

Fiscal 2026 Consolidated Financial Results (Japanese GAAP) (Unaudited)

Fiscal 2026 (Year ended March 31, 2026)

All financial information has been prepared in accordance with accounting principles generally accepted in Japan.

“JR East” refers to East Japan Railway Company on a consolidated basis, or if the context so requires, on a non-consolidated basis.

English translation from the original Japanese-language document.

April 30, 2026

East Japan Railway Company

Stock Exchange Listing	Tokyo
Securities Code	9020
URL	https://www.jreast.co.jp/e
Representative	KISE Yoichi, President and CEO
Contact Person	SHIOHARA Satoshi, General Manager, Corporate Communications Department (Tel. +81-3-5334-1300)
Scheduled Date of Ordinary General Meeting of Shareholders	June 19, 2026
Scheduled Date of Dividend Payment Commencement	June 22, 2026
Scheduled Date for Release of Annual Securities Report	June 17, 2026
Preparation of Supplementary Explanations of Financial Results:	Yes
Financial Results Presentation to Be Held:	Yes

1. Consolidated Results for Fiscal 2026 (Year Ended March 31, 2026)

(Amounts less than one million yen, except for per share amounts, are omitted.)

(1) Consolidated financial results

(Percentages represent percentage changes as compared with the previous fiscal year.)

	Operating revenues		Operating income		Ordinary income		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2026	3,084,679	6.8	414,258	9.9	351,645	9.4	247,846	10.5
Fiscal 2025	2,887,553	5.8	376,786	9.2	321,564	8.4	224,285	14.2

Note: Comprehensive income – Fiscal 2026: 272,092 million yen 30.5%, Fiscal 2025: 208,489 million yen (25.8%)

	Earnings per share—Basic	Earnings per share—Diluted	Return on average equity	Ratio of ordinary income to average assets	Ratio of operating income to operating revenues
	Yen	Yen	%	%	%
Fiscal 2026	219.42	—	8.4	3.3	13.4
Fiscal 2025	198.29	—	8.0	3.2	13.0

Reference: Equity in net income of affiliated companies – Fiscal 2026: 9,174 million yen, Fiscal 2025: 10,280 million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2026	10,820,726	3,060,091	28.2	2,698.78
Fiscal 2025	10,174,224	2,872,216	28.1	2,527.69

Reference: Shareholders' equity – Fiscal 2026: 3,047,109 million yen, Fiscal 2025: 2,859,544 million yen

(3) Consolidated cash flows

	Net cash provided by operating activities	Net cash used in investing activities	Net cash provided by financing activities	Cash and cash equivalents at end of year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal 2026	765,072	(877,606)	138,715	262,057
Fiscal 2025	732,251	(783,417)	3,664	233,473

2. Dividends (Year Ended March 31, 2025 and 2026 and Year Ending March 31, 2027)

(Record date)	Dividends per share					Total dividends (annual)	Dividend ratio (consolidated)	Ratio of dividends to shareholders' equity (consolidated)
	1st quarter end	2nd quarter end	3rd quarter end	Year end	Total annual			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal 2025	—	26.00	—	34.00	60.00	68,062	30.3	2.4
Fiscal 2026	—	35.00	—	39.00	74.00	83,778	33.7	2.8
(Forecast) Fiscal 2027	—	42.00	—	42.00	84.00		37.2	

3. Forecasts for Fiscal 2027 (Year Ending March 31, 2027)

(Percentages represent percentage changes as compared with the previous fiscal year.)

	Operating revenues		Operating income		Ordinary income		Profit attributable to owners of parent		Earnings per share—Basic
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal 2027	3,295,000	6.8	429,000	3.6	353,000	0.4	255,000	2.9	225.85

※ Notes

(1) Significant changes in the scope of consolidation during the period: No

Newly consolidated — excluded —

(2) Changes in accounting policies, changes in accounting estimates and restatement of revisions

- i Changes in accounting policies due to revisions to accounting standards : No
- ii Changes in accounting policies other than as set out in i above : No
- iii Changes in accounting estimates : No
- iv Restatement of revisions : No

(3) Number of issued shares (common stock)

- i Issued shares at period-end (including treasury stock)

Fiscal 2026	1,134,412,200 shares	Fiscal 2025	1,134,412,200 shares
-------------	----------------------	-------------	----------------------
- ii Treasury stock at period-end

Fiscal 2026	5,343,717 shares	Fiscal 2025	3,125,979 shares
-------------	------------------	-------------	------------------
- iii Average number of shares during period

Fiscal 2026	1,129,558,387 shares	Fiscal 2025	1,131,120,620 shares
-------------	----------------------	-------------	----------------------

(Reference) Overview of the Non-consolidated Financial Results

1. Non-consolidated Results for Fiscal 2026 (Year Ended March 31, 2026)

(Amounts less than one million yen, except for per share amounts, are omitted.)

(1) Non-consolidated financial results

(Percentages represent percentage changes as compared with the previous fiscal year.)

	Operating revenues		Operating income		Ordinary income		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2026	2,225,735	7.1	302,007	13.5	254,161	17.4	197,024	29.1
Fiscal 2025	2,077,680	4.5	266,068	4.8	216,531	7.0	152,600	4.0

	Earnings per share— Basic	Earnings per share— Diluted
	Yen	Yen
Fiscal 2026	173.93	—
Fiscal 2025	134.55	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2026	9,655,046	2,231,553	23.1	1,970.74
Fiscal 2025	9,139,474	2,095,153	22.9	1,846.91

Reference: Shareholders' equity – Fiscal 2026: 2,231,553 million yen, Fiscal 2025: 2,095,153 million yen

※ These financial results are not subject to auditing by a certified public accountant or an audit firm.

※ Explanation of appropriate use of forecasts of business results and other important items

The forecasts of business results and other forward-looking statements in this document are based on information currently available and certain assumptions that JR East deemed reasonable as of the date of this document. Actual results may differ from such forward-looking statements for a variety of reasons. Regarding the forecasts of business results, please refer to "Outlook for the Year Ending March 31, 2027" on page 7 of this document.

JR East is scheduled to hold an analysts' conference on May 1, 2026, to present its operating results for Fiscal 2026. Regarding the presentation materials of such conference, please refer to JR East's website.

Contents of Attachments

1. Operating Results and Financial Position	5
(1) Analysis of Operating Results	5
(2) Analysis of Financial Position.....	8
(3) Basic Dividend Policy and Dividends for Fiscal 2026 and Fiscal 2027.....	8
2. Basic Policy for Selection of Accounting Standards	8
3. Consolidated Financial Statements and Main Notes	9
(1) Consolidated Balance Sheets (Unaudited)	9
(2) Consolidated Statements of Income and Comprehensive Income (Unaudited).....	11
(3) Consolidated Statements of Changes in Net Assets (Unaudited)	13
(4) Consolidated Statements of Cash Flows (Unaudited)	15
(5) Notes to Consolidated Financial Statements (Unaudited)	16
(Notes on Going Concern Assumption (Unaudited))	16
(Notes on Segment Information, etc. (Unaudited))	16
(Notes on Per Share Information (Unaudited))	18
(Notes on Significant Subsequent Events (Unaudited))	18
(Additional Information (Unaudited))	19
4. Non-consolidated Financial Statements	20
(1) Non-consolidated Balance Sheets (Unaudited)	20
(2) Non-consolidated Statements of Income (Unaudited)	23
(3) Non-consolidated Statements of Changes in Net Assets (Unaudited)	25

1. Operating Results and Financial Position

(Unless otherwise stated, all comparisons are between the fiscal year under review and the previous fiscal year.)

(1) Analysis of Operating Results

(i) Summary of the Fiscal Year Ended March 31, 2026

Overview

In the fiscal year ended March 31, 2026, although the Japanese economy recovered at a moderate pace, it remained exposed to downside risks, including rising prices, U.S. trade policies, and the impact of the situation in the Middle East, resulting in an uncertain outlook.

