

June 5, 2026

## Partial Correction to the IR Presentation for the Fiscal Year Ended March 31, 2026

Tokyo Century Corporation (“Tokyo Century”) announces that it has made a partial correction to its “IR Presentation for the Fiscal Year Ended March 31, 2026,” which was previously disclosed on May 19, 2026. This correction applies solely to the IR Presentation material and does not affect the financial results (Kessan Tanshin) or other documents already announced.

### 1. Reason for the Correction

Following the publication of the “IR Presentation for the Fiscal Year Ended March 31, 2026,” certain errors were identified within the material.

### 2. Details of the Correction

Please refer to the attached document. The corrected portions are indicated by red frames and underlines. The corrected material has been uploaded to Tokyo Century’s website:

<https://www.tokyocentury.co.jp/en/ir/>

\*\*\*

### Contact Information

Tokyo Century Corporation

Investor Relations Office

Junya Masuda

Inquiries: <https://www.tokyocentury.co.jp/en/contact/form.php>

Phone: +81-3-5209-6710

Note: This translation is prepared and provided for reference only. In the event of any discrepancy between this translated document and the original Japanese document, the original document shall prevail.

## Attached Document: Details of Corrections

Of the ¥10.8 billion reversal of tax expense in aircraft business described as a key factor behind FY2025 net income, ¥8.3 billion should have been categorized under income accumulated in operating segments. We have made this correction, resulting in an increase of ¥8.3 billion in net income excluding non-recurring factors (base earnings power). In line with this change, corresponding adjustments have been applied to the key factors in the profit plan for the next fiscal year.

### p. 4 - Executive Summary Before Correction

Executive Summary	
<b>FY2025 Results</b>	<ul style="list-style-type: none"> <li>Record net income of <b>¥111.3</b> billion (up ¥26.0 billion YoY) with ROA at <b>1.6%</b> and ROE at <b>10.4%</b>: Achieved Medium-Term Management Plan 2027 targets (Net income: ¥100.0 billion; ROA: 1.4%; ROE: 10%) ahead of schedule</li> <li>Recorded ¥46.8 billion after-tax impairment loss on biomass co-firing business, among others: Cleared financial issues, securing a solid foundation for future growth</li> <li>Base earnings power excluding one-time income/losses grew by <b>¥9.8 billion</b> YoY, driven by International Business</li> <li>Planned annual dividend: <b>¥80</b>, up <b>¥8</b> from the revised plan; payout ratio: 35.1%</li> </ul>
<b>FY2025 Key Topics</b>	<ul style="list-style-type: none"> <li>Accelerated growth investments and asset recycling to expand future earnings power               <ol style="list-style-type: none"> <li>1. <a href="#">Expanded strategic collaboration in the U.S. data center business</a> (Driving collaboration with NTT Group and Mitsubishi Estate)</li> <li>2. <a href="#">Acquired an independent car rental company in Australia</a> (Entry into an overseas car rental business)</li> <li>3. <a href="#">Invested in a world-leading dry bulk vessel pool operator</a> (Expansion of shipping business domain)</li> <li>4. <a href="#">Converted AP into an equity-method affiliate</a> (Further expansion of corporate investment business)</li> </ol> </li> </ul>
<b>FY2026 Plan Profit / Shareholder Returns</b>	<ul style="list-style-type: none"> <li>Record net income of <b>¥123.0</b> billion: Establish a foundation for growth and further strengthen base earnings power in this first year of the Medium-Term Management Plan 2030</li> <li>Annual dividend: <b>¥90</b> (up <b>¥10</b> YoY); payout ratio 35.8% (4th consecutive year of increase)</li> <li>Monitor indirect impact of macroeconomic trends (prices, interest rates, and FX) amid Middle East instability</li> </ul>

