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May 15, 2025

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Kintetsu Group Holdings Co.,Ltd.  
Listing: Tokyo Stock Exchange  
Securities code: 9041  
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Representative: Takashi Wakai, Representative Director and President  
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Scheduled date of ordinary general meeting of shareholders: June 20, 2025  
Scheduled date to commence dividend payments: June 23, 2025  
Scheduled date to file Securities Report: June 19, 2025  
Preparation of supplementary material on financial results: Yes  
Holding of financial results briefing: Yes (for analysts)

(Amounts less than one million yen are rounded down)

### 1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	1,741,787	6.9	84,399	(3.5)	81,538	(3.7)	46,716	(2.3)
March 31, 2024	1,629,529	4.4	87,430	30.2	84,638	13.4	47,808	(47.8)

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥45,943 million [(51.0)%]  
For the fiscal year ended March 31, 2024: ¥93,722 million [17.2%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/Operating revenue
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	245.65	—	8.8	3.3	4.8
March 31, 2024	251.38	—	9.9	3.5	5.4

Reference: Share of profit (loss) of entities accounted for using equity method  
For the fiscal year ended March 31, 2025: ¥1,993 million  
For the fiscal year ended March 31, 2024: ¥2,285 million

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	2,507,255	613,723	21.7	2,861.25
March 31, 2024	2,454,316	585,650	21.3	2,743.84

Reference: Equity  
As of March 31, 2025: ¥544,126 million  
As of March 31, 2024: ¥521,807 million

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	89,728	(82,789)	(17,874)	231,748
March 31, 2024	150,512	(56,296)	(71,995)	241,657

### 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	—	0.00	—	50.00	50.00	9,523	19.9	2.0
Fiscal year ended March 31, 2025	—	25.00	—	25.00	50.00	9,523	20.4	1.8
Fiscal year ending March 31, 2026 (Forecast)	—	30.00	—	30.00	60.00		23.8	

### 3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	906,000	6.2	41,000	3.8	37,000	(2.3)	25,000	14.6	131.46
Full year	1,880,000	7.9	88,000	4.3	78,000	(4.3)	48,000	2.7	252.40

**\* Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(Note) For details, please refer to “(5) Notes on consolidated financial statements, (ii) Notes on changes in accounting policies in 3. Consolidated financial statements and significant notes thereto” on page 16 of the Attached Material.

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	190,662,061 shares
As of March 31, 2024	190,662,061 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	491,165 shares
As of March 31, 2024	487,679 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	190,174,975 shares
Fiscal year ended March 31, 2024	190,179,026 shares

**[Reference] Overview of non-consolidated financial results**

**Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)**

**(1) Non-consolidated operating results**

Percentages indicate year-on-year changes

	Operating revenue		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	40,417	77.1	27,814	119.6	24,336	143.3	25,319	136.0
March 31, 2024	22,826	5.7	12,668	(6.4)	10,004	(31.1)	10,727	7.4

	Earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	132.93	—
March 31, 2024	56.32	—

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	1,692,653	283,502	16.7	1,488.43
March 31, 2024	1,611,001	274,555	17.0	1,441.42

Reference: Equity

As of March 31, 2025: ¥283,502 million

As of March 31, 2024: ¥274,555 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Notice concerning forward-looking statements)

The forward-looking statements contained in these materials, including the earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual financial results may differ significantly from the forecasts for various reasons.

For the suppositions that form the assumptions for financial results forecast, please refer to “1. Overview of operating results and others, (4) Future outlook” on page 5 of the Attached Material.

(Availability of supplementary material on financial results)

The supplementary material on financial results is disclosed on TDnet on the same day as the financial results, and it is also made available on the Company’s website.

○Attached Material

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# 1. Overview of operating results and others

## (1) Overview of operating results for the fiscal year under review

During the fiscal year under review, the global economy was driven by growth in the United States and some other regions. However, uncertainty persisted due to factors such as prolonged high resource prices, the economic slowdown in China, ongoing geopolitical risks in the Middle East and other regions, and uncertainty surrounding the policy trends under the new U.S. administration. The Japanese economy was also on a moderate recovery trend due to improvements in the employment and income environment and an increase in inbound tourism demand, but the outlook remained uncertain partially due to concerns such as continued labor shortages, rising prices, and fluctuations in financial and capital markets including exchange rates.