In July 2025, the JR East Group (the Group) formulated “To the Next Stage” 2034, its new Group management vision, in order to further accelerate its sustainable growth by going beyond the past “norm.” Under “To the Next Stage” 2034, while continuing to position “safety” as a top management priority, we worked on “Improving and Strengthening Group Governance,” “Trust - Foundation and Brand Identity of All Our Businesses,” a dual-axis management approach centered on “Mobility (Transportation)” and “Lifestyle Solutions (Retail & Services, Real Estate & Hotels, and Others),” “Sustainability,” and “Growth-Driven Strategy.”

Aiming to achieve “Ultimate Safety,” under the “Group Safety Plan 2028,” the Group has adopted the theme of “Taking the nature of railway work to heart, imagine the unexpected, reach for safety!,” it has taken proactive safety measures by strengthening its foundations for safety across the entire Group, in order to realize “Zero customer fatalities or injuries, zero employee fatalities.” In order to improve the levels of the safety and stability of our transportation services, we worked on strengthening systems, ground equipment, etc., identifying signs of failure using monitoring technology, and introducing automatic crack identification technology and technology to compare cracks from two different periods for Shinkansen tunnel inspections. We also took countermeasures for major earthquakes and other measures to prevent transportation disruptions, such as seismic reinforcement of elevated railway tracks and utility poles, derailment prevention measures on Shinkansen trains, and the introduction to the early earthquake detection system for conventional lines, of ocean bottom seismometer information obtained from the Seafloor Observation Network for Earthquakes and Tsunamis along the Japan Trench, which had already been introduced to the early earthquake detection system for Shinkansen. In addition, in order to further improve safety levels at stations, we introduced an escalator congestion emergency stop system and a system to detect when customers are in close proximity to train cars, while also installing platform doors using the fare system established by the national government to make train stations barrier-free.

During the fiscal year under review, a transportation disruption caused by overhead line failure inside Shimbashi Station on the Yamanote Line occurred in May 2025, a failure in the Yamagata Shinkansen E8 series trains occurred in June, and transportation disruptions caused by power failure accidents on the Yamanote, Keihin-Tohoku, and Joban Lines occurred in January 2026 and on the Utsunomiya Line in February. In addition, an escalator fire occurred at Hatchobori Station on the Keiyo Line, and a train door opened while the train was running on the Chuo Main Line in March. This series of transportation troubles has caused significant concern, trouble, and inconvenience to our customers. We will once again conduct a fundamental review of all our operations and work to further strengthen and improve the safety and stability of our transportation services. In particular, as railway systems involve a wide range of interrelated facilities and operations, including rolling stock, tracks, and electrical systems, we will enhance our comprehensive knowledge, skills, and technical expertise across different operational areas in order to prevent transportation disruptions and improve our response capabilities. We will also work to introduce advanced technologies, including AI and drones. More specifically, recognizing that humans are the last line of defense for safety, we will work on (1) reviewing our business processes (work procedure) concerning the safety and stability of our transportation services, (2) improving our capabilities to respond to any emergencies, (3) improving the levels of our inspections and checks, (4) improving and strengthening the technical skills of our front-line employees who are engaged in facility maintenance and accident recovery, (5) increasing repair expenses related to facility maintenance and management, and (6) maintaining systems and technological strengths of our Group companies and partner companies.

With respect to “Improving and Strengthening Group Governance,” a series of misconduct cases occurred within the Group from 2024 to 2025, including fraudulent personnel cost claims related to commissioned projects and government subsidy programs for central government ministries and agencies, inappropriate press-fit force values in wheelset assembly operations, and warnings from the Japan Fair Trade Commission about our conduct that may violate the Antimonopoly Act, all of which have undermined the trust of our stakeholders. In order to restore confidence in our management, we established an “Expert Committee for Improving and Strengthening Group Governance,” which comprises external experts, on July 1, 2025. Based on a report compiled by the Committee and discussions at meetings of the Board of Directors, the Group announced specific improvement measures on March 18, 2026. While updating the Group’s basic approach to its internal control system, we will work towards establishing Group governance by implementing improvement measures based on a “sound corporate culture,” “necessary structures and rules,” and “active communication,” thereby building a foundation for promoting “To the Next Stage” 2034 and pursuing new business areas.

With respect to “Trust - Foundation and Brand Identity of All Our Businesses,” we view past events that could threaten the very foundation of the Group’s business, such as a series of transportation disruptions and multiple misconduct cases, as a harsh lesson, and we remain committed to ensuring compliance and to continuously improving and strengthening governance across the entire Group. We will not only carry forward the experience and expertise cultivated by our predecessors but also strive to become a true technical service industry company, one that transforms society through cutting-edge technology capabilities. In doing so, we will meet the expectations of our stakeholders and further strengthen “trust,” which is positioned as the foundation of all our businesses in “To the Next Stage” 2034.

In “Mobility (Transportation),” we worked to promote customer mobility in the JR East area and enhance profitability by promoting the charm of the Hokuriku region through the “Japanese Beauty Hokuriku” campaign, implementing the “Tsubasa Tsunagu” project to highlight the Yamagata Shinkansen, which is being replaced with new Series E8 rolling stock, newly offering the “JR EAST PASS” to foreign visitors to Japan, and expanding the service area of the “JR

East-South Hokkaido Rail Pass” to Tohoku and Niigata. “eki-net” expanded its service area for “eki-net Q Ticket” and started offering an early reservation service to allow customers to purchase Shinkansen tickets up to three months before the date of travel, introduced functions enabling ticket changes and refunds via its website in the event of transportation disruptions, and began integration with “JRE ID” and “JAL Maas.” We have also announced “PRIDE & INTEGRITY,” our first medium- to long-term growth strategy for Mobility. In addition, we steadily worked to maintain and improve safety and services, update rolling stock and facilities, enhance accessible facilities, and implement measures against increasingly severe disasters. Furthermore, we revised fares on March 14, 2026 in order to continue to operate the railway business going forward in a sustainable manner. With respect to local lines, we proceeded with discussions with local governments and other stakeholders along towards the creation of a sustainable transportation system. For the Tsugaru Line (Kanita - Mimmaya section) and the Kururi Line (Kururi – Kazusa-Kameyama section), as they could no longer fulfill the railway’s role of mass and punctual transportation, we announced the discontinuation of the railway business and a change of mode to a new transportation system scheduled for April 2027.

In “Lifestyle Solutions,” we fully launched the co-creation urban development of the Greater Shinagawa Area with the grand opening of “TAKANAWA GATEWAY CITY” and the opening of “OIMACHI TRACKS.” In May 2025, we opened “Satologue,” a Railway Line Entire Hotel. In September 2025, BLUE FRONT SHIBAURA TOWER S fully opened. In March 2026, “LiSH AKITA” opened and the hotel “wanoi KAKUNODATE” reopened following renovations. In order to accelerate the real estate rotation business, we entered into a basic agreement on a strategic partnership in the real estate area with ITOCHU Corporation. With respect to “Hako-byun,” a freight transport service using trains, we started the operation of dedicated Shinkansen trains for luggage transport. In addition, we started selling “JAL de Hako-byun,” a new transport service we offer in collaboration with the JAL Group. We also promoted “Suica Renaissance” by launching the integration between “Welcome Suica Mobile” and “JR-EAST Train Reservation” while introducing “Suica” to Shinano Railway and conducted demonstration tests aimed at realizing walk-through ticket gates for the Joetsu Shinkansen.

In the area of “Sustainability,” we promoted environmental (E), social (S), and governance (G) initiatives toward realizing a sustainable society. In the environmental (E) area, in addition to the efforts toward achieving the “Zero Carbon Challenge 2050,” we implemented an “Agricultural recycling loop” that utilizes food waste to produce rice and promotes local production and consumption and introduced renewable energy-derived electricity as part of the power supply for the operation of the Tohoku Shinkansen. In addition, the “J Circular System,” one of the largest plastic recycling facilities in Japan, began full-scale operations, and a forest creating event was held for the first time in Ichinoseki City. In the social (S) area, we utilized transportation advertising media to raise awareness and build momentum for the “TOKYO 2025 DEAFLYMPICS.” In addition, we implemented initiatives toward realizing an inclusive society through parasports and artworks created by artists with disabilities. In the governance (G) area, we updated our mechanisms and systems (Challenge Tool Map) to support and promote employees’ bold challenges and implemented initiatives to strengthen communication between part-time directors and employees of group companies.