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved. 4

### After Correction

Executive Summary	
<b>FY2025 Results</b>	<ul style="list-style-type: none"> <li>Record net income of <b>¥111.3</b> billion (up ¥26.0 billion YoY) with ROA at <b>1.6%</b> and ROE at <b>10.4%</b>: Achieved Medium-Term Management Plan 2027 targets (Net income: ¥100.0 billion; ROA: 1.4%; ROE: 10%) ahead of schedule</li> <li>Recorded ¥46.8 billion after-tax impairment loss on biomass co-firing business, among others: Cleared financial issues, securing a solid foundation for future growth</li> <li>Base earnings power excluding one-time income/losses grew by <b>¥18.1 billion</b> YoY, driven by International Business</li> <li>Planned annual dividend: <b>¥80</b>, up <b>¥8</b> from the revised plan; payout ratio: 35.1%</li> </ul>
<b>FY2025 Key Topics</b>	<ul style="list-style-type: none"> <li>Accelerated growth investments and asset recycling to expand future earnings power               <ol style="list-style-type: none"> <li>1. <a href="#">Expanded strategic collaboration in the U.S. data center business</a> (Driving collaboration with NTT Group and Mitsubishi Estate)</li> <li>2. <a href="#">Acquired an independent car rental company in Australia</a> (Entry into an overseas car rental business)</li> <li>3. <a href="#">Invested in a world-leading dry bulk vessel pool operator</a> (Expansion of shipping business domain)</li> <li>4. <a href="#">Converted AP into an equity-method affiliate</a> (Further expansion of corporate investment business)</li> </ol> </li> </ul>
<b>FY2026 Plan Profit / Shareholder Returns</b>	<ul style="list-style-type: none"> <li>Record net income of <b>¥123.0</b> billion: Establish a foundation for growth and further strengthen base earnings power in this first year of the Medium-Term Management Plan 2030</li> <li>Annual dividend: <b>¥90</b> (up <b>¥10</b> YoY); payout ratio 35.8% (4th consecutive year of increase)</li> <li>Monitor indirect impact of macroeconomic trends (prices, interest rates, and FX) amid Middle East instability</li> </ul>

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved. 4

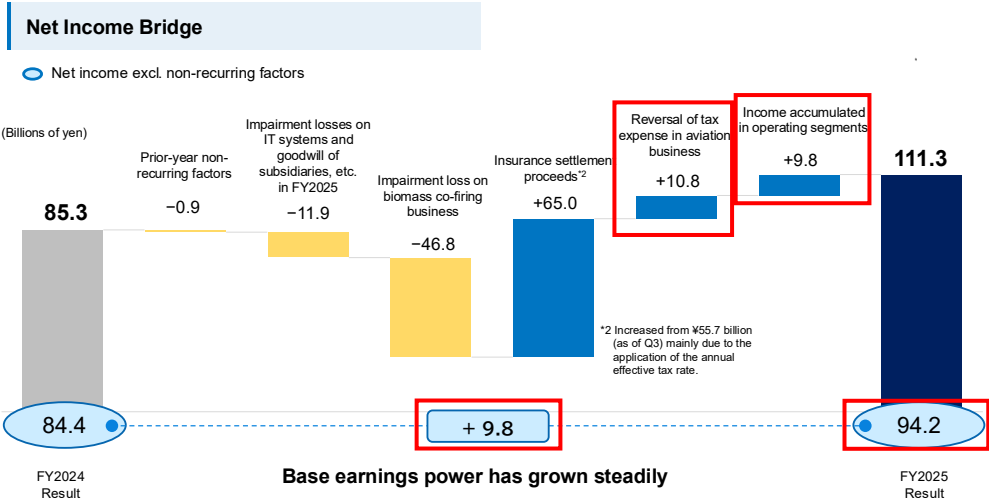
p. 6 - YoY Changes in Net Income (FY2025 vs. FY2024)

Before Correction

YoY Changes in Net Income (FY2025 vs. FY2024)

- ✓ Base earnings power excluding non-recurring factors\*1 increased ¥9.8 billion YoY, driven by gains on the sale of U.S. data centers in International Business