Under these circumstances, the Company group (the “Group”) worked to improve earnings in each business segment by capturing the recovering passenger demand, consumer demand, and expanding inbound tourism demand driven by the continued yen depreciation. The effect of the commuter pass fare revision contributed to revenue in our railway business of the Transportation business from the beginning of the period, while the International Logistics business benefited from increased cargo volume and higher sales prices. As a result, consolidated operating revenue increased 6.9% year-on-year to ¥1,741,787 million. However, soaring freight costs in the International Logistics business compressed profit margins. As a result, operating profit decreased 3.5% to ¥84,399 million, ordinary profit decreased 3.7% to ¥81,538 million, and profit attributable to owners of parent after deducting income taxes decreased 2.3% to ¥46,716 million.

The results of each reportable segment are as follows.

Effective October 1, 2024, we reorganized the Group’s internal structure, and established Kintetsu HR Partners Co., Ltd. as a new human resources company not only to address labor shortages but also to support the Group’s human resources strategy.

As a result, our temporary staffing business that had been included under the Hotel and Leisure business was reallocated to the Other business from the fiscal year under review.

Segment information for the previous fiscal year has been restated based on the revised reportable segment categories.

### (i) Transportation

In the Transportation business, railway business passenger traffic continued to recover and inbound tourism also increased. These developments combined with our active promotional campaigns, including “I’m a Nara Fan” and “Shima e Oinai [Let’s go to Shima]!,” have contributed to an increase in tourists and travelers to the Nara and Ise-Shima areas.

New general rolling stock launched last October has a designated Yasashiba space to make traveling easier for passengers with baby strollers or large baggage. These rolling stock units consume approximately 45% less power than conventional models. We have been working together with our customers to promote these and other environmentally-friendly measures.

Additionally, to pick up even more of the increasing inbound tourism demand, we launched a boarding service that allows customers to use contactless credit cards for payment. We also opened a bus terminal at the Osaka-Uehommachi Station in March of this year to capture demand for the Osaka-Kansai Expo.

Operating revenue for the fiscal year under review increased 5.3% year-on-year to ¥223,225 million, and operating profit increased 7.3% year-on-year to ¥34,664 million.

## (ii) Real Estate

In the Real Estate business, we posted increased real estate sales revenue on strong condominium sales mainly in the Kansai region and growth in our resale business for pre-owned housing and related areas. Our real estate leasing business also saw higher revenue as office building vacancies have fallen.

Furthermore, we have endeavored to create new business opportunities with investments in funds targeting U.S. and Australian real estate as well as opening the outdoor experiential complex Shima Green Adventure.

Although operating revenue for the fiscal year under review increased 5.0% year-on-year to ¥165,359 million, operating profit decreased 8.3% year-on-year to ¥13,864 million on account of higher costs for condominiums, increases in property expenses and other expenditures across our business operations, and other factors.

## (iii) International Logistics

In the International Logistics business, although revenue increased due to factors such as higher selling prices driven by rising freight rates stemming from increased demand for China-originating e-commerce cargo along with early signs of recovery in air freight volume, particularly for semiconductors and electronic components, competition intensified and shippers remained strongly intent on containing costs such that a time lag arose in incorporating these costs into sales prices. This resulted in a challenging environment in terms of profits continuing throughout the term.

Our logistics were significantly impacted by the decrease in demand in the United States, including sluggish handling of automotive products on account of stagnant sales volumes at major U.S. customers.

Operating revenue for the fiscal year under review increased 8.6% year-on-year to ¥796,941 million, and operating profit decreased 26.3% year-on-year to ¥12,967 million.

## (iv) Merchandise Sales

As for the Merchandise Sales business, our department store business focused on achieving our aim of transforming our flagship Kintetsu Department Store Main Store Abeno Harukas into a comprehensive urban department store attracting many customers from a broad area extending throughout Japan and into other countries. Along with taking steps to enhance the store's premium brands, we have also expanded shops through franchising operations that we are strengthening as one of the measures to enhance profitability. Meanwhile, we have renovated our local stores so they better match the characteristics of their communities as part of our initiative to transform them into community centers that integrate daily life, commercial, and community functions.

In our store and restaurant business, we have strived to create sales floors tailored to customer needs, including rebuilding and renovating the KINSHO Store Amami. In addition, we also entered new business areas, including the opening of our original craft beer brewery, Shima Brewery, just in front of Ugata Station.

