Stock code: 8570

May 7, 2025

Start date of measures for electronic provision: May 1, 2025

#### **AEON Financial Service Co., Ltd.**

Head Office:
Kanda Nishiki-cho 1-1, Chiyoda-ku, Tokyo
Headquarters:
Kanda Nishiki-cho 3-22, Chiyoda-ku, Tokyo
Chairman and President: Shunsuke Shirakawa

To the Shareholders of AEON Financial Service Co., Ltd.:

### Notice of the 44th Ordinary General Meeting of Shareholders

We are pleased to announce the 44<sup>th</sup> Ordinary General Meeting of Shareholders of AEON Financial Service Co., Ltd., to be held as described below:

When convening this Ordinary General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format (Measures, etc. for Providing Information in Electronic Format), and posts this information as the "Notice of the 44<sup>th</sup> Ordinary General Meeting of Shareholders" on each of the websites. Please access one of the websites below to review the information.

The Company's website

https://www.aeonfinancial.co.jp/ir/state/meeting/ (in Japanese)

Website for posted informational materials for the General Meeting of Shareholders https://d.sokai.jp/8570/teiji/ (in Japanese)

Tokyo Stock Exchange's website (Listed Company Search) https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(To review the information, access the TSE website above, enter or search for the issue name (company name) or securities code, and select "Basic information" and then "Documents for public inspection/PR information.")

For those who will be attending the meeting in person, we request that you submit the Form for Exercising Voting Rights to a receptionist at the meeting venue.

Those who are unable to attend may vote in writing or on the Internet. Please cast your vote by 6:00 p.m. on Thursday, May 22, 2025 after reviewing the enclosed Reference Documents for the General Meeting of Shareholders.

1. Date and Time: Friday, May 23, 2025; 10:00 a.m. (Reception will open at 9 a.m.)

**2. Place:** 2F KANDA SQUARE HALL

Kanda Nishiki-cho 2-2-1, Chiyoda-ku, Tokyo

3. Objectives of Meeting

**Matters to be reported:** 1. Business Report and Consolidated Financial Statements for the 44<sup>th</sup> fiscal year (from March 1, 2024 to February 28, 2025) and

Reports of Audit on the Consolidated Financial Statements by

Independent Auditor and Board of Corporate Auditors

2. Nonconsolidated Financial Statements for the  $44^{th}$  fiscal year

(from March 1, 2024 to February 28, 2025)

#### Matters to be resolved:

Agenda Item 1: Election of eleven (11) Directors

Agenda Item 2: Election of two (2) Corporate Auditors

### 4. Matters to be Decided during Meeting:

(1) Among items for which the measures for providing information in electronic format will be taken, the Company will exclude the following items from statements in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents in accordance with the provisions of laws and regulations, and paragraph 2 of Article 14 of the Articles of Incorporation.

The Corporate Auditors and the Independent Auditor have audited the documents subject to audit, including the following items.

- Matters concerning stock acquisition rights, etc. of the Company
- Outline of the system to ensure the appropriateness of business operations and its operation status
- Consolidated Statements of Changes in Equity and Notes to Consolidated Financial Statements in the Consolidated Financial Statements
- Nonconsolidated Statements of Changes in Equity and Notes to Nonconsolidated Financial Statements in the Nonconsolidated Financial Statements
- (2) In the event that voting rights are exercised both via the Internet, etc. and using the Form for Exercising Voting Rights, the vote cast via the Internet, etc. shall be deemed valid. In addition, if voting rights are exercised multiple times via the Internet, etc., the last vote shall be deemed valid.
- (3) In the event that approval or disapproval of each proposal is not indicated on the Form for Exercising Voting Rights, it shall be considered as an indication of approval.
- Should there be any modification to items for which measures for providing information in electronic format will be taken, a statement to that effect and the items before and after the modification will be posted on the Company's website, the website for posted informational materials for the General Meeting of Shareholders, and the Tokyo Stock Exchange's website mentioned above.

(Translation for reference purposes only)

#### Notes:

- 1. This English version is a translation of points summarized from an original notice written in Japanese. When discrepancies in interpretation arise, the content of the Japanese notice shall take precedence.
- 2. Please note that Internet voting is not available to such persons as those who are not residents of Japan and who have appointed a custodian in Japan for handling of their shares according to the Rules for the Handling of Shares of the Company.
- 3. AEON Financial Service Co., Ltd.'s ordinary share issue

Local code: 8570 SEDOL# 6037734<u>JP</u> ISIN# <u>JP</u> 3131400008

#### [Electronic Voting Platform for Institutional Investors]

Institutional shareholders, including standing proxies such as master trust banks, who have applied in advance to the ICJ Proxy e-Voting Platform Service (the Platform Service) offered by ICJ, Inc., a joint venture established by Tokyo Stock Exchange, Inc., Japan Securities Dealers Association and Broadridge Financial Solutions, Inc., are entitled to use the Platform Service to exercise their votes.

### **Reference Documents for the General Meeting of Shareholders**

### **Agenda Items and Reference Information**

### Agenda Item 1: Election of eleven (11) Directors

The terms of office of all eleven (11) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders.

In addition, Director Yuro Kisaka retired on January 14, 2025 due to resignation. Accordingly, the Company proposes the election of eleven (11) Directors.

The candidates for Directors are as follows. All candidates for Directors satisfy the requirements of the "Criteria for selecting candidates for Directors" stipulated by the Company, and four candidates for Outside Directors satisfy the requirements of the "Criteria for independence of candidates for Outside Directors" stipulated by the Company.

#### [Criteria for selecting candidates for Directors]

- 1. Understands management principles and management policy of the Company.
- 2. Has extensive knowledge and experience necessary to deliberate agendas at the meetings of the Board of Directors, or has a track record and insight necessary to exercise management supervisory function.
- 3. Has outstanding management sense and leadership.
- 4. Has a personality and insight appropriate for a Director.
- 5. Maintains good physical and mental health.

#### [Criteria for independence of candidates for Outside Directors]

- 1. 1) Is not a person belonging to the Company or a subsidiary of the Company in the capacity of executive director, vice president, corporate executive or other employee (hereinafter, collectively, "business executive") and was not a business executive at the Company or a subsidiary of the Company within the last 10 years prior to the appointment.
  - 2) Is not a person who, at any time in the 10 years prior to the appointment, was a director, accounting advisor, or corporate auditor (excluding business executive) of the Company or a subsidiary of the Company who, during the 10 years prior to that appointment as director, accounting advisor, or corporate auditor was a business executive at the Company or a subsidiary of the Company.
- 2. 1) Is not a person who has a business relationship with the Company or a major subsidiary of the Company (Note 1) whereby the Company or a major subsidiary of the Company is its major transacting counterparty (Note 2), or a person who is not currently or has not been in the last three years a business executive at such business partner that is an incorporated entity, etc. (Note 3).

