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May 13, 2026

To whom it may concern:

Company: Mitsui Fudosan Co., Ltd.
Representative: Takashi Ueda
(President & Chief Executive Officer)
Securities Code: 8801 (Prime Market, TSE)
Contact: Hideto Hirahara
General Manager, Corporate Communications Department
(Tel: +81-3-3246-3155)

Notice Concerning the Retirement of Treasury Shares

Mitsui Fudosan Co., Ltd. (the “Company”) hereby announces that the Company resolved to retire the treasury shares in accordance with Article 178 of the Companies Act at the Board of Directors’ meeting held on May 13, 2026. Details are provided as follows.

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|----|--------------------------------------|--|
| 1. | Class of shares to be retired | Common shares of the Company |
| 2. | Total number of shares to be retired | 37,378,558 shares
(1.36 % of the total number of issued shares before retirement) |
| 3. | Scheduled date of the retirement | May 29, 2026 |

(Reference)

- The total number of shares to be retired is 37,378,558 shares, consisting of 30,327,900 shares of treasury stock repurchased pursuant to the resolution adopted at the Board of Directors’ meeting held on November 7, 2025, and 7,050,658 shares out of the 8,050,658 shares of treasury stock previously held by the Company, excluding 1,000,000 shares.
- After the retirement, total number of issued shares of the Company will be 2,718,535,953 shares.