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Summary of Financial Statements for Fiscal 2025
<under Japanese GAAP>

November 7, 2025

Company Name: FinTech Global Incorporated

(Code Number: 8789 Tokyo Stock Exchange)

(URL: <https://www.fgi.co.jp/en/>)

TEL: +81-3-6456-4600

Representative: President and Chief Executive Officer

Name: Nobumitsu Tamai

Contact: Executive Vice President, Senior Executive Officer

Name: Takashi Senda

Scheduled date of General Shareholders' Meeting: December 19, 2025

Scheduled date to submit securities report: December 16, 2025

Scheduled date to commence dividend payment: December 22, 2025

Preparation of supplementary materials on financial results: Yes

Holding of financial results meeting: None

(Rounded down to the nearest million)

1. Consolidated Operating Results, Financial Position and Cash Flows for fiscal 2025
(October 1, 2024– September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2025	14,432	4.5	3,406	32.5	3,242	31.7	2,121	26.6
Fiscal 2024	13,807	48.4	2,569	91.2	2,461	92.7	1,675	4.5

(For reference) Comprehensive income: 2,273 million yen for fiscal 2025 [17.1%]

1,942 million yen for fiscal 2024 [9.1%]

	Basic earnings per share	Diluted earnings per share	Return on equity (ROE)	Return on assets (ROA)	Return on sales (ROS)
	Yen	Yen	%	%	%
Fiscal 2025	10.91	10.83	20.8	13.6	23.6
Fiscal 2024	8.41	8.36	18.8	12.4	18.6

(For reference) Share of profit of entities accounted for using equity method 23 million yen for fiscal 2025
39 million yen for fiscal 2024

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2025	26,994	12,042	40.3	56.53
Fiscal 2024	20,669	10,752	46.1	48.66

(For reference) Shareholders' equity: 10,869 million yen for fiscal 2025
9,530 million yen for fiscal 2024

(3) Consolidated cash flows

(Unit: Millions of yen)

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the period
Fiscal 2025	(664)	(1,590)	3,130	6,442
Fiscal 2024	4,055	(547)	(790)	5,674

2. Dividends

	Dividends per share					Total dividends (Annual)	Payout ratio (Consolidated)	Dividends on equity (DOE) (Consolidated)
	End of first quarter	End of second quarter	End of third quarter	End of fiscal year	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal 2024	—	0.00	—	1.50	1.50	293	17.8	3.3
Fiscal 2025	—	0.00	—	3.00	3.00	576	27.5	5.7
Fiscal 2026 (Forecast)	—	0.00	—	5.00	5.00		35.5	

3. Consolidated financial forecasts for fiscal 2026 (October 1, 2025 – September 30, 2026)

(Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of the parent		EPS
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal 2026	18,200	26.1	4,200	23.3	4,000	23.4	2,700	27.2	14.07

(Note) Forecast for the first two quarters of fiscal year ending September 30, 2026, has not been made.

*Notes

(1) Changes in significant subsidiaries during the period (Changes in specified subsidiaries accompanying change in scope of consolidation): Yes

(Number of newly consolidated subsidiaries) One (Company name) Solar 2025 Spring LLC

(2) Changes in accounting policies, changes in accounting estimates, and restatements:

(a) Changes in accounting policies required by accounting standard: Yes

(b) Changes other than those in (a) above: None

(c) Changes in accounting estimates: None

(d) Restatements: None

(3) Number of shares issued (ordinary shares)

(a) Number of shares issued (including treasury stock): 201,321,700 shares for fiscal 2025

201,321,700 shares for fiscal 2024

(b) Number of shares of treasury stock: 9,026,320 shares for fiscal 2025

5,434,320 shares for fiscal 2024

(c) Average number of shares issued during the period 194,544,319 shares for fiscal 2025

199,341,785 shares for fiscal 2024

(For reference) Summary of non-consolidated operating results and financial position

