (number of shares held: 32,880 shares, Shareholding Ratio: 0.22%), (xvi) Showa Nittan Corp. (number of shares held: 201,066 shares, Shareholding Ratio: 1.36%; "Showa Nittan") (hereinafter collectively referred to as the "Agreed Tendering Shareholders (as of May 12)"; and hereinafter the above

(iv) Masahiro and (xii) Shunsuke are collectively referred to as the "Agreed Tendering Shareholders (Scheduled to Reinvest)"), under which each of the Agreed Tendering Shareholders (as of May 12) has agreed to tender all of his/her/its Target Shares (total number of shares: 848,306 shares, total Shareholding Ratio: 5.75%) (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the Tender Offer Period) in the Tender Offer.

Thereafter, as of May 23, 2025, the Offeror has entered into tender agreements respectively with (xvii) multiple individual shareholders and corporate shareholders (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) has agreed to tender all of his/her/its Target Shares (total number of shares: 78,140 shares, total Shareholding Ratio: 0.53%) in the Tender Offer. Further, as of May 27, 2025, the Offeror has entered into tender agreements respectively with (xviii) YOKOREI Co., Ltd. (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%), (xix) NIPPO CORPORATION (number of shares held: 62,600 shares, Shareholding Ratio: 0.42%), (xx) DAIICHI KAIUN CO., LTD. (number of shares held: 33,146 shares, Shareholding Ratio: 0.22%), (xxi) KINKAI TANKER CO., LTD. (number of shares held: 24,442 shares, Shareholding Ratio: 0.17%), (xxii) HYOGO SHOJI CO., LTD. (number of shares held: 17.600 shares, Shareholding Ratio: 0.12%) and (xxiii) an individual shareholder (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 27)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) has agreed to tender all of his/her/its Target Shares (total number of shares: 242,588 shares, total Shareholding Ratio: 1.65%) in the Tender Offer. Further, as of June 6, 2025, the Offeror has entered into tender agreements respectively with (xxiv) AIRPORT CARGO SERVICE Co., Ltd. (number of shares held: 100,183 shares, Shareholding Ratio: 0.68%) and (xxv) DYNIC CORPORATION (number of shares held: 48,600 shares, Shareholding Ratio:0.33%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 6)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) has agreed to tender all of its Target Shares (total number of shares: 148,783 shares, total Shareholding Ratio: 1.01%) in the Tender Offer. Further, as of June 13, 2025, the Offeror has entered into tender agreements respectively with (xxvi) OHASHI TECHNICA, INC. (number of shares held: 98,200 shares, Shareholding Ratio: 0.67%), (xxvii) MATSUOKA REIZO CO., LTD. (number of shares held: 79,856 shares, Shareholding Ratio: 0.54%) and (xxviii) MOL Sunflower Ltd. (number of shares held: 20,800 shares, Shareholding Ratio: 0.14%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 13)"), under which each of the Agreed Tendering Shareholders (Related

Parties Shareholders as of June 13) has agreed to tender all of its Target Shares (total number of shares: 198,856 shares, total Shareholding Ratio: 1.35%) in the Tender Offer. Further, as of June 20, 2025, the Offeror has entered into tender agreements respectively with (xxix) ISUZU MOTOR SYUTOKEN CO., LTD. (number of shares held: 26,956 shares, Shareholding Ratio: 0.18%) and (xxx) AICHI KAIUN CO., Ltd. (number of shares held: 22,660 shares, Shareholding Ratio: 0.15%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 20)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) has agreed to tender all of its Target Shares (total number of shares, total Shareholding Ratio: 0.34%) in the Tender Offer.

