

# KATITAS Co., Ltd.

## Financial Results Presentation

For the First Three Months of the 49th Fiscal Year  
Ending March 31, 2027 (FY2026)

August 7, 2026

Before



After



(Securities Code: 8919, Prime Market of TSE)

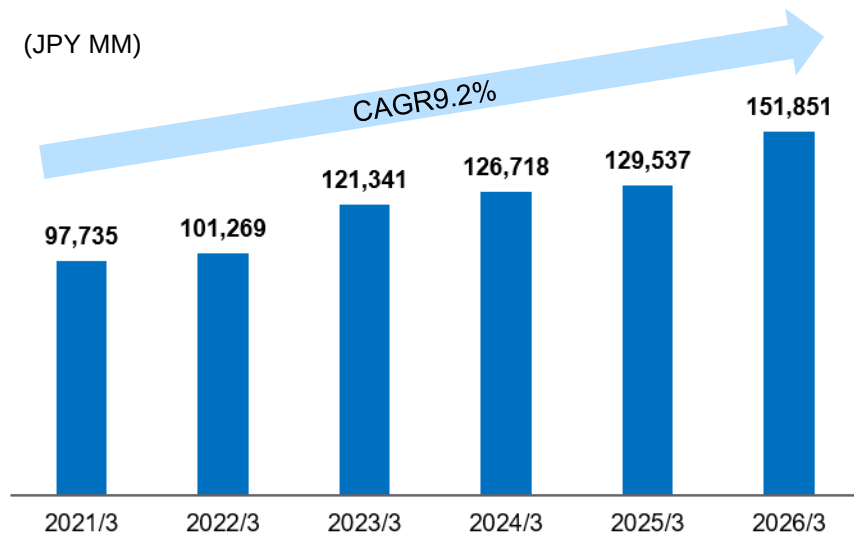
# Presentation Highlights

|    |                                                                                                                                                                                            |         |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 1. | Overview of Financial Results for the First Three Months of the FY2026 (Ending March 31, 2027)                                                                                             | P3-P10  |
| 2. | Fourth Medium-Term Management Plan and Management Plan for FY2026 (Ending March 31, 2027)<br>(Reposted from Financial Results Presentation For the 48th Fiscal Year Ending March 31, 2026) | P12-P23 |
| 3. | Overview of Business Model                                                                                                                                                                 | P25-P40 |
| 4. | APPENDIX                                                                                                                                                                                   | P42-P50 |

# 1. Sales and Operating Profit Trend

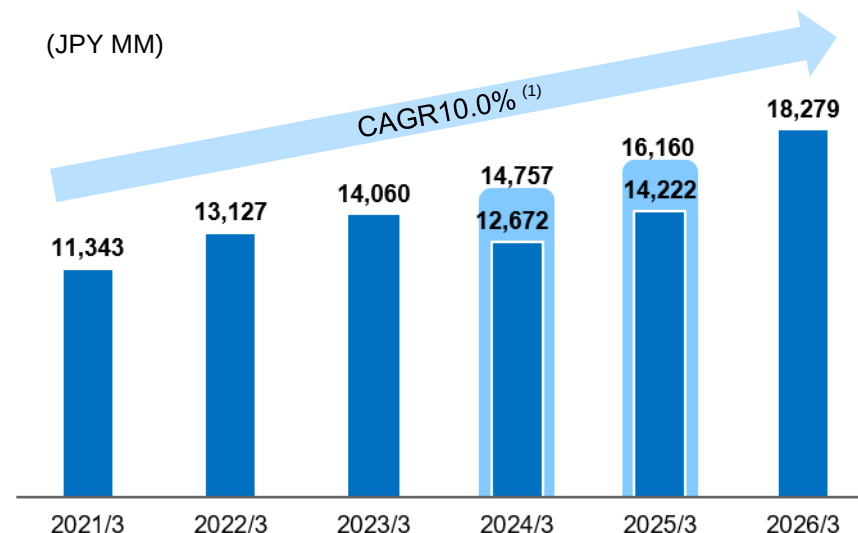
## Historical Net Sales (FY-base)

(JPY MM)



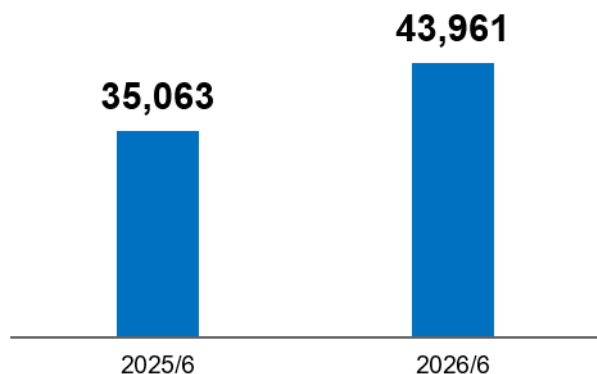
## Historical Operating Profit (FY-base)

(JPY MM)



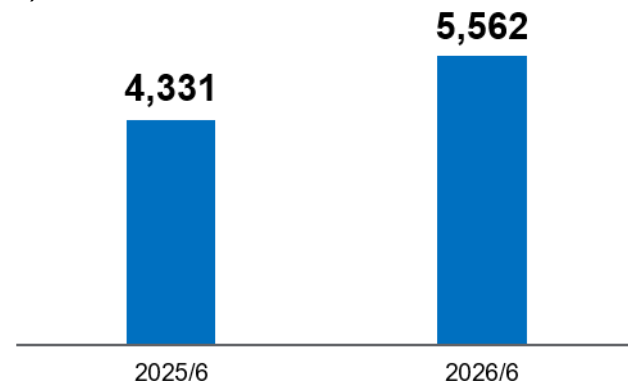
## Historical Net Sales (FY2026 1Q)

(JPY MM)



## Historical Operating Profit (FY2026 1Q)

(JPY MM)



<sup>(1)</sup> For 2024/3 and 2025/3, adjusted operating profit (adjusted for differences in consumption taxes, etc. resulting from the unfavorable outcome of the consumption tax litigation) is also presented.

# 1. Highlights of Financial Results for 1Q FY2026 (April - June 2026)

|                | (JPY MM)                                              | FY2025<br>1Q | FY2026<br>1Q | YoY           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------|-------------------------------------------------------|--------------|--------------|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sales          | Net sales                                             | 35,063       | 43,961       | +25.4%        | <p>■ <b>Increased construction costs for new housing due to inflation and tighter environmental regulations are structural in nature, and the business environment remains favorable</b></p> <ul style="list-style-type: none"> <li>KATITAS: Strong performance supported by ample inventory and solid customer inquiries. Deliveries of properties under contract as of the end of the previous 4Q progressed, driving revenue recognition</li> <li>REPRICE: Number of deliveries was slightly subdued, but contracts progressed steadily. Implemented a uniform price increase of ¥500,000 in July 1</li> </ul> <p>■ <b>Gross profit margin remained strong</b></p> <ul style="list-style-type: none"> <li>The increase from the previous 4Q (22.6%) was due to sales mix factors (decrease in the REPRICE ratio) and improved gross profit margins at both companies</li> <li>Favorable sales conditions enabled even long-term inventory to be sold without price reductions, improving gross profit per property sold</li> </ul> |
|                | <b>Number of properties sold</b>                      | <b>1,976</b> | <b>2,381</b> | <b>+20.5%</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | Gross profit margin (%)                               | 24.0%        | 23.5%        | -0.5pt        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | (Ref) Adjusted gross profit margin (%) <sup>(1)</sup> | 24.8%        | 24.4%        | -0.4pt        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Profit         | SG&A expenses                                         | 4,083        | 4,762        | +16.6%        | <p>■ <b>Operating profit reached a record high, achieving a strong start toward fulfilling management plan targets</b></p> <ul style="list-style-type: none"> <li>SG&amp;A expenses increased mainly due to higher personnel costs associated with an increase in new graduate hires and greater profit-based incentives. In addition, investment in human capital increased as it has been recognized monthly from this fiscal year, rather than in a lump sum at fiscal year-end</li> <li>As the 2026 Kumamoto earthquake occurred in July, its impact is not reflected in the 1Q results. The group's inventories are geographically dispersed across Japan, and some of its properties have been seismically reinforced. Accordingly, the company expects the financial impact to be limited</li> </ul>                                                                                                                                                                                                                           |
|                | <b>Operating profit</b>                               | <b>4,331</b> | <b>5,562</b> | <b>+28.4%</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | Operating profit margin (%)                           | 12.4%        | 12.7%        | +0.3pt        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Key indicators | Inventory real estates                                | 64,998       | 88,592       | +36.3%        | <p>■ <b>Inventory increased significantly. This was due to increased purchases and an increase in contracted inventory. The long-term inventory ratio was maintained at a normal level, with no issues</b></p> <ul style="list-style-type: none"> <li>Houses purchased in 1Q: 2,722 (+25.8% YoY)<br/>Sales were strong and the outlook was favorable, leading the company to determine that the risk of long-term inventory buildup was low and to continue actively purchasing</li> <li>A 10% valuation loss is recognized for each property one year after acquisition. The unrealized gross profit margin of the Company's long-term inventory remains at a high level of over 20%</li> <li>Purchase prices have also risen due to an increase in newer inventory</li> </ul>                                                                                                                                                                                                                                                       |
|                | <b>ROE (LTM) <sup>(2)</sup></b>                       | <b>23.9%</b> | <b>26.6%</b> | <b>+2.7pt</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

<sup>(1)</sup> Adjusted gross profit margin: Gross profit margin the company would have reported if not for deductions of "differences in consumption taxes, etc." from net sales and gross profit undertaken since a May 2025 litigation defeat. Provided as a reference to illustrate the group's underlying competitiveness. This reference value is calculated by adjusted gross profit (JPY 10,870 million) / adjusted net sales (JPY 44,505 million).

<sup>(2)</sup> ROE (LTM) = Total profit attributable to owners of parent (LTM) / average of balances of shareholders' equity at end-June of previous FY and end-June of current FY

1.

# Progress Versus Management Plan for FY2026 (Ending March 31, 2027)

- Progress toward target achievement was slightly ahead of expectations and continued to advance at a favorable pace.
  - ✓ Properties sold: In line with target. Given the continued favorable external environment and inventory levels above initial plans, performance is expected to remain solid going forward
  - ✓ Gross profit per property sold: Slightly above target. As sales of long-term inventory are progressing steadily, gross profit per property sold may decline slightly from 1Q in 2Q and settle at the planned level
  - ✓ Operating profit: Slightly above target. For 1H, operating profit is expected to slightly exceed the initial budget. The outlook for achieving the full-year plan is also favorable
- The number of new housing inventory (nationwide) remained limited, down 5.2% YoY as of end-June. The number of housing starts for newly built detached houses remained at a low level
- In regional areas, the supply-demand balance for local construction contractors remains relaxed due to a continued decline in new housing starts, resulting in limited upward pressure on costs
- Rising interest rates have not had a notable impact on sales trends. In addition, there has been no change in the rate of cancellations after contract signing due to mortgage loan application rejections
- The impact of the situation in the Middle East has been limited due to the implementation of countermeasures. As of the financial results announcement date, orders received by building materials manufacturers have been gradually resuming

| (JPY MM)                                | FY2026 1Q<br>(ended June 30, 2026) |                 | FY2026 Plan<br>(ended Mar 31, 2027) |              |              |               |              |              |
|-----------------------------------------|------------------------------------|-----------------|-------------------------------------|--------------|--------------|---------------|--------------|--------------|
|                                         | Results                            | vs sales<br>(%) | The first half                      |              |              | Full-year     |              |              |
|                                         |                                    |                 | Plan                                | % of plan    | vs sales (%) | Plan          | % of plan    | vs sales (%) |
| Sales                                   | 43,961                             | 100.0%          | 86,700                              | 50.7%        | 100.0%       | 177,400       | 24.8%        | 100.0%       |
| <b>Number of properties sold</b>        | <b>2,381</b>                       | <b>-</b>        | <b>4,820</b>                        | <b>49.4%</b> | <b>-</b>     | <b>9,700</b>  | <b>24.5%</b> | <b>-</b>     |
| Gross profit                            | 10,325                             | 23.5%           | 20,200                              | 51.1%        | 23.3%        | 40,500        | 25.5%        | 22.8%        |
| <b>Operating profit</b>                 | <b>5,562</b>                       | <b>12.7%</b>    | <b>10,700</b>                       | <b>52.0%</b> | <b>12.3%</b> | <b>21,000</b> | <b>26.5%</b> | <b>11.8%</b> |
| Ordinary profit                         | 5,418                              | 12.3%           | 10,500                              | 51.6%        | 12.1%        | 20,000        | 27.1%        | 11.3%        |
| Profit attributable to owners of parent | 3,678                              | 8.4%            | 7,300                               | 50.4%        | 8.4%         | 14,000        | 26.3%        | 7.9%         |

\* The above information includes forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995. Please refer to the disclaimer on the last page of this presentation.

# 1. Progress of Various Initiatives under the Medium-Term Management Plan

## Capture new customer segments

### Sales mix ratio of low-priced products

Note: Figures are approximate in 5% increments

|         | FY2025 |     |     |     | FY2026 |    |    |    |
|---------|--------|-----|-----|-----|--------|----|----|----|
|         | 1Q     | 2Q  | 3Q  | 4Q  | 1Q     | 2Q | 3Q | 4Q |
| KATITAS | 20%    | 20% | 25% | 25% | 20%    |    |    |    |
| REPRICE | 20%    | 20% | 20% | 20% | 15%    |    |    |    |

### Sales mix ratio of strategic inventory

|         | FY2025 |    |    |    | FY2026 |    |    |    |
|---------|--------|----|----|----|--------|----|----|----|
|         | 1Q     | 2Q | 3Q | 4Q | 1Q     | 2Q | 3Q | 4Q |
| KATITAS | 0%     | 2% | 5% | 5% | 5%     |    |    |    |

## Increase sales staff

- We aim to accelerate the increase in sales staff by increasing the number of new graduate and mid-career hires

### Number of new graduate hires

|         | April 2024 | April 2025 | April 2026        | April 2027 |
|---------|------------|------------|-------------------|------------|
|         | Result     | Result     | Result            | Target     |
| KATITAS | 100        | 129        | 152<br>(plan 150) | 150        |
| REPRICE | 21         | 28         | 34<br>(plan 35)   | 35         |

## Brokerage of properties between KATITAS Group companies

- An initiative through which sales representatives from KATITAS act as brokers for properties marketed by REPRICE
- Properties under construction, including low-priced products and properties under renovation that are difficult to sell through general brokerage firms, are also seeing improved sales

|                                      | FY2025 |     |     |     | FY2026 |    |    |    |
|--------------------------------------|--------|-----|-----|-----|--------|----|----|----|
|                                      | 1Q     | 2Q  | 3Q  | 4Q  | 1Q     | 2Q | 3Q | 4Q |
| Group brokerage ratio <sup>(1)</sup> | 18%    | 19% | 21% | 14% | 18%    |    |    |    |

## Progress associated with other elements of our fourth medium-term management plan's basic strategy

| Basic Strategy                                                                | Progress                                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Advance into new markets<br>(Open stores in untapped areas・Open small stores) | <ul style="list-style-type: none"> <li>Opened Osaka store in July. New store openings planned in areas near major cities (Chiba, Kanagawa)</li> <li>Small stores: Opened Masuda and Nayoro stores. Multiple other store openings are currently being prepared</li> </ul> |
| Diversify purchasing channels                                                 | <ul style="list-style-type: none"> <li>Designated as a "Designated Corporation for the Management and Utilization of Vacant Houses, etc." by five municipalities<sup>(2)</sup></li> <li>Agreement concluded with Setouchi-shi, Okayama Prefecture</li> </ul>             |
| M&A                                                                           | Undisclosed                                                                                                                                                                                                                                                              |

<sup>(1)</sup> Percentage of REPRICE sales unit brokered by KATITAS

<sup>(2)</sup> The five municipalities are Okayama-shi, Okayama Prefecture; Nakano-shi, Nagano Prefecture; Nagasaki-shi, Nagasaki Prefecture; Matsuura-shi, Nagasaki Prefecture and Saga-shi, Saga Prefecture.

# 1. Financial Highlights

| (JPY MM)                                              | FY2025 |        |        |         |           | FY2026  |    |    |    |           | YoY     |            |           |            |
|-------------------------------------------------------|--------|--------|--------|---------|-----------|---------|----|----|----|-----------|---------|------------|-----------|------------|
|                                                       | 1Q     | 2Q     | 3Q     | 4Q      | Full-year | 1Q      | 2Q | 3Q | 4Q | Full-year | vs Q    | vs Q (%)   | vs YTD    | YTD(%)     |
| Net sales                                             | 35,063 | 37,352 | 39,998 | 39,437  | 151,851   | 43,961  |    |    |    | 43,961    | +8,898  | +25.4%     | +8,898    | +25.4%     |
| Number of properties sold                             | 1,976  | 2,088  | 2,220  | 2,096   | 8,380     | 2,381   |    |    |    | 2,381     | +405    | +20.5%     | +405      | +20.5%     |
| Number of properties purchased                        | 2,163  | 2,573  | 2,725  | 2,343   | 9,804     | 2,722   |    |    |    | 2,722     | +559    | +25.8%     | +559      | +25.8%     |
| Gross profit                                          | 8,415  | 8,807  | 9,217  | 8,931   | 35,371    | 10,325  |    |    |    | 10,325    | +1,910  | +22.7%     | +1,910    | +22.7%     |
| Gross profit margin (%)                               | 24.0%  | 23.6%  | 23.0%  | 22.6%   | 23.3%     | 23.5%   |    |    |    | 23.5%     | -0.5pt  |            | -0.5pt    |            |
| (Ref) Adjusted gross profit margin (%) <sup>(1)</sup> | 24.8%  | 24.8%  | 24.3%  | 23.9%   | 24.4%     | 24.4%   |    |    |    | 24.4%     | -0.4pt  |            | -0.4pt    |            |
| SG&A expenses                                         | 4,083  | 4,127  | 3,980  | 4,900   | 17,091    | 4,762   |    |    |    | 4,762     | +679    | +16.6%     | +679      | +16.6%     |
| Operating profit                                      | 4,331  | 4,679  | 5,237  | 4,031   | 18,279    | 5,562   |    |    |    | 5,562     | +1,231  | +28.4%     | +1,231    | +28.4%     |
| Operating profit margin (%)                           | 12.4%  | 12.5%  | 13.1%  | 10.2%   | 12.0%     | 12.7%   |    |    |    | 12.7%     | +0.3pt  |            | +0.3pt    |            |
| Ordinary profit                                       | 4,199  | 4,585  | 5,121  | 3,903   | 17,809    | 5,418   |    |    |    | 5,418     | +1,219  | +29.0%     | +1,219    | +29.0%     |
| Ordinary profit margin (%)                            | 12.0%  | 12.3%  | 12.8%  | 9.9%    | 11.7%     | 12.3%   |    |    |    | 12.3%     | +0.3pt  |            | +0.3pt    |            |
| Net income                                            | 2,857  | 3,128  | 3,499  | 2,984   | 12,470    | 3,678   |    |    |    | 3,678     | +820    | +28.7%     | +820      | +28.7%     |
| Net income margin (%)                                 | 8.2%   | 8.4%   | 8.7%   | 7.6%    | 8.2%      | 8.4%    |    |    |    | 8.4%      | +0.2pt  |            | +0.2pt    |            |
| EPS (JPY)                                             | 36.55  | 40.01  | 44.73  | 38.14   | 159.43    | 47.01   |    |    |    | 47.01     | +10.46  | +28.6%     | +10.46    | +28.6%     |
|                                                       |        |        |        |         |           |         |    |    |    |           | vs 25/6 | vs 25/6(%) | vs 26/3   | vs 26/3(%) |
| Cash and deposits                                     | 13,646 | 12,919 | 10,156 | 8,228   |           | 7,871   |    |    |    |           | -5,774  | -42.3%     | -356      | -4.3%      |
| Real estate for sale                                  | 41,812 | 44,063 | 46,915 | 48,390  |           | 52,899  |    |    |    |           | +11,087 | +26.5%     | +4,509    | +9.3%      |
| Real estate for sale in process                       | 23,186 | 26,758 | 30,285 | 32,813  |           | 35,692  |    |    |    |           | +12,506 | +53.9%     | +2,879    | +8.8%      |
| Inventory real estates                                | 64,998 | 70,822 | 77,200 | 81,203  |           | 88,592  |    |    |    |           | +23,593 | +36.3%     | +7,389    | +9.1%      |
| Inventory turnover ratio (LTM)                        | 1.74   | 1.69   | 1.63   | 1.63    |           | 1.61    |    |    |    |           | -0.14   |            | -0.02     |            |
| Total assets                                          | 81,682 | 87,085 | 90,566 | 93,245  |           | 100,397 |    |    |    |           | +18,714 | +22.9%     | +7,151    | +7.7%      |
| ROA (LTM) (%) <sup>(2)</sup>                          | 19.7%  | 19.8%  | 20.9%  | 20.7%   |           | 21.4%   |    |    |    |           | +1.7pt  |            | +0.7pt    |            |
| Interest-bearing liabilities                          | 26,500 | 26,500 | 29,500 | 26,500  |           | 35,500  |    |    |    |           | +9,000  | +34.0%     | +9,000    | +34.0%     |
| Shareholders' equity                                  | 46,387 | 49,624 | 50,073 | 53,059  |           | 53,536  |    |    |    |           | +7,148  | +15.4%     | +476      | +0.9%      |
| Equity-to-asset ratio (%)                             | 56.8%  | 57.0%  | 55.3%  | 56.9%   |           | 53.3%   |    |    |    |           | -3.5pt  |            | -3.6pt    |            |
| ROE (LTM) (%) <sup>(3)</sup>                          | 23.9%  | 23.8%  | 25.3%  | 25.2%   |           | 26.6%   |    |    |    |           | +2.7pt  |            | +1.4pt    |            |
|                                                       |        | 1H     |        | 2H      | Full-year |         | 1H |    | 2H | Full-year | vs 1H   | vs 2H      | Full-year |            |
| Decrease in Inventory real estates                    |        | -9,291 |        | -10,379 | -19,670   |         |    |    |    |           |         |            |           |            |
| Cash flows from operating activities                  |        | -3,604 |        | -1,592  | -5,197    |         |    |    |    |           |         |            |           |            |
| Cash flows from investing activities                  |        | -52    |        | -56     | -108      |         |    |    |    |           |         |            |           |            |
| Cash flows from financing activities                  |        | -2,190 |        | -3,041  | -5,232    |         |    |    |    |           |         |            |           |            |
| Net increase (decrease) in cash and cash equivalents  |        | -5,847 |        | -4,690  | -10,538   |         |    |    |    |           |         |            |           |            |

<sup>(1)</sup> Adjusted gross profit margin: Gross profit margin the company would have reported if not for deductions of "differences in consumption taxes, etc." from net sales and gross profit undertaken since a May 2025 litigation defeat. Provided as a reference to illustrate the group's underlying competitiveness. This reference value is calculated by adjusted gross profit (JPY 10,870 million) / adjusted net sales (JPY 44,505 million).