- 2) Is not a person who has a business relationship with the Company or a major subsidiary of the Company who is a major transacting counterparty, or a person who is not currently or has not been in the last three years a business executive at such major transacting counterparty that is an incorporated entity, etc.
- 3. Is not a person who is a consultant, accounting expert or legal expert, etc. receiving a large sum (Note 4) of money or other financial asset other than the remuneration for Directors and Corporate Auditors from the Company.
- 4. Is not an employee, etc. of a consulting firm, accounting firm, legal firm, etc. that has the Company as a major transacting counterparty.
- 5. Is not a person who receives a donation, etc. of a large sum from the Company, or who is a business executive of an incorporated entity, etc. receiving such donation.
- 6. Is not a person who is a major shareholder of the Company or a business executive of an incorporated entity, etc. that is a major shareholder of the Company.
- 7. Is not a person falling under the following categories (excluding persons who are not important persons (Note 5)) or a close relative (Note 6) of such person:
  - A. Person falling under the above criteria 1 to 6.
  - B. Person who is a director, corporate auditor, corporate executive, and important employee, etc. of the Company or a subsidiary of the Company.
- (Note 1) Major subsidiary: AFS Corporation Co., Ltd., AEON Bank, Ltd.
- (Note 2) Major transacting counterparty: Judged by the criterion of at least 1% of consolidated net sales (operating income in the case of the Company) in the most recent business year.
- (Note 3) Incorporated entity, etc.: Includes organizations other than incorporated entities.
- (Note 4) Large sum: At least 10 million yen per year based on an average of the past three years.
- (Note 5) Persons who are not important persons: An "important person" refers to a person with a position in the class of company officer or general manager, and in the case of persons belonging to an accounting firm or law firm, etc., it refers to a certified public accountant or lawyer, etc.
- (Note 6) Close relative: Spouse or relative within the second degree of kinship

### Candidates for Director

No.	Name	Positions and areas of responsibility in the C	ompany	Attendance at Board of Directors meeting during 44 <sup>th</sup> fiscal year
1	Shunsuke Shirakawa	Chairman and President	Reelection	100% (18/18)
2	Tomoharu Fukayama	Executive Officer in Charge of Group Governance of the Company	New election	-
3	Shigeki Mishima	Senior Managing Executive Officer in charge of Human Resources, General Affairs, and Corporate Management and Head of Human Resources and General Affairs Division	New election	-
4	Mitsugu Tamai	Director, Managing Executive Officer in charge of Overseas Business and Head of Overseas Business Division	Reelection	100% (18/18)
5	Tomoyuki Mitsufuji	Director, Managing Executive Officer in charge of Finance and Accounting and Banking Business	Reelection	100% (18/18)
6	Hiroyuki Watanabe	Director	Reelection	94% (17/18)
7	Tsukasa Ojima	Director	Reelection	100% (15/15)
8	Yoshimi Nakajima	Outside Director	Reelection Outside Independent	100% (18/18)
9	Kotaro Yamazawa	Outside Director	Reelection Outside Independent	100% (18/18)
10	Tatsuya Sakuma	Outside Director	Reelection Outside Independent	100% (18/18)
11	Takashi Nagasaka	Outside Director	Reelection Outside Independent	100% (18/18)

<sup>(</sup>Note 1) Positions and areas of responsibilities of candidates for director are at the time of the sending of this notice.

(Note 2) The attendance shown for Tsukasa Ojima is his attendance after he assumed office as a director on May 24, 2024.

Outside: Candidate for Outside Director

Independent: Candidate for Independent Director as specified by Tokyo Stock Exchange, Inc.

### 1. Shunsuke Shirakawa



Date of birth	Nov. 13, 196	Number of the Company's shares owned: 2,496 shares
Career summary,	Apr. 1986	Joined Ministry of Finance
position and areas of responsibility in	Jan. 2001	Appointed Secretary to the Minister for Financial Services
the Company, and significant	Jul. 2008	Appointed Director for Fiscal Investment and Loan Appropriation of Financial Bureau of Ministry of Finance
concurrent positions outside the Company	Jul. 2010	Appointed Director of Insurance Business Division of Supervisory Bureau of Financial Services Agency
the company	Aug. 2011	Appointed Director of Evaluation Division of Inspection Bureau of Financial Services Agency
	Jul. 2019	Appointed Deputy Commissioner for Policy Coordination of Policy Bureau of Financial Services Agency
	Jul. 2021	Appointed Director General of Kanto Local Finance Bureau of Ministry of Finance
	Jan. 2023	Appointed Advisor of the Company
	Jan. 2023	Appointed Chairman and Director of AEON Bank, Ltd. (current position)
	May 2023	Appointed Chairman of the Company
	Jun. 2023	Appointed Director of AFS Corporation Co., Ltd. (current position)
	Sep. 2023	Appointed Director of AEON BANK (M) BERHAD (current position)
	Jan. 2025	Appointed Chairman and President of the Company (current position)
		concurrent positions)
		nd Director of AEON Bank, Ltd.
		FS Corporation Co., Ltd.
		EON BANK (M) BERHAD
Reasons for selection as a candidate for Director	After joining Ministry of Finance, Shunsuke Shirakawa has held key positions including as Deputy Commissioner for Policy Coordination of Policy Bureau of Financial Services Agency as well as Director General of Kanto Local Finance Bureau of Ministry of Finance. As such, he has a wealth of experience and deep insight into financial administration. The Company expects him to appropriately enhance the supervisory function and decision-making function of the Board of Directors by having him provide opinions on the Company's management from a broad perspective, etc. Accordingly, the Company proposes to reselect him as a candidate for Director.	
Conflicts of interest	No conflict o	f interest exists between the Company and Shunsuke Shirakawa.