Operating revenue for the fiscal year under review increased 1.6% year-on-year to ¥215,359 million, and operating profit increased 21.6% year-on-year to ¥7,022 million.

## (v) Hotel and Leisure

In the Hotel and Leisure business, we steadily worked to improve services and capture inbound tourism demand, which led to higher room rates and occupancy. Leading hotels such as the Sheraton Miyako Hotel Tokyo, Sheraton Miyako Hotel Osaka, and Miyako City Kintetsu Kyoto Station have been continuously renovating guest rooms to maintain their competitiveness.

Our sightseeing facilities business has strived to build awareness and attract new customers through a variety of initiatives, including holding new special events with 『Pokémon』 as well as continuing

collaborative events staged last year with popular VTubers at Shima Spain Village, which celebrated its 30th anniversary.

In our travel agency business, we focused on securing robust inbound tourism demand. Among these initiatives, we launch sales of Yokoso Japan Tour products on a global website targeting international travelers so that individuals overseas may make reservations directly and access products associated with large-scale international sporting events for group travel. We also promoted initiatives for securing future profits, such as beginning the sale of goods that include tickets to the Osaka-Kansai Expo or JUNGLIA OKINAWA, a theme park in northern Okinawa, which will open in July of this year.

In our aquarium business, along with renovating the Kaiyukan Aquarium Great Barrier Reef tank, we have strived to capture increasing inbound tourism demand and were able to bring in more visitors than last year.

Operating revenue for the fiscal year under review increased 8.6% year-on-year to ¥344,905 million, and operating profit increased 4.0% year-on-year to ¥13,984 million.

(vi) Other

In the Other business, while our cable television business saw an increase in paying members due to aggressive sales activities, it faced increased costs as work began to switch from coaxial cables to optical cables.

Operating revenue for the fiscal year under review increased 0.1% year-on-year to ¥45,126 million, and operating profit decreased 35.0% year-on-year to ¥2,343 million.

On a non-consolidated basis, operating revenue was ¥40,417 million, including dividend income from Group companies, and profit was ¥25,319 million.

**(2) Overview of financial position for the fiscal year under review**

Total assets increased by ¥52,939 million to ¥2,507,255 million from the end of the previous fiscal year. This was attributable to increases in inventories and property, plant and equipment.

Total liabilities increased by ¥24,865 million to ¥1,893,531 million from the end of the previous fiscal year. This was attributable to an increase in short-term borrowings due to financing.

Total net assets increased by ¥28,073 million to ¥613,723 million from the end of the previous fiscal year. This was attributable to the increase in retained earnings after deducting dividends from net profit.

**(3) Overview of cash flows for the fiscal year under review**

Cash and cash equivalents at end of period decreased by ¥9,909 million from the end of the previous fiscal year to ¥231,748 million.

(Cash flows from operating activities)

Net cash provided by (used in) operating activities amounted to ¥89,728 million, a decrease of ¥60,783 million from the previous fiscal year. This was mainly attributable to increases in inventories and accounts receivable - trade, and contract assets, despite an increase in profit before income taxes.

(Cash flows from investing activities)

Net cash provided by (used in) investing activities amounted to ¥82,789 million, an increase of ¥26,493 million from the previous fiscal year. This was mainly attributable to an increase in non-current assets.

(Cash flows from financing activities)

Net cash provided by (used in) financing activities amounted to ¥17,874 million, a decrease of ¥54,120 million from the previous fiscal year. This was mainly attributable to an increase in dividends paid, despite a decrease in repayments of borrowings.



#### **(4) Future outlook**

Our fiscal 2025 forecasts are based on the assumption that demand will increase in B-to-C businesses such as Transportation, Merchandise Sales, and Hotel and Leisure in fiscal 2025 due to factors including the hosting of the Osaka-Kansai Expo and an expansion of inbound tourists from overseas.

In addition to our forecast for the expansion of inbound tourism demand and benefits from the hosting of the Osaka-Kansai Expo in the Transportation business, Merchandise Sales business, and Hotel and Leisure business, we also project a gradual increase in cargo volume in the International Logistics business supported by an easing of reciprocal tariff effects. We forecast operating revenue to increase by ¥138,212 million (7.9% year-on-year) to ¥1,880.0 billion and operating profit to increase by ¥3.6 billion (4.3% year-on-year) to ¥88.0 billion.