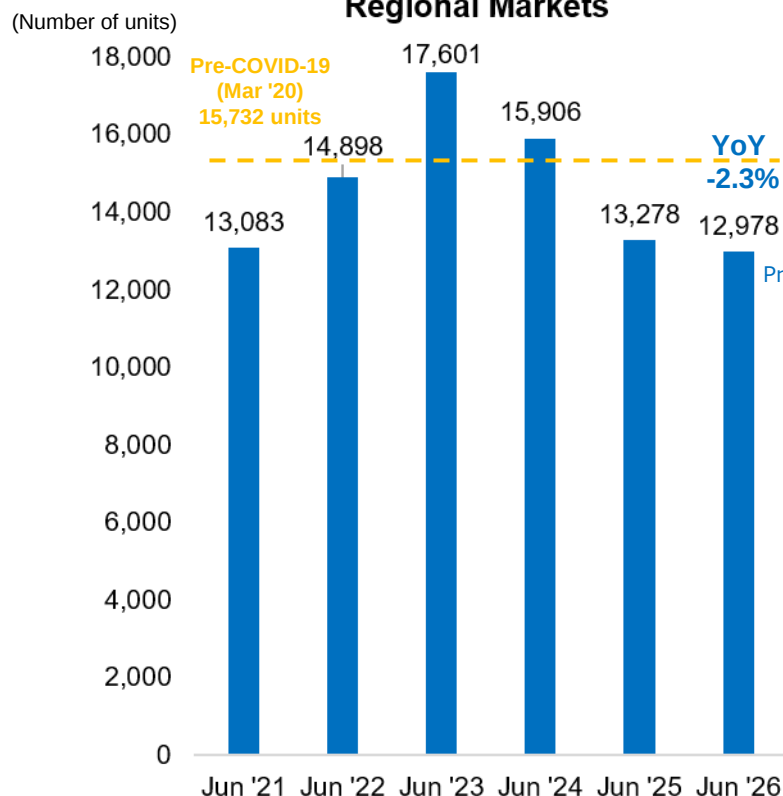
<sup>(2)</sup> ROA (LTM) = Total operating profit (LTM) / average of total assets at end-June of previous FY and end-June of current FY

<sup>(3)</sup> ROE (LTM) = Total profit attributable to owners of parent (LTM) / average of balances of shareholders' equity at end-June of previous FY and end-June of current FY

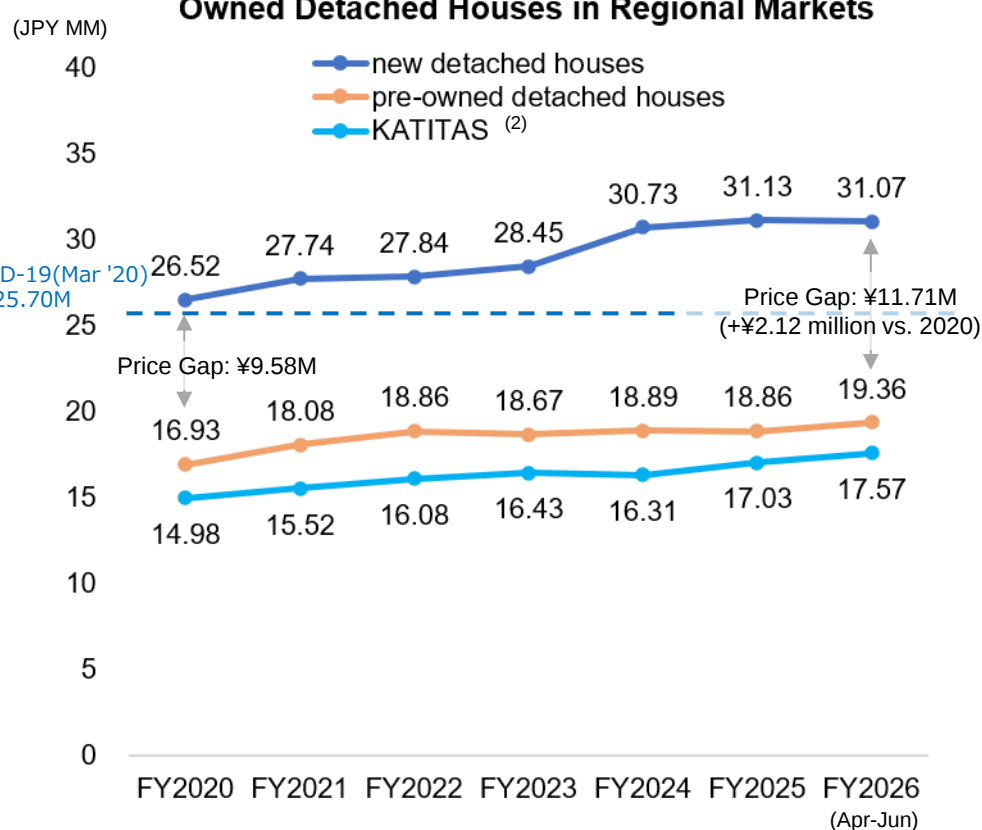
# 1. Market Conditions for New and Pre-owned Detached Houses in Regional Areas (KATITAS Areas)

- The number of newly built detached housing inventory has been declining since peaking in 2023, and recently remains consistently below pre-COVID-19 levels
- The gap in transaction prices between new and pre-owned detached houses has been widening. From April to June 2026, new housing prices increased by 17% compared to pre-COVID-19 levels. The average floor area of newly started built-for-sale housing nationwide in 2025 declined to 88.5 m<sup>2</sup>, continuing a downward trend. This is nearly 30 m<sup>2</sup> smaller than the Company's homes<sup>(1)</sup>
- Due to the decrease in new housing inventory, which limits customers' options, and the widening price gap between new and pre-owned detached houses, more customers are likely to choose pre-owned houses.

## New Detached Housing Inventory in Regional Markets



## Transaction Price Trends for New and Pre-Owned Detached Houses in Regional Markets



Source: Prepared by our company based on REINS Data Library (Real Estate Information Network System) and internal company data.

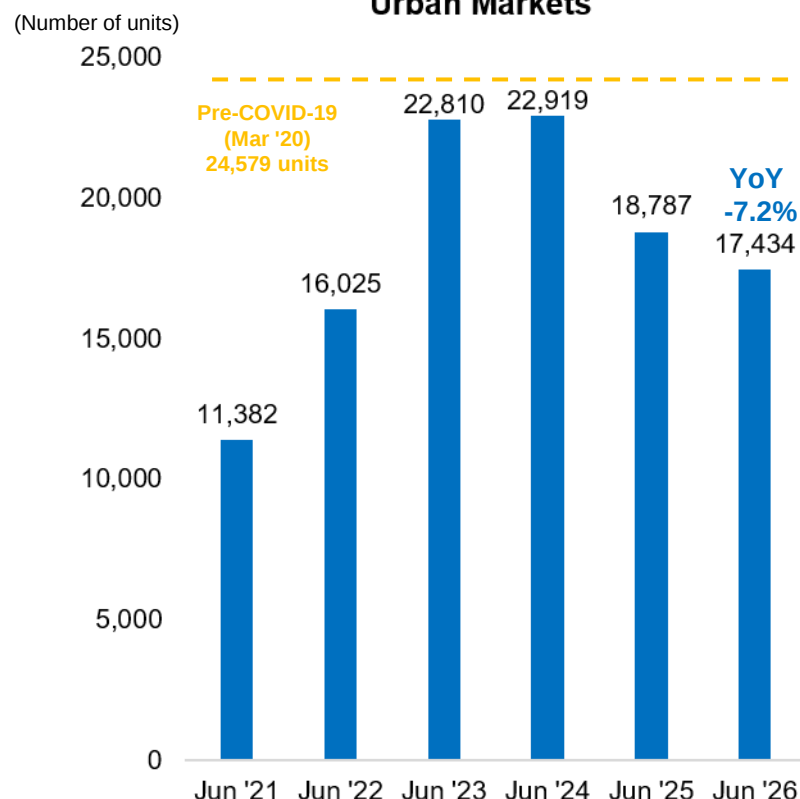
Regional markets: all areas other than Tokyo, Kanagawa, Saitama, Chiba, Aichi, and Osaka prefectures.

<sup>(1)</sup> Compiled by the Company based on the Ministry of Land, Infrastructure, Transport and Tourism's "Housing Starts Statistics (2025)" <sup>(2)</sup> Prices for KATITAS include tax.

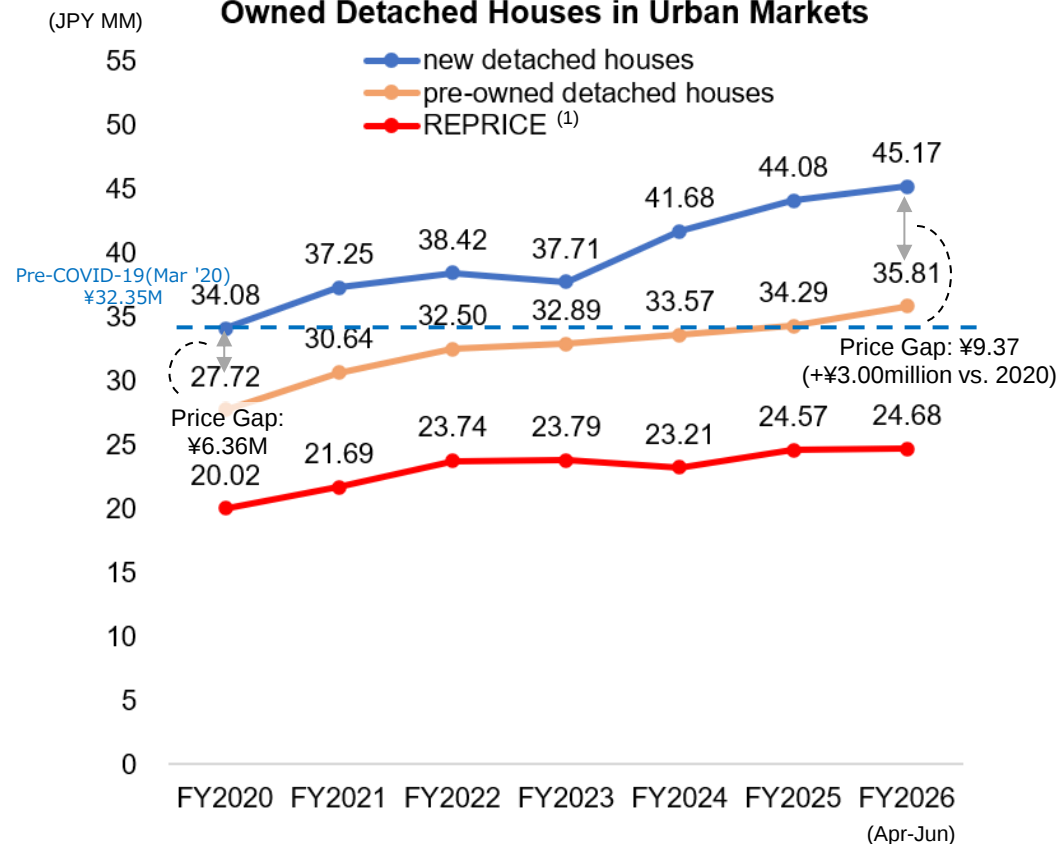
# 1. Market Conditions for New and Pre-owned Detached Houses in Urban Areas (REPRICE Areas)

- The number of newly built detached housing inventory has been declining since peaking in 2024, and recently remains consistently below pre-COVID-19 levels
- The gap in transaction prices between new and pre-owned detached houses has been widening. From April to June 2026, new housing prices increased substantially by 33% compared to pre-COVID-19 levels
- Due to the decrease in new housing inventory, which limits customers' options, and the widening price gap between new and pre-owned detached houses, more customers are likely to choose pre-owned houses

## New Detached Housing Inventory in Urban Markets



## Transaction Price Trends for New and Pre-Owned Detached Houses in Urban Markets



Source: Prepared by our company based on REINS Data Library (Real Estate Information Network System) and internal company data.

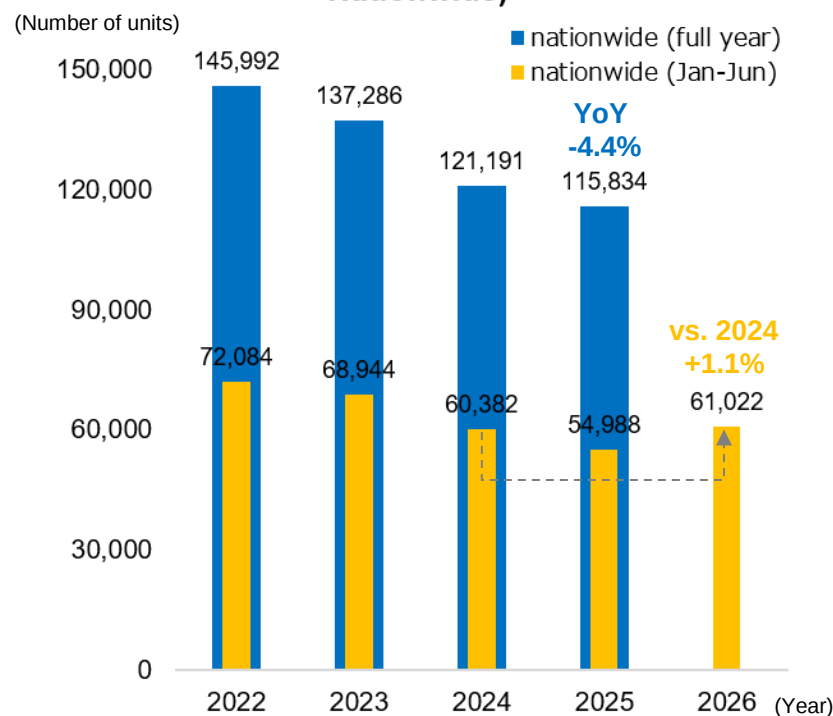
Urban markets: Tokyo, Kanagawa, Saitama, Chiba, Aichi, and Osaka prefectures.

(1) Prices for REPRICE include tax.

# 1. Trends in New Housing Starts (Detached Houses in Subdivisions)

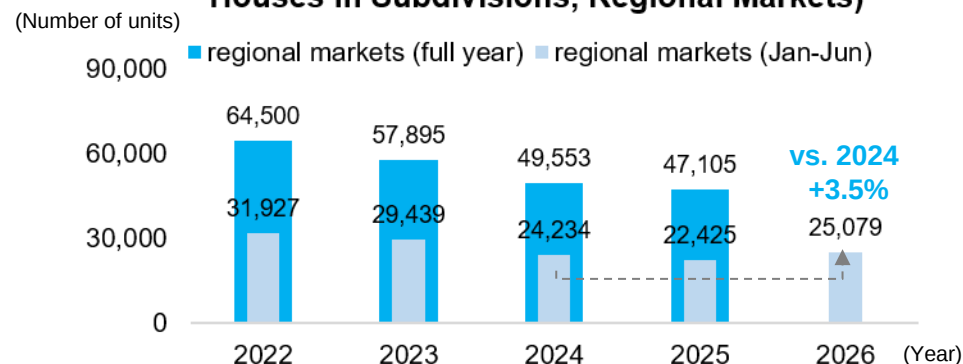
- The number of new housing starts is on a downward trend, driven by structural factors, including rising construction costs for new housing and stricter environmental regulations
- The number of housing starts (nationwide) remained at a low level in 1H 2026. The decline in the previous year reflected the impact of tighter environmental regulations and other factors
- Even in terms of total housing starts, including housing other than built-for-sale detached houses, 2025 marked the lowest level in the past 61 years, amid soaring construction costs and other factors<sup>(1)</sup>

## Trends in New Housing Starts (Detached Houses in Subdivisions, Nationwide)

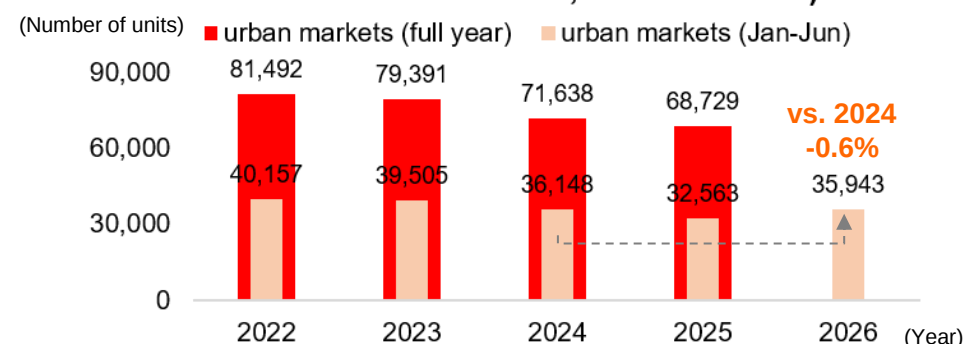


Temporarily declined sharply due to tighter environmental regulations and other factors

## Trends in New Housing Starts (Detached Houses in Subdivisions, Regional Markets)



## Trends in New Housing Starts (Detached Houses in Subdivisions, Urban Markets)



# Presentation Highlights

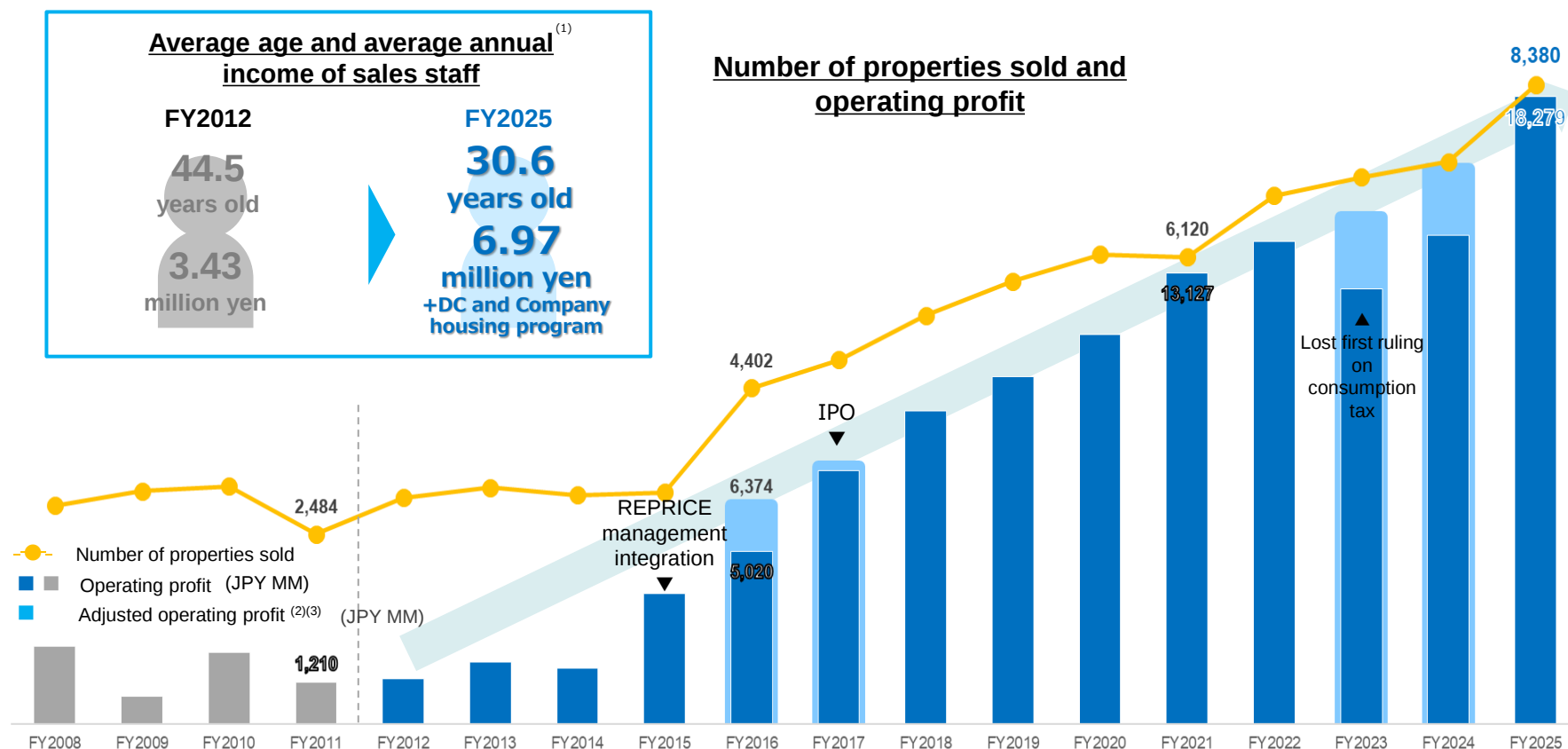
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| 1. | Overview of Financial Results for the First Three Months of the FY2026 (Ending March 31, 2027)                                                                                                    | P3-P10         |
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2.

## Continuing Steady Business Growth Since Launch of Current Management Team

(Reposted from FY2025 4Q)

- Current management team established in FY2012. Achieved continuous growth while improving profitability
- Number of properties sold rose approx. 3x and operating profit rose approx. 15x (adjusted operating profit approx. 13x) compared to FY2011
- Substantially improved employee treatment, with average age of sales staff becoming 14 years younger and average annual income increasing by 103% compared to FY2012



### Business operations under current management team

(1) At KATITAS parent for second-year employees onward. Employees on leave are excluded.