No.	Name of shareholder	Number of shares held (shares)	Shareholding Ratio (%)	Kinship with Masahiro
i	Yuichi Tsutsui	89,625 shares	0.61%	Fourth-degree relative
ii	Chieko Isobe	80,000 shares	0.54%	Third-degree relative
iii	Akiko Tsutsui	66,136 shares	0.45%	Third-degree relative
iv	Masahiro Tsutsui	62,701 shares	0.43%	Himself
v	Noriko Toyama	57,320 shares	0.39%	Third-degree relative
vi	Masataka Tsutsui	48,895 shares	0.33%	Fourth-degree relative
vii	Choya Tsutsui	19,800 shares	0.13%	Sixth degree relative
viii	Ryohei Tsutsui	19,400 shares	0.13%	Third-degree relative
ix	Yoshio Tsutsui	18,740 shares	0.13%	Sixth-degree relative
х	Atsuko Tsutsui	16,310 shares	0.11%	First-degree relative
xi	Kenji Tsutsui	15,100 shares	0.10%	Second-degree relative
xii	Shunsuke Tsutsui	4,800 shares	0.03%	Third-degree relative
xiii	6 other relatives of Masahiro	65,233 shares	0.44%	relatives
xiv	Tokio Nakanishi	50,300 shares	0.34%	-
xv	Daisuke Nakanishi	32,880 shares	0.22%	-
xvi	Showa Nittan Corp.	201,066 shares	1.36%	-
xvii	Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)	78,140 shares	0.53%	-
xviii	YOKOREI Co., Ltd.	100,000 shares	0.68%	-
xix	NIPPO CORPORATION	62,600 shares	0.42%	-
XX	DAIICHI KAIUN CO., LTD.	33,146 shares	0.22%	-
xxi	KINKAI TANKER CO., LTD.	24,442 shares	0.17%	-
xxii	HYOGO SHOJI CO., LTD	17,600 shares	0.12%	-
xxiii	an individual shareholder	4,800 shares	0.03%	-
xxiv	AIRPORT CARGO SERVICE Co., Ltd.	100,183 shares	0.68%	-

xxv	DYNIC CORPORATION	48,600 shares	0.33%	-
xxvi	OHASHI TECHNICA, INC	98,200 shares	0.67%	-
xxvii	MATSUOKA REIZO CO.,	79,856 shares	0.54%	-
	LTD.			
xxviii	MOL Sunflower Ltd.	20,800 shares	0.14%	-
xxix	ISUZU MOTOR	26,956 shares	0.18%	<u>-</u>
	SYUTOKEN CO., LTD.			
XXX	AICHI KAIUN CO., Ltd.	22,660 shares	0.15%	<u>_</u>
Total		<u>1,566,289</u>	<u>10.63</u> %	-
		shares		

<Omitted>

< After Amendment >

<Omitted>

Further, in connection with the implementation of the Tender Offer, as of today, the Offeror has entered into tender agreements respectively with (i) Mr. Yuichi Tsutsui (number of shares held: 89,625 shares, Shareholding Ratio: 0.61%), (ii) Ms. Chieko Isobe (number of shares held: 80,000, Shareholding Ratio: 0.54%), (iii) Ms. Akiko Tsutsui (number of shares held: 66,136 shares, Shareholding Ratio: 0.45%), (iv) Masahiro (number of shares held: 62,701 shares, Shareholding Ratio: 0.43%;), (v) Ms. Noriko Toyama (number of shares held: 57,320 shares, Shareholding Ratio: 0.39%), (vi) Mr. Masataka Tsutsui (number of shares held: 48,895, Shareholding Ratio: 0.33%), (vii) Mr. Choya Tsutsui (number of shares held: 19,800 shares, Shareholding Ratio: 0.13%), (viii) Mr. Ryohei Tsutsui (number of shares held: 19,400 shares, Shareholding Ratio: 0.13%), (ix) Mr. Yoshio Tsutsui (number of shares held: 18,740, Shareholding Ratio: 0.13%), (x) Ms. Atsuko Tsutsui (number of shares held: 16,310 shares, Shareholding Ratio: 0.11%), (xi) Mr. Kenji Tsutsui (number of shares held: 15,100, Shareholding Ratio: 0.10%), (xii) Mr. Shunsuke Tsutsui (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%; "Shunsuke"), and (xiii) 6 other relatives of Masahiro (total number of shares held: 65,233 shares, total Shareholding Ratio: 0.44%), of the founding family of the Target, and (xiv) Mr. Tokio Nakanishi (number of shares held: 50,300 shares, Shareholding Ratio: 0.34%), (xv) Mr. Daisuke Nakanishi (number of shares held: 32,880 shares, Shareholding Ratio: 0.22%), (xvi) Showa Nittan Corp. (number of shares held: 201,066 shares, Shareholding Ratio: 1.36%; "Showa Nittan") (hereinafter collectively referred to as the "Agreed Tendering Shareholders (as of May 12)"; and hereinafter the above (iv) Masahiro and (xii) Shunsuke are collectively referred to as the "Agreed Tendering Shareholders (Scheduled to Reinvest)"), under which each of the Agreed Tendering Shareholders (as of May 12) has agreed to tender all of his/her/its Target Shares (total number of shares: 848,306 shares, total Shareholding Ratio: 5.75%) (excluding the Restricted Shares for which the transfer restriction has not been lifted by the last day of the Tender Offer Period) in the Tender Offer.