\*1 Extraordinary income/losses and non-recurring tax expenses in the aviation business

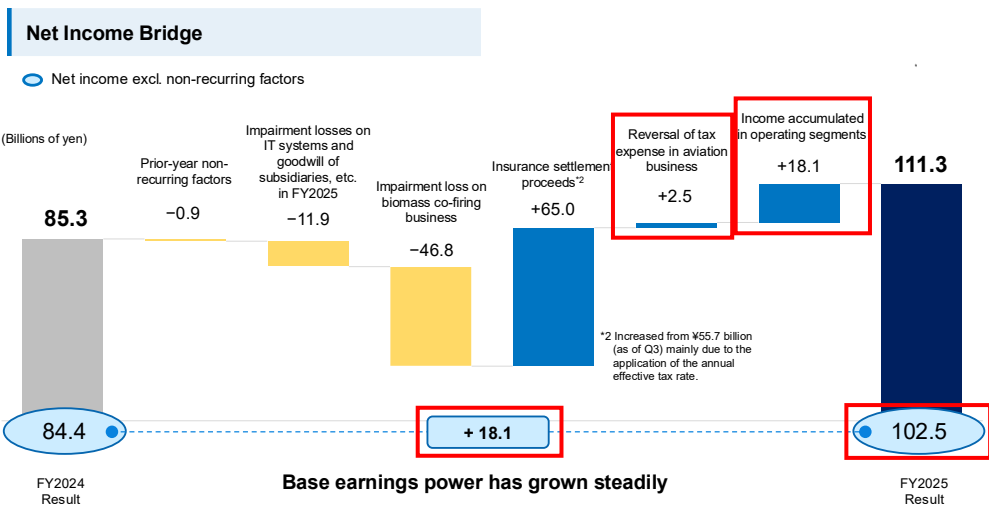


After Correction

YoY Changes in Net Income (FY2025 vs. FY2024)

- ✓ Base earnings power excluding non-recurring factors\*1 increased ¥18.1 billion YoY, driven by gains on the sale of U.S. data centers in International Business

\*1 Extraordinary income/losses and non-recurring tax expenses in the aviation business



p. 7 – Results by Operating Segment  
Before Correction

## Results by Operating Segment

✓ Net income excluding non-recurring factors increased, driven by International Business

### Net Income Attributable to Owners of Parent

(Billions of yen)

	FY2024 Result	FY2025 Result	YoY	Key Factors
Equipment Leasing	22.8	22.8	(0.0)	(+) Higher income in NTL and other affiliates (-) Valuation losses on investment securities
Automobility	17.7	12.1	(5.6)	(+) Higher profit margins and captured inbound tourism demand through NRS's various initiatives (-) Impairment losses related to NCS's IT systems (-5.2)
Specialty Financing	32.9	112.2	79.3	(+) Insurance settlement proceeds (+65.0) Tax expense in aviation business (+19.0)
International Business	16.3	23.5	7.2	(+) Higher gains on sales of U.S. data centers and operational investment securities (-) Valuation losses on investment securities
Environmental Infrastructure	0.1	(44.5)	(44.5)	(+) Higher gains on sales in solar power business (-) Impairment loss on biomass co-firing business (-46.8)
Other	(4.5)	(14.9)	(10.4)	(-) Absence of gains on sales of cross-held shares recorded in the previous fiscal year (-9.1)
<b>Total</b>	<b>85.3</b>	<b>111.3</b>	<b>26.0</b>	

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

7

## After Correction

## Results by Operating Segment

✓ Net income excluding non-recurring factors increased, driven by International Business

### Net Income Attributable to Owners of Parent

(Billions of yen)