We forecast ordinary profit to decrease by ¥3,538 million (4.3% year-on-year) to ¥78.0 billion in anticipation of a decline in the share of profit of entities accounted for using equity method, foreign exchange gains, etc. under non-operating income, as well as an increase in interest expenses under non-operating expenses.

We forecast profit attributable to owners of parent to increase by ¥1,283 million (2.7% year-on-year) to ¥48.0 billion.

## **2. Basic policy regarding selection of accounting standards**

Since most of the Group's stakeholders are domestic shareholders, creditors, and business partners, the Group applies the Japanese GAAP for accounting standards in order to ensure comparability among other domestic companies in the same industry.

### 3. Consolidated financial statements and significant notes thereto

#### (1) Consolidated balance sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	266,970	259,128
Notes and accounts receivable - trade, and contract assets	184,926	193,178
Lease receivables and investments in leases	916	885
Securities	5,589	6,564
Merchandise and finished goods	9,674	10,173
Work in process	2,693	2,877
Raw materials and supplies	5,401	5,974
Land and buildings for sale	172,954	203,565
Other	73,560	80,630
Allowance for doubtful accounts	(1,875)	(1,801)
Total current assets	720,811	761,176
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	547,905	544,259
Machinery, equipment and vehicles, net	40,661	51,457
Land	678,114	680,639
Leased assets, net	24,784	22,291
Construction in progress	10,537	20,681
Other, net	67,056	65,727
Total property, plant and equipment	1,369,058	1,385,056
Intangible assets		
Goodwill	59,264	56,017
Leased assets	3	—
Other	108,225	105,242
Total intangible assets	167,493	161,260
Investments and other assets		
Investment securities	66,003	70,080
Long-term loans receivable	464	2,755
Retirement benefit asset	74,379	70,990
Deferred tax assets	9,560	8,528
Other	45,323	46,349
Allowance for doubtful accounts	(668)	(636)
Total investments and other assets	195,063	198,068
Total non-current assets	1,731,615	1,744,384
Deferred assets		
Bond issuance costs	1,889	1,693
Total deferred assets	1,889	1,693
Total assets	2,454,316	2,507,255

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	122,435	117,651
Short-term borrowings	230,442	256,519
Current portion of bonds payable	73,137	87,137
Lease liabilities	19,167	18,478
Accounts payable - other	59,041	62,912
Income taxes payable	12,643	15,771
Provision for bonuses	15,653	17,181
Provision for loss on exchanging gift certificates	5,984	6,053
Other	174,780	179,904
Total current liabilities	713,284	761,609
Non-current liabilities		
Bonds payable	298,917	271,780
Long-term borrowings	634,396	641,474
Lease liabilities	60,893	54,444
Deferred tax liabilities	34,842	34,807
Deferred tax liabilities for land revaluation	80,370	82,812
Retirement benefit liability	12,899	12,389
Other	33,061	34,215
Total non-current liabilities	1,155,381	1,131,921
Total liabilities	1,868,666	1,893,531
<b>Net assets</b>		
Shareholders' equity		
Share capital	126,476	126,476
Capital surplus	54,803	54,734
Retained earnings	202,990	234,814
Treasury shares	(1,192)	(1,199)
Total shareholders' equity	383,077	414,825
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	10,069	7,797
Deferred gains or losses on hedges	32	40
Revaluation reserve for land	99,724	97,122
Foreign currency translation adjustment	12,993	15,114
Remeasurements of defined benefit plans	15,909	9,225
Total accumulated other comprehensive income	138,729	129,300
Non-controlling interests	63,842	69,597
Total net assets	585,650	613,723
Total liabilities and net assets	2,454,316	2,507,255

**(2) Consolidated statements of income and consolidated statements of comprehensive income**  
**(Consolidated statements of income)**