# 2. Tomoharu Fukayama



New election

Date of birth	Sep. 3, 1973	Number of the Company's shares owned: 9,044 shares
Career summary,	Mar. 1997	Joined the Company
position and areas of responsibility in	Sep. 2007	Appointed Head of Financial Business Promotion Office of the Company
the Company, and	Mar. 2010	Seconded to AEON Co., Ltd.
significant	Apr. 2015	Appointed General Manager of Sales Division of AEON CREDIT SERVICE (ASIA) CO., LTD.
concurrent positions outside	Jun. 2016	Appointed Executive Director of AEON CREDIT SERVICE (ASIA) CO., LTD.
the Company	Jun. 2019	Appointed Global Business Division of the Company
	Jun. 2020	Appointed Managing Director of AEON CREDIT SERVICE (ASIA) CO., LTD.
	Mar. 2024	Appointed Head of Vietnam Business Project Team of the Company
	Feb. 2025	Appointed Chairman of the Members' Council of Post and Telecommunication Finance Company Limited (current position)
	Mar. 2025	Appointed Executive Officer in Charge of Group Governance of the Company (current position)
	(Significant c	oncurrent positions)
		the Members' Council of Post and Telecommunication Finance Company Limited (scheduled to e position in July 2025)
Reasons for selection as a candidate for Director	After joining the Company, Tomoharu Fukayama had experience working in Public Relations and Corporate Planning Departments and at AEON Co., Ltd., and held key positions including as Managing Director of AEON CREDIT SERVICE (ASIA) CO., LTD. As such, he has a wealth of experience and insight into overseas business and management. Recently, he has been leading the Vietnam business, which is the highest priority target for investment, as Head of the Vietnam Business Project Team and has been playing a role in strengthening governance across the Group as the person in charge of Group Governance. Going forward, he will utilize his wealth of experience at AEON and overseas to implement the Group payment strategy, which is a priority measure, establish business models in Malaysia and Vietnam, and build organizational and management foundations with the ability to execute. Accordingly, the Company proposes to select him as a candidate for Director.	
Conflicts of interest	No conflict of	interest exists between the Company and Tomoharu Fukayama.

# 3. Shigeki Mishima



New election

Date of birth	Oct. 10, 196	Number of the Company's shares owned: 0 shares
Career summary,	Apr. 1987	Joined Matsushita Electric Industrial Co., Ltd. (currently, Panasonic Holdings Corporation)
position and areas of responsibility in	Jan. 2003	Panasonic Factory Solutions Co., Ltd.
the Company, and significant	Jul. 2008	Moved to Headquarters of Matsushita Electric Industrial Co., Ltd. (currently, Panasonic Holdings Corporation)
concurrent positions outside the Company	Jul. 2010	Appointed Chief of Human Resources and General Affairs Center of Panasonic Lighting Company
the Company	Sep. 2013	Appointed General Manager of Human Resources Strategy Group, Corporate Strategy Division of Panasonic Lighting Company
	Apr. 2019	Appointed Executive Officer and Chief Human Resources Officer of Panasonic Lighting Company
	Apr. 2022	Appointed Executive Officer and Group Chief Human Resources Officer of Panasonic Holdings Corporation
	Apr. 2024	Joined the Company Appointed Senior Managing Executive Officer and Representative of Human Resources and General Affairs
	Feb. 2025	Appointed Senior Managing Executive Officer, Representative of Human Resources and General Affairs, and Head of Human Resources and General Affairs Division of the Company
	Mar. 2025	Appointed Senior Managing Executive Officer in charge of Human Resources, General Affairs, and Corporate Management and Head of Human Resources and General Affairs Division of the Company (current position)
	(Significant of	concurrent positions)
	Director and 2025)	Chairman of AEON CREDIT SERVICE (ASIA) CO., LTD. (scheduled to assume office in June
	Chairman ar 2025)	nd Director of AEON THANA SINSAP (THAILAND) PCL. (scheduled to assume office in June
Reasons for selection as a candidate for Director	After joining Matsushita Electric Industrial Co., Ltd. (currently, Panasonic Holdings Corporation), Shigeki Mishima held key positions including as General Manager of Human Resources Strategy Group, Executive Officer and Chief Human Resources Officer of Panasonic Lighting Corporation, and Executive Officer and Group Chief Human Resources Officer of Panasonic Holdings Corporation. As such, he has a wealth of experience and insight into human resources. Currently, he is in charge of Human Resources and General Affairs Division and Corporate Management Division as a Senior Managing Executive Officer of the Company and is promoting initiatives to establish a highly effective organizational foundation.  Going forward, he will utilize his wealth of experience in human resources divisions and at Panasonic Holdings to accelerate the strengthening of Group governance. Accordingly, the Company proposes to select him as a	
Conflicts of interest	No conflict o	f interest exists between the Company and Shigeki Mishima.

# 4. Mitsugu Tamai



Date of birth	Jul. 5, 1962	Number of the Company's shares owned: 5,025 shares
Career summary,	Jul. 1999	Joined the Company
position and areas of responsibility in	May 2006	Appointed Director, General Manager of Finance Management Department of the Company
the Company, and significant	May 2011	Appointed Executive Officer, General Manager of Administration Department, Affiliate Management Division of the Company
concurrent positions outside	Mar. 2012	Appointed Aide to the Group Control and Accounting Officer of AEON Co., Ltd.
the Company	Aug. 2012	Appointed General Manager of Administration Division of AEON MALL Co., Ltd.
	May 2013	Appointed Director and General Manager of ASEAN Division of AEON MALL Co., Ltd.
	Apr. 2019	Appointed Managing Director, General Manager of ASEAN Division, and General Manager of Digital Promotion Department of AEON MALL Co., Ltd.
	May 2021	Appointed Director, Managing Executive Officer in charge of Overseas Business of the Company
	Jun. 2021	Appointed Chairman and Director of AEON THANA SINSAP (THAILAND) PCL.
	Jun. 2021	Appointed Director of AEON CREDIT SERVICE (M) BERHAD
	Jan. 2022	Appointed Chairman of Equity Holder Association for ACS Trading Vietnam Co., Ltd.
	Jun. 2023	Appointed Director, Managing Executive Officer and Head of Overseas Business Division of the Company
	Feb. 2025	Appointed Member of the Members' Council of Post and Telecommunication Finance Company Limited (current position)
	Mar. 2025	Appointed Director, Managing Executive Officer in charge of Overseas Business and Head of Overseas Business Division of the Company (current position)
	(Significant	concurrent positions)
	Member of	the Members' Council of Post and Telecommunication Finance Company Limited
Reasons for selection as a candidate for Director	After joining the Company, Mitsugu Tamai worked in positions such as Director and Head of Finance Division of the Company, and Executive Officer and General Manager of Administration Department, Affiliate Management Division of the Company before working in key positions including Managing Director of AEON MALL Co., Ltd. As such, he has a wealth of experience and insight into overseas business, corporate administration and finance and accounting. Currently, he fulfills a significant role in developing overseas operations of the Group as Director, Managing Executive Officer in charge of Overseas Business in part by promoting the strengthening of AEON BANK (M) BERHAD involving Malaysia's first Islamic digital bank, which commenced operations in May 2024, and PMI in Vietnam, which is a country targeted for investment. He fulfills his duties as a Director in part by facilitating autonomous governance and the establishment of earnings platforms of overseas subsidiaries of the Company, which involves providing appropriate guidance to such subsidiaries. Accordingly, the Company proposes to reselect him as a candidate for Director.	
Conflicts of interest		of interest exists between the Company and Mitsugu Tamai.