1. Non-consolidated operating results and financial position for fiscal 2025
(October 1, 2024 – September 30, 2025)

(1) Non-consolidated operating results

	Revenues		Operating income		Ordinary profit		Net income/(loss)	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2025	5,709	47.6	2,135	114.0	2,479	153.8	1,845	120.9
Fiscal 2024	3,869	41.3	998	7.7	976	8.7	835	(6.5)

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Fiscal 2025	9.48		9.42	
Fiscal 2024	4.19		4.17	

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2025	13,865	7,860	56.0	40.37
Fiscal 2024	11,516	6,776	57.9	34.06

(For reference) Shareholders' equity: 7,762 million yen for fiscal 2025, and 6,672 million yen for fiscal 2024

* This summary of financial statements is exempt from the audit procedures.

* Proper use of earnings forecasts, and other special matters.

(Caution regarding forward-looking statements)

The forward-looking statements included in this summary of financial statements are based on the assumptions, forecasts, and plans of FinTech Global Incorporated (hereafter, "FGI" and "the Company") as of the date on which this document is made public. The Company's actual results may differ substantially from such statements due to various risks and uncertainties.

(Method of obtaining supplementary results materials)

Supplementary materials on financial results are available for viewing as of November 7, 2025.

Consolidated Financial Statements
(1) Consolidated Balance Sheets

(Unit: Thousands of yen)

	Fiscal 2024 (As of September 30, 2024)	Fiscal 2025 (As of September 30, 2025)
Assets		
Current assets		
Cash and time deposits	5,789,907	6,632,789
Notes and accounts receivable - trade, and contract assets	950,434	1,532,846
Operational investment securities	1,560,437	830,199
Loans receivable trade	522,565	569,765
Real estate for sale	4,046,834	4,102,649
Merchandise	142,275	139,147
Other	1,119,460	1,902,681
Allowance for doubtful accounts	(104,667)	(112,220)
Total current assets	14,027,246	15,597,859
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	5,206,093	5,249,656
Accumulated depreciation	(1,031,449)	(1,216,951)
Buildings and structures, net	4,174,643	4,032,705
Tools, furniture and fixtures	1,804,349	1,873,881
Accumulated depreciation	(1,503,291)	(1,637,967)
Tools, furniture and fixtures, net	301,057	235,913
Assets for lease	—	3,295,574
Accumulated depreciation	—	(51,067)
Assets for lease, net	—	3,244,507
Land	522,934	747,995
Construction in progress	21,736	500,790
Other	338,323	397,233
Accumulated depreciation	(97,778)	(129,867)
Other, net	240,545	267,365
Total property, plant and equipment	5,260,917	9,029,277
Intangible fixed assets		
Goodwill	88,105	60,005
Other	93,313	75,319
Total intangible fixed assets	181,418	135,324
Investments and other assets		
Investment in securities	533,513	1,173,976
Long-term loans receivable	8,340	—
Deferred tax assets	127,745	137,492
Other	564,956	954,641
Allowance for doubtful accounts	(34,458)	(34,443)
Total investments and other assets	1,200,096	2,231,667
Total non-current assets	6,642,432	11,396,270
Total assets	20,669,679	26,994,129

(Unit: Thousands of yen)