(2) Conducted fair value assessment of inventory at the time of the REPRICE integration. Adjusted operating profit reflects operating profit assuming no such assessment had been made (FY2016–2017)

(3) Adjusted operating profit reflects the difference in consumption tax resulting from the loss of the consumption tax-related litigation (FY2023–2024)

## 2. Long-Term Vision and Positioning of Fourth Medium-Term Management Plan

(Reposted from FY2025 4Q)

- Our long-term vision is to become the company that enriches people's lives the most in Japan
- We achieved tangible results in our third medium-term management plan, which ended in FY2024, establishing a foundation for growth by improving the quantity and quality of human resources, etc.
- In the fourth medium-term management plan, we aim to achieve an operating profit CAGR of 17% and reach our medium-term target of 10,000 houses sold per year set in 2012

### Achievement of medium-term targets under current management team

#### Medium-term targets set upon launch of current management team in 2012

- Annual number of houses sold: 10,000
- Net sales: 100 billion yen \* Achieved in FY2021
- Operating profit: 10 billion yen \* Achieved in FY2019

Realized the vision of  
“The company to buy or  
sell your home through.”

Annual houses sold: 10,000  
Operating profit CAGR: 17%

Annual houses sold:  
20,000

Achieve further  
growth and social  
impact

Become the company  
that enriches people's  
lives the most in Japan

Reacceleration of  
growth

Management  
foundation  
strengthening period

COVID-19 response  
period

Foundation-building  
period

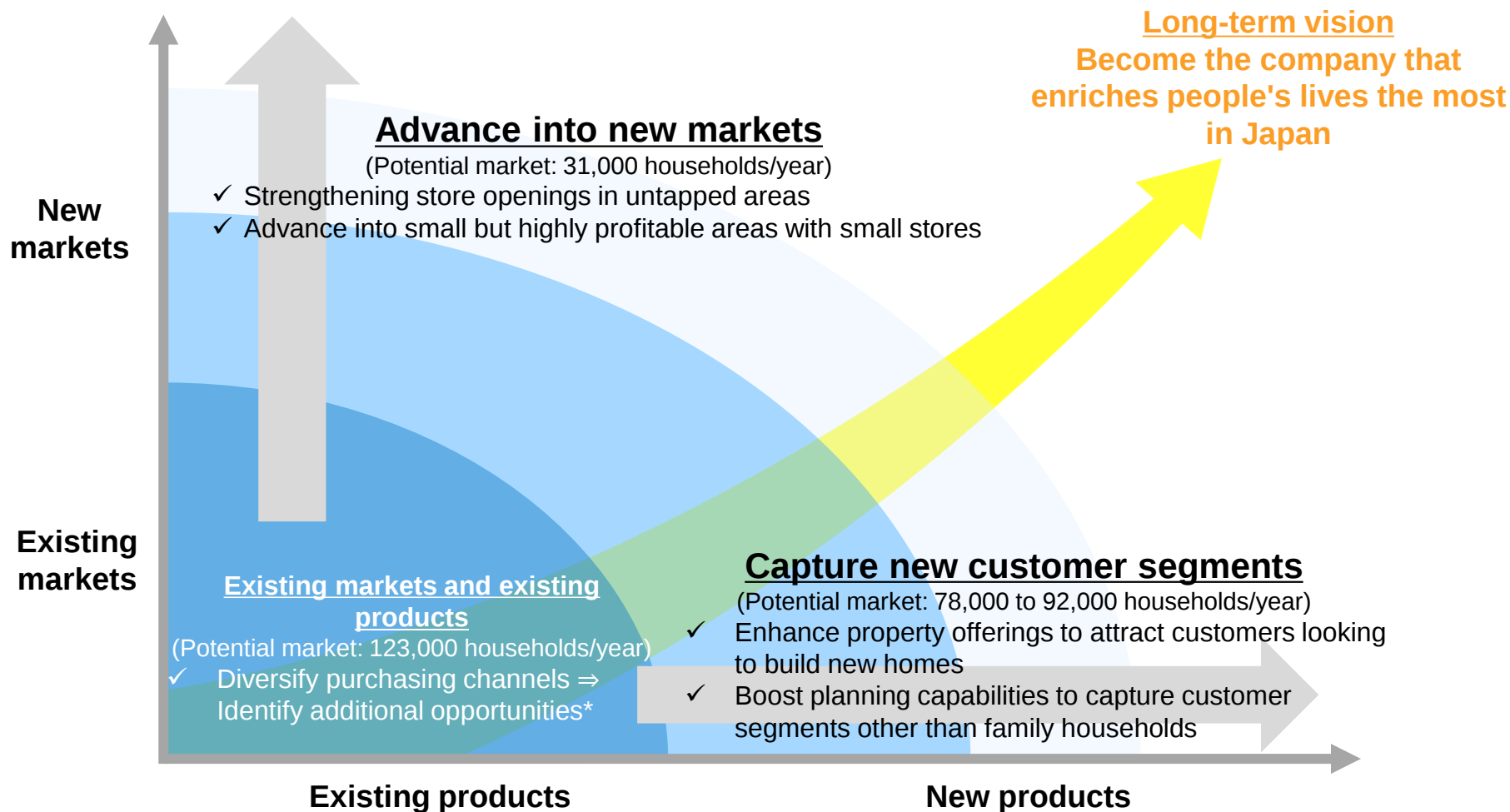
| First Medium-Term Management Plan |      |      | Second Medium-Term Management Plan |      |      | Third Medium-Term Management Plan |      |      | Fourth Medium-Term Management Plan |      |      | ... | 2035 | ... | Long-term Vision |
|-----------------------------------|------|------|------------------------------------|------|------|-----------------------------------|------|------|------------------------------------|------|------|-----|------|-----|------------------|
| 17.3                              | 18.3 | 19.3 | 20.3                               | 21.3 | 22.3 | 23.3                              | 24.3 | 25.3 | 26.3                               | 27.3 | 28.3 |     |      |     |                  |

2.

## Aiming to Expand Growth Potential and Accelerate Growth In the Fourth Medium-Term Management Plan

(Reposted from FY2025 4Q)

- We will deepen our existing businesses while advancing into new geographical markets and developing new products that enable us to reach new customer segments
- We will expand our growth potential and accelerate growth by developing new markets and new customer segments



\*See page 28 for the definition and calculation method of the number of households in the potential market

## 2. Vision for the Fourth Medium-Term Management Plan (Financial KGI)

(Reposted from FY2025 4Q)

- With a focus on vacant houses, rural areas, and adding value to the lifestyle of middle- and low-income earners, our long-term vision is to become the company that enriches people's lives the most in Japan
- The earnings plan for FY2027 (ending March 2028) was revised upward to reflect structural changes in the external environment and an increase in personnel exceeding the initial plan
- Maintain ROE of at least 20% and target 25%
- The dividend payout ratio remains unchanged from the plan prior to revision

| FY2024                    |                    |     | FY2027                                       |       | FY2027                                       |            |
|---------------------------|--------------------|-----|----------------------------------------------|-------|----------------------------------------------|------------|
| Results                   |                    |     | Plan                                         | CAGR  | Post-revision                                | CAGR       |
| Number of properties sold | 7,372              | ... | 10,000                                       | 10.7% | Over 10,000                                  | Over 10.7% |
| Operating profit          | 14,222 Million yen | ... | 20,000 Million yen                           | 12.0% | 23,000 Million yen                           | 17.4%      |
| ROE                       | 22.2%              | ... | 20% or more                                  | -     | Maintain at least 20%<br>Aim for 25%         | -          |
| Dividend payout ratio     | 45.8%              | ... | 50.0% or more & progressive dividend payment | -     | 50.0% or more & progressive dividend payment | -          |

## 2. External Environment and Challenges in the Fourth Medium-Term Management Plan

(Reposted from FY2025 4Q)

- Industry and business structure remains resistant to the external environment. Furthermore, changes in the external environment (society and competitive environment) creates additional growth opportunities
- We identified the following challenges to be addressed in order to take advantage of growth opportunities and continue the initiatives from the previous medium-term plan

| Growth is driven by our own efforts<br>as the external environment has limited impact                                                                                                                                                                                                                                                                                                                                                                                                                                              |  | Growth opportunities driven by changes in external environment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Industry and business structure (permanent factors)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  | Changes in society                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Changes in competitive environment                                                                                                                                                                                                                                                                                                                                     |
| <ul style="list-style-type: none"> <li>● <b>Many vacant houses resulting from declining birthrate and aging population</b><br/>⇒ There will continue to be ample target properties available for purchase</li> <li>● <b>High demand for low-priced, high-quality housing</b><br/>⇒ There is substantial underlying demand</li> <li>● <b>Difficulty in handling regional/pre-owned/detached houses</b><br/>⇒ There are many new entrants, but most companies exit without scaling up, resulting in no increase in supply</li> </ul> |  | <ul style="list-style-type: none"> <li>● <b>High cost of new housing</b> <ul style="list-style-type: none"> <li>• Increased costs and reduced supply of new housing due to inflation, stricter environmental regulations, etc.</li> <li>• Rise in mortgage interest rates due to increase in policy interest rates</li> </ul> </li> <li>● <b>Increase in demand for low-priced products due to rising living expenses</b></li> <li>● <b>Changes in household composition (decline in family households, increase in single-person households)</b></li> </ul> | <ul style="list-style-type: none"> <li>● <b>Policies to promote market circulation of vacant houses</b> <ul style="list-style-type: none"> <li>• Making inheritance registration mandatory</li> <li>• Revision of the Act on Special Measures for Vacant Houses</li> <li>• Relaxation of brokerage fee regulations for low-priced vacant houses</li> </ul> </li> </ul> |

| Challenges to be addressed during the fourth medium-term management plan period +<br>ongoing challenges from the previous medium-term management plan (third medium-term management plan)                                                                                                                                                                                                                                                                                                                                                                                                           |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <ul style="list-style-type: none"> <li>● [Ongoing] Increase sales staff and improve productivity to fulfill substantial underlying demand</li> <li>● Shrinking household sizes and diversifying lifestyles: Address diversifying customer needs (acquire customers other than traditional family households)</li> <li>● Build a purchasing channel to acquire target properties as more vacant homes become available</li> <li>● [Ongoing] Explore M&amp;A opportunities</li> <li>● Curb the impact of changes in the market for newly built detached houses on REPRICE business results</li> </ul> |  |

## 2. Basic Strategy in Response to Management Challenges

(Reposted from FY2025 4Q)

- We formulated a basic strategy to address the challenges we will focus on during the fourth medium-term plan period and the ongoing challenges from the previous medium-term plan. We aim to accelerate growth by implementing this basic strategy.

**Challenges to be addressed during the fourth medium-term management plan period + ongoing challenges from the previous medium-term management plan (third medium-term management plan)**

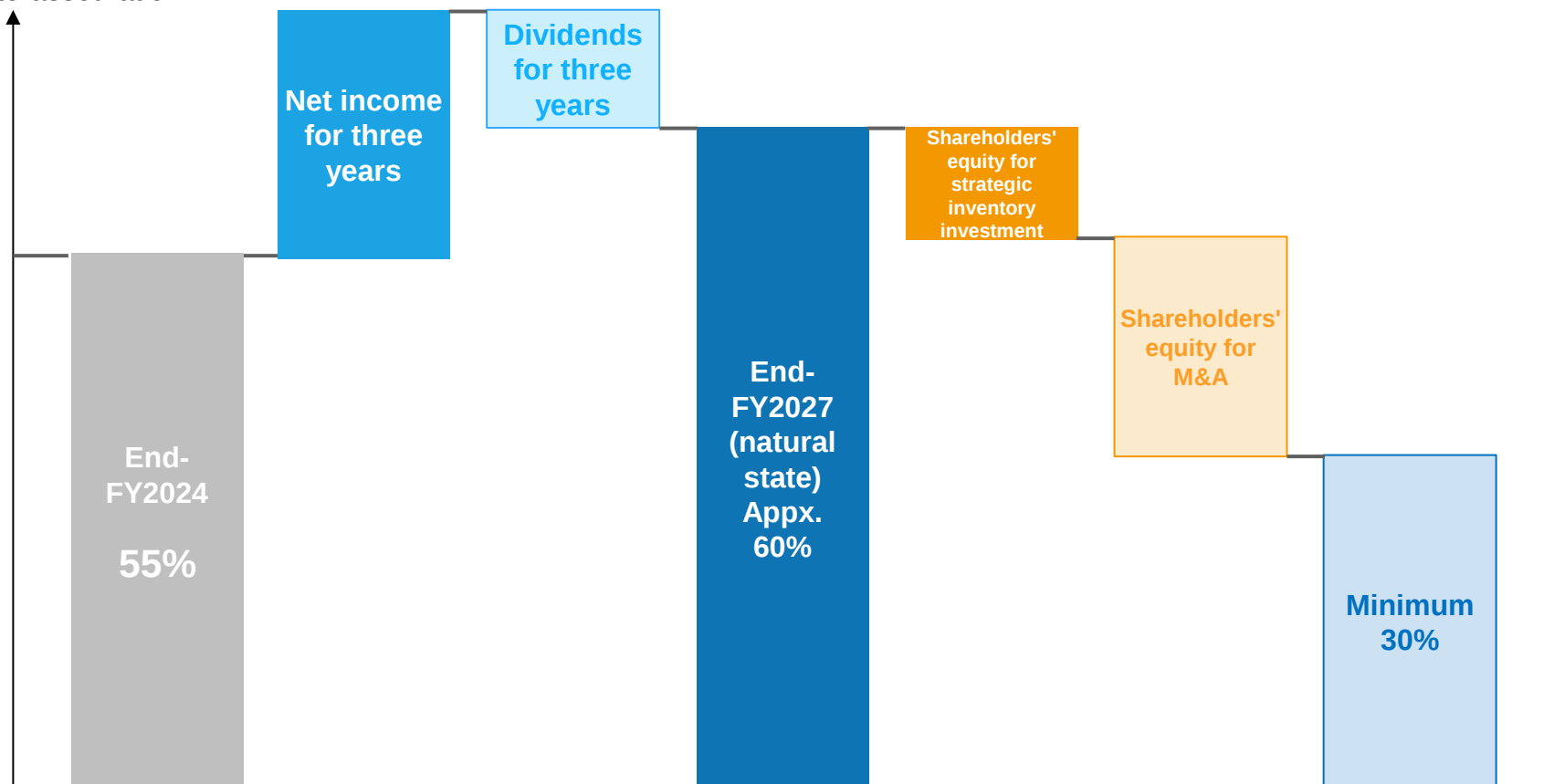
| Fourth Medium-Term Management Plan: Basic Strategy                                                              | Overview                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>① Increase sales staff and strengthen training</b><br>└ Open stores in untapped areas<br>└ Open small stores | <ul style="list-style-type: none"> <li>• Aim to accelerate personnel growth by increasing the number of new graduate hires and enhancing retention efforts</li> <li>• Leverage our robust human capital to tap into areas without existing stores and small but highly profitable areas</li> <li>• Establish a Organizational Strategy Promotion Office to strengthen organizational capabilities at stores facing challenges</li> </ul> |
| <b>② Improve productivity</b><br>└ Set strategic inventory budget                                               | <ul style="list-style-type: none"> <li>• Continue efforts to improve productivity by investing in various systems</li> <li>• Set a strategic inventory budget for inventory with high turnover potential. Aim to boost the number of properties handled while keeping sales staff workload to a minimum</li> </ul>                                                                                                                       |
| <b>③ Diversify renovation projects</b><br>└ Capture new customer segments                                       | <ul style="list-style-type: none"> <li>• Shrinking household sizes and diversifying lifestyles: Enhance renovation projects that address customer needs</li> <li>• Continue efforts to expand construction capacity by finding new contractors</li> </ul>                                                                                                                                                                                |
| <b>④ Diversify purchasing channels</b>                                                                          | <ul style="list-style-type: none"> <li>• Maintain brokerage channel while diversifying purchasing channels through collaboration with local governments and other industries</li> </ul>                                                                                                                                                                                                                                                  |
| <b>⑤ M&amp;A</b>                                                                                                | <ul style="list-style-type: none"> <li>• Objective is to leverage KATITAS sales capabilities and diversify purchasing channels</li> <li>• Currently reviewing multiple companies. Planning to fund M&amp;A deals using debt</li> </ul>                                                                                                                                                                                                   |
| <b>⑥ Improve REPRICE earnings stability</b>                                                                     | <ul style="list-style-type: none"> <li>• Market impact on business results decreased due to various measures implemented in FY2024</li> <li>• Aim to strengthen renovation cost control capabilities by finding new contractors</li> </ul>                                                                                                                                                                                               |

## 2. Capital Allocation

(Reposted from FY2025 4Q)

- During the three-year-period of the fourth medium-term management plan, we will invest in strategic inventory (properties with high turnover potential) and pursue the possibility of M&A implementation
- Our minimum required equity-to-asset ratio is approximately 30%. We are currently reviewing multiple M&A opportunities and will retain the shareholders' equity necessary for these investments on our balance sheet for the time being (planning to fund investments through debt).

Equity-to-asset ratio



## 2. Management Plan for FY2026 (Ending March 31, 2027)

(Reposted from FY2025 4Q)

- We aim for growth of 15.8% in the number of properties sold and 14.9% in operating profit. The operating profit plan incorporates Human capital investment at the same level as in FY2025 from the outset.
  - ✓ Average selling price: Expected to increase slightly. The sales composition ratio of strategic inventory is expected to increase YoY, while the sales ratio of low-priced products is expected to remain flat compared with the previous year
  - ✓ Properties sold: Demand is expected to remain strong. We have ample initial inventory and expect growth of more than 15%
  - ✓ Gross profit per property sold: Expected to remain flat from the fiscal year ended March 2026. Gross profit margin is expected to decline due to rising selling prices
  - ✓ REPRICE: Inventory is sufficient for growth, but the YoY growth rate is lower than KATITAS. While maintaining a high gross profit per property sold, we do not expect the same level of improvement as in the fiscal year ended March 2026, and therefore expect operating profit growth of around 10%. We will continue to improve the ratio of group brokerage to enhance profitability across the group
- We expect inventory in the new housing market to gradually increase toward the second half of the fiscal year. However, we anticipate that the impact on the group will be minimal due to rising new housing costs associated with environmental regulations
- Mortgage interest rates for buyers are trending upward. However, the impact on the Company is expected to be neutral, as an inflow of prospective new-build homebuyers is anticipated
- The impact of cost increases due to inflation is minimal. This is due to the fact that we use few materials and that the supply and demand for carpenters is easing in regional areas due to a decline in new housing starts
- While there could be an impact from higher crude oil prices and order suspensions by housing equipment manufacturers due to concerns about the worsening situation in the Middle East, we are preparing countermeasures and expect the impact to be minor

| (JPY MM)                                | FY2025 (ended Mar 31, 2026) |              |         |              |           |              | FY2026 (ended Mar 31, 2027) |         |              |        |         |              |           |         |              |
|-----------------------------------------|-----------------------------|--------------|---------|--------------|-----------|--------------|-----------------------------|---------|--------------|--------|---------|--------------|-----------|---------|--------------|
|                                         | 1H                          |              | 2H      |              | Full-year |              | 1H                          |         |              | 2H     |         |              | Full-year |         |              |
|                                         | Results                     | vs sales (%) | Results | vs sales (%) | Results   | vs sales (%) | Plan                        | YoY (%) | vs sales (%) | Plan   | YoY (%) | vs sales (%) | Plan      | YoY (%) | vs sales (%) |
| Net Sales                               | 72,415                      | 100.0%       | 79,436  | 100.0%       | 151,851   | 100.0%       | 86,700                      | +19.7%  | 100.0%       | 90,700 | +14.2%  | 100.0%       | 177,400   | +16.8%  | 100.0%       |
| Number of properties sold               | 4,064                       | -            | 4,316   | -            | 8,380     | -            | 4,820                       | +18.6%  | -            | 4,880  | +13.1%  | -            | 9,700     | +15.8%  | -            |
| Gross profit                            | 17,222                      | 23.8%        | 18,149  | 22.8%        | 35,371    | 23.3%        | 20,200                      | +17.3%  | 23.3%        | 20,300 | +11.8%  | 22.4%        | 40,500    | +14.5%  | 22.8%        |
| Operating profit                        | 9,010                       | 12.4%        | 9,268   | 11.7%        | 18,279    | 12.0%        | 10,700                      | +18.7%  | 12.3%        | 10,300 | +11.1%  | 11.4%        | 21,000    | +14.9%  | 11.8%        |
| Ordinary profit                         | 8,784                       | 12.1%        | 9,024   | 11.4%        | 17,809    | 11.7%        | 10,500                      | +19.5%  | 12.1%        | 9,500  | +5.3%   | 10.5%        | 20,000    | +12.3%  | 11.3%        |
| Profit attributable to owners of parent | 5,986                       | 8.3%         | 6,483   | 8.2%         | 12,470    | 8.2%         | 7,300                       | +21.9%  | 8.4%         | 6,700  | +3.3%   | 7.4%         | 14,000    | +12.3%  | 7.9%         |

\* The above information includes forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995. Please refer to the disclaimer on the last page of this presentation.

