



Notice Regarding Repurchase of Own Shares

TOKYO, Japan - May 11, 2026 - ORIX Corporation ("ORIX") announced today that its Board of Directors passed a resolution approving the matters required under Article 156, Paragraph 1 of the Companies Act for the repurchase of its own shares for the purpose of enhancing capital efficiency and shareholder returns, pursuant to Article 34 of the Articles of Incorporation, which is in accordance with Article 459, Paragraph 1 of the Companies Act, as follows.

- (1) Class of shares to be repurchased: Common shares
- (2) Total number of shares: Up to 100,000,000 shares
(approx.9.1% of the total outstanding shares (excluding treasury shares))
- (3) Total purchase price of shares to be repurchased: Up to 250 billion yen
- (4) Repurchase Period: From May 22, 2026 to March 31, 2027
- (5) Method of share repurchase: Market purchases based on the discretionary dealing contract regarding repurchase of own shares

(Reference)

1. Policies for Share Cancellation

At the Board of Directors meeting held on May 12, 2025, ORIX approved a policy regarding the cancellation of its own shares under which, in principle, ORIX shall maintain a total number of its own shares at a maximum of 2% of the total number of issued shares and shall cancel the shares exceeding such amount. The actual number of shares to be cancelled will be announced after completion of the repurchase stated above.

2. Status of Treasury Shares as of March 31, 2026

Total outstanding shares (excluding treasury shares): 1,101,621,922 shares

Treasury shares: 22,484,702 shares*

* The Company's shares held through the Board Incentive Plan Trust (3,035,102 shares) are not included in the number of treasury shares.

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About ORIX Group:

ORIX Group (ORIX Corporation TSE: 8591; NYSE: IX) was established in 1964 and has grown from its roots in leasing in Japan to become a global, diverse, and unique corporate group. Today, it is active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft. Since expanding outside of Japan in 1971, ORIX Group has grown its business globally and now operates in around 30 countries and regions across the world with approximately 37,000 people. ORIX Group unites globally around its Purpose: "Finding Paths. Making Impact." combining diverse expertise and innovative thinking to help our world develop in a sustainable way.

For more details, please visit our website: <https://www.orix.co.jp/grp/en/>

(As of March 31, 2026)

Caution Concerning Forward-Looking Statements:

These documents may contain forward-looking statements about expected future events and financial results that involve risks and uncertainties. Such statements are based on our current expectations and are subject to uncertainties and risks that could cause actual results that differ materially from those described in the forward-looking statements. Factors that could cause such a difference include, but are not limited to, those described under “Risk Factors” in the Company’s annual report on Form 20-F filed with the United States Securities and Exchange Commission and under “(4) Risk Factors” of the “1. Summary of Consolidated Financial Results” of the “Consolidated Financial Results April 1, 2024 – March 31, 2025” furnished on Form 6-K.