	Fiscal 2024 (As of September 30, 2024)	Fiscal 2025 (As of September 30, 2025)
Liabilities		
Current liabilities		
Accounts payable - trade	241,273	330,693
Short-term loans payable	781,186	3,414,679
Current portion of bonds payable	—	100,000
Current portion of long-term loans payable	5,998,872	5,960,439
Lease obligations	32,914	30,052
Income taxes payable	326,067	205,333
Accrued employee bonuses	322,024	382,987
Other	1,085,810	1,816,022
Total current liabilities	8,788,148	12,240,207
Noncurrent liabilities		
Bonds payable	—	100,000
Long-term loans payable	638,535	2,068,376
Lease obligations	21,074	28,445
Deferred tax liabilities	22,636	17,218
Retirement benefit liability	153,433	203,126
Other	293,302	294,580
Total noncurrent liabilities	1,128,982	2,711,747
Total liabilities	9,917,131	14,951,955
Net assets		
Shareholders' equity		
Common stock	5,373,336	5,373,336
Capital surplus	968,668	969,796
Retained earnings	3,470,851	5,301,178
Treasury shares	(446,226)	(906,942)
Total shareholders' equity	9,366,630	10,737,368
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	22,516	5,149
Foreign currency translation adjustment	141,795	127,200
Total accumulated other comprehensive income	164,312	132,349
Share acquisition rights	103,108	98,259
Non-controlling interests	1,118,496	1,074,196
Total net assets	10,752,548	12,042,174
Total liabilities and net assets	20,669,679	26,994,129

(2) Consolidated Statements of Income and Consolidated Statement of Comprehensive Income
Consolidated Statements of Income

(Unit: Thousands of yen)

	Fiscal 2024 (From October 1, 2023 to September 30, 2024)	Fiscal 2025 (From October 1, 2024 to September 30, 2025)
Revenues	13,807,941	14,432,830
Cost of revenues	6,452,353	5,563,741
Gross profit	7,355,588	8,869,088
Selling, general and administrative expenses	4,785,729	5,462,792
Operating income	2,569,858	3,406,296
Non-operating income		
Interest income	17,503	31,750
Dividend income	6,226	51,481
Foreign exchange gains	9,214	—
Share of profit of entities accounted for using equity method	39,471	23,498
Surrender value of insurance policies	—	14,356
Other	12,481	4,445
Total non-operating income	84,897	125,531
Non-operating expenses		
Interest expenses	161,258	169,175
Interest expenses on bonds	—	621
Foreign exchange losses	—	33,620
Commission expenses	15,714	82,421
Other	16,599	3,703
Total non-operating expenses	193,572	289,541
Ordinary profit	2,461,184	3,242,285
Extraordinary income		
Gain on bargain purchase	241,431	—
Gain on reversal of share acquisition rights	511	11,886
Total extraordinary income	241,943	11,886
Extraordinary losses		
Loss on retirement of non-current assets	276,242	—
Bad debts expenses	—	485,818
Total extraordinary losses	276,242	485,818
Profit before income taxes	2,426,886	2,768,354
Income taxes - current	576,952	485,667
Income taxes - deferred	(34,751)	(30,630)
Total income taxes	542,201	455,036
Profit	1,884,684	2,313,317
Profit attributable to non-controlling interests	208,739	191,330
Profit attributable to owners of the parent	1,675,944	2,121,987

Consolidated Statement of Comprehensive Income

(Unit: Thousands of yen)

	Fiscal 2024 (From October 1, 2023 to September 30, 2024)	Fiscal 2025 (From October 1, 2024 to September 30, 2025)
Profit	1,884,684	2,313,317
Other comprehensive income (loss)		
Valuation difference on available-for-sale securities	(55,308)	(11,337)
Foreign currency translation adjustment	112,774	(29,100)
Share of other comprehensive income of entities accounted for using equity method	57	973
Total other comprehensive income (loss)	57,523	(39,464)
Comprehensive income	1,942,208	2,273,853
Comprehensive income attributable to		
Owners of the parent	1,689,573	2,090,023
Non-controlling interests	252,634	183,829

(3) Consolidated Statements of Changes in Net Assets

Fiscal 2024 (From October 1, 2023, to September 30, 2024)

(Unit: Thousands of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	5,372,574	974,443	1,794,907	(0)	8,141,924
Change during the period					
Issuance of new shares	761	761			1,523
Change in ownership interest of parent due to transactions with non-controlling interests		(6,563)			(6,563)
Profit attributable to owners of the parent			1,675,944		1,675,944
Sales of treasury stock		26		1,806	1,832
Purchases of treasury stock				(448,032)	(448,032)
Net changes of items other than shareholders' equity					
Total changes during the period	761	(5,775)	1,675,944	(446,225)	1,224,705
Balance at the end of the period	5,373,336	968,668	3,470,851	(446,226)	9,366,630

