

February 20, 2026

To whom it may concern:

Company Name: Mitsubishi Estate Co., Ltd.  
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 President and Chief Executive Officer  
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### **Notice of a Company Split (Simplified Absorption-type Split) with a Subsidiary**

Mitsubishi Estate Co., Ltd. (the "Company") today announces its decision to transfer the business related to the development and provision of smart home services (HOMETACT business) (the "Business") to its wholly owned subsidiary HOMETACT Co., Ltd. ("HOMETACT") through a company split between the Company as the splitting company and HOMETACT as the successor company (the "Company Split").

As this is a simplified absorption-type company split between the Company and its wholly owned subsidiary, certain disclosure items and details have been omitted.

**1. Purpose of the Company Split**

The purpose of the Company Split is to achieve rapid growth of the Business.

**2. Overview of the Company Split**

**(1) Schedule**

Date of the Absorption-type Company Split Agreement	February 20, 2026
Effective date of the Company Split	April 1, 2026 (scheduled)

(Note) For the Company, the Company Split is a simplified absorption-type split under Article 784, Paragraph 2 of the Companies Act. Accordingly, shareholder meeting approval is not necessary for the Company.

**(2) Method of the Company Split**

The absorption-type split is between the Company as the splitting company and its wholly owned subsidiary HOMETACT as the successor company.

**(3) Details of allotment of shares upon the Company Split**

In connection with the Company Split, HOMETACT will issue the number of common shares (rounded up to the nearest whole number) which is obtained by dividing the book value of assets related to the Business as of March 31, 2026, minus the book value of liabilities related to the Business as of the same date, by 100,000. All such shares will be allocated and delivered to the Company as consideration for the Company Split.

**(4) Treatment of share options and bonds with share options**

Not applicable

(5) Changes in capital due to the Company Split

There will be no change in the Company's capital due to the Company Split.

(6) Rights and obligations to be succeeded by HOMETACT

HOMETACT will succeed to the assets, liabilities, contractual positions and other rights and obligations related to the Company's Business on the effective date in accordance with the absorption-type company split agreement to be concluded.

(7) Prospects for the performance of debts

The Company has determined that there will be no issues regarding HOMETACT's ability to perform its debts after the Company Split.

3. Overview of the parties to the Company Split

(1) Splitting company (as of September 30, 2025)

(1)	Company name	Mitsubishi Estate Co., Ltd.
(2)	Address	1-1, Otemachi 1-chome, Chiyoda-ku, Tokyo
(3)	Position and name of Representative	Atsushi Nakajima, Representative Corporate Executive Officer, President & Chief Executive Officer
(4)	Business activities	Development and leasing of office buildings, retail, hotels, logistics, and other facilities Development and sale of real estate for investment purposes in Japan and overseas Development and sale of land for housing, research, and other facility use Management of airports, leisure facilities, etc. Brokerage of real estate and related consulting services Asset management business
(5)	Capital	142,414 million yen
(6)	Incorporation	May 7, 1937
(7)	Number of outstanding shares	1,250,838,706
(8)	Fiscal year end	March 31
(9)	Major shareholders and shareholding ratios	The Master Trust Bank of Japan, Ltd. (as trustee) 15.77% Custody Bank of Japan, Ltd. (as trustee) 6.17% Meiji Yasuda Life Insurance Company 3.45% STATE STREET BANK AND TRUST COMPANY 505001 2.87%
(10)	Financial position and operating results for the latest fiscal year (Fiscal year ended March 31, 2025, consolidated)	Net assets 2,740,873 million yen Total assets 7,996,591 million yen Net assets per share 2,057.47 yen Operating revenue 1,579,812 million yen Operating profit 309,232 million yen Ordinary profit 262,960 million yen Profit attributable to owners of parent 189,356 million yen Earnings per share 151.04 yen

(2) Successor company (as of January 21, 2026)

(1)	Company name	HOMETACT Co., Ltd.
(2)	Address	Otemachi Building 1F, 6-1, Otemachi 1-chome, Chiyoda-ku, Tokyo
(3)	Position and name of Representative	Yoshihiro Tachibana, Representative Director
(4)	Business activities	Computer software service Development, sales, lease, licensing, and export/import of hardware and software Energy management service, etc.
(5)	Capital	5 million yen
(6)	Established	January 21, 2026
(7)	Number of outstanding shares	100
(8)	Fiscal year end	March 31
(9)	Major shareholders and shareholding ratios	Mitsubishi Estate Co., Ltd. 100%

(Note)As HOMETACT was incorporated on January 21, 2026, there is no immediately preceding fiscal year.

4. Outline of the business division to be split

(1) Business to be transferred

The Business

(2) Operating results of the division to be split (Fiscal year ended March 31, 2025)

Operating revenue 67 million yen

(Note) The above figure is an estimate.

(3) Assets and liabilities to be transferred and the amounts thereof

Assets		Liabilities	
Items	Book value	Items	Book value
Current assets	1 million yen	Current liabilities	0 million yen
Non-current assets	713 million yen	Non-current liabilities	0 million yen
Total	714 million yen	Total	0 million yen

(Note)As the above amounts are calculated based on the balance sheet as of March 31, 2025, the actual amount to be succeeded will be adjusted for any increase or decrease up to the day before the effective date.

5. Status after the Company Split

With respect to the Company and HOMETACT, the Company Split will not cause any change in their company names, addresses, positions or names of their representatives, business activities, capital, or fiscal year end.

6. Future outlook

As the Company Split involves the Company's wholly owned subsidiary, we expect that the impact on the Company's consolidated business results will not be material.

However, should any matters requiring disclosure arise in the future, the Company will promptly make an announcement.

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