# 5. Tomoyuki Mitsufuji



Date of birth	Aug. 28, 196	Number of the Company's shares owned: 5,465 shares		
Career summary,	Apr. 1987	Joined The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.)		
position and areas of responsibility in the Company, and	Feb. 2005	Appointed Head of Capital Market Department of Investment Banking Division of Tokyo Branch of Lehman Brothers Japan Inc.		
significant concurrent	Jun. 2006	Appointed Leader of Market Funds Group of AEON Financial Project Co., Ltd. (currently, AEON Bank, Ltd.)		
positions outside the Company	Oct. 2007	Appointed Executive Officer and Head of Market Funds Department of AEON Bank, Ltd.		
and company	Jun. 2010	Appointed Director, Executive Officer and Head of Market Funds Department of AEON Bank, Ltd.		
	Apr. 2014	Appointed Director, Managing Executive Officer of AEON Bank, Ltd.		
	Jun. 2019	Appointed Director, Senior Executive Officer in charge of Risk Management & Compliance of the Company		
	Nov. 2019	Appointed President Commissioner of PT. AEON CREDIT SERVICE INDONESIA		
	May 2021	Appointed Director, Senior Executive Officer and in charge of Group Corporate Management and Group Risk Management of the Company		
	Jun. 2021	Appointed Director and Chairman of AEON CREDIT SERVICE (ASIA) CO., LTD.		
	May 2022	Appointed Director, Managing Executive Officer in charge of Group Corporate Management of the Company		
	Jun. 2023 Jun. 2024	Appointed Director, Managing Executive Officer and Head of Finance Division of the Company Appointed Director of AEON Bank, Ltd. (current position)		
	Jun. 2024	Appointed Chairman and Director of AEON THANA SINSAP (THAILAND) PCL. (current position)		
	Mar. 2025	Appointed Director, Managing Executive Officer in charge of Finance and Accounting and Banking Business of the Company (current position)		
	(Significant concurrent positions)			
	Director of AEON Bank, Ltd.			
		AFS Corporation Co., Ltd. (scheduled to assume office in June 2025)		
	Chairman a June 2025)	and Director of AEON THANA SINSAP (THAILAND) PCL. (scheduled to retire from the position in		
Reasons for selection as a candidate for Director	After joining The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.), Tomoyuki Mitsufuji worked as Senior Vice President of Investment Banking Division and Head of Capital Markets Department of Lehman Brothers Japan Inc. Following this he took part in planning from the inception of AEON Financial Project Co., Ltd. (currently, AEON Bank, Ltd.), and he was in charge of areas such as the market department, risk management, operations, credit and business promotions as Director and Managing Executive Officer of the bank. As such, he has a wealth of experience and insight into financial business. Currently, as Director and Managing Executive Officer in charge of Finance and Accounting and Banking Business, he fulfills his duties as a Director in part by formulating and implementing plans for the Company's financial enhancement on a consolidated basis and by strengthening the governance of AEON Bank, Ltd., a subsidiary of the Company. Accordingly, the Company proposes to reselect him as a candidate for Director.			
Conflicts of interest	No conflict o	of interest exists between the Company and Tomoyuki Mitsufuji.		

## 6. Hiroyuki Watanabe



Date of birth	Jul. 17, 195	Number of the Company's shares owned: 12,910 shares	
Career summary,	Apr. 1982	Joined Isejin Jusco Co., Ltd. (currently, AEON Co., Ltd.)	
position and areas of responsibility in the Company, and	May 2006	Appointed Representative Director of AEON Financial Project Co., Ltd. (currently, AEON Bank, Ltd.)	
significant concurrent	Sep. 2006	Appointed Director in charge of Human Resources, General Affairs and Public Relation of AEON Financial Project Co., Ltd.	
positions outside the Company	Apr. 2008	Appointed Director, Managing Executive Officer in charge of Human Resources and General Affairs of AEON Bank, Ltd.	
	Jun. 2012	Appointed Director, Senior Managing Executive Officer and Head of Corporate Management Division of AEON Bank, Ltd.	
	Nov. 2012	Appointed Director of the Company	
	Apr. 2014	Appointed Representative Director and Senior Managing Executive Officer, Head of Sales Division of AEON Bank, Ltd.	
	Apr. 2015	Appointed President and Representative Director of AEON Bank, Ltd.	
	Jun. 2016	Appointed Director of AEON CREDIT SERVICE CO., LTD. (currently, the Company)	
	Jun. 2017	Appointed Director and Executive Vice President of the Company	
	Sep. 2018	Appointed Executive Officer in charge of Human Resources and Administration, and Administration & Risk Management of AEON Co., Ltd.	
	Oct. 2018	Appointed Director of the Company (current position)	
	May 2021	Appointed Director of AEON DELIGHT CO., LTD. (current position)	
	Mar. 2022	Appointed Executive Vice President and Executive Officer in charge of Human Resources and Administration, Supervisor of Risk Management of AEON Co., Ltd.	
	Jun. 2023	Appointed Outside Director of Inageya Co., Ltd.	
	Nov. 2023	Appointed Director of Inageya Co., Ltd. (current position)	
	Mar. 2024	Appointed Executive Vice President and Executive Officer in charge of Human Resources and Living Area Promotion, and Supervisor of Risk Management of AEON Co., Ltd. (current position)	
	(Significant	concurrent positions)	
	and Supervi	ice President and Executive Officer in charge of Human Resources and Living Area Promotion, sor of Risk Management of AEON Co., Ltd.	
		NEON DELIGHT CO., LTD.  nageya Co., Ltd. (scheduled to retire from the position in May 2025)	
Reasons for		Isejin Jusco Co., Ltd. (currently, AEON Co., Ltd.), Hiroyuki Watanabe worked in positions such as	
selection		nager at the company's Kanto Regional Company, then took part in planning from the inception of	
as a candidate for Director	AEON Financial Project Co., Ltd. (currently, AEON Bank, Ltd.) and in concurrent positions as Director, Senior		
Director	0 0	xecutive Officer and Head of Corporate Management Division of AEON Bank, Ltd., President and	
		tive Director of AEON Bank, Ltd. and Director and Executive Vice President of the Company before ey positions including Executive Officer of AEON Co., Ltd., Executive Vice President and Executive	
		arge of Human Resources and Living Area Promotion, Supervisor of Risk Management of AEON	
	Co., Ltd. He	has a wealth of management experience not only in the retail business but also financial business	
		into broad areas and contributes to promoting the Company's business and strengthening its . Accordingly, the Company proposes to reselect him as a candidate for Director.	
Conflicts of interest		of interest exists between the Company and Hiroyuki Watanabe.	