Thereafter, as of May 23, 2025, the Offeror has entered into tender agreements respectively with (xvii) multiple individual shareholders and corporate shareholders (hereinafter referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 23)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 23) has agreed to tender all of his/her/its Target Shares (total number of shares: 78,140 shares, total Shareholding Ratio: 0.53%) in the Tender Offer. Further, as of May 27, 2025, the Offeror has entered into tender agreements respectively with (xviii) YOKOREI Co., Ltd. (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%), (xix) NIPPO CORPORATION (number of shares held: 62,600 shares, Shareholding Ratio: 0.42%), (xx) DAIICHI KAIUN CO., LTD. (number of shares held: 33,146 shares, Shareholding Ratio: 0.22%), (xxi) KINKAI TANKER CO., LTD. (number of shares held: 24,442 shares, Shareholding Ratio: 0.17%), (xxii) HYOGO SHOJI CO., LTD. (number of shares held: 17.600 shares, Shareholding Ratio: 0.12%) and (xxiii) an individual shareholder (number of shares held: 4,800 shares, Shareholding Ratio: 0.03%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of May 27)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of May 27) has agreed to tender all of his/her/its Target Shares (total number of shares: 242,588 shares, total Shareholding Ratio: 1.65%) in the Tender Offer. Further, as of June 6, 2025, the Offeror has entered into tender agreements respectively with (xxiv) AIRPORT CARGO SERVICE Co., Ltd. (number of shares held: 100,183 shares, Shareholding Ratio: 0.68%) and (xxv) DYNIC CORPORATION (number of shares held: 48,600 shares, Shareholding Ratio:0.33%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 6)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 6) has agreed to tender all of its Target Shares (total number of shares: 148,783 shares, total Shareholding Ratio: 1.01%) in the Tender Offer. Further, as of June 13, 2025, the Offeror has entered into tender agreements respectively with (xxvi) OHASHI TECHNICA, INC. (number of shares held: 98,200 shares, Shareholding Ratio: 0.67%), (xxvii) MATSUOKA REIZO CO., LTD. (number of shares held: 79,856 shares, Shareholding Ratio: 0.54%) and (xxviii) MOL Sunflower Ltd. (number of shares held: 20,800 shares, Shareholding Ratio: 0.14%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related Parties Shareholders as of June 13)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 13) has agreed to tender all of its Target Shares (total number of shares: 198,856 shares, total Shareholding Ratio: 1.35%) in the Tender Offer. Further, as of June 20, 2025, the Offeror has entered into tender agreements respectively with (xxix) ISUZU MOTOR SYUTOKEN CO., LTD. (number of shares held: 26,956 shares, Shareholding Ratio: 0.18%) and (xxx) AICHI KAIUN CO., Ltd. (number of shares held: 22,660 shares, Shareholding Ratio: 0.15%) (hereinafter collectively referred to as the "Agreed Tendering Shareholders (Related

Parties Shareholders as of June 20)"), under which each of the Agreed Tendering Shareholders (Related Parties Shareholders as of June 20) has agreed to tender all of its Target Shares (total number of shares: 49,616 shares, total Shareholding Ratio: 0.34%) in the Tender Offer. Further, as of June 30, 2025, the Offeror has entered into tender agreement (hereinafter referred to as the "Tender Agreement (Related Parties Shareholder Entered Into as of June 30)") with (xxxi) KAJIMA CORPORATION (number of shares held: 100,000 shares, Shareholding Ratio: 0.68%) (hereinafter referred to as the "Agreed Tendering Shareholder (Related Parties Shareholder as of June 30)"), under which the Agreed Tendering Shareholder (Related Parties Shareholder as of June 30) has agreed to tender all of its Target Shares in the Tender Offer. Additionally, the Offeror had previously set the Tender Offer Period from May 13, 2025, to July 8, 2025 (41 business days); however, due to the submission of the Amendment to Tender Offer Registration Statement in relation to the execution of the Tender Agreement (Related Parties Shareholder Entered Into as of June 30) and certain other matters, the Offeror has decided to extend the Tender Offer Period to July 14, 2025, which is 10 business days after June 30, 2025, the date of submission of such Amendment to Tender Offer Registration Statement, in accordance with applicable laws and regulations.