With respect to “Promotion of Growth-Driven Strategy,” we implemented safety measures that leverage the mutual strengths of Mobility and Lifestyle Solutions, including sharing best practices at safety symposiums and through safety behavior awards. In addition, in order to improve safety levels, we introduced “indicators for understanding the status of safety initiatives” and built a foundation for further empowering “key personnel in safety initiatives.” In the area of customer experience (CX), we worked to improve transportation quality, including resolving chronic delays on the Nambu Line, and focused on increasing the Care-Fitter certifications acquisition rate across the entire group. In terms of human resources, we have raised starting salaries for new graduates while establishing and enhancing childcare and caregiving-related work systems, including expanding eligibility for reduced working hours to fulfill childcare and caregiving responsibilities. In addition, we have recruited for “overseas strategic positions” individuals with the skills and expertise to demonstrate their strengths in promoting and developing the railway business overseas. Furthermore, in order to strategically promote DEI initiatives as a group and maximize the potential of our employees, we have formulated the “JR East Group DEI Policy.” In terms of innovation, we published “DX REPORT 2025,” which summarizes, as a digital transformation (DX) story, our vision for DX to promote our dual-axis management approach centered on Mobility and Lifestyle Solutions. In addition, we offered services that meet customer needs by utilizing human-centered thinking, digital technology, and open innovation. These include providing operational information through “Doko-Train Dial,” an automated voice assistant using generative AI, and introducing on a pilot basis the “Mieru Announce” (visible announcements) service, which transcribes station announcements into text and displays them on customers’ smartphones. We also promoted smart maintenance initiatives, such as introducing new “SMART Integrate Catenary” with fewer overhead wires than before and expanding overhead line equipment monitoring to all line segments in the Tokyo metropolitan area. In the area of finance and investment, we have formulated numerical targets for the fiscal year ending March 2032 and cash allocations through the same fiscal year based on the dual-axis management approach outlined in “To the Next Stage” 2034. In addition, we aimed to maximize cash inflows by expanding operating cash flow through profit growth in each business and steadily promoting asset management through expansion of the scale of real estate sales and reducing cross-shareholdings.

We will continue to make Group-wide efforts with the aim of realizing our group management vision “To the Next Stage” 2034.

During the fiscal year under review, operating revenues increased by 6.8% from the previous year to ¥3,084.6 billion, due mainly to revenue increases in all segments, which were attributable to increase in the number of railway passengers, as well as in the sales at EKINAKA stores (stores inside railway stations). As a result of such increase in operating revenues, operating income increased by 9.9% from the previous year to ¥414.2 billion, ordinary income increased by 9.4% from the previous year to ¥351.6 billion, and profit attributable to owners of parent increased by 10.5% from the previous year to ¥247.8 billion.

Segment Information

Transportation

In the Transportation segment, the Group made concerted Group-wide efforts to ensure the provision of safe and reliable transportation and high-quality services, and promoted a mid- to long-term mobility growth strategy “PRIDE & INTEGRITY.”

As a result, operating revenues in the Transportation segment increased by 5.1%, to ¥2,045.8 billion, due mainly to an increase in passenger revenues, which was attributable to increase in the number of railway passengers, and operating income increased by 10.4%, to ¥194.4 billion.

Retail & Services

In the Retail & Services segment, the Group pressed forward with the “Beyond Stations” concept to transform railway stations from transportation hubs to lifestyle platforms designed to connect people, things, and experiences.

As a result, operating revenues in the Retail & Services segment increased by 5.7%, to ¥416.1 billion, due mainly to an increase in the sales at EKINAKA stores (stores inside railway stations), which was attributable to increase in the purchases by customers, and operating income increased by 12.5%, to ¥68.0 billion.

Real Estate & Hotels

In the Real Estate & Hotels segment, the Group proceeded with the lifestyle development (town development) such as development of large-scale terminal stations and in line-side areas and enhanced the appeal of local towns and communities together with local communities.

As a result, operating revenues in the Real Estate & Hotels segment increased by 15.2%, to ¥513.2 billion, due mainly to an increase in the sales at shopping centers and hotel which was attributable to increase in the number of customers, and operating income increased by 6.6%, to ¥128.2 billion.

Others

In the Others segment, in addition to further expanding the scope of use of Suica and realizing seamless and stress-free mobility, the Group promoted the “Going beyond the Common Notion of Suica: Suica Renaissance” initiative to create new value experiences by evolving Suica into a “Lifestyle device.”

As a result, operating revenues in the Others segment increased by 6.8%, to ¥109.4 billion, due mainly to an increase in the sales from IC card-related business, and operating income increased by 32.0%, to ¥30.2 billion.

Note: JR East applies segment profit, as prescribed under the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (Accounting Standards Board of Japan Statement No.17, June 30, 2010) and the Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (Accounting Standards Board of Japan Guidance No.20, March 21, 2008), as operating income of each segment.

(ii) Outlook for the Year Ending March 31, 2027

Although uncertainty remains regarding the outlook for the international situation, including developments in the Middle East, as well as the economic environment, we will fully launch “To the Next Stage” 2034 and, under a dual-axis management structure centered on Mobility and Lifestyle Solutions, create “Security (Peace of Mind)” and “Excitement.” Through these efforts, we aim to generate significant momentum and dynamic progress for the JR East Group this year.

JR East’s consolidated performance outlook for the fiscal year ending March 31, 2027, as of the publication date of this document is as follows.

Fiscal 2027 Performance Forecasts

Full fiscal year

Operating Revenues: ¥3,295.0 billion (6.8% year-on-year increase)

Operating Income: ¥429.0 billion (3.6% year-on-year increase)

Ordinary Income: ¥353.0 billion (0.4% year-on-year increase)

Profit Attributable to Owners of Parent: ¥255.0 billion (2.9% year-on-year increase)

(2) Analysis of Financial Position

In the fiscal year ended March 31, 2026, net cash provided by operating activities was ¥765.0 billion, an increase of ¥32.8 billion from the previous fiscal year, due mainly to an increase in income before income taxes.

Net cash used in investing activities was ¥877.6 billion, an increase of ¥94.1 billion from the previous fiscal year. This result was mainly due to an increase in payments for purchases of fixed assets.

Net cash provided by financing activities was ¥138.7 billion, an increase of ¥135.0 billion from the previous fiscal year.

Consequently, cash and cash equivalents as of March 31, 2026, were ¥262.0 billion, an increase of ¥28.5 billion from March 31, 2025.

In addition, net interest-bearing debt was ¥4,900.1 billion as of March 31, 2026. Please note that net interest-bearing debt represents the balance of consolidated interest-bearing debt minus the balance of consolidated cash and cash equivalents at the fiscal year-end.

Cash flow indicators of JR East are presented in the table below:

	Fiscal 2024	Fiscal 2025	Fiscal 2026
Equity ratio (%)	27.8	28.1	28.2
Equity ratio on market-value basis (%)	33.8	32.8	37.8
Interest-bearing debt / net cash provided by operating activities (times)	7.1	6.8	6.7
Interest coverage ratio (times)	10.2	10.1	9.6

Notes: Equity ratio: Shareholders' equity / Total assets

Notes: Equity ratio on market-value basis: Market capitalization / Total assets

Notes: Interest coverage ratio: Net cash provided by operating activities / Payments of interest

1. Indicators are derived from the consolidated financial statements.

2. Market capitalization is calculated by multiplying the closing share price at the fiscal year-end by the total number of shares issued (less treasury shares).

(3) Basic Dividend Policy and Dividends for Fiscal 2026 and Fiscal 2027

JR East's basic approach to capital policy is to keep shareholders' equity at the level required to maintain and grow its operational foundations in a sustainable way while steadily increasing returns to shareholders through stable dividends based on performance trends and implementing flexible share repurchases.

With respect to shareholder returns, under the Group management vision "To the Next Stage" 2034, JR East will gradually increase its dividend payout ratio to 40% toward fiscal 2027, when growth investments such as the TAKANAWA GATEWAY CITY development will stabilize. In addition, JR East will continue to pursue stable dividend increases and flexibly implement share buybacks. As a general policy, repurchased shares will be canceled.