# 7. Tsukasa Ojima



Date of birth	Aug. 24, 196	Number of the Company's shares owned: 0 shares
Career summary,	Apr. 1986	Joined The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.)
position and areas of responsibility in the Company, and	Jan. 2005	Appointed General Manager of Financial Corporation Group, Investment Banking Headquarters of Lehman Brothers Japan Inc.
significant	Oct. 2008	Appointed Managing Director of Investment Banking Department of Nomura Securities Co., Ltd.
concurrent positions outside the Company	Jun. 2012	Appointed Executive Officer in charge of Investment Banking and Merchant Banking of Nomura Securities Co., Ltd.
and company	Jul. 2014	Appointed Executive Officer in charge of Wealth Management of Nomura Securities Co., Ltd.
	Jun. 2017	Appointed Director of Wealth Management, Inc.
	Jun. 2018	Appointed Director, Vice President and Executive Officer of Wealth Management, Inc.
	Jun. 2021	Joined AEON Co., Ltd.
	Mar. 2022	Appointed Executive Officer in charge of Business Development and Branding of AEON Co., Ltd. (current position)
	May 2024	Appointed Director of the Company (current position)
	Jun. 2024	Appointed Director of AEON Bank, Ltd. (current position)
	(Significant c	oncurrent positions)
		ficer in charge of Business Development and Branding of AEON Co., Ltd. EON Bank, Ltd.
Reasons for selection as a candidate for Director	After joining The Sanwa Bank, Limited (currently, MUFG Bank, Ltd.), Tsukasa Ojima has served as General Manager of Financial Corporation Group of Lehman Brothers Japan Inc., Executive Officer of Nomura Securities Co., Ltd., Director of Wealth Management, Inc., and Executive Officer of AEON Co., Ltd. As such, he has a wealth of experience and deep insight into the financial business and M&A.  He will furthermore promote the Company's business and also proceed with branding redevelopment and	
	other such initiatives in applying this experience and insight to the Company's management. Accordingly, the Company proposes to reselect him as a candidate for Director.	
Conflicts of interest	No conflict of interest exists between the Company and Tsukasa Ojima.	

## 8. Yoshimi Nakajima



Reelection	Candidate for Outside Director
Number of years served as Outside Director: 7 years, 11 months	Candidate for Independent Director

Date of birth	Dec. 16, 195	Number of the Company's shares owned: 0 shares	
Career summary,	Apr. 1980	Joined The Yasuda Trust & Banking Co., Ltd. (currently, Mizuho Trust & Banking Co., Ltd.)	
position and areas of responsibility	Feb. 1982	AVON Products CO., LTD., Tokyo Japan	
in the Company,	Dec. 1990	Disney Home Video Japan Co., Ltd.	
and significant concurrent	Jun. 1992	Dentsu Wunderman Direct Co., Ltd.	
positions outside	Jul. 1995	Mary Kay Cosmetics Co., Ltd.	
the Company	May 1997	Appointed Vice President of Personal Finance Division of Citibank, N. A.	
	Jun. 2000	Appointed Senior General Manager in charge of Marketing and Sales of SG Online Branch of Société Générale Securities Ltd.	
	Apr. 2002	Appointed Vice President in charge of Global Traveler's Check & Prepaid Card Service of American Express International, Inc. (Japan)	
	Sep. 2003	Appointed Vice President and Marketing Supervisor of Personal Business Department of American Express International, Inc. (Japan)	
	Aug. 2011	Appointed President of American Express International, Inc. (Singapore)	
	Feb. 2014	Appointed Senior Vice President in charge of Acquisition & Marketing of Personal Business Department of American Express International, Inc. (Japan)	
	Apr. 2014	Appointed President and Representative Director of American Express Japan Co., Ltd.	
	Apr. 2016	Appointed Visiting Professor of the Graduate School of Project Design (current position)	
	Jun. 2017	Appointed Outside Director of Yamaha Corporation	
	Jun. 2017	Appointed Outside Director of the Company (current position)	
	Jun. 2018	Appointed Outside Director of Japan Freight Railway Company (current position)	
	Sep. 2018	Appointed External Director of ULVAC, Inc. (current position)	
	Apr. 2021	Appointed Outside Director of Sekisui House, Ltd. (current position)	
	(Significant	concurrent positions)	
		fessor of the Graduate School of Project Design	
		ector of Japan Freight Railway Company	
		rector of ULVAC, Inc.	
D		ector of Sekisui House, Ltd.	
Reason for Selection and Outline of	worked in co	ey positions such as in the marketing divisions of foreign financial institution, etc., Yoshimi Nakajima orporate management as President of American Express in Singapore and at American Express Ltd. before becoming a Visiting Professor at the Graduate School of Project Design.	
Expected Roles	and oversea	realth of experience and track record in corporate management in the financial business in Japan is, as well as excellent insight into marketing, digital technology, corporate governance and	
	diversity & inclusion.  She provides the Company with appropriate opinions and advice on domestic and overseas business development and is also Chair of the Nomination and Compensation Committee. The Company expects that		
	she is capab	ble of providing opinions and suggestions from various standpoints and perspectives on the management. Accordingly, the Company proposes to reselect her as a candidate for Outside	
Conflicts of interest	No conflict o	of interest exists between the Company and Yoshimi Nakajima.	

### 9. Kotaro Yamazawa



Reelection	Candidate for Outside Director
Number of years served as Outside Director: 5 years, 11 months	Candidate for Independent Director

Date of birth	Oct. 8, 1956	Number of the Company's shares owned: 0 shares	
Career summary,	Apr. 1980	Joined Bank of Japan	
position and areas of responsibility in	Nov. 1988	Appointed Deputy Representative of Hong Kong Representative Office of Bank of Japan	
the Company, and	May 1998	Appointed Manager of Banking Division of Osaka Branch of Bank of Japan	
significant concurrent	Jul. 2000	Appointed Manager of Personnel Division of Personnel Department of Bank of Japan	
positions outside	Mar. 2004	Appointed Head of Hakodate Branch of Bank of Japan	
the Company	Jul. 2006	Seconded to Osaka Securities Exchange Co., Ltd.	
	Apr. 2010	Appointed Director and Senior Executive Officer of Osaka Securities Exchange Co., Ltd.	
	Jan. 2013	Appointed Senior Executive Officer of Japan Exchange Group, Inc. and Director and Senior Executive Officer of Osaka Securities Exchange Co., Ltd.	
	Jun. 2014	Appointed Senior Managing Executive Officer of Japan Exchange Group, Inc. and Director and Senior Managing Executive Officer of Osaka Securities Exchange Co., Ltd.	
	Apr. 2015	Appointed Director and Vice President of Osaka Exchange, Inc.	
	Apr. 2017	Appointed Advisor of Osaka Exchange, Inc.	
	Jun. 2017	Appointed Corporate Auditor (External) of the Company	
	Jun. 2017	Appointed Outside Director of Tokyo Commodity Exchange, Inc.	
	Jul. 2017	Appointed Special Advisor of GLORY LTD.	
	Sep. 2018	Appointed Outside Auditor of WingArc1st Inc.	
	Jun. 2019	Appointed Outside Director of the Company (current position)	
	Nov. 2019	Appointed Outside Director of WingArc1st Inc. (current position)	
	May 2020	Appointed External Board member of HiJoJo Partners Inc. (current position)	
	Jul. 2021	Appointed Full-Time Auditor of AGRIMEDIA Inc.	
	Jun. 2022	Outside Director of Morningstar Japan K.K. (currently, SBI Global Asset Management Co., Ltd.) (current position)	
	` `	concurrent positions)	
		ctor of WingArc1st Inc.	
		rd member of HiJoJo Partners Inc.	
		ctor of SBI Global Asset Management Co., Ltd.	
Reason for Selection and Outline of	(currently, Os	the Bank of Japan, Kotaro Yamazawa was a Director of the Osaka Securities Exchange Co., Ltd. saka Exchange, Inc.) and Senior Managing Executive Officer of Japan Exchange Group, Inc. ning Director and Vice President of Osaka Exchange, Inc.	
Expected Roles	He has a wealth of experience and track record in corporate management in the financial business as well a excellent insight into finance and accounting, and corporate governance.		
	perspective a corporate str	by expects that he is capable of providing appropriate opinions and advice in light of his broad and medium to long-term change in the market and industrial structure, mainly focused on ategies for the Company's sustained development. Accordingly, the Company proposes to as a candidate for Outside Director.	
Conflicts of interest	No conflict of	f interest exists between the Company and Kotaro Yamazawa.	