## 2. Dividend Forecast

(Reposted from FY2025 4Q)

- The Fourth Medium-Term Management Plan stipulates a dividend payout ratio of 50% or more and a policy of progressive dividends
- The year-end dividend for the fiscal year ended March 2026 is expected to be ¥41.0 per share, an increase of ¥2.0 from the initial plan
- For the fiscal year ending March 2027, we plan to pay an interim dividend of ¥45.0 per share and a year-end dividend of ¥45.0 per share, for a total annual dividend of ¥90.0  
 (The annual dividend of ¥90.0 per year is 3.5 times the dividend paid shortly after listing in 2017 (equivalent to ¥26.0 per year))

|                       | FY2024  |          | FY2025<br>(Revised forecast<br>for the first half) |          | FY2025<br>(Finalized) |          | FY2026<br>(Forecast for the new fiscal year) |                                      |          |                                      |
|-----------------------|---------|----------|----------------------------------------------------|----------|-----------------------|----------|----------------------------------------------|--------------------------------------|----------|--------------------------------------|
|                       | Interim | Year-end | Interim                                            | Year-end | Interim               | Year-end | Interim                                      | Compared<br>with initial<br>forecast | Year-end | Compared<br>with initial<br>forecast |
| Dividends per share   | 28.0円   | 28.0円    | 39.0円                                              | 39.0円    | 39.0円                 | 41.0円    | 45.0円                                        | +6.0円                                | 45.0円    | +4.0円                                |
| Dividend payout ratio | 45.8%   |          | 51.3%                                              |          | 50.2%                 |          | 50.3%                                        |                                      |          |                                      |

## 2. Growth Drivers for KATITAS (1): Enhance Sales Force (FY2025 Results)

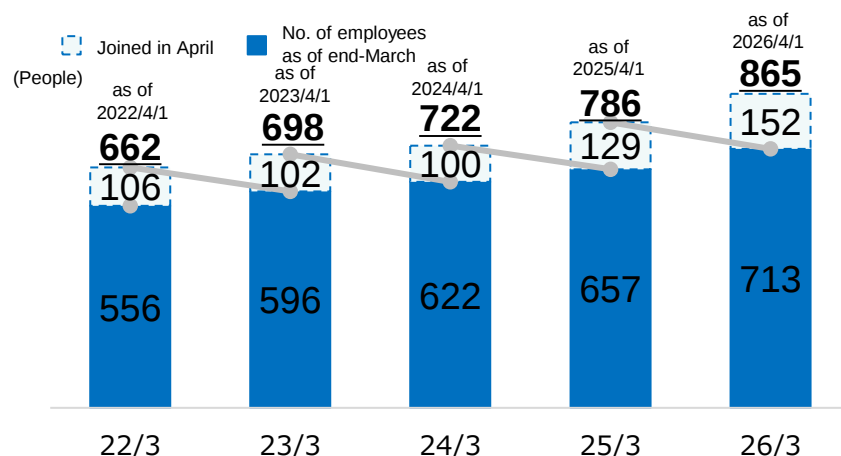
(Reposted from FY2025 4Q)

- The potential market is sizable both for purchases and sales: A large number of vacant properties exist in Japan, and there is sufficient demand for low-priced housing
- Expansion of our supply capacity through an increase in sales personnel and the maintenance and improvement of productivity is a growth driver
- Under the current mid-term management plan, we plan to accelerate the increase in sales staff. Due to increased hiring, the number of sales staff as of April 2026 grew 10.1% YoY, representing a higher growth rate than before

| Sales Staff                                                                 |   | Productivity                    |   | Capacity (FY2025 Results)             |
|-----------------------------------------------------------------------------|---|---------------------------------|---|---------------------------------------|
| Sales employees <sup>(1)</sup><br>(average during the fiscal year)<br>685.0 | × | Purchases 11.2 / sales employee | = | Number of properties purchased: 7,682 |
|                                                                             | × | Sales 9.4 / sales employee      | = | Number of properties sold: 6,422      |

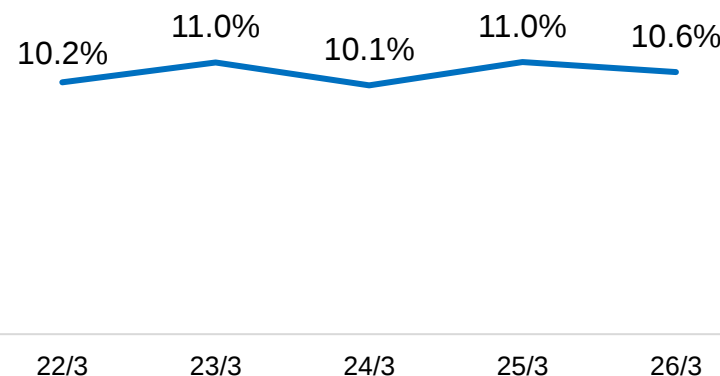
### Number of sales staff<sup>(1)</sup>

- ✓ As of April 1, 2026, our sales force had expanded 10.1% YoY.
- ✓ We continue to focus primarily on recruiting new graduates. Under the current mid-term management plan, we plan to accelerate the pace of personnel expansion compared with before



### Turnover rate<sup>(2)</sup>

- ✓ Turnover rate in FY2025 came in as expected at 10.6%.
- ✓ Employee engagement survey results exceeded the benchmark "BBB," earning the company the BMC (Best Motivation Company Award) 2026.<sup>(3)</sup>



(1) Number of sales staff = Number of store staff (incl. contract and part-time) + number of deputy sales managers and section managers

(2) Turnover rate = number of employees who resigned or retired during the fiscal year / number of employees at the beginning of the fiscal year

(3) Award for companies with high employee engagement presented by Link and Motivation Inc.; [KATITAS Co., Ltd. press release](#) (4) Figures represent historical results of KATITAS (non-consolidated)

## 2. Growth Drivers for KATITAS (2): Productivity Improvement (FY2025 Results)

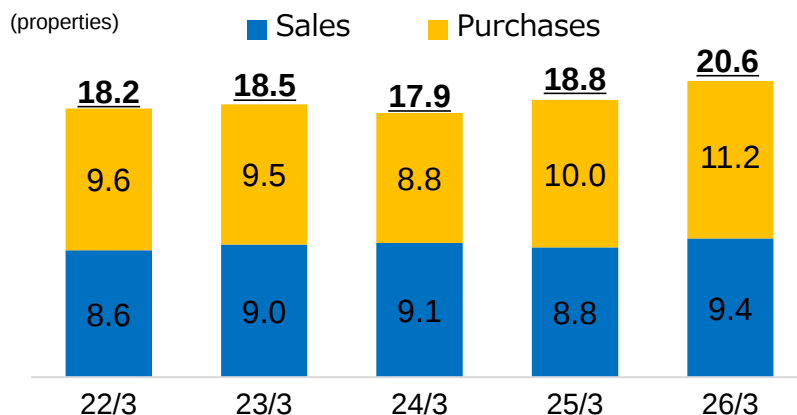
(Reposted from FY2025 4Q)

- Supported by a favorable business environment, strong sales and proactive purchasing drove productivity in the fiscal year ended March 2026 to a record high
- Going forward, we aim to improve productivity by reducing the administrative workload of sales staff through the use and automation of AI, allowing them to focus on customer negotiations and property viewings, which are difficult to replace with AI

| Sales Staff                                                                 |   | Productivity                    |   | Capacity (FY2025 Results)             |
|-----------------------------------------------------------------------------|---|---------------------------------|---|---------------------------------------|
| Sales employees <sup>(1)</sup><br>(average during the fiscal year)<br>685.0 | × | Purchases 11.2 / sales employee | = | Number of properties purchased: 7,682 |
|                                                                             | × | Sales 9.4 / sales employee      | = | Number of properties sold: 6,422      |

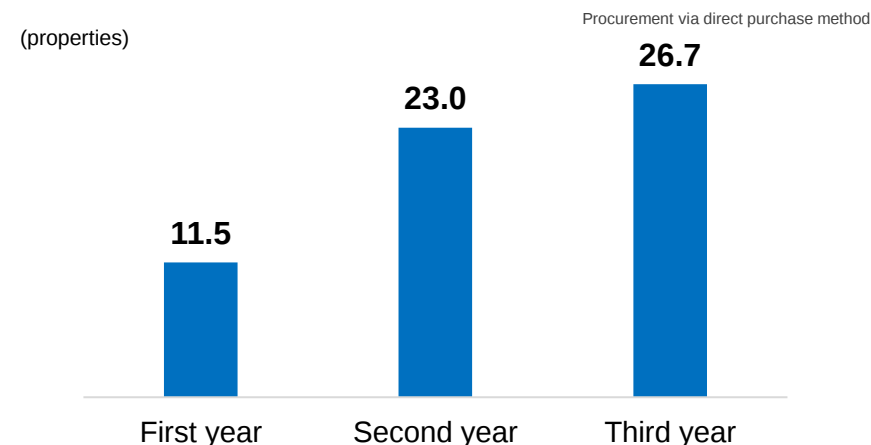
### Productivity of sales staff<sup>(2)</sup>

- ✓ Growth in contracts for which renovations are underway (and also those sold in the present condition) continued
- ✓ We will continue improving productivity while aiming to boost gross profit per property



### Productivity of new graduate employees<sup>(3)</sup>

- ✓ By increasing the number of employees at store-manager level, we increased capacity for training and accelerated the time it takes until new employees start contributing to the business.
- ✓ Effective from FY2023, the target productivity of sales employees raised from 24 properties (purchased and sold) to 32 properties.



(1) Number of sales staff = Number of store staff (incl. contract and part-time) + number of deputy sales managers and section managers

(2) Productivity= sum of the number of homes purchased and the number of homes sold by KATITAS over a period, divided by the average of the number of sales employees of KATITAS at the beginning and end of the period

(3) Average calculated from the results of the last three fiscal years

(5) Figures represent historical results of KATITAS (non-consolidated)

## 2. Growth Drivers for REPRICE (FY2025 Results)

(Reposted from FY2025 4Q)

- As with KATITAS, an increase in sales staff and the maintenance and improvement of productivity are growth drivers
- Sales staff headcount increased significantly due to strengthened hiring
- Productivity remained at a high level. Low-priced products and changes in sales channel strategy continued to contribute

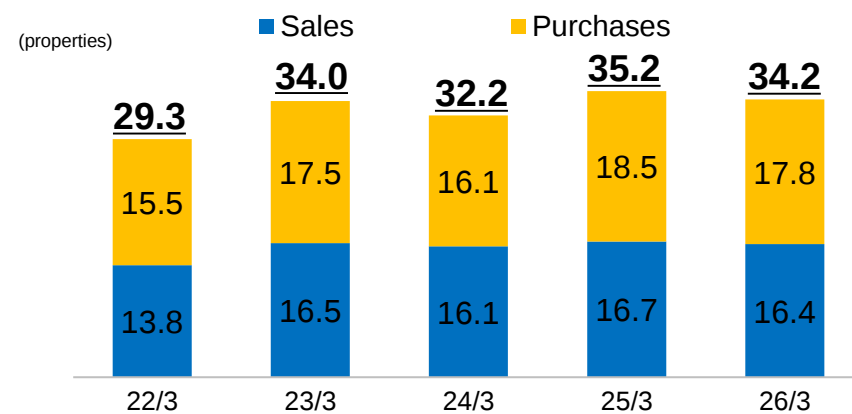
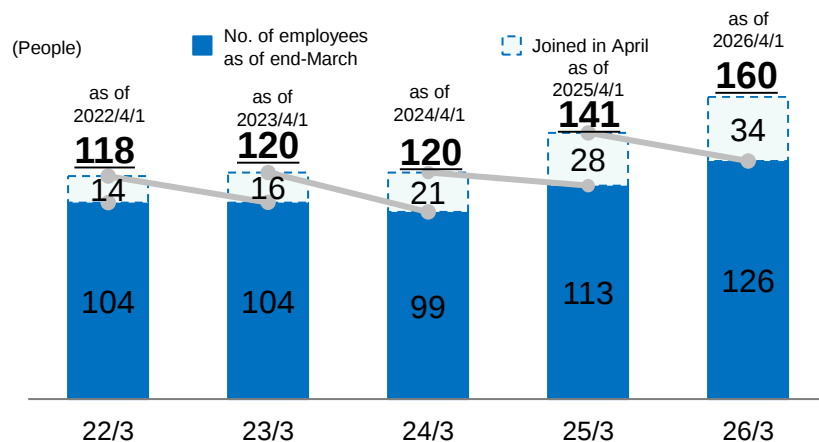
| Sales Staff                                                                 |   | Productivity                    |   | Capacity (FY2025 Results)             |
|-----------------------------------------------------------------------------|---|---------------------------------|---|---------------------------------------|
| Sales employees <sup>(1)</sup><br>(average during the fiscal year)<br>119.5 | × | Purchases 17.8 / sales employee | = | Number of properties purchased: 2,122 |
|                                                                             | × | Sales 16.4 / sales employee     | = | Number of properties sold: 1,958      |

### Number of sales staff

- ✓ As of April 1, 2026, our sales force had expanded 13.5% YoY.
- ✓ Hired 34 new graduates in April 2026.
- ✓ Employee engagement survey results exceeded the benchmark “BBB,” and there were no resignations among new employees hired in April 2024

### Productivity<sup>(2)</sup>

- ✓ Maintained a high level in the fiscal year ended March 2026
- ✓ From the fiscal year ending March 2027 onward, a slight decline is expected as the ratio of new employees increases



(1) Number of sales staff = Number of sales representatives + Number of sales block managers and area managers

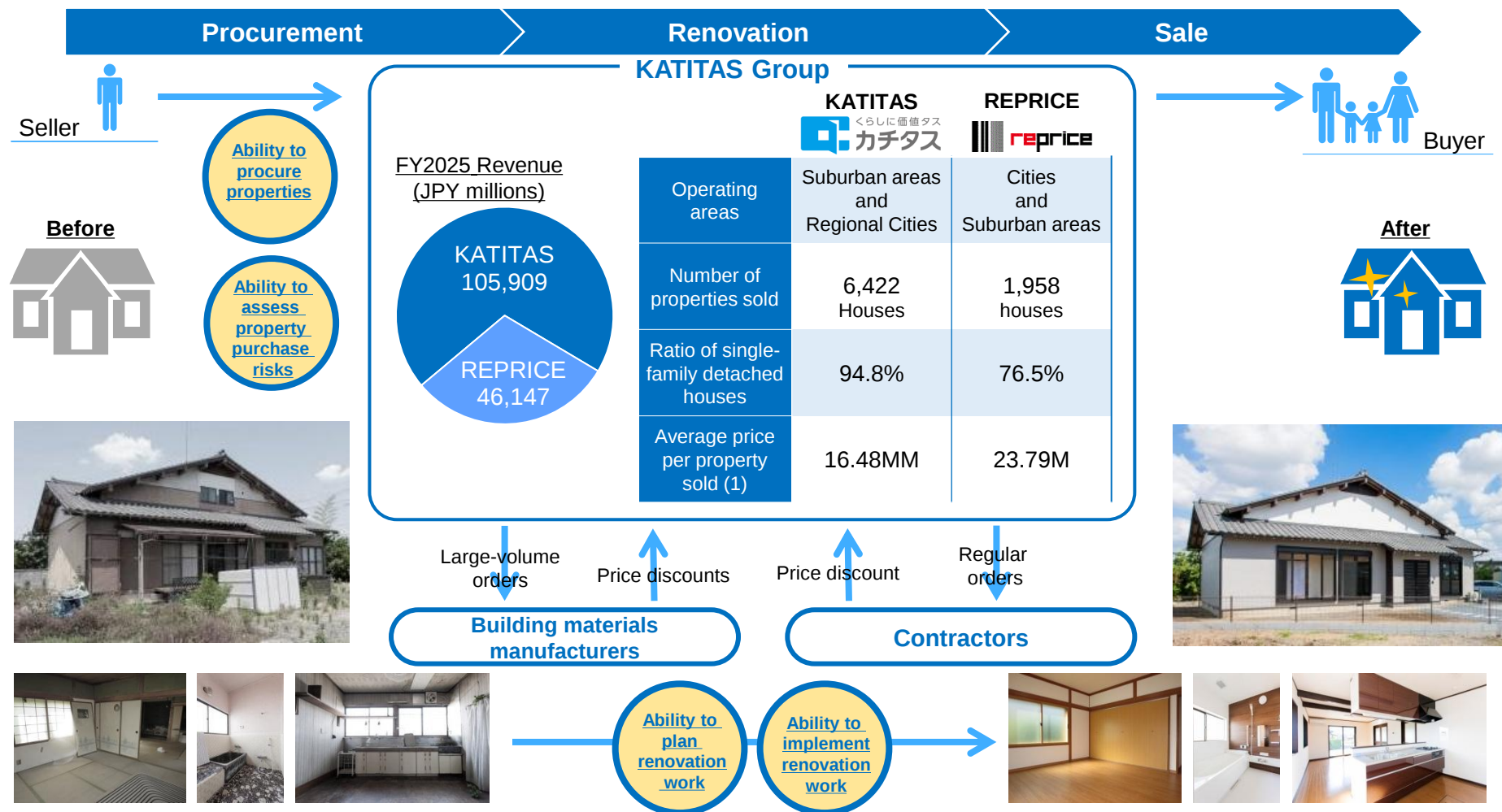
(2) Productivity = sum of the number of homes procured and the number of homes sold by REPRICE over a period, divided by the average of the number of sales employees of REPRICE at the beginning and end of the fiscal year

# Presentation Highlights

|    |                                                                                                                                                                                            |         |
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| 4. | APPENDIX                                                                                                                                                                                   | P42-P50 |

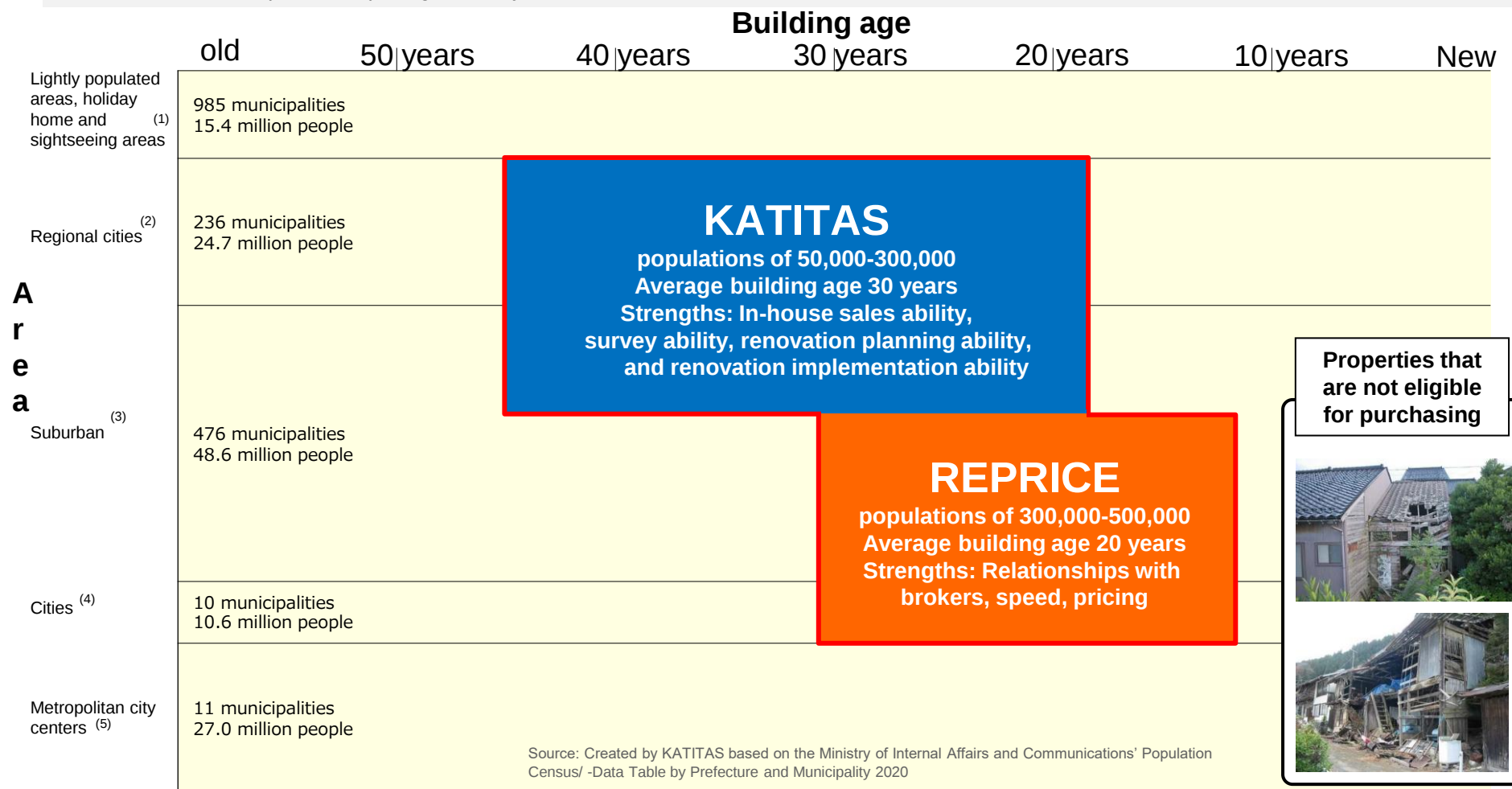
### 3. Business Model of KATITAS

- KATITAS purchases pre-owned detached houses in regional areas, and renovate them to accommodate today's living styles before selling them at half the price of newly built houses.
- About 80% of properties we purchase are empty, vacant houses. We create social value by resolving the issue of vacant houses and providing affordable housing.



