ORIX

Announcement Regarding Changes in Representative Executive Officer

Tokyo, Japan – June 23, 2026 – ORIX Corporation ("ORIX") today made public an announcement regarding changes in representative executive officer following a resolution passed by the Board of Directors.

1. Changes in Representative Executive Officer

(1) New Appointment

New Position	Present Position	Name
Member of the Board of Directors Representative Executive Officer Deputy President Chief Operating Officer, Japan & APAC Business Unit	Member of the Board of Directors Deputy President Executive Officer Chief Operating Officer, Japan & APAC Business Unit	Satoru Matsuzaki

(2) Effective Date
June 23, 2026

2. Reason for the Changes

Under this new management structure, ORIX Group aims to drive further growth by leveraging its diverse expertise to develop its business globally.

3. Profile of the newly appointed Representative Executive Officer

Name	Satoru Matsuzaki
Date of Birth	April 12, 1966
Business Experience	Apr. 1989 Joined Crown Leasing Corporation (retired in Apr. 1997) Aug. 1997 Joined ORIX Corporation Oct. 2005 General Manager of Strategic Planning Group, Investment Banking Headquarters Apr. 2006 General Manager of Investment and Operation Group, Investment Banking Headquarters Feb. 2010 Head of Office of the President Jun. 2010 General Manager of Corporate Planning Department Jan. 2012 General Manager of Corporate Planning Department General Manager of Corporate Communications Department May 2012 General Manager of Corporate Planning Department Special Advisor to Responsible for Corporate Communications Department Jan. 2013 Executive Officer Responsible for Corporate Planning Department Responsible for Corporate Communications Department Jan. 2014 Head of New Business Development and Head of Tokyo Sales, Domestic Sales Administrative Headquarters Jun. 2015 Responsible for New Business Development Department I and II Head of Tokyo Sales Headquarters Jan. 2017 Head of Eastern Japan Sales Headquarters

	Jan. 2018 Managing Executive Officer Head of Domestic Sales Administrative Headquarters Head of Eastern Japan Sales Headquarters Jan. 2019 Head of Corporate Business Headquarters Jun. 2019 Member of the Board of Directors, Managing Executive Officer Jan. 2020 Member of the Board of Directors, Senior Managing Executive Officer Chairperson, ORIX Auto Corporation Chairperson, ORIX Rentec Corporation Jan. 2025 Member of the Board of Directors, Deputy President Executive Officer Apr. 2025 Group Strategy Business Unit Responsible for Asia and Australia Jul. 2025 Group Strategy Business Unit Responsible for Asia-Pacific Jan. 2026 Responsible for Japan & APAC Business Unit Apr. 2026 Chief Operating Officer, Japan & APAC Business Unit (present position) Jun. 2026 Member of the Board of Directors, Representative Executive Officer, Deputy President (present position)
Number of shares held	10,719 shares (As of June 23, 2026)

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About ORIX Group:
ORIX Group (ORIX Corporation TSE: 8591; NYSE: IX) was established in 1964 and has grown from its roots in leasing in Japan to become a global, diverse, and unique corporate group. Today, it is active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft. Since expanding outside of Japan in 1971, ORIX Group has grown its business globally and now operates in around 30 countries and regions across the world with approximately 37,000 people. ORIX Group unites globally around its Purpose: "Finding Paths. Making Impact." combining diverse expertise and innovative thinking to help our world develop in a sustainable way.
For more details, please visit our website: https://www.orix.co.jp/grp/en/
(As of March 31, 2026)