Based on this policy, JR East plans to pay (payment scheduled to begin on June 22, 2026) year-end cash dividends of ¥39 per share, which are in addition to the interim cash dividends of ¥35 per share, for full-year cash dividends of ¥74 per share.

For the fiscal year ending March 31, 2027, JR East plans to pay full-year cash dividends of ¥84 per share, including interim cash dividends of ¥42 per share, based on its earnings outlook and other factors.

Further, JR East does not plan to pay dividends other than with respect to the record date as of the end of the second quarter and the record date as of the end of the fiscal year.

2. Basic Policy for Selection of Accounting Standards

As of now, the JR East Group's plan is to continue using Japanese GAAP. However, in light of developments in the Group's overseas businesses and general trends in Japan and overseas in the selection of accounting standards, we will consider the adoption of International Financial Reporting Standards (IFRS).

3. Consolidated Financial Statements and Main Notes

(1) Consolidated Balance Sheets (Unaudited)

EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

Millions of Yen

	Fiscal 2025	Fiscal 2026
ASSETS		
Current Assets	¥ 1,250,033	¥ 1,419,730
Cash and time deposits	233,663	262,247
Notes, accounts receivable-trade and contract assets	684,893	772,005
Fares receivable	77,836	79,957
Securities	10	—
Real estate for sale	68,596	78,637
Inventories	115,251	138,822
Other	72,486	91,292
Allowance for doubtful accounts	(2,704)	(3,232)
Fixed Assets	8,924,190	9,400,996
Property, plant and equipment, net of accumulated depreciation	7,792,162	8,240,802
Buildings and structures (net)	4,116,551	4,621,104
Machinery, rolling stock and vehicles (net)	739,325	756,263
Land	2,216,525	2,271,794
Construction in progress	645,968	512,035
Other (net)	73,790	79,604
Intangible assets	209,477	203,052
Investments and other assets	922,550	957,141
Investments in securities	506,182	585,454
Long-term loans receivable	2,271	2,229
Deferred tax assets	306,915	256,670
Net defined benefit assets	1,838	2,850
Other	107,572	112,149
Allowance for doubtful accounts	(2,229)	(2,212)
Total Assets	¥10,174,224	¥10,820,726

Note: Amounts less than one million yen are omitted.

Millions of Yen

	Fiscal 2025	Fiscal 2026
LIABILITIES		
Current Liabilities	¥ 1,741,990	¥ 1,830,013
Notes and accounts payable-trade	53,738	59,504
Short-term loans and current portion of long-term loans	141,711	184,873
Current portion of bonds	207,545	89,999
Current portion of long-term liabilities incurred for purchase of railway facilities	4,563	4,867
Payables	617,665	724,238
Accrued consumption taxes	24,002	10,247
Accrued income taxes	27,020	35,155
Fare deposits received with regard to railway connecting services	48,420	52,947
Prepaid railway fares received	90,958	104,632
Allowance for bonuses to employees	75,832	83,133
Allowance for disaster-damage losses	589	54
Other	449,942	480,357
Long-Term Liabilities	5,560,017	5,930,621
Bonds	3,038,828	3,289,601
Long-term loans	1,260,561	1,295,607
Long-term liabilities incurred for purchase of railway facilities	302,140	297,267
Deferred tax liabilities	1,989	2,166
Provision for large-scale renovation of Shinkansen infrastructure	216,000	240,000
Allowance for disaster-damage losses	3,000	2,793
Net defined benefit liabilities	432,908	478,797
Other	304,589	324,387
Total Liabilities	¥ 7,302,007	¥ 7,760,634
NET ASSETS		
Shareholders' Equity	¥ 2,739,570	¥ 2,903,604
Common stock	200,000	200,000
Capital surplus	93,747	93,040
Retained earnings	2,451,848	2,623,543
Treasury stock, at cost	(6,025)	(12,980)
Accumulated Other Comprehensive Income	119,973	143,505
Net unrealized holding gains (losses) on securities	96,650	129,728
Net deferred gains (losses) on derivatives under hedge accounting	3,134	367
Revaluation reserve for land	(1)	(0)
Foreign currency translation adjustments	182	1,179
Remeasurements of defined benefit plans	20,006	12,230
Non-Controlling Interests	12,672	12,982
Total Net Assets	2,872,216	3,060,091
Total Liabilities and Net Assets	¥10,174,224	¥10,820,726

Note: Amounts less than one million yen are omitted.

(2) Consolidated Statements of Income and Comprehensive Income (Unaudited)

EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

(i) Consolidated Statements of Income

Millions of Yen

	Fiscal 2025	Fiscal 2026
Operating Revenues	¥2,887,553	¥3,084,679
Operating Expenses	2,510,766	2,670,420
Transportation, other services and cost of sales	1,855,517	1,952,891
Selling, general and administrative expenses	655,249	717,529
Operating Income	376,786	414,258
Non-Operating Income	27,984	28,645
Interest income	416	799
Dividend income	6,108	6,230
Gains on sales of equipment	1,190	1,470
Insurance proceeds and dividends	4,774	4,340
Equity in net income of affiliated companies	10,280	9,174
Other	5,212	6,630
Non-Operating Expenses	83,205	91,258
Interest expense	74,825	83,271
Losses on sales of equipment	353	184
Other	8,026	7,803
Ordinary Income	321,564	351,645
Extraordinary Gains	45,123	80,388
Gains on sales of fixed assets	614	273
Gains on sales of investments in securities	13,386	37,634
Construction grants received	27,930	33,484
Other	3,192	8,997
Extraordinary Losses	69,396	97,946
Losses on sales of fixed assets	709	1,369
Losses from disposition of fixed assets	4,080	2,743
Losses on reduction entry for construction grants	23,550	30,049
Impairment losses on fixed assets	11,507	15,185
Losses on revision of retirement benefit plan	—	15,794
Other	29,547	32,804
Income before Income Taxes	297,292	334,088
Income Taxes	71,710	85,314
Current	30,650	41,954
Deferred	41,059	43,360
Profit	225,582	248,774
Profit Attributable to Non-Controlling Interests	1,296	928
Profit Attributable to Owners of Parent	¥ 224,285	¥ 247,846

Note: Amounts less than one million yen are omitted.

(ii) Consolidated Statements of Comprehensive Income

	Millions of Yen	
	Fiscal 2025	Fiscal 2026
Profit	¥225,582	¥248,774
Other Comprehensive Income	(17,092)	23,317
Net unrealized holding gains (losses) on securities.....	(2,669)	28,520
Net deferred gains (losses) on derivatives under hedge accounting.....	(66)	(3,125)
Foreign currency translation adjustments.....	82	989
Remeasurements of defined benefit plans.....	(14,884)	(8,970)
Share of other comprehensive income of associates accounted for using equity method.....	445	5,902
Comprehensive Income	¥208,489	¥272,092
Comprehensive Income attributable to		
Comprehensive income attributable to owners of the parent	¥207,166	¥271,164
Comprehensive income attributable to non-controlling interests.....	¥ 1,323	¥ 927

Note: Amounts less than one million yen are omitted.