### 3. Business Development Areas and Building Ages of the Group

- KATITAS focuses on regional cities (population 50,000-300,000) and buildings with an average 30 years. It has strengths in in-house sales ability, survey ability, renovation planning ability, and renovation implementation ability.
- REPRICE focuses on urban and suburban areas (population 300,000-500,000) and buildings with an average 20 years. It has strengths in its broker network, speed, and pricing accuracy



Properties that are not eligible for purchasing



(1) Lightly populated areas, holiday home and sightseeing areas: Municipalities with populations under 50,000 excluding areas within the three metropolitan areas  
 (2) Regional cities: Municipalities with populations of 50,000-300,000 excluding areas within the three metropolitan areas  
 (3) Suburban areas : Areas within three metropolitan areas excluding Tokyo 23 wards, ordinance-designated cities same as above and municipalities with populations of 300,000-500,000  
 (4) Cities: Ordinance-designated cities outside the Tokyo 23 wards and three metropolitan areas (Sapporo-shi, Fukuoka-shi, Hiroshima-shi, Sendai-shi, Kitakyushu-shi, Niigata-shi, Hamamatsu-shi, Kumamoto-shi, Okayama-shi, Shizuoka-shi)  
 (5) Metropolitan city centers: Tokyo 23 wards and ordinance-designated cities within three metropolitan areas (Osaka-shi, Nagoya-shi, Kyoto-shi, Yokohama-shi, Kobe-shi, Kawasaki-shi, Chiba-shi, Saitama-shi, Sakai-shi, Sagami-hara-shi)

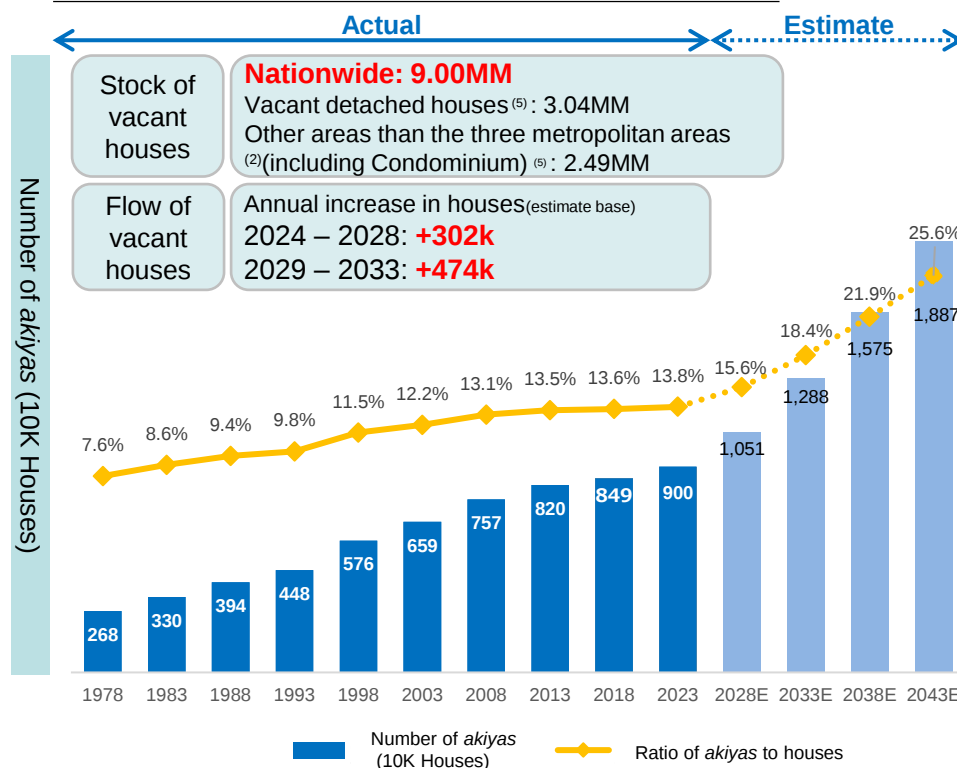
3.

## Medium and Long Term Expansion with Opportunities for Procurement Based on Increased Supply of Vacant Houses

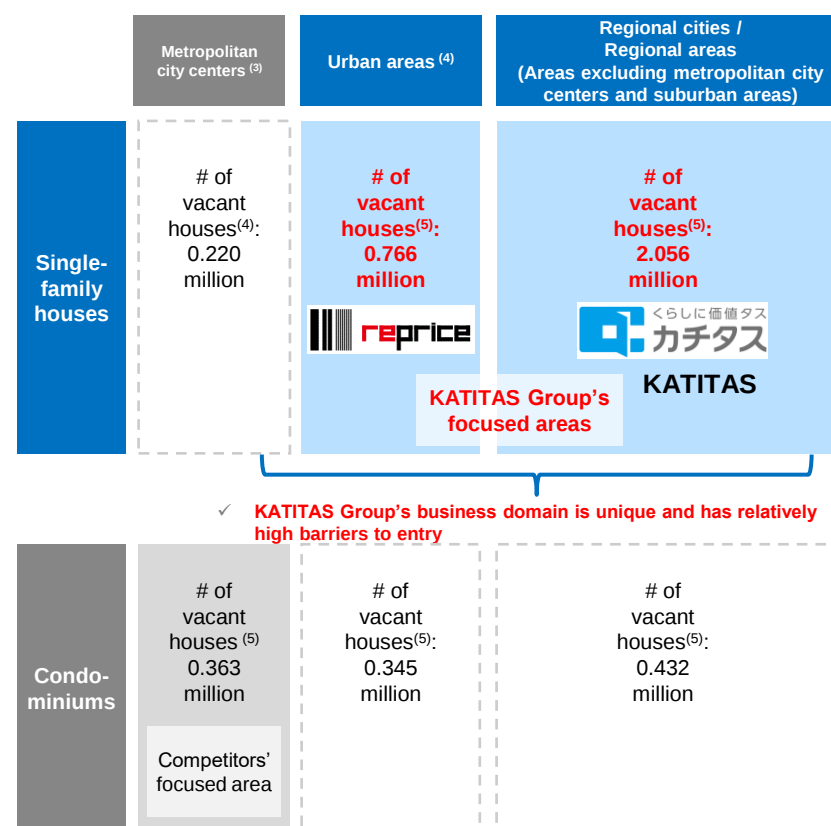
- There is a large number of vacant houses and the number is expected to increase, which provides KATITAS with procurement opportunities
- Although a large majority of such vacant houses cannot be distributed in the housing market on an “as-is” basis, KATITAS is capable of acquiring such houses with a low level of competition

### Abundance in Stock and Flow of Vacant Houses<sup>(1)</sup>

#### Number and Predicted Rate of Increase of Vacant Houses



### Unique Business Segment



Source: Ministry of Internal Affairs and Communications, “2023 Housing and Land Survey Approximate Tabulation of Dwellings (Revised Report)”,  
Estimates are prepared by KATITAS based on the news release, “The Housing Market in 2040 and Challenges: Changing Trends in  
Housing Starts and Initiatives to Respond to Change (June 12, 2025)” issued by Nomura Research Institute, Ltd.

Source: Ministry of Internal Affairs and Communications, “2023 Housing and Land Survey (Revised Report)”

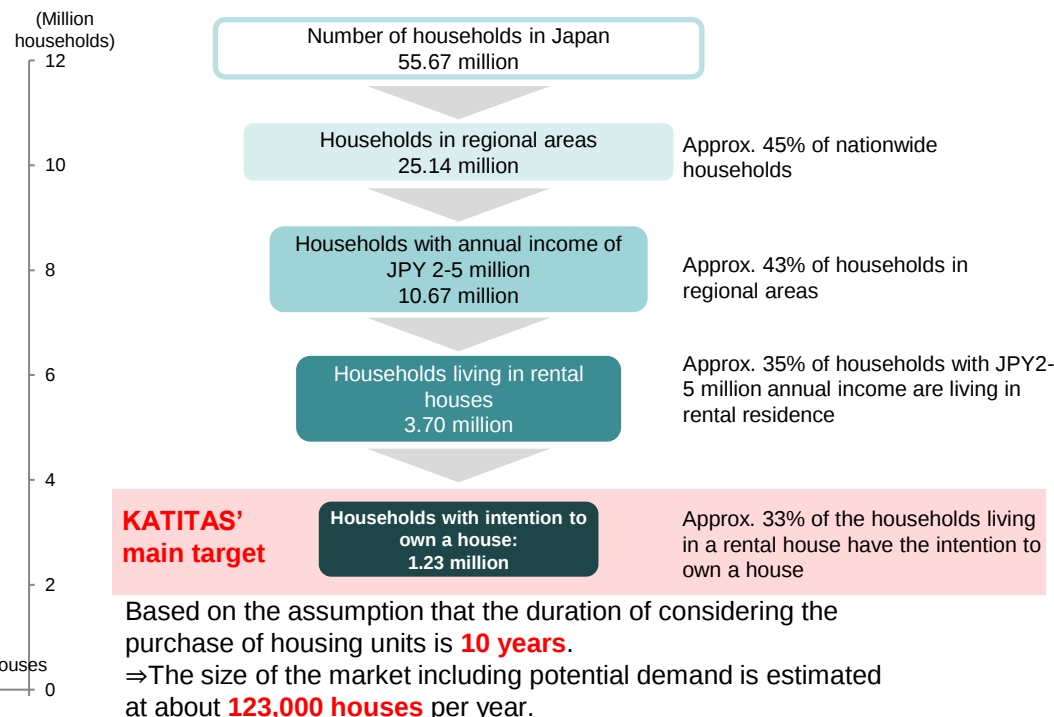
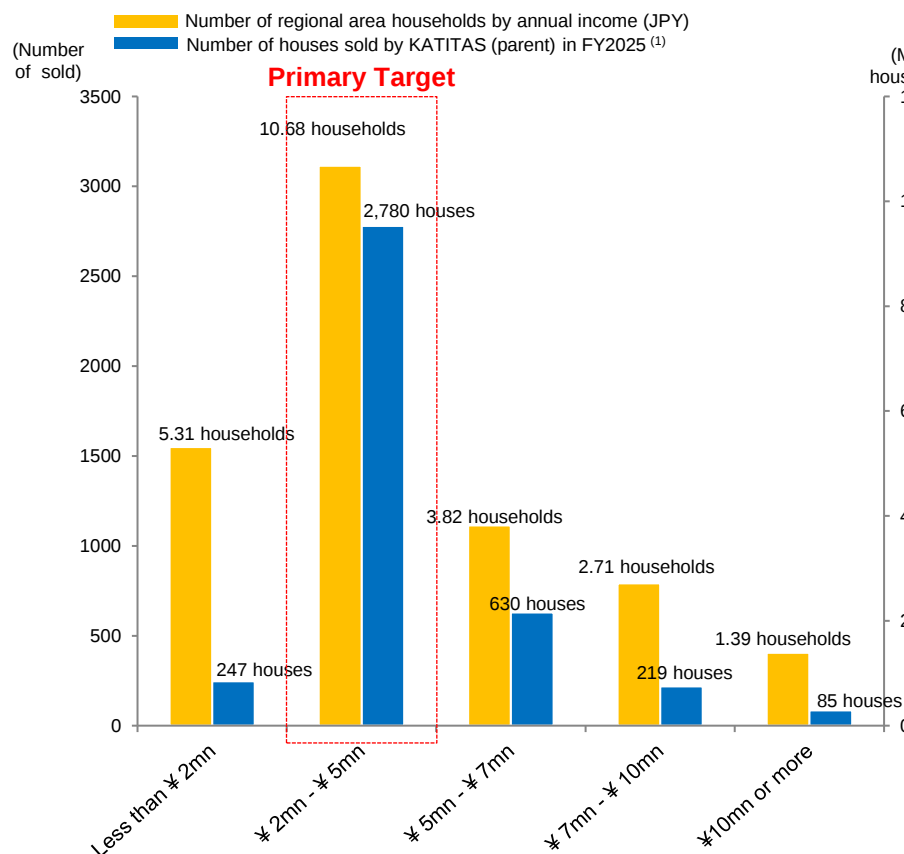
(1) Vacant houses include pre-owned properties and rental houses.  
(2) Three Metropolitan Areas (defined by the Ministry of Internal Affairs and Communications): Tokyo area (Saitama, Chiba, Kanagawa and Tokyo prefectures), Nagoya area (Gifu, Aichi and Mie prefectures) and Osaka area (Osaka, Hyogo, Nara and Kyoto prefectures).  
(3) Tokyo 23 wards and ordinance-designated cities within three metropolitan areas (Osaka-shi, Nagoya-shi, Kyoto-shi, Yokohama-shi, Kobe-shi, Kawasaki-shi, Chiba-shi, Saitama-shi, Sakai-shi, Sagami-hara-shi).  
(4) Areas within three metropolitan areas excluding Tokyo 23 wards and ordinance-designated cities same as above.  
(5) Pre-owned properties and rental houses are excluded from the calculation of vacant houses same as above.

### 3. Fourth Housing Option in Regional Areas: Pre-Owned and Renovated Single-Family Houses

- KATITAS' primary target customer base consists of approximately 1.23 million households currently living in rental houses in regional areas, with annual income of JPY2-5 million and the intention to own a house
- Based on the assumption that there is demand for 123,000 units if the duration of the abovementioned families considering the purchase of housing units is 10 years.
- The number of properties sold by KATITAS in FY2025 was 6,442, which is equivalent to around 5.2% of the estimated market and many potential customers still exist.

#### Customer Group by Annual Income and Macro Environment

#### Large Potential Customer Base



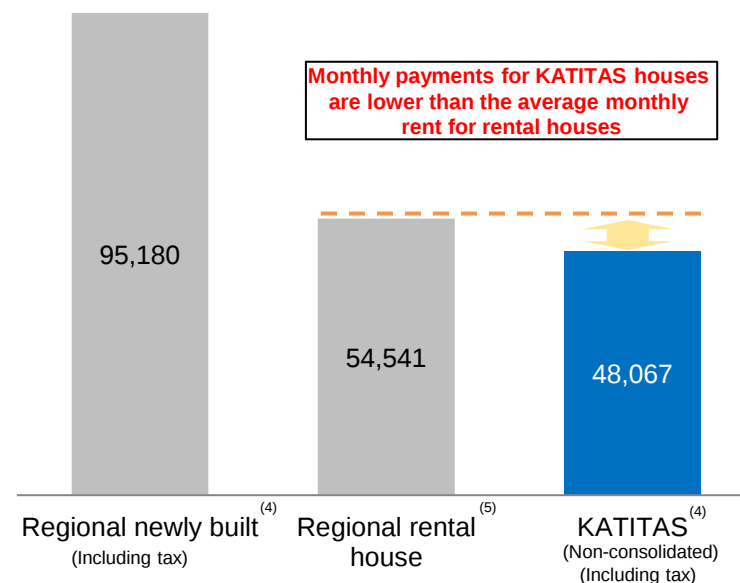
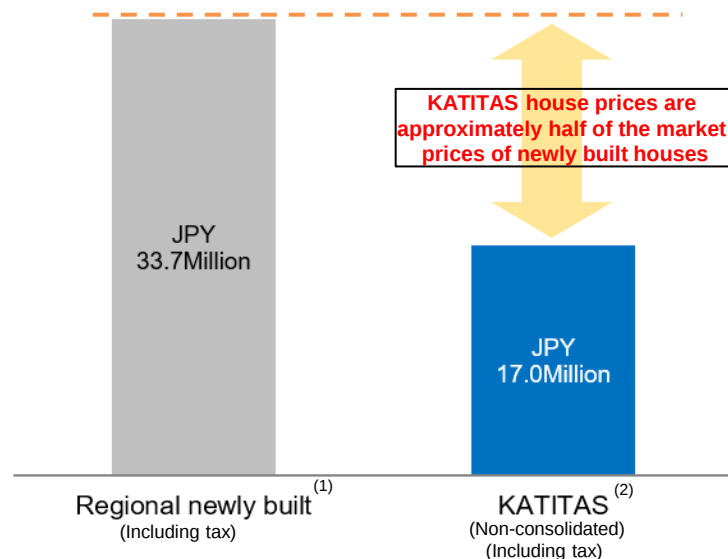
Annual number of houses sold by KATITAS: 6,442 (around 5.2% of target)  
 ⇒ There are still many potential customers

### 3. Offering High-Quality Renovated Houses at Reasonable Prices

- KATITAS is able to offer renovated houses at roughly half the price of comparable newly built houses, that also offer lower monthly mortgage payments compared to renting
- Customers can purchase a home with a mortgage within their means, in accordance with the growth of their children and other life stages.
- Mortgage repayments will not increase as much as newly built houses even if interest rates were to rise.

Less Expensive than the Average Selling Price of Newly Built Houses **UPDATE**

Lower Payments than Rental Houses<sup>(3)</sup> **UPDATE**



#### Monthly repayment amount when mortgage interest rate rise

|                         |      | Regional newly built | KATITAS  |
|-------------------------|------|----------------------|----------|
| Mortgage interest rates | 1.0% | ¥ 95,180             | ¥ 48,067 |
|                         | 1.5% | ¥ 103,238            | ¥ 52,136 |
|                         | 2.0% | ¥ 111,694            | ¥ 56,406 |

#### Comparison of Cost per Floor Area for Each Property (Illustrative)

|                                        | Regional newly built house | Regional rental house | KATITAS |
|----------------------------------------|----------------------------|-----------------------|---------|
| Total floor area (m <sup>2</sup> )     | 100~110                    | 50~65                 | 110~120 |
| Payment per square meter (KATITAS=100) | 229                        | 233                   | 100     |

(1) Average prices (including tax) of newly built houses are surveyed under the screening method specified below, based on the "Integrated System of Land Information" operated by Ministry of Land, Infrastructure, Transport and Tourism  
Timing of transaction: From April 2025 to March 2026 / Timing of construction: In January 2025 and after / Type: Building lot (land and building) / Total floor area: Between 50m<sup>2</sup> and 200m<sup>2</sup> / Use of building: Housing  
(2) The average sales price is calculated based on the sale price of properties delivered during the period between April 2025 and March 2026.

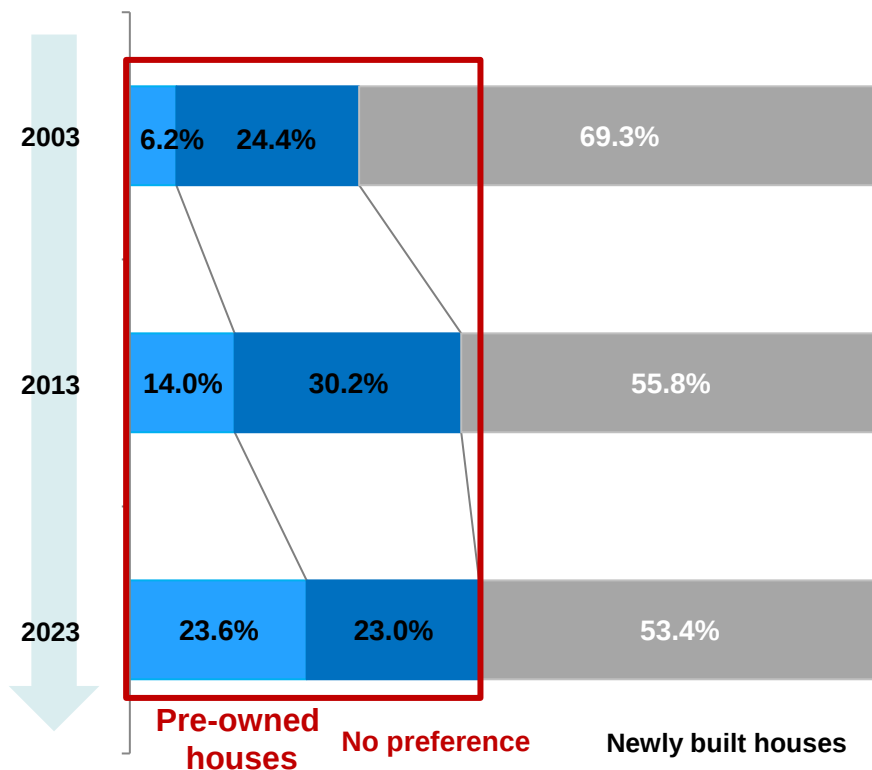
(3) Monthly rent paid by households other than single-person households  
(4) Payment amounts for Regional newly built and KATITAS are calculated based on the premise assuming that a buyer pays the average sale price under a 35-year loan with no initial down payment or other incentive payments at a fixed interest rate of 1.0% for the life of the loan  
(5) Source: Ministry of Internal Affairs and Communications, "2023 Housing and Land Survey (Revised Report)"

### 3. Consumer Preferences Have Shifted Toward Accepting Pre-Owned Houses

- Increasing number of households with less preference for newly built houses and increasing preference for pre-owned houses even in the Japanese market where traditionally people tend to prefer newly built houses
- There is huge potential for more pre-owned houses to be distributed in the market if we can supply enough properties that are “clean and inexpensive.”
- The pre-owned housing market has been expanding in recent years and is expected to continue growing in the future.