No.	Name of shareholder	Number of	Shareholding	Kinship with Masahiro
INO.	Name of shareholder	shares held	Ratio (%)	Kinship with Masahiro
		(shares)	Katio (70)	
i	Yuichi Tsutsui	89,625 shares	0.61%	Fourth-degree relative
ii	Chieko Isobe	80,000 shares	0.54%	Third-degree relative
iii	Akiko Tsutsui	66,136 shares	0.45%	Third-degree relative
iv	Masahiro Tsutsui	62,701 shares	0.43%	Himself
v	Noriko Toyama	57,320 shares	0.39%	Third-degree relative
vi	Masataka Tsutsui	48,895 shares	0.33%	Fourth-degree relative
vii	Choya Tsutsui	19,800 shares	0.13%	Sixth degree relative
viii	Ryohei Tsutsui	19,400 shares	0.13%	Third-degree relative
ix	Yoshio Tsutsui	18,740 shares	0.13%	Sixth-degree relative
x	Atsuko Tsutsui	16,310 shares	0.11%	First-degree relative
xi	Kenji Tsutsui	15,100 shares	0.10%	Second-degree relative
xii	Shunsuke Tsutsui	4,800 shares	0.03%	Third-degree relative
xiii	6 other relatives of Masahiro	65,233 shares	0.44%	relatives
xiv	Tokio Nakanishi	50,300 shares	0.34%	-
xv	Daisuke Nakanishi	32,880 shares	0.22%	-
xvi	Showa Nittan Corp.	201,066 shares	1.36%	-
xvii	AgreedTenderingShareholders (Related PartiesShareholders as of May 23)	78,140 shares	0.53%	-

xviii	YOKOREI Co., Ltd.	100,000 shares	0.68%	-
xix	NIPPO CORPORATION	62,600 shares	0.42%	-
xx	DAIICHI KAIUN CO., LTD.	33,146 shares	0.22%	-
xxi	KINKAI TANKER CO., LTD.	24,442 shares	0.17%	-
xxii	HYOGO SHOJI CO., LTD	17,600 shares	0.12%	-
xxiii	an individual shareholder	4,800 shares	0.03%	-
xxiv	AIRPORT CARGO SERVICE Co., Ltd.	100,183 shares	0.68%	-
XXV	DYNIC CORPORATION	48,600 shares	0.33%	-
xxvi	OHASHI TECHNICA, INC	98,200 shares	0.67%	-
xxvii	MATSUOKA REIZO CO.,	79,856 shares	0.54%	-
	LTD.			
xxviii	MOL Sunflower Ltd.	20,800 shares	0.14%	-
xxix	ISUZU MOTOR	26,956 shares	0.18%	-
	SYUTOKEN CO., LTD.			
XXX	AICHI KAIUN CO., Ltd.	22,660 shares	0.15%	-
xxxi	KAJIMA CORPORATION	100,000 shares	<u>0.68%</u>	-
Total		1,666,289	<u>11.30</u> %	-
		shares		

<Omitted>

III. Policy regarding reorganization, etc. following completion of the Tender Offer (so-called "twostep acquisition")

<Before Amendment>

<Omitted>

If the proposal regarding the Share Consolidation is approved at the Extraordinary Shareholders' Meeting, the Target's shareholders will each hold a number of the Target Shares in proportions that match the Share Consolidation ratio as approved in the Extraordinary Shareholders' Meeting as of the date when the Share Consolidation becomes effective. If there are any fractional shares upon the Share Consolidation, the amount of cash corresponding to the amount obtained by selling the Target Shares equivalent to the total number of such fractional shares (if the aggregated number of entitlements to fractional shares includes a fractional number, such fractional number will be rounded down; hereinafter the same applies) to the Target or the Offeror will be delivered to the Target's shareholders in accordance with the procedures under Article 235 of the Companies Act and other relevant laws and regulations. Concerning the sales price of the Target Shares to frace the Target to file a petition for voluntary disposal permission with the court after calculating and confirming that the amount of cash to be delivered to the Target's shareholders (excluding the Offeror, NISSIN SHOJI and the Target) who did not tender their shares in the Tender Offer will be equal to the