(3) Consolidated Statements of Changes in Net Assets (Unaudited)

EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

Fiscal 2025

Millions of Yen

	Shareholders' Equity				
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock, at Cost	Total Shareholders' Equity
Balance at the fiscal year start	200,000	97,602	2,289,194	(5,979)	2,580,817
Changes of items during the fiscal year					
Cash dividends			(61,631)		(61,631)
Profit attributable to owners of parent			224,285		224,285
Increase/decrease due to merger		(26)			(26)
Purchase of treasury stock				(6,972)	(6,972)
Disposal of treasury stock		492		7,075	7,567
Change in equity in affiliates accounted for by equity method-treasury stock				(148)	(148)
Capital increase of consolidated subsidiaries		(57)			(57)
Purchase of shares of consolidated subsidiaries		(4,263)			(4,263)
Net changes of items other than shareholders' equity					
Total changes of items during the fiscal year	—	(3,855)	162,654	(45)	158,752
Balance at the fiscal year end	200,000	93,747	2,451,848	(6,025)	2,739,570

	Accumulated Other Comprehensive Income						Non-Controlling Interests	Total Net Assets
	Net Unrealized Holding Gains (Losses) on Securities	Net Deferred Gains (Losses) on Derivatives under Hedge Accounting	Revaluation Reserve for Land	Foreign currency translation adjustments	Remeasurements of Defined Benefit Plans	Total Accumulated Other Comprehensive Income		
Balance at the fiscal year start	100,606	3,430	(16)	135	32,921	137,077	21,337	2,739,232
Changes of items during the fiscal year								
Cash dividends								(61,631)
Profit attributable to owners of parent								224,285
Increase/decrease due to merger								(26)
Purchase of treasury stock								(6,972)
Disposal of treasury stock								7,567
Change in equity in affiliates accounted for by equity method-treasury stock								(148)
Capital increase of consolidated subsidiaries								(57)
Purchase of shares of consolidated subsidiaries								(4,263)
Net changes of items other than shareholders' equity	(3,956)	(295)	15	47	(12,914)	(17,103)	(8,664)	(25,768)
Total changes of items during the fiscal year	(3,956)	(295)	15	47	(12,914)	(17,103)	(8,664)	132,984
Balance at the fiscal year end	96,650	3,134	(1)	182	20,006	119,973	12,672	2,872,216

Fiscal 2026

Millions of Yen

	Shareholders' Equity				
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock, at Cost	Total Shareholders' Equity
Balance at the fiscal year start	200,000	93,747	2,451,848	(6,025)	2,739,570
Changes of items during the fiscal year					
Cash dividends			(78,184)		(78,184)
Profit attributable to owners of parent			247,846		247,846
Increase/decrease due to merger			2,034		2,034
Purchase of treasury stock				(8,133)	(8,133)
Disposal of treasury stock		143		1,425	1,568
Change in equity in affiliates accounted for by equity method-treasury stock				(246)	(246)
Capital increase of consolidated subsidiaries		14			14
Purchase of shares of consolidated subsidiaries		(865)			(865)
Net changes of items other than shareholders' equity					
Total changes of items during the fiscal year	—	(707)	171,695	(6,954)	164,033
Balance at the fiscal year end	200,000	93,040	2,623,543	(12,980)	2,903,604

	Accumulated Other Comprehensive Income						Non- Controlling Interests	Total Net Assets
	Net Unrealized Holding Gains (Losses) on Securities	Net Deferred Gains (Losses) on Derivatives under Hedge Accounting	Revaluation Reserve for Land	Foreign currency translation adjustments	Remeasure- ments of Defined Benefit Plans	Total Accumulated Other Comprehensive Income		
Balance at the fiscal year start	96,650	3,134	(1)	182	20,006	119,973	12,672	2,872,216
Changes of items during the fiscal year								
Cash dividends								(78,184)
Profit attributable to owners of parent								247,846
Increase/decrease due to merger								2,034
Purchase of treasury stock								(8,133)
Disposal of treasury stock								1,568
Change in equity in affiliates accounted for by equity method-treasury stock								(246)
Capital increase of consolidated subsidiaries								14
Purchase of shares of consolidated subsidiaries								(865)
Net changes of items other than shareholders' equity	33,078	(2,767)	0	996	(7,775)	23,531	309	23,841
Total changes of items during the fiscal year	33,078	(2,767)	0	996	(7,775)	23,531	309	187,875
Balance at the fiscal year end	129,728	367	(0)	1,179	12,230	143,505	12,982	3,060,091

(4) Consolidated Statements of Cash Flows (Unaudited)

EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES

Millions of Yen

	Fiscal 2025	Fiscal 2026
Cash Flows from Operating Activities		
Income before income taxes	¥ 297,292	¥ 334,088
Depreciation	406,202	428,730
Impairment losses on fixed assets	11,507	15,185
Amortization of long-term prepaid expense	12,663	14,198
Net change in provision for large-scale renovation of Shinkansen infrastructure	24,000	24,000
Net change in allowance for environmental conservation costs	(37,505)	3,909
Net change in net defined benefit liabilities	12,334	32,881
Interest and dividend income	(6,525)	(7,029)
Interest expense	74,825	83,271
Construction grants received	(27,930)	(33,484)
Gains on sales of investments in securities	(13,385)	(37,634)
Losses from disposition of fixed assets	36,773	37,105
Losses from provision for cost reduction of fixed assets	23,550	30,049
Net change in major receivables	(48,659)	(87,205)
Net change in major payables	89,544	83,461
Other	(32,890)	(54,524)
Sub-total	821,797	867,003
Proceeds from interest and dividends	10,764	13,047
Payments of interest	(72,206)	(79,771)
Payments of disaster-damage losses	(3,771)	(1,599)
Payments of income taxes	(24,332)	(33,606)
Net cash provided by operating activities	732,251	765,072
Cash Flows from Investing Activities		
Payments for purchases of fixed assets	(770,933)	(888,061)
Proceeds from sales of fixed assets	7,423	1,300
Proceeds from construction grants	35,012	22,965
Payments for purchases of investments in securities	(47,135)	(43,153)
Proceeds from sales of investments in securities	21,511	47,480
Payments from purchase of shares of subsidiaries resulting in change in scope of consolidation	(2,945)	—
Other	(26,351)	(18,136)
Net cash used in investing activities	(783,417)	(877,606)
Cash Flows from Financing Activities		
Proceeds from long-term loans	138,600	240,900
Payments of long-term loans	(179,122)	(162,820)
Proceeds from issuance of bonds	276,353	340,722
Payments for redemption of bonds	(145,000)	(207,545)
Payments of liabilities incurred for purchase of railway facilities	(4,297)	(4,568)
Cash dividends paid	(61,631)	(78,184)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(7,498)	(1,112)
Other	(13,737)	11,324
Net cash provided by financing activities	3,664	138,715
Effect of Exchange Rate Changes on Cash and Cash Equivalents	164	376
Net Change in Cash and Cash Equivalents	(47,337)	26,558
Cash and Cash Equivalents at Beginning of the Year	280,810	233,473
Increase in Cash and Cash Equivalents due to Merger	—	2,025
Cash and Cash Equivalents at End of the Year	¥ 233,473	¥ 262,057

Note: Amounts less than one million yen are omitted.

(5) Notes to Consolidated Financial Statements (Unaudited)

(Notes on Going Concern Assumption (Unaudited))

None

(Notes on Segment Information, etc. (Unaudited))

(i) Segment Information

i) General information about reportable segments

Transportation, Retail & Services, and Real Estate & Hotels comprise JR East's three reportable segments. Each reportable segment is in turn comprised of components of the Group for which separate financial information is available, and these reportable segments are reviewed periodically by JR East's Board of Directors for the purpose of making decisions on the allocation of management resources and to evaluate business performance.

The Transportation segment includes passenger transportation operations centered on railway operations, as well as travel agency services, cleaning and maintenance services, station operation services, building and facility maintenance services, railcar manufacturing operations, and railcar maintenance operations. The Retail & Services segment includes retail sales and restaurant operations, a wholesale business, a freight truck transportation business, and advertising and publicity. The Real Estate & Hotels segment includes shopping center operations, leasing of office buildings and other properties, and hotel operations, as well as development and sales of real estate for such operations.

ii) Basis of measurement about reportable segment operating revenues, segment income or loss, segment assets, and other material items

The accounting treatment for each reportable segment is largely the same as that set forth in the "Important Items that Form the Basis for Preparing Consolidated Financial Statements" in the recent Annual Securities Report released on June 18, 2025. Moreover, intersegment transactions are transactions between consolidated companies and based on market prices and other fair values.

iii) Information about reportable segment operating revenues, segment income or loss, segment assets, and other material items

Fiscal 2025 (Year Ended March 31, 2025)	Millions of Yen						Consolidated (Note 3)
	Transportation	Retail & Services	Real Estate & Hotels	Others (Note 1)	Total	Adjustment (Note 2)	
Operating Revenues							
Outside customers	¥1,945,788	¥393,786	¥ 445,423	¥ 102,553	¥ 2,887,553	¥ —	¥ 2,887,553
Inside group	61,186	43,276	31,348	186,100	321,912	(321,912)	—
Total	2,006,975	437,063	476,772	288,653	3,209,465	(321,912)	2,887,553
Segment income	¥ 176,091	¥ 60,508	¥ 120,348	¥ 22,938	¥ 379,888	¥ (3,101)	¥ 376,786
Segment Assets	¥7,309,594	¥402,669	¥2,297,983	¥1,268,511	¥11,278,758	¥(1,104,533)	¥10,174,224
Depreciation	299,084	19,461	55,471	32,184	406,202	—	406,202
Increase in fixed assets (Note 5)	451,211	29,511	329,320	36,774	846,817	—	846,817

Notes: 1. "Others" represents categories of business that are not included in reportable segments and includes IT & *Suica* business including credit card business, information processing and certain other businesses.