# 10. Tatsuya Sakuma



Reelection	Candidate for Outside Director	
Number of years served as Outside Director: 5 years, 11 months	Candidate for Independent Director	

Date of hints	Oct 0 4050	Number of the Occurrence observed to the	
Date of birth	Oct. 2, 1956	Number of the Company's shares owned: 0 shares	
Career summary, position and areas of responsibility in the Company, and	Apr. 1983	Worked as public prosecutor of Tokyo, Naha and Niigata District Public Prosecutors Offices, of Criminal Affairs Bureau of the Ministry of Justice, and as First Secretary of Embassy of Japan in the United States of America	
significant	Sep. 1999	Appointed as Chief of Investigations, Human Rights Bureau of the Ministry of Justice	
concurrent	Jan. 2003	Appointed as Chief of Public Security Division, Criminal Affairs Bureau of the Ministry of Justice	
positions outside the Company	Jun. 2004	Appointed as Chief of Criminal Affairs Division, Criminal Affairs Bureau of the Ministry of Justice	
	Dec. 2005	Appointed Deputy Head of special investigation task force of the Tokyo District Public Prosecutors Office	
	Jan. 2007	Appointed Head of General Affairs Department of the Tokyo District Public Prosecutors Office	
	Jul. 2008	Appointed Head of special investigation task force of the Tokyo District Public Prosecutors Office	
	Jul. 2010	Appointed Chief Public Prosecutor of Otsu, Maebashi and Chiba District Public Prosecutors Offices, Director of United Nations Asia and Far East Institute, and Director-General of the Research and Training Institute of the Minister of Justice	
	Jan. 2019	Retired from the position	
	Mar. 2019	Appointed Outside Director of bitFlyer, Inc.	
	Jun. 2019	Appointed Outside Director of the Company (current position)	
	Nov. 2019	Registered as an attorney-at-law (Dai-Ichi Tokyo Bar Association)	
	Mar. 2022	Appointed External Director of PowerX, Inc. (current position)	
	Jun. 2023	Appointed Outside Director of Riken Corporation	
	Oct. 2023	Appointed Outside Director of NPR-RIKEN CORPORATION (current position)	
	(Significant concurrent positions)		
	Attorney-at-law of Aoyama TS Law Office		
	External Director of PowerX, Inc.		
		ctor of NPR-RIKEN CORPORATION	
Reason for Selection and Outline of Expected Roles	investigation task force of the Tokyo District Public Prosecutors Office, Tatsuya Sakuma had key positions as  Director of United Nations Asia and Far Fast Institute, Chief Public Prosecutor of the Chiba District Public		
Conflicts of interest	I No conflict of interest evicts hetween the Company and Jatsuya Sakuma		

#### 11. Takashi Nagasaka



Reelection	Candidate for Outside Director	
Number of years served as Outside Director: 5 years	Candidate for Independent Director	

Date of birth	Jan. 13, 195	7 Number of the Company's shares owned: 0 shares
Career summary,	Apr. 1979	Joined Chuo Audit Corporation
position and areas of responsibility in	Jun. 1981	Registered as a certified public accountant
the Company, and	Sep. 1990	Appointed Partner of Chuo Audit Corporation
significant	Jul. 1998	Appointed Senior Partner of Chuo Audit Corporation
concurrent positions outside	May 2005	Appointed Head of Audit Division of ChuoAoyama Audit Corporation
the Company	Aug. 2007	Appointed Managing Director of Ernst & Young ShinNihon (currently, Ernst & Young ShinNihon LLC)
	Aug. 2010	Appointed Senior Partner of Ernst & Young ShinNihon (currently, Ernst & Young ShinNihon LLC)
	Jun. 2019	Appointed Representative of Takashi Nagasaka CPA Office (current position)
	Jun. 2019	Appointed Outside Director of Contec Co., Ltd.
	Jun. 2019	Appointed Outside Auditor of Tokushu Tokai Paper Co., Ltd.
	Jan. 2020	Appointed Outside Director of PARK24 CO., LTD.
	May 2020	Appointed Outside Director of the Company (current position)
	Jun. 2022	Appointed Outside Director of Tokushu Tokai Paper Co., Ltd.
	Nov. 2022	Appointed Outside Director and Audit and Supervisory Committee Member of PARK24 CO., LTD. (current position)
	Jun. 2023	Appointed Outside Director and Audit and Supervisory Committee Member of Tokushu Tokai Paper Co., Ltd. (current position)
	(Significant of	concurrent positions)
	Representat	ive of Takashi Nagasaka CPA Office
		ector and Audit and Supervisory Committee Member of Tokushu Tokai Paper Co., Ltd. ector and Audit and Supervisory Committee Member of PARK24 CO., LTD.
Reason for Selection and Outline of Expected Roles	Takashi Nagasaka was, as a certified public accountant, Head of Audit Division of ChuoAoyama Audit Corporation, Managing Director then Senior Partner of Ernst & Young ShinNihon (currently, Ernst & Young ShinNihon LLC), and is currently Representative of Takashi Nagasaka CPA Office. His responsibilities at audit corporations have spanned a wide range of industries including the retail industry, the finance industry, and companies expanding overseas operations. As such, he has a wealth of experience and excellent insight into financial audits and internal controls. Although he has never been involved in corporate management other than by serving as an outside director or an outside auditor, the Company has determined that his experience and insight stated above will enable him to appropriately perform the duties of an Outside Director. He provides the Company with appropriate opinions and advice that are independent and objective mainly in relation to the Company's business strategies, transactions with the controlling shareholder and ensuring appropriateness. Accordingly, the Company proposes to reselect him as a candidate for Outside Director.	
Conflicts of interest exists between the Company and Takashi Nagasaka.		