amount calculated by multiplying the Tender Offer Price by the number of the Target Shares held by such shareholders. Although the Share Consolidation ratio is undetermined as of today, the Offeror will request the Target to determine the Share Consolidation ratio so that the number of the Target Shares held by the Target's shareholders (excluding the Offeror, NISSIN SHOJI and the Target) who did not tender their shares in the Tender Offer will be a fractional number of less than one share, which will enable the Offeror and NISSIN SHOJI to hold all the Target Shares (excluding treasury shares held by the Target). The Target intends to accept these requests of the Offeror if the Tender Offer is successfully completed. However, if it cannot be reasonably denied that after the settlement of the Tender Offer there will be or may arise one or more shareholders (excluding the Offeror) who hold a number of shares of the Target Shares greater than the number of Target Shares held by NISSIN SHOJI, NISSIN SHOJI may, upon the Offeror's request, conduct a share lending transaction, taking effect prior to the effective date of the Share Consolidation, in which NISSIN SHOJI lends all of the Target Shares held by it to the Offeror without consideration in order to avoid, to the extent possible, the existence of shareholders of the Target other than the Offeror and NISSIN SHOJI after the Share Consolidation and to enhance the stability of the Squeeze-Out Procedures.

<Omitted>

<After Amendment>

<Omitted>

If the proposal regarding the Share Consolidation is approved at the Extraordinary Shareholders' Meeting, the Target's shareholders will each hold a number of the Target Shares in proportions that match the Share Consolidation ratio as approved in the Extraordinary Shareholders' Meeting as of the date when the Share Consolidation becomes effective. If there are any fractional shares upon the Share Consolidation, the amount of cash corresponding to the amount obtained by selling the Target Shares equivalent to the total number of such fractional shares (if the aggregated number of entitlements to fractional shares includes a fractional number, such fractional number will be rounded down; hereinafter the same applies) to the Target or the Offeror will be delivered to the Target's shareholders in accordance with the procedures under Article 235 of the Companies Act and other relevant laws and regulations. Concerning the sales price of the Target Shares corresponding to the aggregated number of fractional shares, the Offeror will request the Target to file a petition for voluntary disposal permission with the court after calculating and confirming that the amount of cash to be delivered to the Target's shareholders (excluding the Offeror, NISSIN SHOJI and the Target) who did not tender their shares in the Tender Offer will be equal to the amount calculated by multiplying the Tender Offer Price by the number of the Target Shares held by such shareholders. Although the Share Consolidation ratio is undetermined as of today, the

Offeror will request the Target to determine the Share Consolidation ratio so that the number of the Target Shares held by the Target's shareholders (excluding the Offeror, NISSIN SHOJI and the Target) who did not tender their shares in the Tender Offer will be a fractional number of less than one share, which will enable the Offeror and NISSIN SHOJI to hold all the Target Shares (excluding treasury shares held by the Target). The Target intends to accept these requests of the Offeror if the Tender Offer is successfully completed. However, if it cannot be reasonably denied that after the settlement of the Tender Offer there will be or may arise one or more shareholders (excluding the Offeror) who hold a number of shares of the Target Shares greater than the number of Target Shares held by NISSIN SHOJI, NISSIN SHOJI may, upon the Offeror's request, conduct a share lending transaction, taking effect prior to the effective date of the Share Consolidation, in which NISSIN SHOJI (i) lends all of the Target Shares held by it to the Offeror without consideration or (ii) borrows from the Offeror a portion of the Target Shares held by the Offeror without compensation, in order to avoid, to the extent possible, the existence of shareholders of the Target other than the Offeror and NISSIN SHOJI after the Share Consolidation and to enhance the stability of the Squeeze-Out Procedures.