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Operating revenue	1,629,529	1,741,787
Operating expenses		
Operating expenses and cost of sales of transportation	1,316,813	1,420,778
Selling, general and administrative expenses	225,286	236,609
Total operating expenses	1,542,099	1,657,387
Operating profit	87,430	84,399
Non-operating income		
Interest income	4,059	4,839
Dividend income	814	952
Gain on adjustment of non-exchanging gift certificates	1,088	935
Share of profit of entities accounted for using equity method	2,285	1,993
Foreign exchange gains	430	1,837
Other	3,589	2,511
Total non-operating income	12,268	13,069
Non-operating expenses		
Interest expenses	10,224	11,744
Provision of allowance for loss on exchanging gift certificates	1,083	899
Other	3,752	3,285
Total non-operating expenses	15,060	15,930
Ordinary profit	84,638	81,538
Extraordinary income		
Contribution received for construction	4,007	5,181
Gain on sale of non-current assets	71	25
Gain on sale of securities	1,003	4,911
Other	1,288	2,481
Total extraordinary income	6,371	12,600
Extraordinary losses		
Tax purpose reduction entry of contribution for construction	3,298	4,945
Loss on sale of non-current assets	401	40
Loss on retirement of non-current assets	1,198	2,411
Impairment losses	4,677	2,918
Other	4,357	1,416
Total extraordinary losses	13,933	11,732
Profit before income taxes	77,076	82,406
Income taxes - current	17,968	23,093
Income taxes - deferred	6,112	4,613
Total income taxes	24,080	27,707
Profit	52,995	54,698
Profit attributable to non-controlling interests	5,187	7,982
Profit attributable to owners of parent	47,808	46,716

**(Consolidated statements of comprehensive income)**

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	52,995	54,698
Other comprehensive income		
Valuation difference on available-for-sale securities	5,176	(2,369)
Deferred gains or losses on hedges	57	13
Revaluation reserve for land	9,918	(2,521)
Foreign currency translation adjustment	22,419	1,278
Remeasurements of defined benefit plans, net of tax	2,494	(6,566)
Share of other comprehensive income of entities accounted for using equity method	660	1,409
Total other comprehensive income	40,726	(8,755)
Comprehensive income	93,722	45,943
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	86,785	37,391
Comprehensive income attributable to non-controlling interests	6,936	8,551

**(3) Consolidated statements of changes in equity**

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	126,476	54,898	161,795	(1,164)	342,006
Cumulative effects of changes in accounting policies			2,818		2,818
Restated balance	126,476	54,898	164,614	(1,164)	344,825
Changes during period					
Dividends of surplus			(9,524)		(9,524)
Profit (loss) attributable to owners of parent			47,808		47,808
Purchase of treasury shares				(68)	(68)
Disposal of treasury shares		(2)		39	36
Change in scope of consolidation			(0)		(0)
Reversal of revaluation reserve for land			92		92
Change due to the merger of consolidated subsidiaries and unconsolidated subsidiaries					—
Change in treasury shares arising from change in equity in entities accounted for using equity method				0	0
Change in scope of equity method					—
Purchase of shares of consolidated subsidiaries		(818)			(818)
Sale of shares of consolidated subsidiaries		725			725
Net changes in items other than shareholders' equity					
Total changes during period	—	(94)	38,376	(28)	38,252
Balance at end of period	126,476	54,803	202,990	(1,192)	383,077

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	4,920	(0)	89,899	(8,346)	13,371	99,845	58,410	500,262
Cumulative effects of changes in accounting policies								2,818
Restated balance	4,920	(0)	89,899	(8,346)	13,371	99,845	58,410	503,080
Changes during period								
Dividends of surplus								(9,524)
Profit (loss) attributable to owners of parent								47,808
Purchase of treasury shares								(68)
Disposal of treasury shares								36
Change in scope of consolidation								(0)
Reversal of revaluation reserve for land								92
Change due to the merger of consolidated subsidiaries and unconsolidated subsidiaries								—
Change in treasury shares arising from change in equity in entities accounted for using equity method								0
Change in scope of equity method								—
Purchase of shares of consolidated subsidiaries								(818)
Sale of shares of consolidated subsidiaries								725
Net changes in items other than shareholders' equity	5,148	32	9,824	21,340	2,537	38,884	5,432	44,316
Total changes during period	5,148	32	9,824	21,340	2,537	38,884	5,432	82,569
Balance at end of period	10,069	32	99,724	12,993	15,909	138,729	63,842	585,650