- Notes: 1. The Company changed its name from "AEON CREDIT SERVICE CO., LTD." to "AEON Financial Service Co., Ltd." in April 2013. The "AEON CREDIT SERVICE CO., LTD." listed in the career summary above is a subsidiary of the Company that was newly established in the same month. The Company carried out an absorption-type merger with this subsidiary on June 1, 2023.
  - 2. Position and areas of responsibility imposed on candidates when they serve as one of business executives either at AEON Co., Ltd. (the Company's parent company), or at its subsidiaries (except the Company) are described in the above career summary.
  - 3. The Company notified the Tokyo Stock Exchange, Inc. of the election of Yoshimi Nakajima, Kotaro Yamazawa, Tatsuya Sakuma and Takashi Nagasaka as Independent Directors pursuant to Regulations of the Tokyo Stock Exchange, Inc. If the election of Yoshimi Nakajima, Kotaro Yamazawa, Tatsuya Sakuma and Takashi Nagasaka is approved, they will continue to be Independent Directors.
  - 4. The Company concluded agreements with Outside Directors Yoshimi Nakajima, Kotaro Yamazawa, Tatsuya Sakuma and Takashi Nagasaka to limit their liability for damages to the higher of either 2 million yen or the amount stipulated by laws and regulations provided they perform their duties as Outside Directors in good faith and without gross negligence, and to exempt them from liability for damages exceeding this limit. If the election of Yoshimi Nakajima, Kotaro Yamazawa, Tatsuya Sakuma and Takashi Nagasaka is approved

- in this Ordinary General Meeting of Shareholders, the Company will continue the agreements limiting liability with them.
- 5. The Company has entered into a directors and officers liability insurance ("D&O insurance") policy, under which all Directors (including Outside Directors) and Corporate Auditors (including Corporate Auditors (External)) are insureds, with an insurance company, thereby covering losses and costs incurred by Directors and Corporate Auditors and/or certain others in cases where they are liable for damages arising from their performance of duties (unless a coverage exclusion in the insurance policy is applied). The full amount of the insurance premiums for D&O insurance is borne by the Company.

  If each candidate is elected and assumes the office as Director, the Company plans to include every such Director as an insured in the D&O insurance policy. The term of the D&O insurance policy is one year, and the Company plans to renew the policy before the expiration of that term by resolution of the Board of Directors.
- 6. Japan Freight Railway Company, where Yoshimi Nakajima serves as an Outside Director, received a business improvement order concerning transportation safety from the Ministry of Land, Infrastructure, Transport and Tourism on October 31, 2024 related to irregularities in the wheelset assembly operations discovered in September 2024. Although she was unaware of the circumstances in question beforehand, she has regularly provided recommendations from the viewpoint of strengthening internal control, compliance with laws and regulations, and so forth at the meetings of the Board of Directors, etc. After these irregularities came to light, she has fulfilled her duties, such as by providing recommendations on ensuring the operation of the whistleblowing system and analyzing the root causes.

### Agenda Item 2: Election of two (2) Corporate Auditors

The terms of office of the Corporate Auditor (External) Maki Watanabe will resign and Corporate Auditor Yuko Yogo will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of two (2) Corporate Auditors. Regarding this Agenda, Board of Corporate Auditors has approved.

The candidate for Corporate Auditor is as follows. The Company stipulates the following matters as qualification requirements for Corporate Auditors and Shinichiro Tani and Akio Kobayashi satisfy the requirements for "Criteria for selecting candidates for Corporate Auditors" and "Criteria for independence of candidates for Corporate Auditors (External)."

### [Criteria for selecting candidates for Corporate Auditors]

- 1. Has abundant knowledge and experience in various fields, with one (1) or more persons having appropriate knowledge relating to finance and accounting.
- 2. Has no conflict of interest or business relations which may affect management decisions of the Company.
- 3. Has the ability to secure the soundness and transparency of corporate management by conducting audit from a neutral and objective point of view.

### [Criteria for independence of candidates for Corporate Auditors (External)]

- 1. 1) Is not a person belonging to the Company or a subsidiary of the Company in the capacity of executive director, vice president, corporate executive or other employee (hereinafter, collectively, "business executive") and was not a business executive at the Company or a subsidiary of the Company within the last 10 years prior to the appointment.
  - 2) Is not a person who, at any time in the 10 years prior to the appointment, was a director, accounting advisor, or corporate auditor (excluding business executive) of the Company or a subsidiary of the Company who, during the 10 years prior to that appointment as director, accounting advisor, or corporate auditor was a business executive at the Company or a subsidiary of the Company.
- 2. 1) Is not a person who has a business relationship with the Company or a major subsidiary of the Company (Note 1) whereby the Company or a major subsidiary of the Company is its major transacting counterparty (Note 2), or a person who is not currently or has not been in the last three years a business executive at such business partner that is an incorporated entity, etc. (Note 3).
  - 2) Is not a person who has a business relationship with the Company or a major subsidiary of the Company who is a major transacting counterparty, or a person who is not currently or has not been in the last three years a business executive at such major transacting counterparty that is an incorporated entity, etc.

- 3. Is not a person who is a consultant, accounting expert or legal expert, etc. receiving a large sum (Note 4) of money or other financial asset other than the remuneration for Directors and Corporate Auditors from the Company.
- 4. Is not an employee, etc. of a consulting firm, accounting firm, legal firm, etc. that has the Company as a major transacting counterparty.
- 5. Is not a person who receives a donation, etc. of a large sum from the Company, or who is a business executive of an incorporated entity, etc. receiving such donation.
- 6. Is not a person who is a major shareholder of the Company or a business executive of an incorporated entity, etc. that is a major shareholder of the Company.
- 7. Is not a person falling under the following categories (excluding persons who are not important persons (Note 5)) or a close relative (Note 6) of such person:
  - A. Person falling under the above criteria 1 to 6.
  - B. Person who is a director, corporate auditor, corporate executive, and important employee, etc. of the Company or a subsidiary of the Company.
- (Note 1) Major subsidiary: AFS Corporation Co., Ltd., AEON Bank, Ltd.
- (Note 2) Major transacting counterparty: Judged by the criterion of at least 1% of consolidated net sales (operating income in the case of the Company) in the most recent business year.
- (Note 3) Incorporated entity, etc.: Includes organizations other than incorporated entities.
- (Note 4) Large sum: At least 10 million yen per year based on an average of the past three years.
- (Note 5) Persons who are not important persons: An "important person" refers to a person with a position in the class of company officer or general manager, and in the case of persons belonging to an accounting firm or law firm, etc., it refers to a certified public accountant or lawyer, etc.
- (Note 6) Close relative: Spouse or relative within the second degree of kinship