#### Mindset Change toward Ownership of Pre-owned Houses

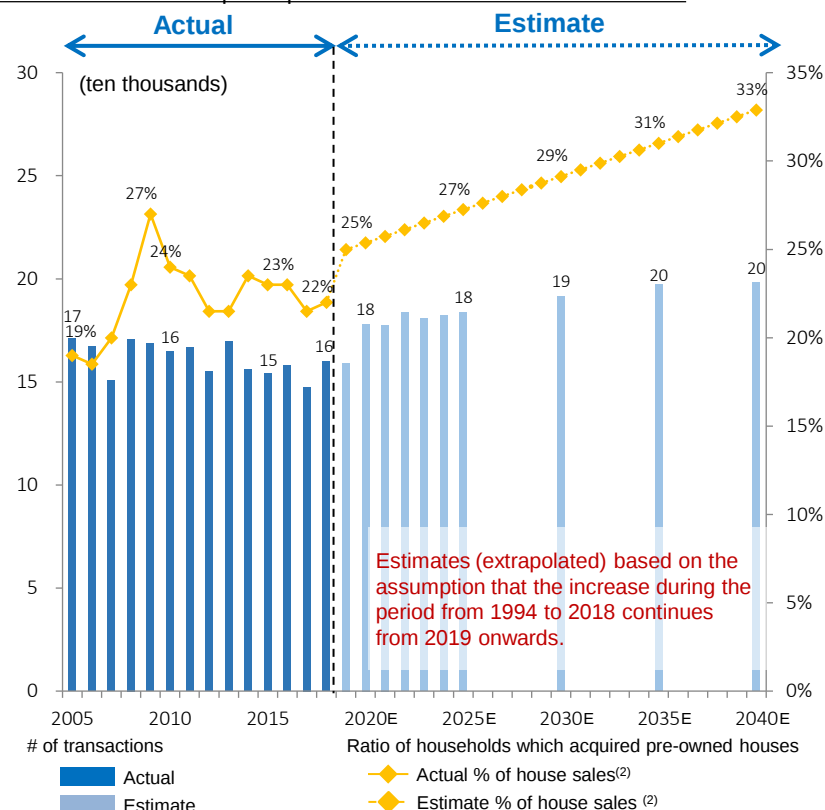
Survey of preference in moving to newly built or pre-owned houses from the current rental houses



Source: Housing Bureau of Ministry of Land, Infrastructure, Transport and Tourism, “Comprehensive Survey on Housing and Living Environments (2018)” and “Comprehensive Survey on Housing and Living Environments (2023)”

#### Increase in Transactions of Pre-owned Houses

Actual and estimated figures of transactions of pre-owned houses and ratio of households which acquired pre-owned houses from 2005 to 2018



Source: Produced by KATITAS based on data in NRI's June 9, 2022 press release claiming that new housing starts in 2040 are expected to decline to 490,000 units, while pre-owned houses in transactions will increase to 200,000 houses in 2040

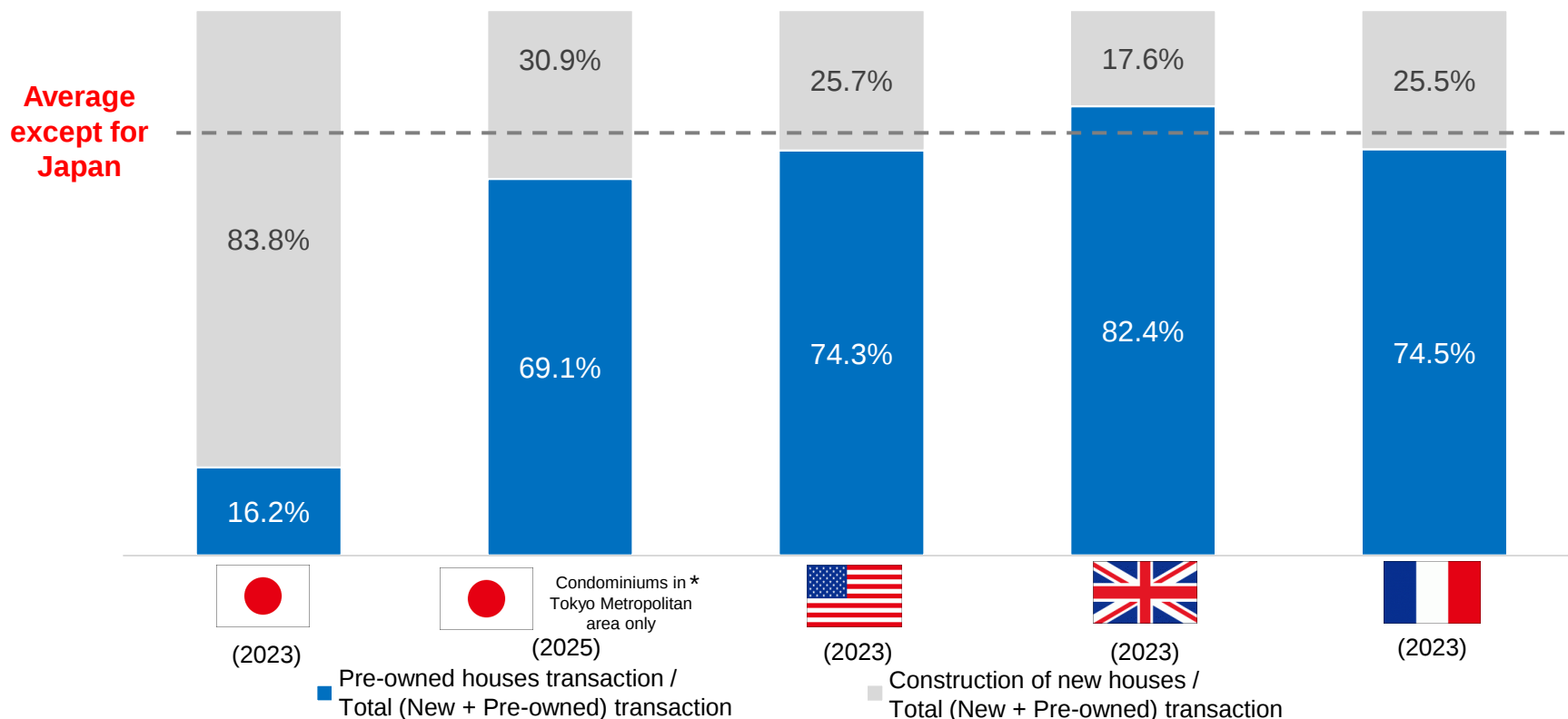
(1) NRI estimates / forecasts based on Census, National Social Security and Population Research Institute “Forecast of number of Japan's households”, Ministry of Internal Affairs and Communications, “Housing and Land Survey”, and NRI Questionnaire on housing purchasers

(2) Questionnaire by NRI : Ratio of households which acquired pre-owned houses (excluding newly built houses) out of households which acquired a house

### 3. Room for Growth in the Share of Regional Pre-owned Houses in Distribution

- Lower market share of pre-owned houses compared with United States and Europe
- In the Tokyo Metropolitan area, there are many “clean and inexpensive” used condominiums being supplied that their distribution volume has already surpassed that of new condominiums.
- By supplying “clean and inexpensive” detached houses in rural areas, we have a chance of capturing the untapped market for pre-owned houses.

#### Pre-owned houses Market Share - Japan vs United States and Europe



\*Ratio of pre-owned condominium units under contract to new condominium units on the market.

### 3. The Company's Customer Profile

|                                               | Customer profile                                                                                                                                                                                                                                         |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Business area                                 | <b>Suburban areas surrounding regional cities</b><br>(Targeting regions with populations of 50,000 – 300,000)                                                                                                                                            |
| Properties handled                            | Mainly pre-owned single-family <b>detached houses</b> which have become vacant due to events such as inheritance                                                                                                                                         |
| Average selling price                         | <b>JPY 17.0 million</b> (including tax)                                                                                                                                                                                                                  |
| Buyers' needs                                 | <b>Actual demand</b><br>(our customers purchase the properties to live in rather than for investment)                                                                                                                                                    |
| Buyers' age range                             | <b>30s–50s</b><br>(68.2% of the Company's sales results)                                                                                                                                                                                                 |
| Buyers' annual income                         | <b>JPY 2-5 million</b><br>(62.7% of the Company's sales results)<br>(home loan to annual income ratio is 4.4)<br>* Households with annual incomes between JPY 2-5 million are the largest volume zones in rural areas, excluding the three major cities. |
| Type of buyers' loan                          | <b>Mortgage</b>                                                                                                                                                                                                                                          |
| Financial institutions with loan transactions | <b>Nationwide</b> regional banks, shinkin banks, credit associations and labor banks, etc.                                                                                                                                                               |
| Source of loan payments                       | Buyer's <b>flow income</b>                                                                                                                                                                                                                               |

(1) Figures for average selling price, buyers' age range, and buyers' annual income are from cumulative results for the fiscal year ended March 31, 2026. Excludes customers with unknown information.

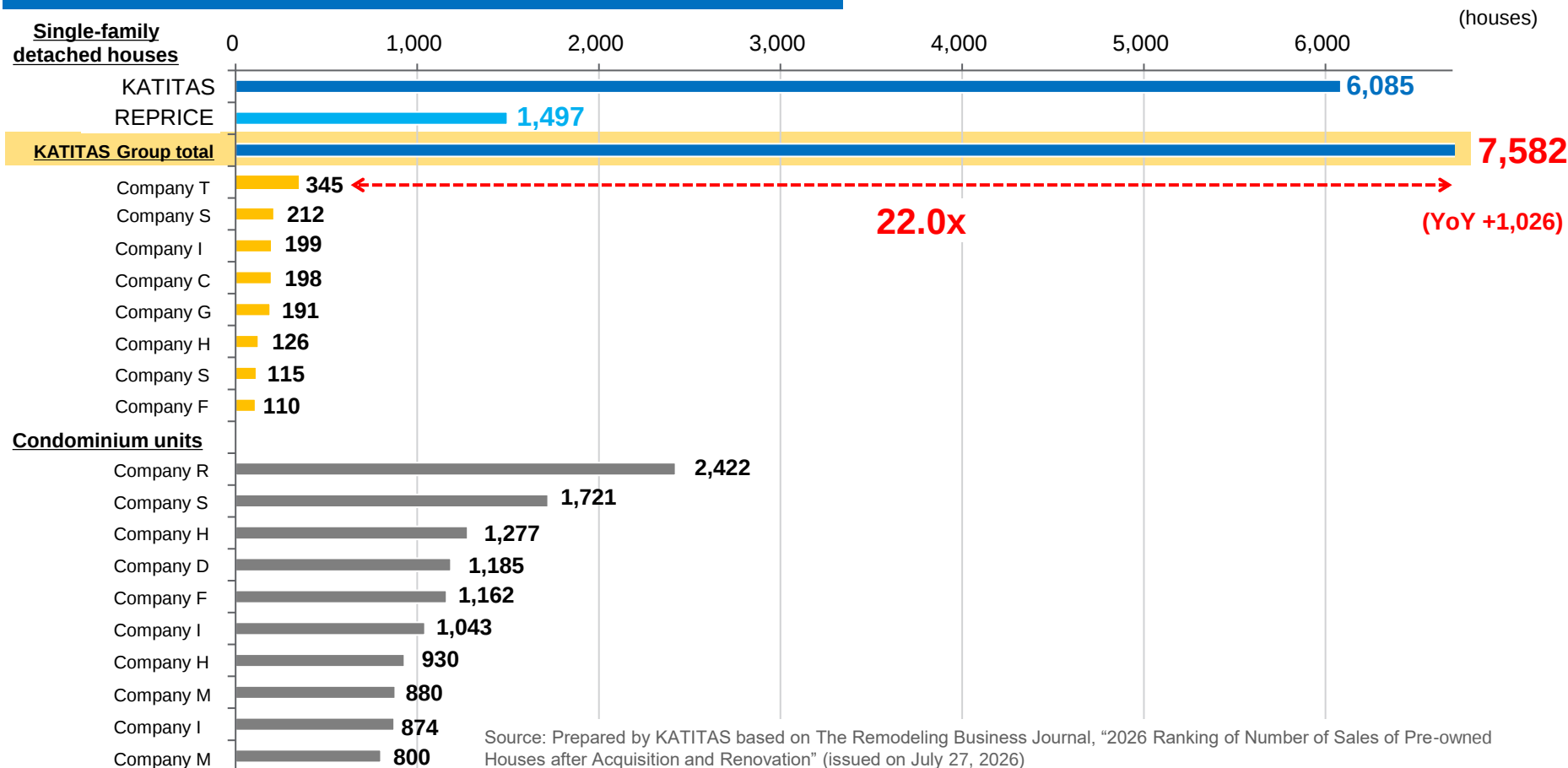
(2) Home loan to annual income ratio = selling price (including tax) / annual income

Annual income based on customer responses. Calculated excluding customers that pay in full in cash, customers with unknown income, and corporations.

### 3. Number of Houses Sold is Over 20 Times that of No.2 Ranked Company

- No.1 among House Reselling Businesses<sup>(1)</sup> in terms of number of units sold
- Established unique positioning by focusing on pre-owned single-family detached houses located in regional cities and regional areas that competitors find challenging to bring to the market

#### Number of Units Sold by Major House Re-sellers (FY2025) UPDATE



(1) A "Housing Reselling Business" is defined as one conducted by certified "building lot and transactions" dealers with extensive know-how in renovation so as to efficiently and effectively improve the quality of existing house inventory (Requests for FY2016 Tax Reform (Special Measures Concerning Taxation))

3.

**Our Greatest Strength is the Know-How We Accumulated by Selling a Cumulative Total of 80,000 Houses. We Approach Even the Tedious Details with Persistent Care, While Managing Risks to Minimize Failures.**

- KATITAS has accumulated a stock of “failure cases” through purchasing and selling more than 80,000 houses. These cases frequently occur as a result of errors made at the time of purchasing. The company ensures timely risk management by sharing actual failure cases with all stores nationwide through weekly company-wide morning video conferences.
- Before purchasing a property, we conduct “three-party on-site inspections” with our renovation partners and termite control specialists. Focusing on the three major risks specific to older detached houses, we thoroughly check from the crawlspace to the attic for structural deterioration, past water damage, and renovation feasibility. We also clarify property boundaries, which are a common source of disputes.
- To minimize failures and problems after property delivery, both the sales branches and headquarters, which draws on expertise gained from past cases, conduct thorough double and triple inspections of property rights and each stage of the renovation process (at the time of purchasing, before renovation starts, during renovation, and after completion)

**Examples of Pre-purchase Inspections: Inspections concerning Three Major Risks Associated with Older Detached Houses**

**Termite Risk**



The termite exterminator performs an inspection of the underfloor space looking for evidence of termite damage. This avoids unexpected renovation costs, and reduces the risk of procuring a property that is difficult to renovate

**Rain Leakage Risk**



The renovation contractor will check the entire frame of the building including the roof space looking for evidence of roof leaks and pests. These inspections increase the accuracy of renovation cost estimates.

**Risks Associated with Property Rights**



A land survey is conducted on every project. This provides comfort to the buyer. Land surveys are unnecessary for pre-owned condominiums.

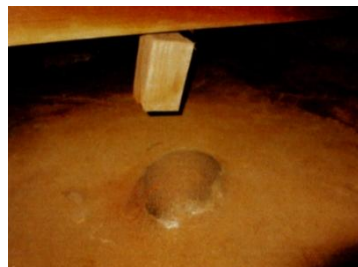
### 3. Examples of Post-Acquisition Failures

- Detached houses tend to have highly individual characteristics, and problems can still arise even after thorough inspection.
- In some failure cases, the holding period becomes extended, with some properties taking over 20 years from purchase to sale. To avoid adverse impact on the profit-and-loss statement at the time of sale, we record valuation losses after a certain period from purchase, in some cases writing down the book value to ¥1.
- The most common reason companies exit the market for purchasing and reselling detached houses is the difficulty in handling the highly individual nature of each property.

#### Examples of cases which required major repair after purchasing or after sale



Unstable foundations were discovered after purchasing. This needed to be repaired before sale which led to additional costs.



Case in which subsidence under the floor was discovered after purchasing. A major rebuilding of the foundation was necessary.



An instance where termite damage was overlooked, resulting in major restoration work including replacement of parts of the wooden structure.



Case in which the roof leaked after sale. A full repair was carried out under the warranty against defects.



Case in which deterioration in roof materials was noticed after sale. As a partial repair was not possible, the entire roof had to be replaced.



A case where residential land damage caused by erosion from a nearby waterway was discovered after sale. Significant costs were incurred for erosion control measures.

#### Properties with Extended Turnover Periods

|    | Branch   | Turnover (days) | Cause                                 |
|----|----------|-----------------|---------------------------------------|
| 1  | Tochigi  | 7,245           | Ownership/legal rights-related issues |
| 2  | Hirosaki | 3,990           | Ownership/legal rights-related issues |
| 3  | Izumo    | 2,979           | Building-related issues               |
| 4  | Oita     | 2,317           | Ownership/legal rights-related issues |
| 5  | Okinawa  | 1,783           | Conditions in the surrounding area    |
| 6  | Fukui    | 1,757           | Building-related issues               |
| 7  | Nobeoka  | 1,483           | Conditions in the surrounding area    |
| 8  | Tsuyama  | 1,250           | Building-related issues               |
| 9  | Niigata  | 1,218           | Building-related issues               |
| 10 | Nakatsu  | 1,194           | Ownership/legal rights-related issues |

- In some cases, unforeseen defects are discovered after purchase, and the property is deemed beyond repair, forcing the company to exclude it from resale.
- KATITAS regards these failure cases as the "assets of the company.". They are shared with the entire company on a weekly basis to prevent recurrences (= minimize risk)

3.

## Barriers to Entry and Competitive Advantages of Our Business Model: Economies of Scale Do Not Apply Because Renovations Vary From One House to Another

| Entry Barrier | Individual property characteristics                                                                                                                                                           |                                                                                                                                                                                                                                                             | Regional characteristics                                                                                                                                                                                          |                                                                                                                                                                                                          |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|               | <b><u>Property conditions are extremely varied</u></b><br>Even with properties built by the same home builder, the deterioration of properties differs based on the location and maintenance. | <b><u>Economies of scale do not apply</u></b><br>In addition to the individual characteristics of the homes themselves, extreme differences in the levels of deterioration make standardized reforms difficult, and economies of scale do not easily apply. | <b><u>Lifestyles by region</u></b><br>Lifestyles differ throughout Japan with its heavy snowfall regions and hot and humid regions, meaning thorough regional knowledge is required to respond to customer needs. | <b><u>Differing business environments</u></b><br>The presence of competition as well as the number and level of partner companies such as contractors and other licensed professionals differ by region. |

We will create our own unique positioning by properly managing the balance between “standardization” and “individual solutions”

| Competitive Advantage | Standardization policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Individual solutions policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                       | <ul style="list-style-type: none"> <li>● <b><u>Preparation and weekly updates of manuals</u></b><br/>               ~Organize individual work processes including purchasing, reforms, and sales in detail.<br/>               Create manuals for renovation contractors as well.</li> <li>● <b><u>Standardization of knowledge</u></b><br/>               ~Collect information on good knowledge and bad knowledge through weekly business condition reports.<br/>               Standardize and disseminate solution methods to workplaces through weekly company-wide morning video conferences.</li> <li>● <b><u>Checking system at headquarters</u></b><br/>               ~Check the contents of contracts and reforms at headquarters from a third-party perspective.</li> </ul> | <ul style="list-style-type: none"> <li>● <b><u>Sales staff oversees every phase of the business flow</u></b><br/>               ~By overseeing every phase from the property acquisition to reform plans to sales, the sales staff takes responsibility for everything from property quality to customer support.</li> <li>● <b><u>Hire personnel with ties to each region throughout Japan</u></b><br/>               ~Hire “exceptional students wishing to work for the region” at local universities and establish positioning as a company that works for the region.</li> <li>● <b><u>Compensation system not reliant on results</u></b><br/>               ~Compensation system based on fixed salaries to allow employees to work for a long time and accumulate the benefits of experience.</li> </ul> |

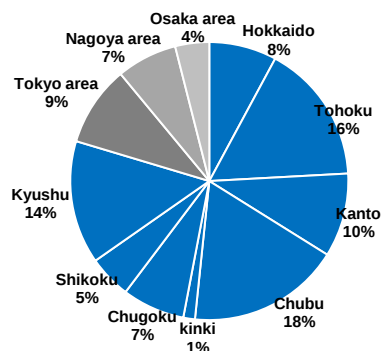
- Accumulate “experiences of success and failure” based on the results of more than 80,000 properties
- By focusing on regional cities and the middle-income range, we will build a platform that, unlike metropolitan city center and high-end markets, is resistant to market conditions
- Prevent employee attrition to competitors, supported by high employee engagement

### 3. Nationwide Branch Network and High Brand Recognition

- KATITAS maximizes purchasing and sales opportunities by covering geographic areas not or rarely accessed by competitors, including small- and medium-sized cities with populations between 50,000-300,000
- KATITAS has No.1 brand recognition in regional areas

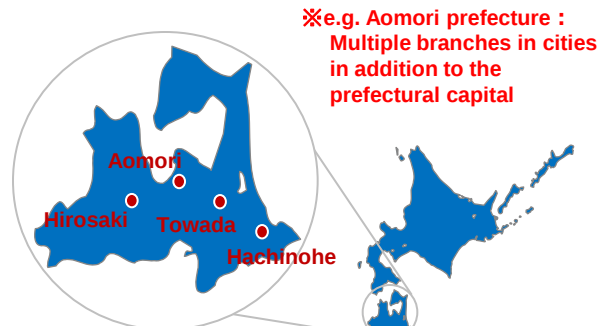
#### Nationwide Branch Network

**KATITAS: Sales by area<sup>(1)</sup>**  
(FY2025, based on number of units)

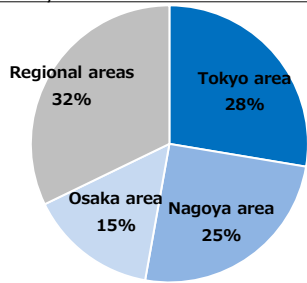


\*Number of properties sold (FY2025): 6,422

**Branch Locations<sup>(3)</sup> of KATITAS**  
(As of March 31, 2026)



**REPRICE: Sales by area**  
(FY2025, based on number of unit)



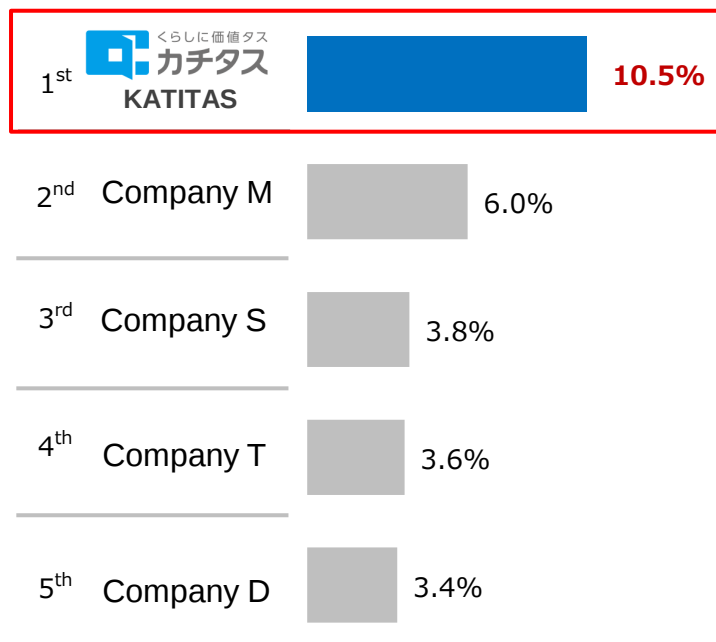
\*Number of properties sold (FY2025): 1,958

\*\*Regional areas" are other areas than the "three metropolitan areas"<sup>(2)</sup>

#### High Brand Recognition in Regional Areas

**Survey on Brand Recognition<sup>(4)</sup>**

Q. "Which company comes to mind if you are asked about a company to which one could sell a house?"



Source: Web-based survey without presenting answers options in February 2026 conducted by a third-party research firm requested by KATITAS. The number of samples of each survey was 1,100. 10 prefectures were selected as target survey areas and the surveys were conducted in rotation. The above chart shows aggregated results of prefectures where KATITAS TV commercials were aired

(1) Tohoku: Aomori, Iwate, Miyagi, Akita, Yamagata and Fukushima prefectures. Kanto: Ibaraki, Tochigi and Gunma Prefectures. Chubu: Niigata, Toyama, Ishikawa, Fukui, Yamanashi, Nagano and Shizuoka prefectures. Kinki: Shiga and Wakayama prefectures. Chugoku: Tottori, Shimane, Okayama, Hiroshima and Yamaguchi prefectures. Shikoku: Tokushima, Kagawa, Ehime and Kochi prefectures. Kyushu: Fukuoka, Saga, Nagasaki, Kumamoto, Oita, Miyazaki, Kagoshima and Okinawa prefectures.  
(2) Three Metropolitan Areas (defined by the Ministry of Internal Affairs and Communications): Tokyo area (Saitama, Chiba, Kanagawa and Tokyo prefectures), Nagoya area (Gifu, Aichi and Mie prefectures) and Osaka area (Osaka, Hyogo, Nara and Kyoto prefectures)  
(3) Branch list is explained in detail on P43  
(4) Surveyed areas in February 2026 were Ishikawa, Kagoshima, Aomori, Akita, Tochigi, Toyama, Siga, Kagawa, Nagasaki, Kumamoto prefectures (where TV commercials were aired), as well as Chiba and Saitama prefectures (where no TV commercials were aired)

3.