Notes: 2. The ¥(3,101) million downward adjustment to segment income includes a ¥(2,765) million elimination of unrealized holding gains (losses) on fixed assets and inventory assets and a ¥(353) million elimination for intersegment transactions. Moreover, the ¥(1,104,533) million downward adjustment to segment assets includes a ¥(1,522,512) million elimination of intersegment claims and obligations, offset by ¥417,978 million in corporate assets not allocated to each reporting segment.

Notes: 3. Segment income is reconciled with the operating income set forth in the consolidated statements of income.

Notes: 4. Segment information on liabilities was omitted from record, as it is not a metric used in deciding the allocation of management resources or evaluating earnings performance.

Notes: 5. Increase in fixed assets includes increases in fixed assets arising from construction contributions and similar items.

Fiscal 2026 (Year ended March 31, 2026)	Millions of Yen						Consolidated (Note 3)
	Transportation	Retail & Services	Real Estate & Hotels	Others (Note 1)	Total	Adjustment (Note 2)	
Operating Revenues							
Outside customers	¥2,045,840	¥ 416,133	¥ 513,227	¥ 109,477	¥ 3,084,679	¥ —	¥ 3,084,679
Inside group	81,620	50,127	29,425	204,010	365,183	(365,183)	—
Total	2,127,460	466,260	542,653	313,488	3,449,862	(365,183)	3,084,679
Segment income	¥ 194,414	¥ 68,072	¥ 128,252	¥ 30,274	¥ 421,014	¥ (6,755)	¥ 414,258
Segment Assets	¥7,522,076	¥ 432,472	¥2,765,681	¥1,482,114	¥12,202,344	¥(1,381,618)	¥10,820,726
Depreciation	303,174	20,309	72,543	32,703	428,730	—	428,730
Increase in fixed assets (Note 5)	443,720	34,989	454,312	35,890	968,913	—	968,913

Notes: 1. "Others" represents categories of business that are not included in reportable segments and includes IT & *Suica* business including credit card business, information processing and certain other businesses.

Notes: 2. The ¥(6,755) million downward adjustment to segment income includes a ¥(6,126) million elimination of unrealized holding gains (losses) on fixed assets and inventory assets and a ¥(630) million elimination for intersegment transactions. Moreover, the ¥(1,381,618) million downward adjustment to segment assets includes a ¥(1,847,050) million elimination of intersegment claims and obligations, offset by ¥465,432 million in corporate assets not allocated to each reporting segment.

Notes: 3. Segment income is reconciled with the operating income set forth in the consolidated statements of income.

Notes: 4. Segment information on liabilities was omitted from record, as it is not a metric used in deciding the allocation of management resources or evaluating earnings performance.

Notes: 5. Increase in fixed assets includes increases in fixed assets arising from construction contributions and similar items.

(ii) Relevant Information

i) Information about products and services

Information about products and services is omitted as for both the previous and current fiscal years, JR East classifies such products and services in the same way as it does its reportable segments.

ii) Information about geographic areas

a. Operating Revenues

Information about geographic areas is omitted as for both the previous and current fiscal years, operating revenues attributable to outside customers in Japan exceed 90% of the operating revenues reported in the Consolidated Statements of Income.

b. Property, plant and equipment

Information about geographic areas is omitted as for both the previous and current fiscal years, property, plant and equipment in Japan exceed 90% of the total property, plant and equipment reported in the Consolidated Balance Sheets.

iii) Information about major customers

Information about major customers is omitted as for both the previous and current fiscal years, there are no customers that account for 10% or more of operating revenues in the Consolidated Statements of Income.

(iii) Information about Impairment Loss on Fixed Assets in Reportable Segments

Fiscal 2025 (Year Ended March 31, 2025)	Millions of Yen				
	Transportation	Retail & Services	Real Estate & Hotels	Others (Note)	Total
Impairment losses on fixed assets	3,866	3,251	4,388	0	11,507

Note: The amount under "Others" represents amounts from business segments and other units excluded from the reportable segments.

Fiscal 2026 (Year ended March 31, 2026)	Millions of Yen				
	Transportation	Retail & Services	Real Estate & Hotels	Others (Note)	Total
Impairment losses on fixed assets	3,584	1,529	9,111	960	15,185

Note: The amount under "Others" represents amounts from business segments and other units excluded from the reportable segments.

(iv) Information about Amortized Amount of Goodwill and Unamortized Balance of Goodwill by Reportable Segments

Information about amortized amount of goodwill and unamortized balance of goodwill by reportable segments is omitted as for both the previous and current fiscal years, the amount was insignificant.

(v) Information about Gain on Negative Goodwill by Reportable Segments

None

(Notes on Per Share Information (Unaudited))

	Fiscal 2025	Fiscal 2026
Shareholders' equity per share	¥2,527.69	¥2,698.78
Earnings per share—Basic	¥ 198.29	¥ 219.42
Earnings per share—diluted	Not shown because there are no convertible securities	Not shown because there are no convertible securities

Note: The basis of calculation of earnings per share is as shown below.

	Fiscal 2025	Fiscal 2026
Profit attributable to owners of parent	¥224,285 million	¥247,846 million
Amount not attributable to common stockholders	—	—
Profit attributable to owners of parent related to common stock	¥224,285 million	¥247,846 million
Average number of common shares	1,131,120,620	1,129,558,387

(Notes on Significant Subsequent Events (Unaudited))**(i) (Issuance of Bonds)**

JR East issued the following straight bonds.

i) Unsecured straight bonds, 206th issue, East Japan Railway Company

- a Issue date: April 10, 2026
- b Amount: ¥12,000 million
- c Issue price: ¥100 per ¥100
- d Coupon rate: 1.733% per annum
- e Maturity date: April 10, 2029
- f Use of proceeds: the repayment of interest-bearing debt etc.

ii) Unsecured straight bonds, 207th issue, East Japan Railway Company

- a Issue date: April 10, 2026
- b Amount: ¥18,000 million
- c Issue price: ¥100 per ¥100
- d Coupon rate: 2.063% per annum
- e Maturity date: April 10, 2031
- f Use of proceeds: the repayment of interest-bearing debt etc.

iii) Unsecured straight bonds, 208th issue, East Japan Railway Company

- a Issue date: April 10, 2026
- b Amount: ¥40,000 million
- c Issue price: ¥100 per ¥100
- d Coupon rate: 2.730% per annum
- e Maturity date: April 10, 2036
- f Use of proceeds: the repayment of interest-bearing debt etc.

(ii) (Business Combination by Acquisition)

JR East and ITOCHU Corporation reached an agreement on an absorption-type merger between their respective consolidated subsidiaries JREAST Real Estate Co., LTD. (JERE) and ITOCHU Property Development, Ltd. (IPD), and an integration agreement was made and entered into by and among the four parties on April 15, 2026. The outline of the integration is as follows:

1. Outline of the business combination

(1) Name and description of the acquired company

Name of the acquired company: ITOCHU Property Development, Ltd.

Description of business: Condominium development and sales business, leased real estate business, real estate investment and consulting business, etc.

(2) Primary reasons for the business combination

The companies aim to further expand their real estate business as a comprehensive developer, by combining JERE's capabilities in acquiring and developing real estate primarily along the JR East Group railway lines, with IPD's expertise in the residential property development and sales business and rental property development business, together with JR East Group's railway infrastructure network and ITOCHU Group's global commercial network.

(3) Business combination date

October 1, 2026 (planned)

(4) Legal form of the business combination

An absorption-type merger in which IPD will be the surviving company and JERE will be the absorbed company.

