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July 30, 2026

Company name: NANKAI Co., Ltd.
Representative: Okajima Nobuyuki, Representative Director and President
(Securities code: 9044, Tokyo Stock Exchange Prime Market)
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Notice Concerning Appointment of a Corporate Officer

NANKAI Co., Ltd. (the “Company”) hereby announces that, at the meeting of the Board of Directors held today, it resolved to appoint a new Corporate Officer as described below.

1. Name, Title and Responsibilities

Name	Title and Responsibilities
Takahashi Toyonori	Managing Corporate Officer, Special Assignments

(Career Summary)

April 1988	Joined Orient Leasing Co., Ltd. (currently ORIX Corporation)
April 2009	General Manager, Umekita Development Division, ORIX Real Estate Corporation
January 2017	Group Executive, ORIX Corporation Managing Executive Officer President, ORIX Real Estate Corporation
January 2019	Group Kansai Representative, ORIX Corporation Representative Director, President, ORIX Real Estate Corporation
January 2020	Executive Officer, ORIX Corporation Senior Managing Executive Officer, ORIX Real Estate Corporation
December 2021	Representative Director, Osaka IR Corporation (currently MGM Osaka Corporation)
January 2026	Senior Counselor, ORIX Corporation (Infrastructure Business Unit, Responsible for Osaka IR Business)
May 2026	Advisor, ORIX Corporation (scheduled to resign from the position on July 31, 2026)

2. Purpose of the Appointment

The NANKAI Group (the “Group”) is working to realize the Greater Namba Vision, to enhance the value of areas along its railway lines in anticipation of the opening of the Naniwasuji Line, and to promote the development of attractive communities that will continue to be chosen by people in Japan and abroad.

Mr. Takahashi has held key positions at ORIX Corporation and ORIX Real Estate Corporation and served as Representative Director of Osaka IR Corporation (currently MGM Osaka Corporation). He has extensive experience and notable accomplishments in community development, including advancing large-scale mixed-use developments and urban development projects. He also possesses strong coordination skills developed through collaboration with diverse stakeholders, as well as a broad network, particularly within the political and business communities in Kansai. To further advance efforts to realize the Greater Namba Vision, enhance the value of areas along the Group’s railway lines, and create new business opportunities by leveraging Mr. Takahashi’s expertise, accomplishments, and network, the Company has decided to invite Mr. Takahashi to join the Company and appoint him as Managing Corporate Officer.

3. Effective Date

August 1, 2026