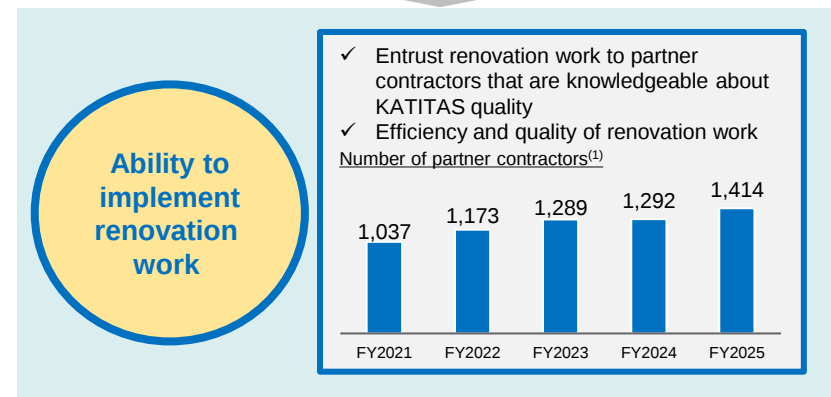
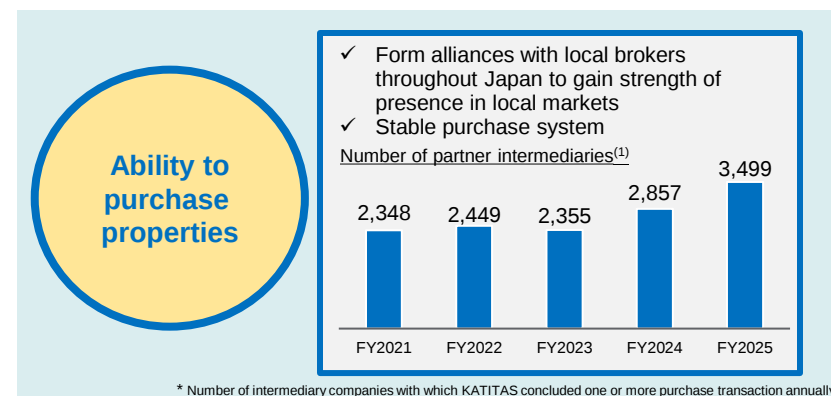
## KATITAS' Advantages in Supplying High-Quality Renovated Homes at Reasonable Prices

- Track record of dealing over 80,000 pre-owned single-family homes, leading to accumulation of know-how (Management of failure)
- Conducting efficient procurement and renovation by utilizing organized third parties such as builders and intermediaries
- Advantage in ability to procure vacant pre-owned homes that competitors are unable to acquire, utilizing our ability to judge, procure, plan and renovate

### Accumulated Knowhow based on Track Record



### Well-organized Third Parties



(1) The number of contractors and intermediary companies are on a non-consolidated basis

(2) Starting in 2014, METI has been granting annual awards to companies that address a variety of needs of consumers with the strengths of their unique business models

3.

## KATITAS' ESG and SDGs : Contributing to Acquisition of Affordable Housing for Low- and Middle-Income Households

There are 9.00 million vacant houses nationwide, a large social problem



Vacant houses spoil the landscape and create concern over public safety

Various regional social problems including the aging population, young people leaving and the hollowing out of the economy

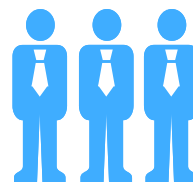


17 PARTNERSHIPS FOR THE GOALS



Renovation contractors

Creating employment



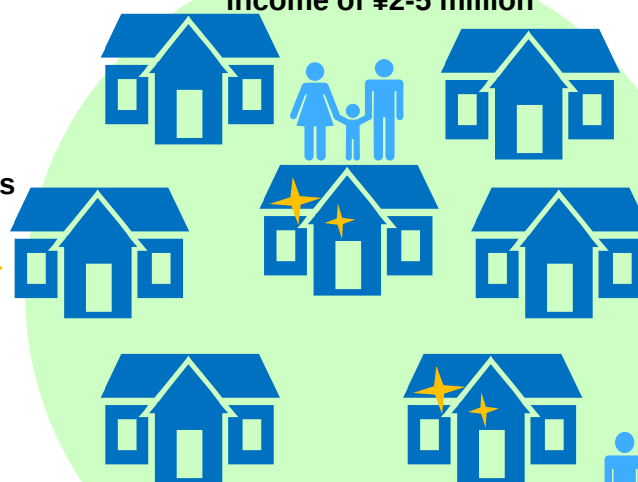
University students wishing to work for the community

8 DECENT WORK AND ECONOMIC GROWTH



Resolving the vacant house issue by renovating and distributing vacant houses

Affordable houses for people with annual household income of ¥2-5 million



1 NO POVERTY



3 GOOD HEALTH AND WELL-BEING



Stimulation of the community

Work-Life balance



11 SUSTAINABLE CITIES AND COMMUNITIES



Population concentration in urban areas

### 3. KATITAS' ESG and SDGs: Status of Overall Initiatives

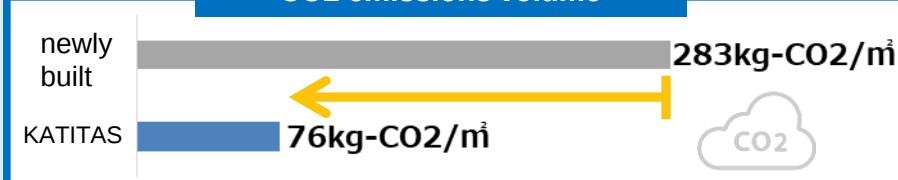
#### KATITAS' pre-owned house renovation business



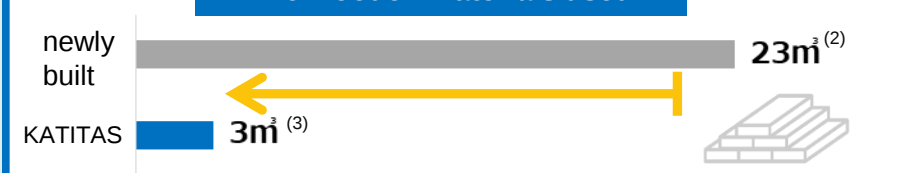
#### Scrap and build new houses



#### CO2 emissions volume <sup>(1)</sup>



#### The wooden materials used



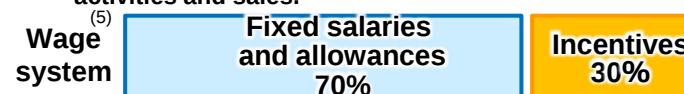
#### Independent outside directors: 1/3 of the total

- ✓ Of those, three are Independent Outside Directors.
- ✓ Outside Director attendance ratio: 91.7% <sup>(4)</sup>
- ✓ Flat Board of Directors operations in which Directors can comment freely.



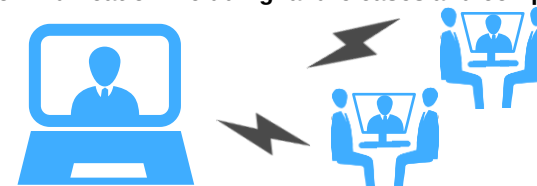
#### Salaries of sales employees are mainly fixed salaries

- ✓ Incentives make up a small percentage of salaries, which are less likely to become contributors to unreasonable sales activities and sales.



#### Weekly video conference connecting all branches nationwide

- ✓ Communication including failure cases and compliance.



#### The three reporting principles

- ✓ Thorough internal notifications on compliance awareness.

1. **Promptly** report trouble
2. **Report the bad things first**
3. **Do not lie**

- Voluntary Remuneration Advisory Committee
- Monthly partner meetings held with renovation contractors (KRP Meeting)
- Regular distribution of awareness-raising materials related to human rights

(1) Source: Kimoto, Ikaga, Hanaki, Shintani, and Noguchi (2009), "Projection of CO2 Emissions from Construction, Renovation, and Demolition of Housing to 2050"

(2) Source: "Current Status and Issues in the Forestry, Logging, and Timber Industry," Forestry Agency (March 2021)

(3) Our standard remodeling property results, constructed in December 2018

(4) Results for the fiscal year ended March 31, 2026

(5) Results for the fiscal year ended March 31, 2025

(for employees ranging from personnel in charge to sales department managers)

# Presentation Highlights

|    |                                                                                                                                                                                            |         |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 1. | Overview of Financial Results for the First Three Months of the FY2026 (Ending March 31, 2027)                                                                                             | P3-P10  |
| 2. | Fourth Medium-Term Management Plan and Management Plan for FY2026 (Ending March 31, 2027)<br>(Reposted from Financial Results Presentation For the 48th Fiscal Year Ending March 31, 2026) | P12-P23 |
| 3. | Overview of Business Model                                                                                                                                                                 | P25-P40 |
| 4. | APPENDIX                                                                                                                                                                                   | P42-P50 |

## 4. History

| Date      | Event                                                                                                                                                        |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sep. 1978 | Established as Yasuragi Co., Ltd., in Kiryu, Gunma Prefecture with ¥10 million in capital to conduct the stone quarrying business                            |
| Dec. 1988 | Acquired a real estate brokerage license and started the real estate sales and agency business                                                               |
| Aug. 1998 | In line with the revised Civil Execution Act, established a business model of purchasing real estate at property auctions and selling refurbished properties |
| Mar. 1999 | Opened the Takasaki Branch (later opened more regional branches, reaching a total of 138 as of March 31, 2026)                                               |
| Feb. 2004 | Listed on the Centrex Market of the Nagoya Stock Exchange                                                                                                    |
| Mar. 2012 | Tender offer for the Company's shares by Advantage Partners Inc., a private-equity fund                                                                      |
| Jul. 2012 | Delisted from the Centrex Market of the Nagoya Stock Exchange                                                                                                |
| Jul. 2013 | Changed company name to KATITAS Co., Ltd.                                                                                                                    |
| Feb. 2016 | Received the METI Minister Award for "Advanced Rehabilitation Remodeler" from the Ministry of Economy, Trade and Infrastructure                              |
| Mar. 2016 | Acquired all shares of REPRICE Co., Ltd. (now a consolidated subsidiary)                                                                                     |
| Apr. 2017 | Formed a capital and business alliance with Nitori Holdings Co., Ltd.                                                                                        |
| Oct. 2017 | Received the 17th Porter Prize (sponsored by the School of International Corporate Strategy, Hitotsubashi University Business School)                        |
| Dec. 2017 | Listed on the First Section of the Tokyo Stock Exchange                                                                                                      |
| Mar. 2020 | Due to stable growth post-listing, achieved consolidated operating profit of ¥10.0 billion                                                                   |
| May. 2021 | Cumulative number of homes sold by REPRICE surpasses 10,000                                                                                                  |
| Apr. 2022 | Listed on the Prime Market of the Tokyo Stock Exchange                                                                                                       |
| Feb. 2025 | Cumulative number of homes sold by KATITAS surpasses 80,000                                                                                                  |

## 4. KATITAS Group Branch List (All Own Branches)

Branches (As of June 30, 2026)

UPDATE

**KATITAS**

 くらしに価値タス  
 カチタス
 ⇒ Nationwide network covering regional small- to medium- sized cities

|                                 |                   |                             |                   |                 |
|---------------------------------|-------------------|-----------------------------|-------------------|-----------------|
| <b>Hokkaido</b>                 | <b>Kanto</b>      | <b>Koshinetsu, Hokuriku</b> | <b>Kansai</b>     | <b>Shikoku</b>  |
| Sapporo                         | Hachioji          | Kofu                        | Kobe              | Tokushima       |
| Kitami                          | Koshigaya         | Nagano                      | Himeji            | Takamatsu       |
| <u>Nayoro</u> <sup>(1)</sup>    | Kumagaya          | Ueda                        | Akaho             | Marugame        |
| Asahikawa                       | Kawagoe           | Matsumoto                   | Takarazuka        | Matsuyama       |
| Iwamizawa                       | Iruma             | Ina                         | Fushimi           | Saijo           |
| Otaru                           | Higashi-Matsuyama | Suwa                        | Fukuchiyama       | Uwajima         |
| Kushiro                         | Honjo             | Niigata                     | Hikone            | Kochi           |
| Obihiro                         | Mito              | Nagaoka                     | Kusatsu           |                 |
| <u>Tomakomai</u> <sup>(1)</sup> | Tsukuba           | Shibata                     | Nara              | <b>Kyushu</b>   |
| Muroran                         | Shimotsuma        | Tsubamesanjo                |                   | Fukuoka         |
| Hakodate                        | Hitachi           | Joetsu                      | <b>Chugoku</b>    | Fukuoka-Higashi |
|                                 | Ota               | Toyama                      | Tottori           | Iizuka          |
| <b>Tohoku</b>                   | Midori            | Takaoka                     | Yonago            | Kita-Kyushu     |
| Aomori                          | Numata            | Uozu                        | Okayama           | Kurume          |
| Hirosaki                        | Takasaki          | Nanao                       | Tsuyama           | Omura           |
| Towada                          | Maebashi          | Kanazawa                    | Yamaguchi         | Nagasaki        |
| Hachinohe                       | Hon'atsugi        | Fukui                       | Shimonoseki       | Sasebo          |
| Sendai                          | Chiba             | Tsuruga                     | Iwakuni           | Isahaya         |
| Osaki                           | Mobara            |                             | Izumo             | Oita            |
| Natori                          | Sakura            | <b>Tokai</b>                | Masuda            | Nakatsu         |
| Ishinomaki                      | Kisarazu          | Nagoya                      | Hiroshima         | Kirishima       |
| Yamagata                        | Utsunomiya        | Toyohashi                   | Higashi-Hiroshima | Kagoshima-Chuo  |
| Sakata                          | Oyama             | Toyota                      | Fukuyama          | Satsumasendai   |
| Yonezawa                        | Nasu              | Gifu                        | Miyoshi           | Saga            |
| Morioka                         | Tochigi           | Tajimi                      |                   | Kumamoto        |
| Ichinoseki                      |                   | Ogaki                       |                   | Yatsushiro      |
| Hanamaki                        |                   | Shizuoka                    |                   | Uki             |
| Kamaishi                        |                   | Numazu                      |                   | Miyazaki        |
| Akita                           |                   | Fuji                        |                   | Miyakonojo      |
| Odate                           |                   | Iwata                       |                   | Nobeoka         |
| Yokote                          |                   | Matsuzaka                   |                   | Okinawa         |
| Fukushima                       |                   | Nabari                      |                   |                 |
| Koriyama                        |                   | Yokkaichi                   |                   |                 |
| Iwaki                           |                   |                             |                   |                 |
| Aizu                            |                   |                             |                   |                 |

**Total 140 Branches**


**reprice**
 ⇒ Focus on urban areas



REPRICE Tokai  
 REPRICE Tokyo  
 REPRICE Kanagawa  
 REPRICE Saitama<sup>(1)</sup>  
 REPRICE Hokkaido  
 REPRICE Tohoku  
 REPRICE Kita-Kanto  
 REPRICE Shinshu  
 REPRICE Shizuoka

REPRICE Mikawa  
 REPRICE Kansai  
 REPRICE Hyogo  
 REPRICE Chugoku  
 REPRICE Okayama  
 REPRICE Shikoku  
 REPRICE Kyushu

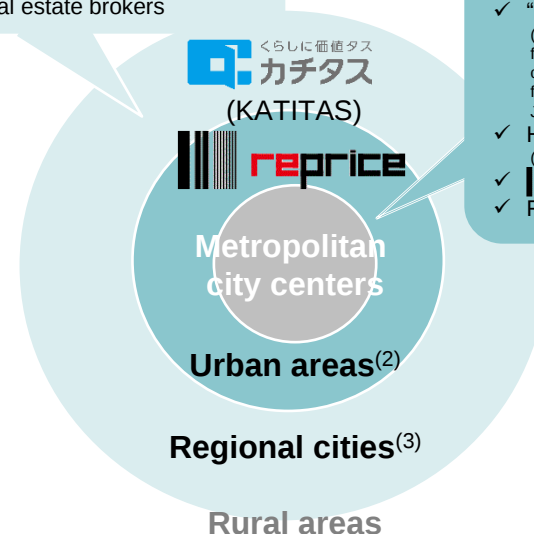
**Total 16 Branches**

### Main types of house sellers

- ✓ Local home builders
- ✓  カチタス (KATITAS)
- ✓ Real estate brokers

### Main types of house sellers

- ✓ Home builders
- ✓ "Power Builders"  
(home builders specializing in built-for-sale houses primarily targeting customers purchasing home for the first time in the price range of JPY20MM-30MM)
- ✓ House re-sellers  
(primarily condominium units)
- ✓  reprice
- ✓ Real estate brokers



(1) The branches newly opened in FY2026.

(2) Primarily regional cities and suburban areas in proximity to the three major metropolitan cities of Japan (Tokyo, Nagoya and Osaka)  
 (3) Suburban areas surrounding regional cities across Japan

## 4. Performance Trend

(Reposted from FY2025 4Q)

|                                                           | FY2021  | FY2022  | FY2023  | FY2024  | FY2025  |
|-----------------------------------------------------------|---------|---------|---------|---------|---------|
| Net sales                                                 | 101,269 | 121,341 | 126,718 | 129,537 | 151,851 |
| YoY                                                       | +3.6%   | +19.8%  | +4.4%   | +2.2%   | +17.2%  |
| Number of properties sold                                 | 6,120   | 6,927   | 7,169   | 7,372   | 8,380   |
| YoY                                                       | -0.6%   | +13.2%  | +3.5%   | +2.8%   | +13.7%  |
| Number of properties purchased                            | 6,855   | 7,311   | 7,008   | 8,323   | 9,804   |
| YoY                                                       | +17.0%  | +6.7%   | -4.1%   | +18.8%  | +17.8%  |
| Gross profit                                              | 24,647  | 26,855  | 27,814  | 30,702  | 35,371  |
| Gross profit Margin (%)                                   | 24.3%   | 22.1%   | 21.9%   | 23.7%   | 23.3%   |
| Adjusted gross profit                                     | 24,647  | 26,855  | 27,814  | 30,702  | 37,671  |
| Adjusted gross profit margin (%) <sup>(1)</sup>           | 24.3%   | 22.1%   | 21.9%   | 23.7%   | 24.4%   |
| SG&A expenses                                             | 11,519  | 12,795  | 15,141  | 16,479  | 17,091  |
| Operating profit                                          | 13,127  | 14,060  | 12,672  | 14,222  | 18,279  |
| YoY                                                       | +15.7%  | +7.1%   | -9.9%   | +12.2%  | +28.5%  |
| Operating profit Margin (%)                               | 13.0%   | 11.6%   | 10.0%   | 11.0%   | 12.0%   |
| Inventory real estates                                    | 44,862  | 54,143  | 52,252  | 61,535  | 81,203  |
| Total number of employees (including part-time employees) | 844     | 895     | 928     | 985     | 1,074   |
| Number of sales staff (including part-time employees)     | 660     | 700     | 721     | 770     | 839     |
| YoY                                                       | +3.3%   | +6.1%   | +3.0%   | +6.8%   | +9.0%   |

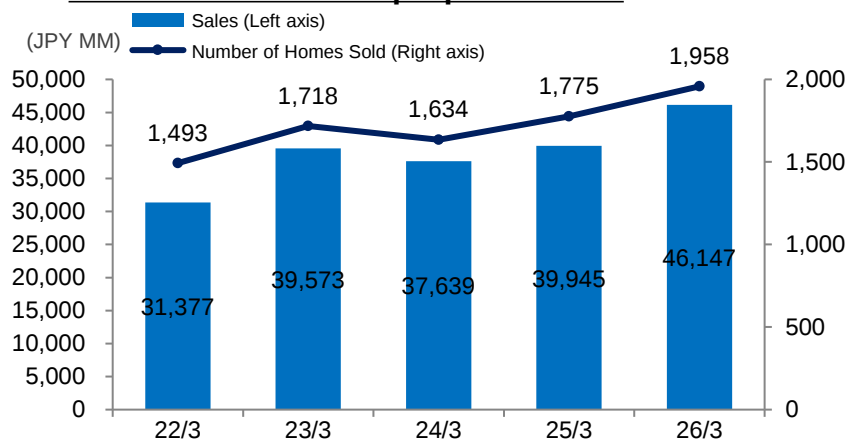
<sup>(1)</sup> Adjusted gross profit margin: Gross profit margin the company would have reported if not for deductions of "differences in consumption taxes, etc." from net sales and gross profit undertaken since a May 2025 litigation defeat. Provided as a reference to illustrate the group's underlying competitiveness

## 4. Merger and Synergies with REPRICE

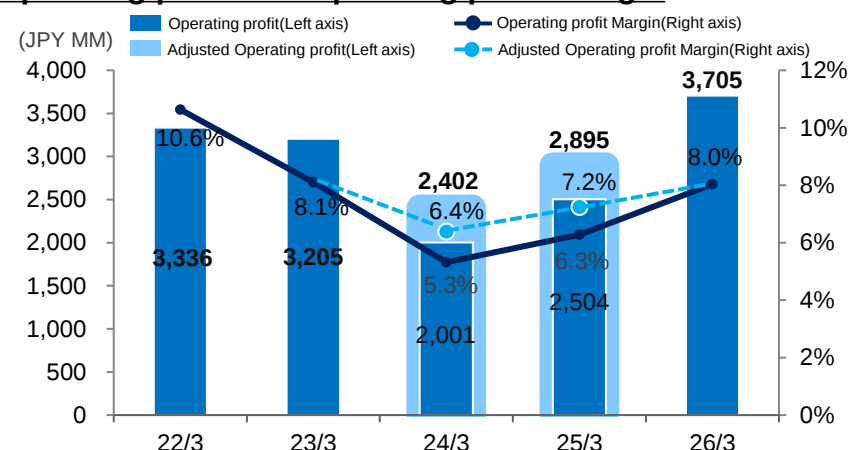
(Reposted from FY2025 4Q)

- In March 2016, we conducted a merger with REPRICE by acquiring 100% of its shares and thereby removed funding constraints, which was the biggest hindrance to REPRICE's growth.
- We injected our know-how to REPRICE and have effectively switched their purchase strategy from auction to direct purchase and shifted property types from condominiums to detached houses.
- Both sales and operating profit have increased since the merger. Unlike KATITAS' operations which are centered around rural areas, REPRICE's operations are in the suburbs of the three major metropolitan areas where there are competitors.