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	126,476	54,803	202,990	(1,192)	383,077
Cumulative effects of changes in accounting policies					—
Restated balance	126,476	54,803	202,990	(1,192)	383,077
Changes during period					
Dividends of surplus			(14,285)		(14,285)
Profit (loss) attributable to owners of parent			46,716		46,716
Purchase of treasury shares				(54)	(54)
Disposal of treasury shares		(6)		47	41
Change in scope of consolidation					—
Reversal of revaluation reserve for land			103		103
Change due to the merger of consolidated subsidiaries and unconsolidated subsidiaries		544			544
Change in treasury shares arising from change in equity in entities accounted for using equity method				0	0
Change in scope of equity method			(710)		(710)
Purchase of shares of consolidated subsidiaries		(1,219)			(1,219)
Sale of shares of consolidated subsidiaries		611			611
Net changes in items other than shareholders' equity					
Total changes during period	—	(69)	31,823	(6)	31,748
Balance at end of period	126,476	54,734	234,814	(1,199)	414,825



	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	10,069	32	99,724	12,993	15,909	138,729	63,842	585,650
Cumulative effects of changes in accounting policies								–
Restated balance	10,069	32	99,724	12,993	15,909	138,729	63,842	585,650
Changes during period								
Dividends of surplus								(14,285)
Profit (loss) attributable to owners of parent								46,716
Purchase of treasury shares								(54)
Disposal of treasury shares								41
Change in scope of consolidation								–
Reversal of revaluation reserve for land								103
Change due to the merger of consolidated subsidiaries and unconsolidated subsidiaries								544
Change in treasury shares arising from change in equity in entities accounted for using equity method								0
Change in scope of equity method								(710)
Purchase of shares of consolidated subsidiaries								(1,219)
Sale of shares of consolidated subsidiaries								611
Net changes in items other than shareholders' equity	(2,272)	8	(2,602)	2,121	(6,683)	(9,428)	5,754	(3,674)
Total changes during period	(2,272)	8	(2,602)	2,121	(6,683)	(9,428)	5,754	28,073
Balance at end of period	7,797	40	97,122	15,114	9,225	129,300	69,597	613,723

**(4) Consolidated statements of cash flows**

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
<b>Cash flows from operating activities</b>		
Profit before income taxes	77,076	82,406
Depreciation	73,572	79,193
Amortization of goodwill	3,252	3,247
Tax purpose reduction entry of contribution for construction	3,298	4,945
Loss on retirement of non-current assets	1,316	2,518
Impairment losses	4,677	2,918
Contribution received for construction	(4,007)	(5,181)
Loss (gain) on sale of non-current assets	329	14
Loss (gain) on sale of securities	(1,016)	(4,911)
Increase (decrease) in retirement benefit liability	(3,698)	(6,339)
Increase (decrease) in other provisions	(6,131)	1,128
Interest and dividend income	(4,873)	(5,791)
Interest expenses	10,224	11,744
Share of loss (profit) of entities accounted for using equity method	(2,285)	(1,993)
Decrease (increase) in accounts receivable - trade, and contract assets	50,729	(7,057)
Decrease (increase) in inventories	(16,296)	(33,289)
Increase (decrease) in trade payables	(17,961)	(5,867)
Other, net	(4,312)	(4,329)
Subtotal	163,895	113,357
Interest and dividends received	4,870	6,038
Interest paid	(10,036)	(11,612)
Income taxes refund (paid)	(8,217)	(18,054)
Net cash provided by (used in) operating activities	150,512	89,728
<b>Cash flows from investing activities</b>		
Purchase of short-term and long-term investment securities	(7,777)	(17,078)
Proceeds from sale and redemption of short-term and long-term investment securities	16,298	15,274
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	49	—
Purchase of property, plant and equipment and intangible assets	(56,754)	(86,367)
Proceeds from sale of property, plant and equipment and intangible assets	386	2,393
Proceeds from contribution received for construction	4,007	5,181
Net decrease (increase) in time deposits	(15,169)	(2,155)
Loan advances	(810)	(3,263)
Proceeds from collection of loans receivable	938	3,360
Other, net	2,535	(135)
Net cash provided by (used in) investing activities	(56,296)	(82,789)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(53,783)	(1,744)
Proceeds from long-term borrowings	172,290	146,560
Repayments of long-term borrowings	(102,680)	(111,892)
Net increase (decrease) in commercial papers	(45,000)	–
Proceeds from issuance of bonds	29,814	59,638
Redemption of bonds	(43,137)	(73,137)
Repayments of lease liabilities	(18,314)	(19,852)
Dividends paid	(9,524)	(14,285)
Dividends paid to non-controlling interests	(1,365)	(1,357)
Proceeds from sale of treasury shares	36	41
Purchase of treasury shares	(68)	(54)
Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation	1,675	1,737
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(1,938)	(3,528)
Net cash provided by (used in) financing activities	(71,995)	(17,874)
Effect of exchange rate change on cash and cash equivalents	11,243	887
Net increase (decrease) in cash and cash equivalents	33,464	(10,048)
Cash and cash equivalents at beginning of period	208,188	241,657
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	5	–
Increase (decrease) in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	–	138
Cash and cash equivalents at end of period	241,657	231,748

