To Whom It May Concern:

Company Name AEON MALL Co., Ltd.

Stock Code 8905 (TSE Prime)

Representative Keiji Ohno, President and CEO

Inquiries Mitsuhiro Fujiki, Director, Senior Managing Executive

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Notice Concerning the Determination of Issuance Price for Performance-Linked Stock Options

AEON MALL Co., Ltd. ("AEON MALL") today announced the issuance price for stock acquisition rights related to performance-linked stock options to be granted to directors and executive officers for fiscal 2024. As announced in *Notice Concerning Execution of a Share Exchange Agreement (Simplified Share Exchange) for Making AEON Mall Co., Ltd. a Wholly Owned Subsidiary of AEON Co., Ltd.*, published April 11, 2025, AEON MALL is scheduled to become a wholly owned subsidiary of AEON Co., Ltd. via share exchange upon completion of the prescribed procedures. In connection with this transaction, the AEON MALL board of directors approved a resolution at a meeting held on April 21, 2025, for AEON MALL to acquire all stock acquisition rights issued by AEON MALL without compensation from stock acquisition rights holders on June 30, 2025, for those rights not exercised by said date, which is the day before the effective date of the share exchange mentioned above.

1. Stock Acquisition Right Issuance Price

A sum of 252,900 yen per unit (issued as compensation to directors and executive officers equivalent to the fair carrying value on the allotment date; therefore, no monetary payment will be required in exchange for the stock acquisition rights)

(Overview of Stock Acquisition Rights (Performance-Linked Stock Options))

- Date of resolution regarding director compensation at the General Meeting Of Shareholders May 17, 2007
- (2) Date of resolution by the board of directors April 21, 2025
- (3) Exercise period of stock acquisition rights June 10, 2025 - June 9, 2040
- (4) Allotment date of the above-referenced stock acquisition rights May 10, 2025
- (5) No. of stock acquisition rights issues
- (6) Type and number of shares that comprise the objective of stock acquisition rights 17,300 shares of common stock

- (7) Amount of assets to be contributed upon the exercise of stock acquisition rights Payment of 1 yen per share
- (8) Detail of directors and executive officers eligible for stock acquisition rights AEON MALL directors: 6 (99 units)

AEON MALL executive officers: 12 (74 units)

End