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Press Release

Notice regarding the change in a specified subsidiary

Tokyo, July 14, 2026 --- NEC Capital Solutions Limited (hereinafter, “the Company”) announces that the following subsidiary is expected to become a specified subsidiary of the Company.

1. Reasons for the change

The Company has resolved to establish NCS Holdings AU Pty Ltd in Australia as a wholly owned subsidiary and invest in said subsidiary for the purpose of acquiring a partial stake in a hospital PPP* business operator in Australia.

As the subsidiary’s capital will be equivalent to 10% or more of the Company’s capital, it is expected to become a specified subsidiary of the Company.

2. Overview of the subsidiary

(1) Name	NCS Holdings AU Pty Ltd	
(2) Location	Suite 2, Level 1, 9-11 Grosvenor Street, Neutral Bay, NSW 2089	
(3) Representative	Director, Mark Gardiner Director, Takeshi Takiguchi	
(4) Description of business	Holding company of a hospital PPP operator in Australia	
(5) Date of establishment	June 22, 2026	
(6) Investment Amount	AUD 18.6 million (planned)	
(7) Relationship between the Company and said subsidiary	Capital relationship	The Company plans to hold a 100% stake in the subsidiary.
	Personnel relationship	Takeshi Takiguchi, Head of Infrastructure & Global Headquarters of the Company, also serves as a director of said subsidiary.
	Business relationship	There are no relevant matters.

3. Date of Change

July 30, 2026 (scheduled)

4. Outlook

The impact of this matter on the consolidated financial results for the fiscal year ending March 31, 2027 is immaterial. We will promptly notify you if any matters that should be disclosed arise.

※PPP stands for Public Private Partnership, it is an initiative to improve the efficiency by utilizing funds and expertise of private companies in the provision of public services by governments.

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