(5) Name of the company after the business combination

JREAST & ITOCHU REAL ESTATE DEVELOPMENT Co., Ltd.

- (6) Voting rights to be acquired
60%
- (7) Basis for determining the acquiring company
In this absorption-type merger, JERE will transfer its rights and obligations to IPD, and IPD will issue common shares to JR East. As a result, JR East will acquire 60% of the voting rights of the integrated company, which constitutes a business combination by acquisition.
- 2. Amount and contents of major acquisition-related costs
Not determined at this time.
- 3. Amount of goodwill to be recognized, cause, amortization method, and amortization period
Not determined at this time.
- 4. Amounts of assets acquired, and liabilities assumed at the business combination date and their major components
Not determined at this time.

**(Additional Information (Unaudited))
(Revision of Retirement Benefit Plan)**

JR East revised its retirement allowance regulations effective March 31, 2026, and newly established regulations for a corporate-type defined contribution pension plan effective April 1, 2026. Except for certain employees, the company transitioned from a lump-sum retirement benefit plan to a defined contribution pension plan. In accounting for this transition, the company applied the *Guidance on Accounting for Transfers between Retirement Benefit Plans* (ASBJ Guidance No. 1, December 16, 2016) and the *Practical Solution on Accounting for Transfers between Retirement Benefit Plans* (ASBJ Practical Issues Task Force No. 2, February 7, 2007). As a result, the company recognized an estimated loss arising from the revision of the retirement benefit plan of ¥15,794 million as losses on revision of retirement benefit plan, which was recorded as extraordinary losses in the current fiscal year.

4. Non-consolidated Financial Statements

(1) Non-consolidated Balance Sheets (Unaudited)

EAST JAPAN RAILWAY COMPANY

Millions of Yen

	Fiscal 2025	Fiscal 2026
ASSETS		
Current Assets	¥ 909,958	¥ 980,185
Cash and time deposits	186,701	217,656
Fares receivable	423,093	462,273
Accounts receivable-trade	114,202	142,359
Short-term loans to affiliated companies receivable	85,209	64,182
Real estate for sale	45,956	35,989
Inventories	35,084	37,744
Prepaid expenses	8,029	9,499
Other	11,775	10,583
Allowance for doubtful accounts	(95)	(103)
Fixed Assets	8,229,516	8,674,861
Fixed assets for railway operations	5,316,356	5,384,619
Property, plant and equipment	12,449,660	12,674,087
Accumulated depreciation	(7,182,451)	(7,339,833)
Intangible assets	49,148	50,366
Fixed assets for other operations	1,005,746	1,372,438
Property, plant and equipment	1,297,106	1,686,141
Accumulated depreciation	(294,005)	(319,164)
Intangible assets	2,644	5,461
Fixed assets relating to both operations	330,682	327,428
Property, plant and equipment	922,394	922,667
Accumulated depreciation	(604,047)	(606,741)
Intangible assets	12,335	11,502
Construction in progress	590,941	470,489
Railway operations	346,308	350,983
Other operations	232,634	101,209
Relating to both operations	11,998	18,295
Investments and other assets	985,789	1,119,884
Investments in securities	284,427	338,056
Stocks of subsidiaries and affiliated companies	221,421	232,075
Long-term loans to affiliated companies receivable	229,507	350,289
Long-term prepaid expenses	56,944	56,784
Deferred tax assets	236,388	177,698
Other investment and other assets	13,665	10,542
Allowance for doubtful accounts	(56,564)	(45,563)
Total Assets	¥9,139,474	¥9,655,046

Note: Amounts less than one million yen are omitted.

Millions of Yen

	Fiscal 2025	Fiscal 2026
LIABILITIES		
Current Liabilities	¥1,635,798	¥1,675,198
Short-term loans from affiliated companies	246,665	222,613
Current portion of bonds	207,545	89,999
Current portion of long-term loans	141,200	184,250
Current portion of long-term liabilities		
incurred for purchase of railway facilities	4,517	4,818
Lease obligation	12,200	13,903
Payables	542,966	631,250
Accrued expenses	38,741	41,556
Accrued consumption taxes	10,877	—
Accrued income taxes	4,159	14,277
Fare deposits received with regard to railway connecting services	49,073	53,664
Deposits received	19,316	20,584
Prepaid railway fares received	90,467	104,119
Advances received	127,662	147,028
Prepaid contribution for construction	9,264	3,031
Allowance for bonuses to employees	52,251	57,193
Allowance for disaster-damage losses	589	54
Allowance for environmental conservation costs	3,261	7,793
Allowance for point card certificates	19,109	20,054
Asset retirement obligations	260	2,219
Other	55,667	56,786
Long-Term Liabilities	5,408,523	5,748,293
Bonds	3,038,828	3,289,601
Long-term loans	1,260,550	1,295,600
Long-term loans from affiliated companies	52,515	54,753
Long-term liabilities incurred for purchase of railway facilities	302,025	297,207
Lease obligation	34,593	43,098
Long-term deferred contribution for construction	80,260	74,922
Provision for large-scale renovation		
of Shinkansen infrastructure	216,000	240,000
Employees' severance and retirement benefits	386,799	416,196
Allowance for disaster-damage losses	3,000	2,793
Allowance for environmental conservation costs	7,508	6,885
Allowance for loss on business of subsidiaries and associates	4,576	—
Asset retirement obligations	9,121	9,009
Other	12,744	18,227
Total Liabilities	¥7,044,321	¥7,423,492

Note: Amounts less than one million yen are omitted.

Millions of Yen

	Fiscal 2025	Fiscal 2026
NET ASSETS		
Shareholders' Equity	¥2,005,246	¥2,117,809
Common stock	200,000	200,000
Capital surplus	98,345	98,594
Additional paid-in capital	97,771	97,771
Other capital surplus	574	822
Retained earnings	1,706,913	1,825,750
Legal reserve	22,173	22,173
Other retained earnings		
Reserve for special depreciation	2,178	5,002
Reserve for investment losses on developing new business	59	53
Reserve for deferred gain of fixed assets	61,826	59,859
General reserve	1,220,000	1,220,000
Retained earnings carried forward	400,674	518,662
Treasury stock, at cost	(12)	(6,535)
Valuation and Translation Adjustment	89,906	113,744
Net unrealized holding gains (losses) on securities	86,780	113,744
Net deferred gains (losses) on derivatives under hedge accounting ..	3,125	—
Total Net Assets	2,095,153	2,231,553
Total Liabilities and Net Assets	¥9,139,474	¥9,655,046

Note: Amounts less than one million yen are omitted.

(2) Non-consolidated Statements of Income (Unaudited)

EAST JAPAN RAILWAY COMPANY

Millions of Yen

	Fiscal 2025	Fiscal 2026
Railway Operations		
Operating Revenues	¥1,932,296	¥2,020,442
Passenger transportation	1,768,836	1,848,537
Trackage revenue	5,639	6,616
Miscellaneous income of transportation	157,821	165,288
Operating Expenses	1,726,102	1,795,414
Transportation expenses	1,079,488	1,129,703
General and administrative expenses	239,908	250,336
Taxes	97,195	100,891
Depreciation	309,510	314,482
Operating Income from Railway Operations	206,194	225,028
Other Operations		
Operating Revenues	145,384	205,293
Revenue from real estate lease	99,395	115,097
Revenue from real estate sales	26,456	67,122
Miscellaneous revenue	19,532	23,072
Operating Expenses	85,509	128,314
Cost of sales	8,640	21,272
Selling, general and administrative expenses	37,078	47,829
Taxes	16,402	23,307
Depreciation	23,387	35,904
Operating Income from Other Operations	59,874	76,978
Total Operating Income	266,068	302,007
Non-Operating Income	34,209	44,201
Interest income	2,385	4,147
Dividend income	22,947	29,737
Gains on sales of equipment	1,107	1,413
Insurance proceeds and dividends	4,215	3,871
Other	3,553	5,031
Non-Operating Expenses	83,746	92,048
Interest expense	35,273	38,625
Interest on bonds	41,530	47,742
Cost of issuance of bonds	1,436	1,439
Losses on sales of equipment	351	151
Other	5,153	4,088
Ordinary Income	216,531	254,161

Note: Amounts less than one million yen are omitted.