<Omitted>

END

[Disclaimer]

Restrictions on Solicitation

This press release is to announce to the public the Tender Offer and has not been prepared for the purpose of soliciting an offer to sell shares or share options. If shareholders wish to make an offer to sell their shares or share options, they should first be sure to carefully read the Tender Offer Explanatory Statement for the Tender Offer and make their own independent decision. This press release does not constitute, nor form part of, any offer to sell, solicitation of a sale of, or any solicitation of any offer to buy, any securities. In addition, neither this press release (or any part of it) nor the fact of its distribution shall form the basis of any agreement pertaining to the Tender Offer or be relied upon in the event of the execution of any such agreement.

U.S. Regulations

The Tender Offer will be conducted in compliance with the procedures and information disclosure standards provided under the Financial Instruments and Exchange Act of Japan, and those procedures and standards are not always the same as those applicable in the United States. In particular, neither Section 13(e) nor Section 14(d) of the U.S. Securities Exchange Act of 1934 (as amended, the "U.S. Securities Exchange Act of 1934") or the rules under these sections apply to the Tender Offer; therefore, the Tender Offer is not conducted in accordance with those procedures or standards. All of the financial information included or referred to in this press release and reference materials of this press release do not conform to the U.S. accounting standards and may not be equivalent or comparable to the financial statements prepared pursuant to the U.S. accounting standards. In addition, because the Tender Offeror is a corporation incorporated outside the United States and some or all of its officers are non-U.S. residents, it may be difficult to exercise rights or demands against them which arise pursuant to U.S. securities laws. It also may be impossible to bring an action against a corporation that is based outside of the United States or its officers in a court outside of the United States on the grounds of a violation of U.S. securities laws. Furthermore, there is no guarantee that a corporation that is based outside of the United States or its subsidiaries or affiliates may be compelled to submit themselves to the jurisdiction of a U.S. court.

All procedures regarding the Tender Offer will be conducted in Japanese. All or part of the documents regarding the Tender Offer will be prepared in English; however, if there is any discrepancy between the documents in English and those in Japanese, the documents in Japanese shall prevail.

Before the commencement of the Tender Offer or during the purchase period of Bain Capital, Bain Capital, and the Tender Offeror and its affiliates (including the Target), and the affiliates of the financial advisors and tender offer agents of each of the foregoing might purchase, etc. by means other than the Tender Offer or conduct an act aimed at such a purchase, etc. of the common shares of the Target on

the Target on their own account or the account of their client to the extent permitted by Japanese legislation related to financial instruments transactions in the scope of their ordinary business and in accordance with the requirements of Rule 14e-5(b) of the U.S. Securities Exchange Act of 1934. If information regarding such a purchase, etc. is disclosed in Japan, the person that conducted that purchase, etc. will disclose such information in English on the website of such person.

Forward-looking Statements

This press release includes forward-looking statements as defined in Section 27A of the U.S. Securities Act of 1933 (as amended, the "U.S. Securities Exchange Act of 1933") and Section 21E of the U.S. Securities Exchange Act of 1934. The actual results may be significantly different from the predictions expressly or implicitly indicated in the forward-looking statements, due to known or unknown risks, uncertainties, or other factors. The Tender Offeror or its affiliates cannot promise that the predictions expressly or implicitly indicated as the forward-looking statements will turn out to be correct. The forward-looking statements included in this press release were prepared based on the information held by the Tender Offeror as of the date of this press release, and unless obligated by laws or regulations or the rules of a financial instruments exchange, the Tender Offeror and the Target (including its affiliates) shall not be obligated to update or revise the statements to reflect future incidents or situations. In the event that the shareholders exercise their right to require the Target to purchase fractional shares

In the event that the shareholders exercise their right to require the Target to purchase fractional shares in accordance with the Companies Act, the Target may purchase its own shares during the Tender Offer Period in accordance with the procedures stipulated in the laws and regulations.

Other Countries

Some countries or regions may impose legal restrictions on the announcement, issue, or distribution of this press release. In such cases, please take note of such restrictions and comply therewith. The announcement, issue, or distribution of this press release shall not constitute a solicitation of an offer to sell or an offer to buy share certificates, etc. relating to the Tender Offer and shall be deemed a distribution of materials for informative purposes only.