

## Matters Concerning Controlling Shareholders, etc.

ACOM CO., LTD. ("ACOM") announces matters concerning controlling shareholders, etc. of the parent company, Mitsubishi UFJ Financial Group, Inc. Details are as follows:

1. Business names, etc. of the parent company, controlling shareholders (other than the parent company), or other related companies

(As of March 31, 2025)

Company name	Attribute	Percentage of ownership of voting rights held (%)			Financial instruments exchanges,
		Direct holdings	Additional holdings	Total	etc. on which issued shares are listed
Mitsubishi UFJ Financial Group, Inc.	Parent company	37.58	2.60	40.18	Tokyo Stock Exchange (Prime Market) Nagoya Stock Exchange (Premier Market) New York Stock Exchange (U.S.A.)

2. Position of the listed company within the corporate group of the parent company, etc., and relationships with other listed companies and the parent company, etc.

Mitsubishi UFJ Financial Group, Inc. ("MUFG") is the parent company of ACOM, holding 40.18% of the voting rights (including 2.60% in indirect holdings).

Assuming ACOM maintains its listing under the agreement, we aim to contribute to the sound and advanced development of the Consumer Finance Market of our country as the core company of the Consumer Finance Business of MUFG, and work to maximize the business scale and earnings of the business under the group's strategy.

In addition, under a contract relating to corporate management, ACOM engages in consultations and makes reports to MUFG concerning important corporate matters. Nevertheless, while decisions on matters such as management policy and business strategy reflect the corporate management policy of the parent company, these decisions are based on ACOM's own judgments, and as such a certain level of independence as a listed company is ensured.

One of ten directors at ACOM concurrently holds Managing Corporate Executive at MUFG, Member of the Board of Directors (Representative Director) and Managing Executive Officer at MUFG Bank, Ltd.

Tokyo Shiodome Bldg., 1-9-1, Higashi-Shinbashi, Minato-ku, Tokyo, Japan

(Concurrent position of director)

(As of June 20, 2025)

Position	Name	Position at the parent company, etc.	Reason for appointment
		or other group company	
Director	Tadashi Yamamoto	Managing Corporate Executive, Mitsubishi UFJ Financial Group, Inc. Member of the Board of Directors (Representative Director) and Managing Executive Officer, MUFG Bank, Ltd.	Mr. Tadashi Yamamoto has a wealth of knowledge and experience, gained through his career as General Manager, Executive Officer and Corporate Executive at Mitsubishi UFJ Financial Group, Inc. and as General Manager, Executive Officer and Member of the Board of Directors at MUFG Bank, Ltd. After the appointment of the Director, he has played a role in conducting supervision of the management of the Company based on his knowledge and experience. Therefore, ACOM has requested his reappointment.

- 3. Matters concerning transactions with controlling shareholders, etc. Not applicable
- 4. Execution of the Protection of Minority Shareholders in Transactions with Controlling Shareholders Although ACOM engages in transactions with MUFG Group companies, which include borrowing funds and guaranteeing unsecured card loans, the fairness of these transactions is ensured because they are based on our code of conduct of adhering to fair market rules and proper commercial practices. And like transactions with unrelated companies, they are based on impartial judgments made in accordance with internal rules, etc.