Millions of Yen

	Fiscal 2025	Fiscal 2026
Extraordinary Gains	44,362	84,940
Gains on sales of fixed assets	259	199
Gains on sales of investments in securities	12,979	36,459
Construction grants received	27,053	31,948
Other	4,069	16,333
Extraordinary Losses	57,964	82,866
Losses on sales of fixed assets	176	1,255
Losses on reduction entry for construction grants	22,878	28,575
Impairment losses on fixed assets	6,986	8,091
Intensive seismic reinforcement costs	9,243	8,805
Environmental conservation costs	—	6,952
Provision of allowance for doubtful accounts for subsidiaries and affiliated companies	12,761	—
Provision of allowance for loss on business of subsidiaries and associates	3,076	—
Losses on revision of retirement benefit plan	—	15,794
Other	2,842	13,390
Income before Income Taxes	202,929	256,234
Income Taxes	50,329	59,210
Current	348	10,950
Deferred	49,980	48,260
Profit	¥ 152,600	¥ 197,024

Note: Amounts less than one million yen are omitted.

(3) Non-consolidated Statements of Changes in Net Assets (Unaudited)

Fiscal 2025

Millions of Yen

	Shareholders' Equity			
	Common Stock	Capital Surplus		
		Additional Paid-in Capital	Other Capital Surplus	Total Capital Surplus
Balance at the fiscal year start	200,000	97,771	—	97,771
Changes of items during the fiscal year				
Provision of reserve for special depreciation				
Reversal of reserve for special depreciation				
Provision of reserve for investment losses on developing new business				
Reversal of reserve for investment losses on developing new business				
Provision of reserve for deferred gain of fixed assets				
Reversal of reserve for deferred gain of fixed assets				
Dividends				
Profit				
Purchase of treasury stock				
Disposal of treasury stock			574	574
Decrease by corporate division				
Net changes of items other than shareholders' equity				
Total changes of items during the fiscal year	—	—	574	574
Balance at the fiscal year end	200,000	97,771	574	98,345

	Shareholders' Equity							
	Retained Earnings							
	Legal Reserve	Other Retained Earnings					Retained Earnings Carried Forward	Total Retained Earnings
		Reserve for Special Depreciation	Reserve for Investment Losses on Developing New Business	Reserve for Deferred Gain of Fixed Assets	General Reserve			
Balance at the fiscal year start	22,173	2,104	73	62,198	1,220,000	349,991	1,656,541	
Changes of items during the fiscal year								
Provision of reserve for special depreciation		482				(482)	—	
Reversal of reserve for special depreciation		(407)				407	—	
Provision of reserve for investment losses on developing new business			59			(59)	—	
Reversal of reserve for investment losses on developing new business			(73)			73	—	
Provision of reserve for deferred gain of fixed assets				979		(979)	—	
Reversal of reserve for deferred gain of fixed assets				(1,352)		1,352	—	
Dividends						(61,633)	(61,633)	
Profit						152,600	152,600	
Purchase of treasury stock								
Disposal of treasury stock								
Decrease by corporate division						(40,595)	(40,595)	
Net changes of items other than shareholders' equity								
Total changes of items during the fiscal year	—	74	(13)	(372)	—	50,682	50,371	
Balance at the fiscal year end	22,173	2,178	59	61,826	1,220,000	400,674	1,706,913	

	Shareholders' Equity		Valuation and Translation Adjustments			Total Net Assets
	Treasury Stock, at Cost	Total Shareholders' Equity	Net Unrealized Holding Gains (Losses) on Securities	Net Deferred Gains (Losses) on Derivatives under Hedge Accounting	Total Valuation and Translation Adjustments	
Balance at the fiscal year start	(38)	1,954,273	87,218	3,192	90,410	2,044,684
Changes of items during the fiscal year						
Provision of reserve for special depreciation		—				—
Reversal of reserve for special depreciation		—				—
Provision of reserve for investment losses on developing new business		—				—
Reversal of reserve for investment losses on developing new business		—				—
Provision of reserve for deferred gain of fixed assets		—				—
Reversal of reserve for deferred gain of fixed assets		—				—
Dividends		(61,633)				(61,633)
Profit		152,600				152,600
Purchase of treasury stock	(7,064)	(7,064)				(7,064)
Disposal of treasury stock	7,091	7,665				7,665
Decrease by corporate division		(40,595)				(40,595)
Net changes of items other than shareholders' equity			(437)	(66)	(504)	(504)
Total changes of items during the fiscal year	26	50,972	(437)	(66)	(504)	50,468
Balance at the fiscal year end	(12)	2,005,246	86,780	3,125	89,906	2,095,153

Fiscal 2026

Millions of Yen

	Shareholders' Equity			
	Common Stock	Capital Surplus		
		Additional Paid-in Capital	Other Capital Surplus	Total Capital Surplus
Balance at the fiscal year start	200,000	97,771	574	98,345
Changes of items during the fiscal year				
Provision of reserve for special depreciation				
Reversal of reserve for special depreciation				
Provision of reserve for investment losses on developing new business				
Reversal of reserve for investment losses on developing new business				
Provision of reserve for deferred gain of fixed assets				
Reversal of reserve for deferred gain of fixed assets				
Dividends				
Profit				
Purchase of treasury stock				
Disposal of treasury stock			248	248
Decrease by corporate division				
Net changes of items other than shareholders' equity				
Total changes of items during the fiscal year	—	—	248	248
Balance at the fiscal year end	200,000	97,771	822	98,594

	Shareholders' Equity						
	Retained Earnings						Total Retained Earnings
	Legal Reserve	Other Retained Earnings					
Reserve for Special Depreciation		Reserve for Investment Losses on Developing New Business	Reserve for Deferred Gain of Fixed Assets	General Reserve	Retained Earnings Carried Forward		
Balance at the fiscal year start	22,173	2,178	59	61,826	1,220,000	400,674	1,706,913
Changes of items during the fiscal year							
Provision of reserve for special depreciation		3,296				(3,296)	—
Reversal of reserve for special depreciation		(472)				472	—
Provision of reserve for investment losses on developing new business			53			(53)	—
Reversal of reserve for investment losses on developing new business			(59)			59	—
Provision of reserve for deferred gain of fixed assets				648		(648)	—
Reversal of reserve for deferred gain of fixed assets				(2,615)		2,615	—
Dividends						(78,187)	(78,187)
Profit						197,024	197,024
Purchase of treasury stock							
Disposal of treasury stock							
Decrease by corporate division							
Net changes of items other than shareholders' equity							
Total changes of items during the fiscal year	—	2,823	(6)	(1,966)	—	117,987	118,837
Balance at the fiscal year end	22,173	5,002	53	59,859	1,220,000	518,662	1,825,750

	Shareholders' Equity		Valuation and Translation Adjustments			Total Net Assets
	Treasury Stock, at Cost	Total Shareholders' Equity	Net Unrealized Holding Gains (Losses) on Securities	Net Deferred Gains (Losses) on Derivatives under Hedge Accounting	Total Valuation and Translation Adjustments	
Balance at the fiscal year start	(12)	2,005,246	86,780	3,125	89,906	2,095,153
Changes of items during the fiscal year						
Provision of reserve for special depreciation		—				—
Reversal of reserve for special depreciation		—				—
Provision of reserve for investment losses on developing new business		—				—
Reversal of reserve for investment losses on developing new business		—				—
Provision of reserve for deferred gain of fixed assets		—				—
Reversal of reserve for deferred gain of fixed assets		—				—
Dividends		(78,187)				(78,187)
Profit		197,024				197,024
Purchase of treasury stock	(7,843)	(7,843)				(7,843)
Disposal of treasury stock	1,320	1,568				1,568
Decrease by corporate division		—				—
Net changes of items other than shareholders' equity			26,963	(3,125)	23,837	23,837
Total changes of items during the fiscal year	(6,522)	112,562	26,963	(3,125)	23,837	136,400
Balance at the fiscal year end	(6,535)	2,117,809	113,744	—	113,744	2,231,553