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August 7, 2026

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Odakyu Electric Railway Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 9007
 URL: <https://www.odakyu.jp/ir/en/>
 Representative: Shigeru Suzuki, President & CEO
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	101,735	3.5	16,340	6.9	16,214	1.1	11,622	(16.6)
June 30, 2025	98,264	(10.3)	15,279	(9.0)	16,039	(12.9)	13,936	(44.5)

Note: Comprehensive income For the three months ended June 30, 2026: ¥16,136 million [43.7%]
 For the three months ended June 30, 2025: ¥11,226 million [(56.2)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	33.70	-
June 30, 2025	40.37	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	1,398,538	509,425	36.3
March 31, 2026	1,393,521	508,783	36.4

Reference: Equity
 As of June 30, 2026: ¥508,163 million
 As of March 31, 2026: ¥507,596 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	25.00	-	30.00	55.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		30.00	-	30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	211,600	6.6	28,700	2.4	26,300	(4.2)	23,000	(0.3)	67.78
Fiscal year ending March 31, 2027	461,300	10.2	54,000	2.5	47,900	(11.3)	38,300	2.5	112.87

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	368,497,717 shares
As of March 31, 2026	368,497,717 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	26,337,184 shares
As of March 31, 2026	23,279,829 shares

- (iii) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	344,845,727 shares
Three months ended June 30, 2025	345,217,819 shares

Note: The number of shares of the Company held by the Officer Remuneration Trust Account included in treasury shares is as follows.

The first quarter of the fiscal year ending March 31, 2027 : 342,496 Shares
The fiscal year ended March 31, 2026 : 345,303 Shares

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

Earnings forecasts are calculated based on information available at the time of publication. Therefore, actual results may differ from the stated forecasts due to changes in business conditions and other factors.

(How to obtain supplementary explanatory materials for financial results)

The "FY3/2027 1Q Results" is disclosed on TDnet on the same day. In addition, the "FAQ (Frequently Asked Questions)" on the Company's website will be also disclosed later, so please refer to it as well.

Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	39,943	40,585
Notes and accounts receivable - trade, and contract assets	29,677	23,515
Merchandise and finished goods	2,567	2,557
Land and buildings for sale in lots	76,026	84,948
Work in process	1,129	2,478
Raw materials and supplies	3,162	3,268
Other	28,961	22,965
Allowance for doubtful accounts	(150)	(148)
Total current assets	181,317	180,171
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	460,827	458,727
Machinery, equipment and vehicles, net	51,271	55,025
Land	445,319	445,745
Construction in progress	87,846	85,363
Other, net	8,683	8,417
Total property, plant and equipment	1,053,950	1,053,279
Intangible assets		
Goodwill	523	440
Other	16,046	15,376
Total intangible assets	16,569	15,816
Investments and other assets		
Investment securities	110,089	117,290
Other	31,922	32,308
Allowance for doubtful accounts	(326)	(328)
Total investments and other assets	141,685	149,270
Total non-current assets	1,212,204	1,218,367
Total assets	1,393,521	1,398,538

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	22,913	16,560
Short-term borrowings	192,552	205,832
Income taxes payable	5,410	3,974
Provision for bonuses	8,258	8,876
Provision for redemption of gift certificates	1,962	1,962
Other provisions	12	13
Other	99,501	88,132
Total current liabilities	330,612	325,352
Non-current liabilities		
Bonds payable	187,000	187,000
Long-term borrowings	282,723	289,392
Long-term accounts payable to Japan railway construction, transport and technology agency	31,461	31,461
Asset retirement obligations	1,505	1,491
Other	51,435	54,414
Total non-current liabilities	554,126	563,760
Total liabilities	884,738	889,112
Net assets		
Shareholders' equity		
Share capital	60,359	60,359
Capital surplus	58,113	58,113
Retained earnings	382,380	383,574
Treasury shares	(39,001)	(44,066)
Total shareholders' equity	461,851	457,981
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28,236	33,520
Revaluation reserve for land	512	512
Remeasurements of defined benefit plans	16,994	16,147
Total accumulated other comprehensive income	45,744	50,181
Non-controlling interests	1,186	1,262
Total net assets	508,783	509,425
Total liabilities and net assets	1,393,521	1,398,538

Quarterly consolidated statements of income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Operating revenue	98,264	101,735
Operating expenses		
Operating expenses and cost of sales of transportation	66,062	68,105
Selling, general and administrative expenses	16,922	17,289
Total operating expenses	82,985	85,395
Operating profit	15,279	16,340
Non-operating income		
Interest income	5	63
Dividend income	762	684
Share of profit of entities accounted for using equity method	1,218	709
Miscellaneous income	765	666
Total non-operating income	2,752	2,124
Non-operating expenses		
Interest expenses	1,359	1,880
Miscellaneous expenses	633	369
Total non-operating expenses	1,992	2,249
Ordinary profit	16,039	16,214
Extraordinary income		
Gain on sale of non-current assets	47	618
Contribution received for construction	250	362
Gain on sale of investment securities	3,785	43
Other	1	190
Total extraordinary income	4,084	1,214
Extraordinary losses		
Loss on sale of non-current assets	0	0
Loss on tax purpose reduction entry of non-current assets	236	336
Loss on retirement of non-current assets	424	167
Redevelopment related expenses	-	341
Other	47	99
Total extraordinary losses	708	945
Profit before income taxes	19,414	16,483
Income taxes - current	4,913	3,664
Income taxes - deferred	508	1,120
Total income taxes	5,421	4,785
Profit	13,992	11,698
Profit attributable to non-controlling interests	55	75
Profit attributable to owners of parent	13,936	11,622

Quarterly consolidated statements of comprehensive income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	13,992	11,698
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,109)	4,560
Remeasurements of defined benefit plans, net of tax	(634)	(846)
Share of other comprehensive income of entities accounted for using equity method	(22)	723
Total other comprehensive income	(2,766)	4,437
Comprehensive income	11,226	16,136
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	11,170	16,060
Comprehensive income attributable to non-controlling interests	56	75

(Notes on segment information, etc.)

I. The three months of the previous fiscal year (April 1, 2025 to June 30, 2025)

Information on operating revenue and the amount of profit or loss for each reported segment

(Millions of yen)

	Transportation	Real estate	Life services	Total	Adjustment amount (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
Operating revenue						
Operating revenue to external customers	44,688	16,657	36,918	98,264	-	98,264
Internal operating revenue or transfers between segments	590	2,387	827	3,806	(3,806)	-
Total	45,279	19,045	37,746	102,071	(3,806)	98,264
Segment Profit	10,498	3,371	1,406	15,276	3	15,279

Note: 1 The 3 million yen adjustment for segment profit is the elimination of inter-segment transactions.

2 Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

II. The three months of the current fiscal year (April 1, 2026 to June 30, 2026)

Information on operating revenue and the amount of profit or loss for each reported segment

(Millions of yen)

	Transportation	Real estate	Life services	Total	Adjustment amount (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
Operating revenue						
Operating revenue to external customers	46,568	16,982	38,184	101,735	-	101,735
Internal operating revenue or transfers between segments	630	2,372	918	3,921	(3,921)	-
Total	47,199	19,355	39,102	105,657	(3,921)	101,735
Segment Profit	11,455	3,235	1,643	16,334	6	16,340

Note: 1 The 6 million yen adjustment for segment profit is the elimination of inter-segment transactions.

2 Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.