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	67,416	83,266	150,683	77,299	1,023,412	9,393,319
Change during the period						
Issuance of new shares						1,523
Change in ownership interest of parent due to transactions with non-controlling interests						(6,563)
Profit attributable to owners of the parent						1,675,944
Sales of treasury stock						1,832
Purchase of treasury stock						(448,032)
Net changes of items other than shareholders' equity	(44,899)	58,529	13,629	25,809	95,084	134,522
Total changes during the period	(44,899)	58,529	13,629	25,809	95,084	1,359,228
Balance at the end of the period	22,516	141,795	164,312	103,108	1,118,496	10,752,548

Fiscal 2025 (From October 1, 2024, to September 30, 2025)

(Unit: Thousands of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	5,373,336	968,668	3,470,851	(446,226)	9,366,630
Change during the period					
Dividends of surplus			(293,831)		(293,831)
Change in ownership interest of parent due to transactions with non-controlling interests		(24,851)			(24,851)
Profit attributable to owners of the parent			2,121,987		2,121,987
Change in scope of consolidation			2,171		2,171
Sales of treasury stock		25,709		68,250	93,960
Purchases of treasury stock				(528,967)	(528,967)
Net changes of items other than shareholders' equity					
Total changes during the period	—	1,127	1,830,327	(460,716)	1,370,738
Balance at the end of the period	5,373,336	969,796	5,301,178	(906,942)	10,737,368

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	22,516	141,795	164,312	103,108	1,118,496	10,752,548
Change during the period						
Dividends of surplus						(293,831)
Change in ownership interest of parent due to transactions with non-controlling interests						(24,581)
Profit attributable to owners of the parent						2,121,987
Change in scope of consolidation						2,171
Sales of treasury stock						93,960
Purchases of treasury stock						(528,967)
Net changes of items other than shareholders' equity	(17,367)	(14,595)	(31,963)	(4,848)	(44,300)	(81,112)
Total changes during the period	(17,367)	(14,595)	(31,963)	(4,848)	(44,300)	1,289,625
Balance at the end of the period	5,149	127,200	132,349	98,259	1,074,196	12,042,174

(4) Consolidated Statements of Cash Flows

(Unit: Thousands of yen)

	Fiscal 2024 (From October 1, 2023 to September 30, 2024)	Fiscal 2025 (From October 1, 2024 to September 30, 2025)
Cash flows from operating activities		
Income before income taxes	2,426,886	2,768,354
Depreciation and amortization	442,871	481,498
Cost transfer resulting from sales of assets for lease	—	818,212
Amortization of goodwill	25,621	25,581
Increase (decrease) in allowance for doubtful accounts	(28,539)	7,497
Increase (decrease) in provision for bonuses	47,864	64,709
Increase (decrease) in retirement benefit liability	27,135	49,692
Interest and dividend income	(23,729)	(83,231)
Share of loss (profit) of entities accounted for using equity method	(39,471)	(23,498)
Interest expenses	161,258	169,796
Gain on bargain purchase	(241,431)	—
Bad debt expenses	—	485,818
Loss on retirement of non-current assets	276,242	—
Decrease (increase) in accounts receivables, trade	461,229	(584,151)
Decrease (increase) in operational investment securities	1,239,870	676,329
Decrease (increase) in loans receivable, trade	(176,200)	(575,920)
Decrease (increase) in inventories	246,775	(77,745)
Purchase of assets for lease	—	(3,660,372)
Increase (decrease) in accounts payables, trade	(76,971)	89,060
Other	171,479	(253,392)
Sub-total	4,940,892	378,239
Interest and dividends received	18,187	72,342
Interest expense paid	(161,036)	(171,453)
Income taxes refund (paid)	(742,746)	(943,842)
Net cash provided by (used in) operating activities	4,055,296	(664,713)