**(5) Notes on consolidated financial statements**

**(i) Notes on premise of going concern**

Not applicable.

**(ii) Notes on changes in accounting policies**

*Application of the “Accounting Standard for Current Income Taxes,” Etc.*

The Company has applied the “Accounting Standard for Current Income Taxes” (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; the “Revised Accounting Standard of 2022”), etc. from the beginning of the fiscal year under review.

Revisions to categories for recording current income taxes (taxation on other comprehensive income) conform to the transitional treatment in the proviso of paragraph 20-3 of the Revised Accounting Standard of 2022 and to the transitional treatment in the proviso of paragraph 65-2(2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022; the “Revised Guidance of 2022”).

This change in accounting policies has no impact on the consolidated financial statements.

In addition, for changes related to the revised treatment in consolidated financial statements when a gain or loss on sale arising from the sale of shares of subsidiaries, etc. among consolidated companies is deferred for tax purposes, the Revised Guidance of 2022 has been applied from the beginning of the fiscal year under review. This change in accounting policies has been applied retrospectively, and is reflected in the consolidated financial statements for the previous fiscal year. Regarding the handling of the tax impact where the gain or loss on sales resulting from sales of shares of the Company’s subsidiaries among consolidated companies is deferred for tax purposes, in the financial statements of the company selling shares of the subsidiaries in question, where deferred tax assets or deferred tax liabilities are recorded on the temporary difference associated with the gain or loss on sale in question, in the past, the Company did not revise the amount of the deferred tax assets or deferred tax liabilities associated with the temporary difference in question in the consolidated accounting procedures; however, the Company has decided to reverse the deferred tax assets or deferred tax liabilities associated with the temporary difference in question.

As a result, because the cumulative effect was reflected in net assets as of the beginning of the previous fiscal year, retained earnings as of the beginning of the previous fiscal year increased by ¥2,818 million.

In addition, income taxes - deferred on the previous fiscal year’s consolidated statements of income increased by ¥265 million, while net profit and profit attributable to owners of parent respectively decreased by the same amount in the fiscal year under review. Deferred tax liabilities on the consolidated balance sheets in the previous fiscal year decreased by ¥2,552 million, while retained earnings increased by the same amount.

In per share information, net assets per share in the previous fiscal year increased by ¥13.43, while earnings per share decreased by ¥1.40.

### **(iii) Notes on segment information, etc.**

#### **1. Overview of reportable segments**

The Group's reportable segments are the constituent units of the Group for which separate financial information is available and which are subject to periodic reviews by the Board of Directors in order to make decisions on allocation of business resources and to evaluate business performance.

The Group has developed a wide range of businesses with the railway business at the core and has six reportable segments: Transportation; Real Estate; International Logistics; Merchandise Sales; Hotel and leisure; and Other.

Transportation operates railways, bus, and taxi services; Real Estate sells, leases, and manages real estate; International Logistics handles air freight, sea freight, and logistics; Merchandise Sales sells products at department stores, stores, and station shops; Hotel and Leisure operates travel agencies, hotels, and Japanese-style inns; and Other includes the manufacture and sales of metal machinery and equipment and the sales of cable television and information processing services.

#### **2. Matters regarding changes in reportable segments**

Effective October 1, 2024, we reorganized the Group's internal structure, and established Kintetsu HR Partners Co., Ltd. as a new human resources company not only to address labor shortages but also to support the Group's human resources strategy.

As a result, our temporary staffing business that had been included under the Hotel and Leisure business was reallocated to the Other business from the fiscal year under review.

Segment information for the previous fiscal year has been restated based on the revised reportable segment categories.

#### **3. Method of calculation of operating revenue, profit (loss), assets, and other items for each reportable segment**

The accounting method for the reportable business segments is in accordance with the accounting policies adopted to prepare the consolidated financial statements.