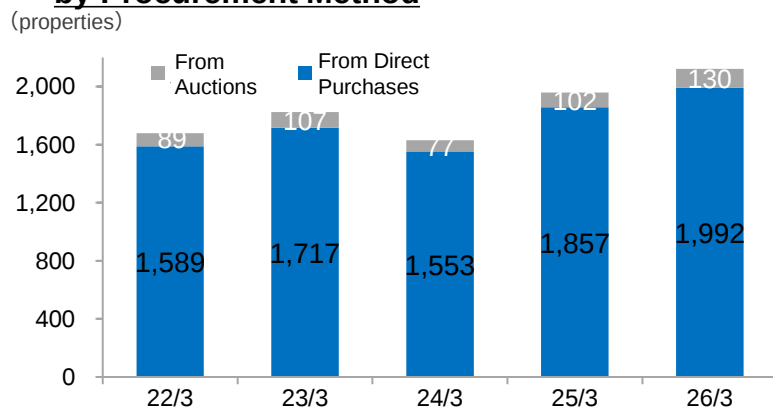
### Sales and number of properties sold



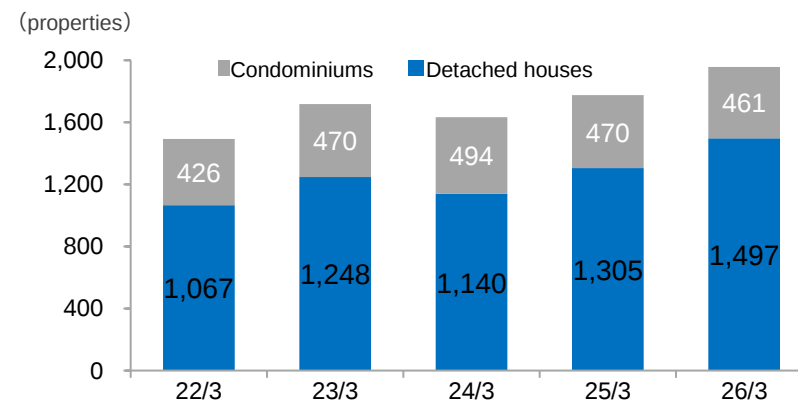
### Operating profit and operating profit margin



### Number of Houses Procured by Procurement Method



### Number of sales by detached houses/condominiums

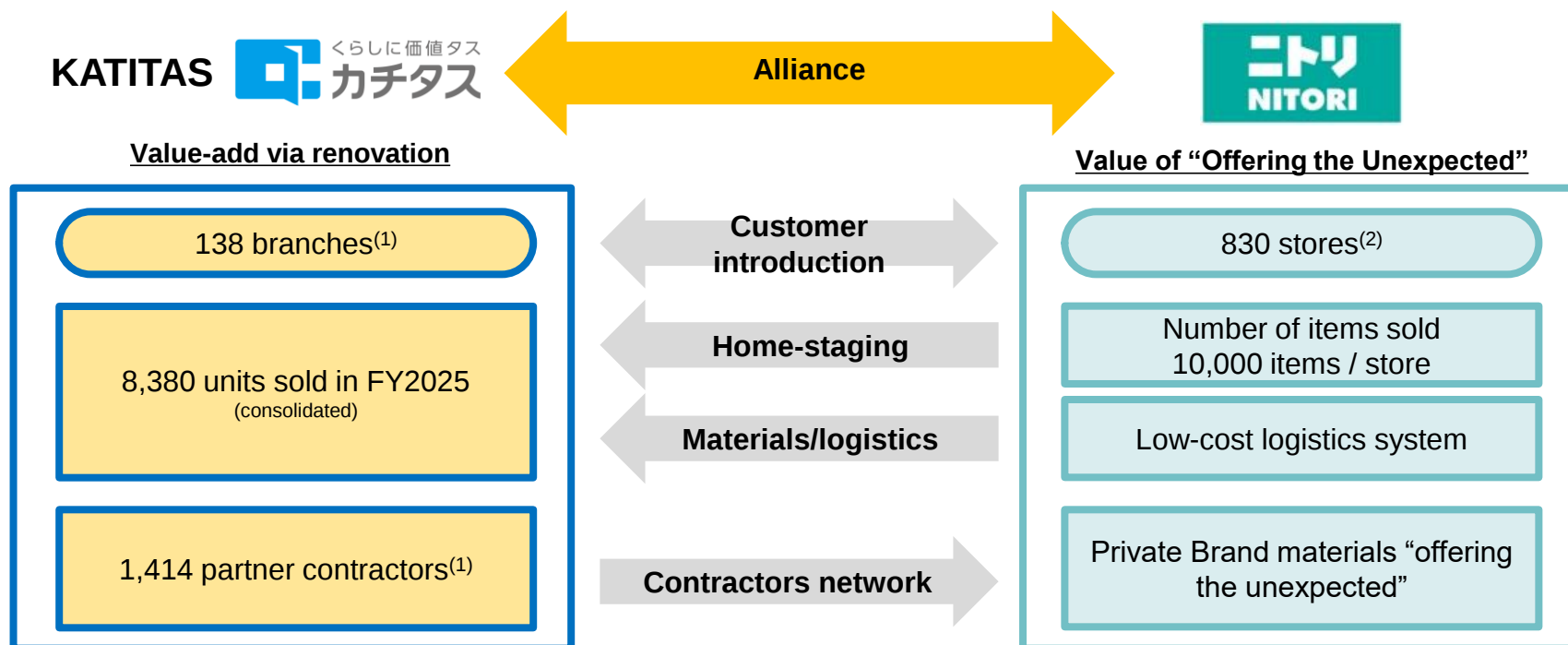


## 4. Alliance with Nitori Holdings (Announced on April 28, 2017)

- Advantage Partners transferred 34% of KATITAS' shares to Nitori Holdings for JPY23,300 MM
- KATITAS and Nitori entered into an alliance that aims to utilize their respective strengths to provide enriched and more comfortable living environments to their customers

### Expected Synergies

## From House Re-seller to Lifestyle Provider



(1) As of March 31, 2026. The number of contractors are on a non-consolidated basis.

(2) Aggregate of "Nitori" stores, "Nitori Deco home" stores, "Nitori Express" stores and "Shimachu" stores in Japan (as of March 31, 2026)

## 4. Progress of Alliance-based Operations(1/2)

- Pre-owned houses fitted with Nitori furniture and interior items not only convey a more concrete image of the post-move lifestyle and living space to those considering purchasing, but also have the advantage to the purchaser of incorporating the expense into the home loan, so that there is no burden associated with the new lifestyle.
- Buyers of KATITAS Group properties will receive two coupons that multiply reward points received through purchases at NITORI by up to seven.

### Sales Service

### Offering and selling pre-owned houses fitted with Nitori furniture and interior items



### Sales Service

### Issuing coupons that can be used for purchases of Nitori products

カチタス・リブライズご成約者様 ニトリ特別クーポン

※お会計の前に店員へお渡しください。

**特別クーポン特典**

| 会員種別       | ポイント加算 |
|------------|--------|
| ゴールドアプリ会員  | +4     |
| レギュラーアプリ会員 | +1     |
| カード会員      | +1     |
| ニトリネット会員   | +1     |

**最大7倍**

ニトリ及びデコホーム店舗のみのご利用です。

**SAMPLE**

●通常ポイントはニトリメンバーズがお買い上げ200円(税抜)ごとに、1ポイント獲得できるポイントです。●200円(税抜)お買い上げごとに、通常1ポイントにアプリ会員特典(レギュラーアプリ会員1ポイント、ゴールドアプリ会員2ポイント)が加算されます。さらに本クーポンで4ポイントが加算されます。●有効期限内の購入額が、ポイントの獲得条件となります。●通常ポイントやアプリ会員特典は他のクーポンやキャンペーンと重複して獲得できません。●クーポン1枚につき1回までの利用となります。●クーポンのコピーは利用できません。●商品以外のサービス料・配送料等はポイントが付きません。●本クーポンの特典ポイントはお会計翌日以降に獲得できます。●クーポンはお会計時に回収します。●電話注文ではご利用できません。●後日振込入金の際のポイント後付けはできません。●ニトリネット購入で店舗引き取りの場合ポイントはつきません。●第3者への譲渡・売買はできません。●予告なく変更・終了する可能性があります。●本クーポンのご利用は、ニトリ及びデコホーム店舗各店の上でのご購入となります。

**ニトリ NITORI**

アプリ会員  
限定

ニトリメンバーズ  
ポイント

200円(税抜)ごとに  
**最大7倍進呈!**

**ニトリ × カチタス 業務提携特別サービス**

カチタスの住宅をご成約いただいた方に  
ニトリでの商品購入時にご利用できる  
クーポンをプレゼント!

Coupons provided to buyers upon conclusion of property contracts and upon delivery

Website banner announcing that coupons will be given

## 4. Progress of Alliance-based Operations(2/2)

- "VHS (Virtual Home Staging)" virtually installs Nitori furniture in KATITAS properties.
- This can be implemented more easily in terms of cost and furniture delivery logistics than showing a "furnished house".
- VHS increases the success rate, so using VHS before revising prices helps to curtail price reductions.

### 中古戸建 5-chome, Hoshigaura Odori, Kushiro-shi, Hokkaido (single-family homes)

【見学会開催】【内外装リフォーム済】【リビングエアコン付き】4LDK住宅で日当たり良好。普通車並列3台駐車可能。各部屋収納付き。前面道路の幅員10m。運転が苦手な方でも楽々駐車。外壁・屋根全面塗装済。



**Selling Price**  
**JPY 13.5MM**

(Including tax)

**Monthly payments**  
**JPY 38,080**



Links to a 360° panorama allows viewers to take virtual tour of a property while moving the view around.



Switchable with one click

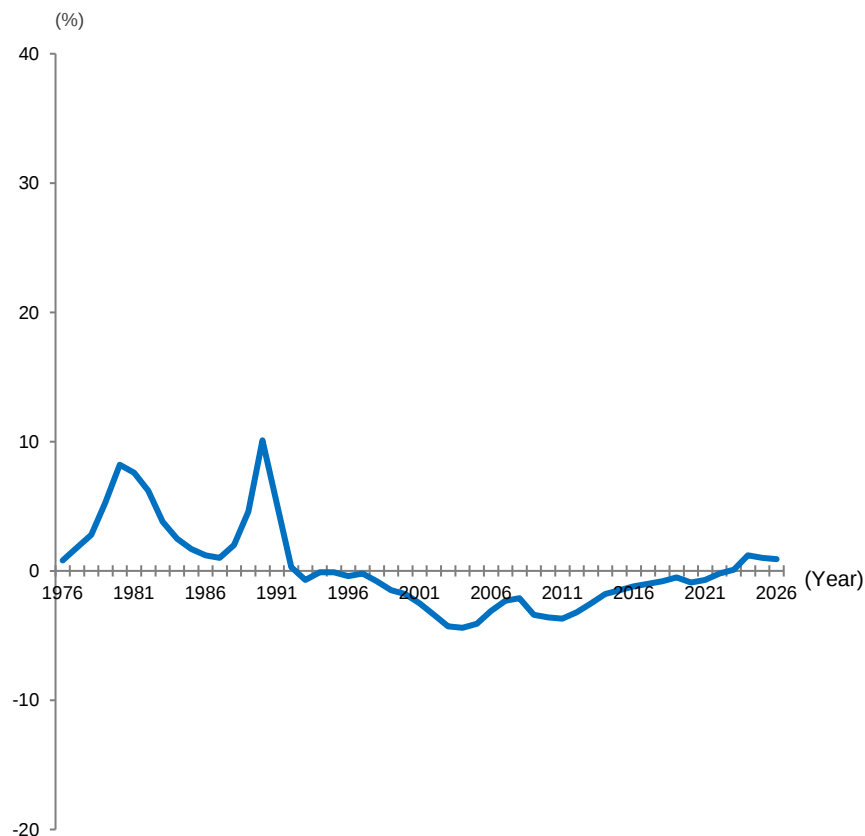


Currently, VHS is used mainly for living rooms

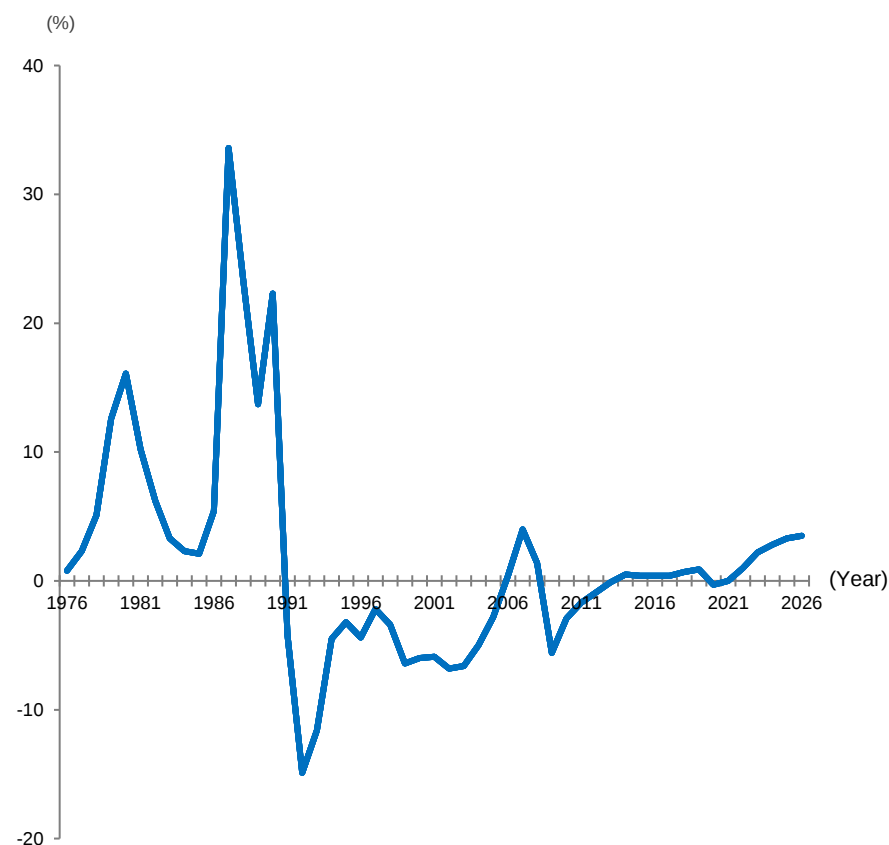
## 4. Trends in Land Prices - Regional Areas vs Three Metropolitan Areas

- As land prices in regional areas fluctuate based on actual demand, the level of volatility is lower than that in urban areas.
- In addition, with the trend of stable and low land prices, fluctuations in land prices have a limited influence on prices of residential properties in regional areas.
- As a result, buying and re-selling residential properties in regional areas is less subject to market volatility.

**Trends in land prices of residential districts in regional areas, compared to the previous year**



**Trends in land prices of residential districts in the three metropolitan areas, compared to the previous year**



1.

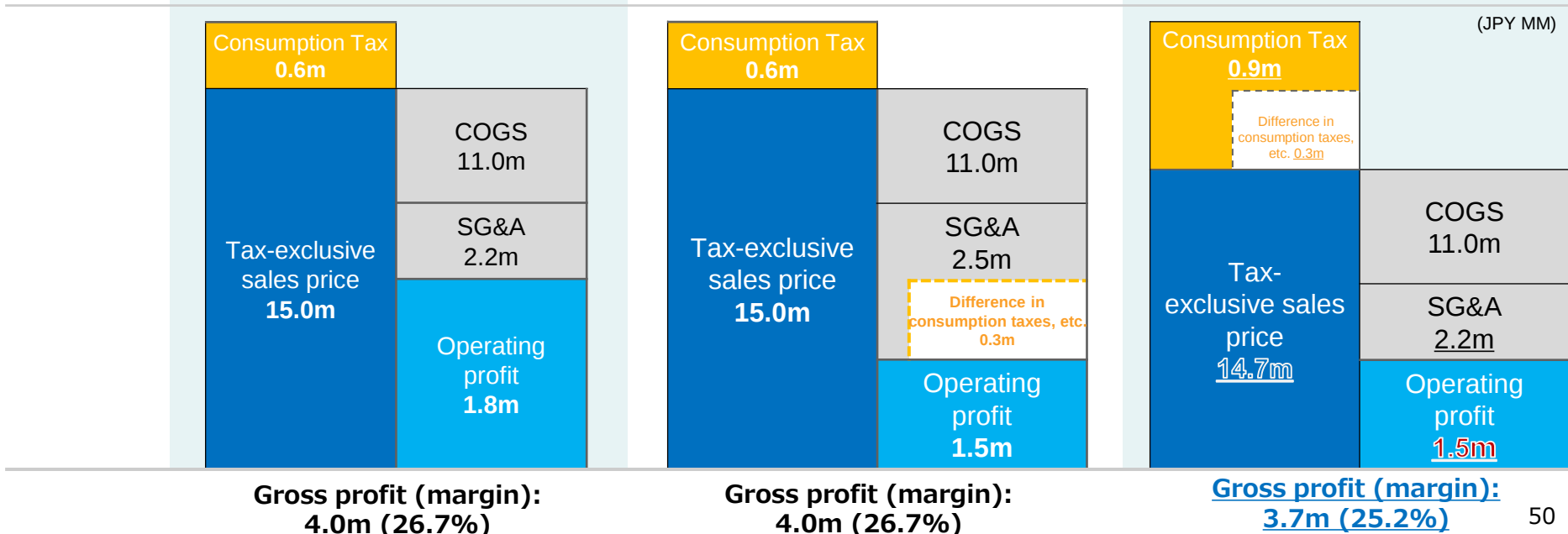
# Changes in Consumption Tax Calculation Methods Related to Consumption Tax-Related Litigation

\* Amounts are for illustrative purposes and not actual figures

(Reposted from FY2025 4Q)

- The method of calculating consumption tax changed as follows in line with the progress of the litigation
- From May 12, 2025 onward, we adopted the calculation method prescribed by the National Tax Agency 3) from the sales contract phase, resulting in a decrease in net sales and gross profit compared with 2). However, since the difference in consumption taxes, etc. has already been recorded under SG&A expenses, there will be no impact on operating profit. Cash flow also remains unchanged from 2).
- The “Adjusted gross profit” and “Adjusted gross profit margin” presented on this material are calculated using the methods described in 1) and 2).

|                          | 1) Before April 1, 2023<br>(Before the Tokyo District Court ruling against the Company)                                                                         | 2) April 1, 2023 to May 11, 2025                                                                                                              | 3) Since May 12, 2025<br>(After the Supreme Court ruling against the Company became final)                                                                               |
|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Net sales & Gross profit | Our calculation method = consumption tax calculated using an apportionment method based on fixed asset tax amounts                                              | <b>Unchanged from 1)</b> (consumption tax calculated using our calculation method / prices in contracts also based on our calculation method) | <b>Decreased from 2)</b> (difference in consumption taxes, etc. is deducted from net sales)                                                                              |
| Operating profit         | Calculated based on our calculation method *From FY2015 (ended March 31, 2016) onward, tax correction orders were issued and recognized as extraordinary losses | <b>Decreased from 1)</b> (difference in consumption taxes, etc. is calculated retroactively and recorded under SG&A expenses)                 | <b>Unchanged from 2)</b> (although net sales and gross profit decrease, SG&A expenses also decrease by the same amount due to the difference in consumption taxes, etc.) |
| Cash flow                | Tax payments made based on our calculation method *From FY2015 (ended March 31, 2016) onward, tax correction orders were issued and tax payments were made      | <b>Decreased from 1)</b> (tax payments made based on the National Tax Agency's calculation method)                                            | <b>Unchanged from 2)</b> (as tax payments have already been made based on the National Tax Agency's calculation method since the litigation period)                      |



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Throughout this presentation, unless otherwise specified, FY refers to the fiscal year ended March 31 of the following year (for example, FY2025 refers to the fiscal year ended March 31, 2026).

In this presentation, unless otherwise specified, references to our “homes” include single-family detached houses and condominium units that KATITAS acquires, renovates and resells as part of its business. Data presented for “homes” is on a gross basis, excluding home returns.

This is a partial English translations of the original Japanese version prepared only for the convenience of shareholders residing outside Japan. Should there be any inconsistency between the translation and the official Japanese text, the latter shall prevail.

On March 30, 2016, KATITAS completed the acquisition of REPRICE Co., Ltd. (“REPRICE”) and its two wholly owned subsidiaries (Comprehensive Urban Development Corporation and Arctive Co., Ltd.), and REPRICE became a wholly owned subsidiary of KATITAS as of the same date. Because the date of the acquisition of REPRICE was deemed to be March 31, 2016 for accounting purposes, the consolidated balance sheet of KATITAS as of March 31, 2016 reflects the consolidation of REPRICE but the consolidated results of operations of REPRICE for the period from March 30, 2016 to March 31, 2016 are not reflected in KATITAS’ consolidated statements of income, comprehensive income, changes in equity and cash flows for the fiscal year ended March 31, 2016. On September 2, 2016, KATITAS sold all of the shares of Comprehensive Urban Development Corporation, and on September 30, 2016, KATITAS sold all of the shares of Arctive Co., Ltd. to third parties. Due to the consolidation of the results of operations of REPRICE and its subsidiaries in KATITAS’ results of operations for the fiscal year ended March 31, 2017, KATITAS’ results of operations for that fiscal year are not directly comparable to the results of operations for prior fiscal years. Further, prior to the completion of the acquisition of REPRICE on March 30, 2016, KATITAS did not have any subsidiaries.