(Unit: Thousands of yen)

	Fiscal 2024 (From October 1, 2023 to September 30, 2024)	Fiscal 2025 (From October 1, 2024 to September 30, 2025)
Cash flows from investing activities		
Purchase of property, plant and equipment	(895,784)	(288,156)
Proceeds from sales of property, plant and equipment	435,348	—
Proceeds from release of deposit as collateral	—	65,032
Payments for deposit as collateral	(65,000)	(140,153)
Purchase of investment securities	—	(508,427)
Purchase of shares of subsidiaries and associates	—	(130,000)
Decrease (increase) in short-term loans receivable	—	(544,500)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	61,990	—
Other	(84,243)	(44,449)
Net cash provided by (used in) investing activities	(547,689)	(1,590,653)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable, net	703,232	2,633,493
Proceeds from long-term loans payable	895,469	2,004,492
Repayments of long-term loans payable	(1,630,918)	(613,082)
Proceeds from issuance of bonds	—	200,000
Dividends paid	(14)	(273,603)
Dividends paid to non-controlling interests	(162,920)	(248,246)
Purchase of treasury stock	(448,032)	(528,967)
Repayments of lease obligations	(149,473)	(36,406)
Other	2,151	(6,947)
Net cash provided by (used in) financing activities	(790,506)	3,130,731
Effect of exchange rate change on cash and cash equivalents	89,244	(33,825)
Net increase (decrease) in cash and cash equivalents	2,806,345	841,538
Cash and cash equivalents at beginning of period	2,868,560	5,674,906
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	—	(73,776)
Cash and cash equivalents at end of period	5,674,906	6,442,667

(5) Notes to Consolidated Financial Statements

(Assumption of a Going Concern)

Not applicable.

(Changes in Accounting Policies Due to Revisions of Accounting Standards)

(Application of the Accounting Standard for Current Income Taxes, etc.)

We have adopted the Accounting Standard for Current Income Taxes (ASBJ Statement No.27, October 28, 2022; hereinafter, the “Amended Accounting Standard 2022”), etc. from the beginning of fiscal 2025.

The amendment to the classification for recording current income taxes (taxation on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Amended Accounting Standard 2022 and the transitional treatment prescribed in the proviso of paragraph 65-2(2) of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No.28, October 28, 2022; hereinafter, the “Amended Implementation Guidance 2022”). This change in accounting policies has no impact on the consolidated financial statements for fiscal 2025.

In addition, for the amendment related to the revised accounting treatment in consolidated financial statements when gains or losses on sale of shares in subsidiaries resulting from transactions between consolidated companies are deferred for tax purposes, the group has adopted the Amended Implementation Guidance 2022 from the beginning of fiscal 2025. As this change in accounting policies was applied retrospectively, the consolidated financial statements for fiscal 2024 have been restated retrospectively. This change in accounting policies has no impact on the consolidated financial statements for fiscal 2024.

(Changes in Accounting Presentation)

(Consolidated Statements of Income)

In fiscal 2024, “Commission expenses” is included in “other” under non-operating expenses. Since the materiality of this amount increased during fiscal 2025, “Commission expenses” is shown separately. To reflect these changes, reclassification has been made on the consolidated statements of income for fiscal 2024.

As a result, on the consolidated statements of income for fiscal 2024, ¥32,313 thousand in “Other” under non-operating expenses have been reclassified to ¥15,714 thousand in “Commission expenses” and ¥16,599 thousand in “Other” under non-operating expenses.

In fiscal 2024, “Gain on reversal of share acquisition rights” is included in “other” under extraordinary income. Since the materiality of this amount increased during fiscal 2025, “Gain on reversal of share acquisition rights” is shown separately. To reflect these changes, reclassification has been made on the consolidated statements of income for fiscal 2024.