The figures for profit (loss) from the reportable segments are provided on operating profit (loss) basis.

Inter-segment operating revenue and transfer is based on third-party transaction price.

4. Information of operating revenue, profit (loss), assets, and other items for each reportable segment  
Fiscal year ended March 31, 2024

(Millions of yen)

	Transportation	Real Estate	International Logistics	Merchandise Sales	Hotel and Leisure	Other	Total	Adjustments (Notes 1, 2, 3)	Amount recorded in consolidated financial statements (Note 4)
Operating revenue									
Operating revenue from external customers	204,258	132,374	732,345	209,910	315,995	33,862	1,628,748	781	1,629,529
Inter-segment operating revenue and transfer	7,638	25,144	1,478	2,159	1,465	11,196	49,082	(49,082)	—
Total	211,897	157,518	733,823	212,070	317,461	45,059	1,677,831	(48,301)	1,629,529
Segment profit	32,295	15,114	17,592	5,776	13,442	3,602	87,824	(393)	87,430
Segment assets	943,309	557,668	610,710	144,016	195,674	54,910	2,506,290	(51,974)	2,454,316
Other items									
Depreciation	26,374	9,606	25,928	7,046	2,359	2,024	73,339	233	73,572
Amortization of goodwill	—	—	3,247	5	—	—	3,252	—	3,252
Investments in entities accounted for using equity method	—	—	2,311	—	—	—	2,311	21,383	23,694
Increase in property, plant and equipment and intangible assets	31,525	8,175	10,665	5,248	4,007	2,301	61,924	(1,138)	60,785

- Notes:
- Adjustments to operating revenue from external customers are those recorded at the Company, which is the holding company.
  - Adjustments to segment profit are eliminations of inter-segment transactions and the Company's profits and losses that have not been distributed to the reportable segments.
  - Adjustments to segment assets are eliminations of inter-segment transactions and the Company's assets, etc. that have not been distributed to the reportable segments.
  - Segment profit is adjusted to operating profit in the consolidated statement of income.

Fiscal year ended March 31, 2025

(Millions of yen)

	Transportation	Real Estate	International Logistics	Merchandise Sales	Hotel and Leisure	Other	Total	Adjustments (Notes 1, 2, 3)	Amount recorded in consolidated financial statements (Note 4)
Operating revenue									
Operating revenue from external customers	214,464	139,301	796,778	213,270	342,662	34,585	1,741,062	724	1,741,787
Inter-segment operating revenue and transfer	8,760	26,057	163	2,088	2,243	10,540	49,855	(49,855)	—
Total	223,225	165,359	796,941	215,359	344,905	45,126	1,790,918	(49,130)	1,741,787
Segment profit	34,664	13,864	12,967	7,022	13,984	2,343	84,846	(446)	84,399
Segment assets	951,137	607,840	596,713	142,527	211,212	55,345	2,564,776	(57,520)	2,507,255
Other items									
Depreciation	28,198	9,942	29,196	6,465	2,853	2,204	78,861	332	79,193
Amortization of goodwill	—	—	3,247	0	—	—	3,247	—	3,247
Investments in entities accounted for using equity method	—	—	992	—	—	—	992	22,818	23,810
Increase in property, plant and equipment and intangible assets	36,360	21,614	10,146	6,312	5,684	2,035	82,155	917	83,072

- Notes:
1. Adjustments to operating revenue from external customers are those recorded at the Company, which is the holding company.
  2. Adjustments to segment profit are eliminations of inter-segment transactions and the Company's profits and losses that have not been distributed to the reportable segments.
  3. Adjustments to segment assets are eliminations of inter-segment transactions and the Company's assets, etc. that have not been distributed to the reportable segments.
  4. Segment profit is adjusted to operating profit in the consolidated statement of income.

**(iv) Notes to per share information**

Fiscal year ended March 31, 2025

Net assets per share	¥2,861.25
Earnings per share	¥245.65

Note: The basis for calculation of earnings per share is as follows:

(Earnings per share)

Profit attributable to owners of parent	¥46,716 million
Amounts not attributable to common shareholders	¥— million
Profit attributable to owners of parent related to common shares	¥46,716 million
Average number of common shares outstanding during the period	190,174 thousand shares

**(v) Notes on significant events after reporting period**

Not applicable.