### 1 Shinichiro Tani



New election	Candidate for Corporate Auditor (External)
Number of years served as Corporate Auditor (External):	Candidate for Independent Director

Date of birth	Jun. 13, 196	1 Numb	er of the Company's shares owned: 0 shares
Career summary	Apr. 1984	Joined The Sumitomo Bank, Limited (currently,	Sumitomo Mitsui Banking Corporation)
and position in the Company, and	Apr. 2014	Appointed General Manager of Audit Department	nt of Sumitomo Mitsui Financial Group, Inc.
significant concurrent	Apr. 2015	Appointed Senior General Manager of Internal A Group, Inc.	Audit Department of Sumitomo Mitsui Financial
positions outside the Company	Apr. 2016	Appointed Senior General Manager of Internal A Corporation	Audit Department of Sumitomo Mitsui Banking
	Apr. 2017	Appointed Senior General Manager of Internal A Executive of Sumitomo Mitsui Financial Group,	
	Apr. 2019	Appointed Senior Deputy Head of Internal Audit	of SMBC Nikko Securities Inc.
	Apr. 2021	Appointed Assistant to General Manager in Cha Institute, Limited	rge of Internal Audit of The Japan Research
	Jun. 2022	Appointed Corporate Auditor of The Japan Rese	earch Institute, Limited (current position)
	Apr. 2024	Appointed Audit & Supervisory Board Member of	of JRI Holdings, Limited (current position)
	Jun. 2024	Appointed Audit & Supervisory Board Member of	of JAIS, Limited (current position)
	(Significant concurrent positions)		
	Corporate Auditor of The Japan Research Institute, Limited (scheduled to retire from the position in May 2025)		
	Audit & Sup 2025)	ervisory Board Member of JRI Holdings, Limited (	scheduled to retire from the position in May
	Audit & Sup	ervisory Board Member of JAIS, Limited (schedul	ed to retire from the position in May 2025)
Reasons for selection as a candidate for Corporate Auditor (External)	After joining The Sumitomo Bank, Limited (currently, Sumitomo Mitsui Banking Corporation), Shinichiro Tani has been engaged at the said bank and Sumitomo Mitsui Financial Group, Inc. for approximately 30 years in corporate administration and internal audits of the said bank and its group companies. As such, he has a wealth of experience and knowledge in the financial industry, including the development of group management systems and the enhancement of the general practices and systems for internal audits. In addition, at The Japan Research Institute, Limited, he developed and monitored the status of the functions of governance systems for a wide range of operations, such as system development and consulting, from the standpoint of a Corporate Auditor.  The Company has determined that he will fulfill his role to ensure the validity and appropriateness of the		
	experience of business ma	nanagement and decision-making by utilizing his n internal control of businesses and corporate go nagement and internal audits and audits by Corp select him as a candidate for Corporate Auditor (I	overnance overall, including on administration and orate Auditors. Accordingly, the Company
Conflicts of interest exists between the Company and Shinichiro Tani.		chiro Tani.	

#### 2. Akio Kobayashi



New election	Candidate for Corporate Auditor (External)
Number of years served as Corporate Auditor (External):	Candidate for Independent Director

Date of birth	Oct. 2, 1963	Number of the Company's shares owned: 0 shares	
Career summary	Sep. 1987	Joined Aoyama Audit Corporation	
and position in the Company, and	Dec. 1993	Seconded to Price Waterhouse Singapore Office	
significant concurrent	Sep. 2006	Appointed Representative Partner of PricewaterhouseCoopers Aarata (currently, PricewaterhouseCoopers Japan LLC)	
positions outside the Company	Jul. 2007	Appointed General Manager of IPO Advisory Department of PricewaterhouseCoopers Aarata (currently, PricewaterhouseCoopers Japan LLC)	
	Jul. 2009	Appointed Leader of Financial Reporting Advisory Department of PricewaterhouseCoopers Aarata (currently, PricewaterhouseCoopers Japan LLC)	
	Jul. 2015	Appointed Leader of Corporate Governance Support Team of PricewaterhouseCoopers Aarata (currently, PricewaterhouseCoopers Japan LLC)	
	Jul. 2024	Appointed Representative of Akio Kobayashi CPA Office (current position)	
	Jul. 2024	Appointed Outside Director and Audit and Supervisory Committee Member of TOHO TITANIUM CO., LTD. (current position)	
	(Significant of	concurrent positions)	
	Representative of Akio Kobayashi CPA Office		
	Outside Dire	ctor and Audit and Supervisory Committee Member of TOHO TITANIUM CO., LTD.	
Reasons for selection as a candidate for Corporate Auditor (External)	Akio Kobayashi has provided auditing services to listed companies in Japan and overseas for over 30 years, and has a high level of knowledge relating to financial accounting, auditing, corporate information disclosure, etc. In addition, as an expert in the field of corporate governance, he has supported the strengthening of corporate governance at several companies and assisted in evaluating the effectiveness of the Boards of Directors, as well as participated in various projects and supported management in situations including corporate reorganizations (business consolidations, acquisitions and mergers), financing overseas, investigations on impropriety, and building and strengthening internal control systems.		
	experience a	has never been involved in corporate management, the Company has determined that his nd insight stated above will enable him to appropriately perform the duties of a Corporate Auditor ccordingly, the Company proposes to select him as a candidate for Corporate Auditor (External).	
Conflicts of interest	of No conflict of interest exists between the Company and Akio Kobayashi.		

- Notes: 1. If the election of Shinichiro Tani and Akio Kobayashi is approved in this Ordinary General Meeting of Shareholders, the Company plans to notify the Tokyo Stock Exchange, Inc. of their election as Independent Officer pursuant to Regulations of the Tokyo Stock Exchange, Inc.
  - 2. If the election of Shinichiro Tani and Akio Kobayashi is approved in this Ordinary General Meeting of Shareholders, the Company plans to enter into an agreement with them to limit their liability for damages to the higher of either 2 million yen or the amount stipulated by laws and regulations provided they perform their duties as Corporate Auditor (External) in good faith and without gross negligence, and to exempt them from liability for damages exceeding this limit.
  - 3. The Company has entered into a directors and officers liability insurance ("D&O insurance") policy, under which all Directors (including Outside Directors) and Corporate Auditors (including Corporate Auditors (External)) are insureds, with an insurance company, thereby covering losses and costs incurred by Directors and Corporate Auditors and/or certain others in cases where they are liable for damages arising from their performance of duties (unless a coverage exclusion in the insurance policy is applied). The full amount of the insurance premiums for D&O insurance is borne by the Company.
    - If each candidate is elected and assumes the office as Corporate Auditor, the Company plans to include every such Corporate Auditor as an insured in the D&O insurance policy. The term of the D&O insurance policy is one year, and the Company plans to renew the policy before the expiration of that term by resolution of the Board of Directors.