As a result, on the consolidated statements of income for fiscal 2024, ¥511 thousand in “Other” extraordinary income have been reclassified to ¥511 thousand in “Gain on reversal of share acquisition rights” under extraordinary income.

(Consolidated Statements of Cash Flows)

In fiscal 2024, “Dividends paid” is included in “other” under financing cash flows. Since the materiality of this amount has increased during fiscal 2025, “Dividends paid” is shown separately. To reflect these changes, reclassification has been made on the consolidated statements of cash flows for fiscal 2024.

As a result, on the consolidated statements of cash flows for fiscal 2024, ¥2,137 thousand in “Other” under financing cash flows have been reclassified to (¥14) thousand in “Dividends paid” and ¥2,151 thousand in “Other” under financing cash flows.

(Segment Information)

1. Outline of reporting segments

Reporting segments of the FGI Group (hereafter, “the Group”) are components of the Group for which separate financial information is available and for which the Board of Directors conducts regular reviews to determine appropriate allocation of management resources and to assess business results.

The Group has three reporting segments: the Company concentrates on the investment banking business, while subsidiaries handle the public management consulting business and the entertainment service business.

The business activities of each reporting segment are described below.

- Investment banking business

- Financial arrangements
- Financial advisory
- Asset management (including real estate investment management, investment fund management)
- Private equity investment
- Asset investment
- Aviation business (aircraft technical advisory, aircraft registration services, aircraft asset management, aircraft sales & leasing)
- Renewable energy business

- Public management consulting business

- Support for local public entities in preparing financial documents
- Support for local public entities in reviewing general management plans, including those for public facilities

- Entertainment service business

- Theme park development, ownership, management, operation

2. Method used to calculate the amount of revenues, income or loss, assets and other items of each reporting segment

Segment income (loss) amounts are based on operating income (loss).

Inter-segment revenues and transfers are based on arm’s length price.

3. Information about the amount of revenues, income or losses, assets and other items pursuant to each reporting segment

Fiscal 2024(From October 1, 2023, to September 30, 2024)

(Unit: Thousands of yen)

	Reporting Segments				Adjustments Note 1	Consolidated Note 2
	Investment Banking Business	Public Management Consulting Business	Entertainment Service Business	Total		
Revenues						
Revenues to third party	11,175,714	429,072	2,203,154	13,807,941	—	13,807,941
Inter-segment revenues and transfers	169,093	23,000	256,491	448,585	(448,585)	—
Total	11,344,807	452,072	2,459,645	14,256,526	(448,585)	13,807,941
Segment income (loss)	3,930,653	(18,831)	(244,623)	3,667,198	(1,097,339)	2,569,858
Segment assets	11,182,573	264,584	5,297,383	16,744,541	3,925,137	20,669,679
Other items						
Depreciation	48,034	31	343,544	391,610	51,261	442,871
Investment in associates accounted for using equity method	145,651	97,317	—	242,969	—	242,969
Increase on tangible fixed assets and intangible fixed assets	724,339	476	150,547	875,362	58,883	934,245

Notes:

1. Adjustments are presented below.

(1) Adjustment of segment income (loss), at (¥1,097,339) thousand, includes elimination of transactions among segments of ¥264,089 thousand and corporate expenses of (¥1,361,429) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.

(2) Adjustment of segment assets, at ¥3,925,137 thousand, is the difference between elimination of transactions among segments, at (¥1,458,935) thousand, and corporate assets, at ¥5,384,073 thousand, which are not allocatable to any reporting segment.

2. Segment income (loss) is reconciled with operating income in the consolidated financial statements.

3. Gain on bargain purchase, at ¥241,431 thousand, was recognized in the Investment Banking Business segment as the Company acquired shares of Pcon home service Incorporated. The amount of gain on bargain purchase recognized is adjusted to reflect the reassessment of the potential occurrence of future liability at the end of fiscal 2024, as "Other" under "Investments and other assets," specifically relating to the escrow funds (security deposits) based on the Housing Defects Liability Law, was determined under the provisional accounting treatment during the second quarter of fiscal 2024. Note that gain on bargain purchase is not included in segment income as it is extraordinary income.