	FY2024 Result	FY2025 Result	YoY	Key Factors
Equipment Leasing	22.8	22.8	(0.0)	(+) Higher income in NTL and other affiliates (-) Valuation losses on investment securities
Automobility	17.7	12.1	(5.6)	(+) Higher profit margins and captured inbound tourism demand through NRS's various initiatives (-) Impairment losses related to NCS's IT systems (-5.2)
Specialty Financing	32.9	112.2	79.3	(+) Insurance settlement proceeds (+65.0) Tax expense in aviation business (+10.8)
International Business	16.3	23.5	7.2	(+) Higher gains on sales of U.S. data centers and operational investment securities (-) Valuation losses on investment securities
Environmental Infrastructure	0.1	(44.5)	(44.5)	(+) Higher gains on sales in solar power business (-) Impairment loss on biomass co-firing business (-46.8)
Other	(4.5)	(14.9)	(10.4)	(-) Absence of gains on sales of cross-held shares recorded in the previous fiscal year (-9.1)
<b>Total</b>	<b>85.3</b>	<b>111.3</b>	<b>26.0</b>	

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

7

p. 9 - FY2026 Profit Plan  
Before Correction

FY2026 Profit Plan

- ✓ Target record-high net income by expanding base earnings power, despite the absence of prior-year one-time income/losses

Net Income Attributable to Owners of Parent

(Billions of yen)

USD1=¥150	FY2025 Result*1	FY2026 Plan	YoY	Key Factors
Domestic Business	23.4	25.3	1.9	(+) Higher income in joint ventures with partners
Global Business	10.4	26.5	16.1	(+) Absence of prior-year impairment losses, gains from portfolio transformation, and CSI's growth
Social Infrastructure	(21.8)	18.9	40.7	(+) Absence of impairment losses on biomass co-firing business recorded in the previous year (+46.8) (-) Absence of prior-year gains on sales of U.S. data centers
Transport	96.3	35.4	(61.0)	(-) Absence of prior-year insurance settlement proceeds (-65.0) and <u>prior-year reversal of tax expense in aviation business (-10.8)</u>
Mobility	12.7	20.6	8.0	(+) Absence of prior-year impairment losses on NCS systems (+5.2) and higher income in car rental
Corporate Investment	4.1	6.1	2.0	(+) Higher income from AP's reclassification as an equity-method affiliate and higher capital gains
Other	(13.7)	(9.7)	4.0	
<b>Total</b>	<b>111.3</b>	<b>123.0</b>	<b>11.7</b>	

\*1 FY2025 results by segment are pro forma figures.

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

9

After Correction **The portion underlined in red has been deleted.**

FY2026 Profit Plan

- ✓ Target record-high net income by expanding base earnings power, despite the absence of prior-year one-time income/losses

Net Income Attributable to Owners of Parent

(Billions of yen)

USD1=¥150	FY2025 Result*1	FY2026 Plan	YoY	Key Factors
Domestic Business	23.4	25.3	1.9	(+) Higher income in joint ventures with partners
Global Business	10.4	26.5	16.1	(+) Absence of prior-year impairment losses, gains from portfolio transformation, and CSI's growth
Social Infrastructure	(21.8)	18.9	40.7	(+) Absence of impairment losses on biomass co-firing business recorded in the previous year (+46.8) (-) Absence of prior-year gains on sales of U.S. data centers
Transport	96.3	35.4	(61.0)	(-) Absence of prior-year insurance settlement proceeds (-65.0)
Mobility	12.7	20.6	8.0	(+) Absence of prior-year impairment losses on NCS systems (+5.2) and higher income in car rental
Corporate Investment	4.1	6.1	2.0	(+) Higher income from AP's reclassification as an equity-method affiliate and higher capital gains
Other	(13.7)	(9.7)	4.0	
<b>Total</b>	<b>111.3</b>	<b>123.0</b>	<b>11.7</b>	

\*1 FY2025 results by segment are pro forma figures.