Fiscal 2025(From October 1, 2024, to September 30, 2025)

(Unit: Thousands of yen)

	Reporting Segments				Adjustments Note 1	Consolidated Note 2
	Investment Banking Business	Public Management Consulting Business	Entertainment Service Business	Total		
Revenues						
Revenues to third party	11,477,691	455,482	2,499,657	14,432,830	—	14,432,830
Inter-segment revenues and transfers	117,343	46,894	359,345	523,583	(523,583)	—
Total	11,595,034	502,376	2,859,002	14,956,413	(523,583)	14,432,830
Segment income (loss)	4,740,286	(38,344)	29,335	4,731,297	(1,325,001)	3,406,296
Segment assets	15,953,530	310,047	5,220,851	21,484,429	5,509,700	26,994,129
Other items						
Depreciation	138,787	275	276,890	415,953	65,545	481,498
Investment in associates accounted for using equity method	147,664	111,307	—	258,971	—	258,971
Increase on tangible fixed assets and intangible fixed assets	4,277,341	541	94,654	4,372,537	38,355	4,410,892

Notes:

1. Adjustments are presented below.

(1) Adjustment of segment income (loss), at (¥1,325,001) thousand, includes elimination of transactions among segments of ¥216,604 thousand and corporate expenses of (¥1,541,605) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.

(2) Adjustment of segment assets, at ¥5,509,700 thousand, is the difference between elimination of transactions among segments, at (¥1,904,078) thousand, and corporate assets, at ¥7,413,778 thousand, which are not allocatable to any reporting segment.

2. Segment income (loss) is reconciled with operating income in the consolidated financial statements.

(Per Share Information)

(Unit: Yen)

Fiscal 2024 (From October 1, 2023, to September 30, 2024)		Fiscal 2025 (From October 1, 2024, to September 30, 2025)	
Net assets per share	48.66	Net assets per share	56.53
Basic earnings per share	8.41	Basic earnings per share	10.91
Diluted earnings per share	8.36	Diluted earnings per share	10.83

Note: Calculation of earnings per share and diluted earnings per share is based on the following data:

	Fiscal 2024 (From October 1, 2023 to September 30, 2024)	Fiscal 2025 (From October 1, 2024 to September 30, 2025)
Basic earnings per share		
Profit attributable to owners of the parent (thousands of yen)	1,675,944	2,121,987
Amount not attributable to ordinary shares (thousands of yen)	—	—
Profit attributable to owners of the parent related to ordinary shares (thousands of yen)	1,675,944	2,121,987
Average number of shares issued during the period (shares)	199,341,785	194,544,319
Diluted earnings per share		
Adjustment of profit attributable to owners of the parent (thousands of yen)	—	—
Number of increased ordinary shares (shares)	1,122,828	1,373,203
[of which, stock acquisition rights] shares	[1,122,828]	[1,373,203]
Details on shares not included in calculation of diluted earnings per share due to non-dilutive effect	Stock acquisition rights (stock options) issued on January 26, 2015, by special resolution at General Meeting of Shareholders on December 19, 2014 530 [Ordinary shares: 53,000] Stock acquisition rights (stock options) issued on December 27, 2023, by special resolution at General Meeting of Shareholders on December 22, 2023 3,295 [Ordinary shares: 329,500]	FGI: Stock acquisition rights (stock options) issued on December 24, 2024, by special resolution at General Meeting of Shareholders on December 19, 2024 2,235 [Ordinary shares: 223,500] Consolidated subsidiary: aviner & co., inc. Stock acquisition rights (stock options) issued on March 31, 2025, by special resolution at General Meeting of Shareholders on March 31, 2025 1,164 [Ordinary shares: 1,164]

(Subsequent Events)

Not applicable.