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

9

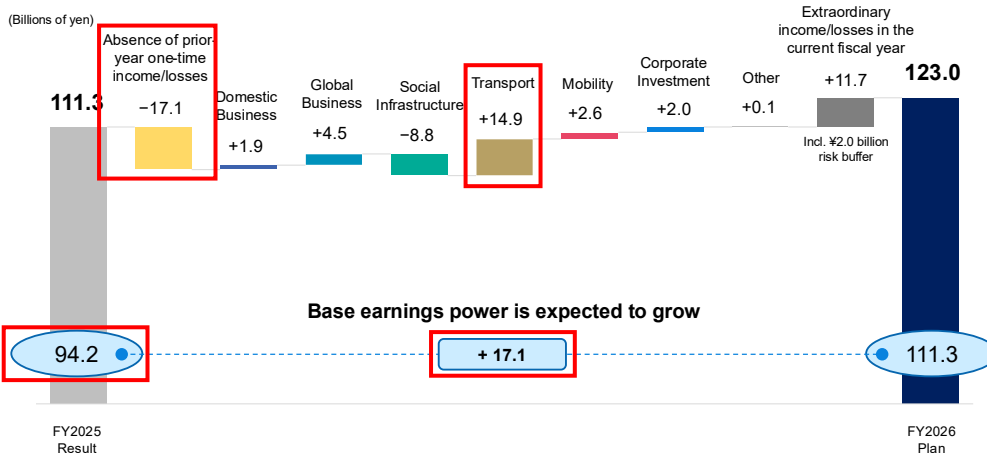
**p. 10 – Factors Affecting Net Income (FY2026 Profit Plan)  
Before Correction**

**Factors Affecting Net Income (FY2026 Profit Plan)**

- ✓ Net income excluding non-recurring factors is projected to increase, despite the absence of major gains on the sale of U.S. data centers in the previous year

**Net Income Bridge**

○ Net income excl. non-recurring factors



Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

10

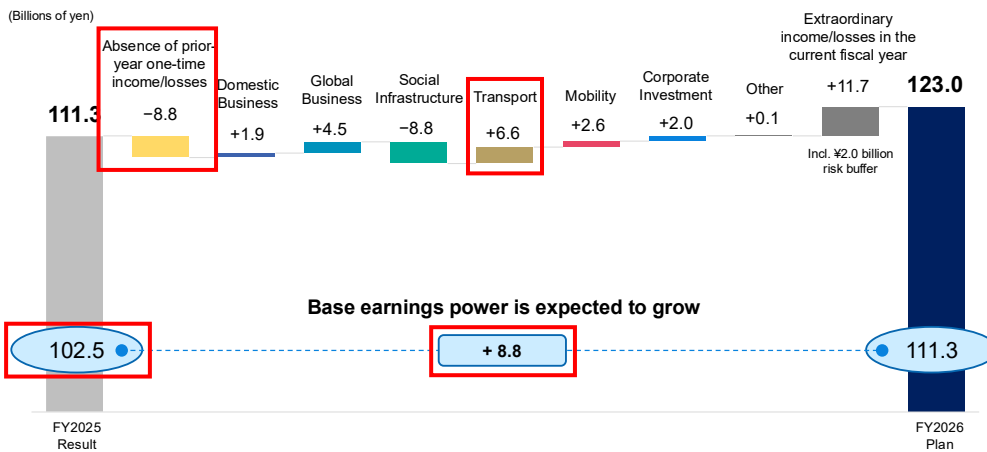
**After Correction**

**Factors Affecting Net Income (FY2026 Profit Plan)**

- ✓ Net income excluding non-recurring factors is projected to increase, despite the absence of major gains on the sale of U.S. data centers in the previous year

**Net Income Bridge**

○ Net income excl. non-recurring factors



Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

10

## p. 23 – Results of Specialty Financing Before Correction

### Results of Specialty Financing

(Billions of yen)	FY 2024 Result	FY2025 Result	YoY	FY 2025 Forecast	% Achieved
<b>Net income</b>	32.9	112.2	79.3	74.5	150.6%
Aviation	14.1	98.9	84.8		
Shipping	5.7	(0.2)	(5.9)		
Real Estate	12.4	12.4	0.1		
Principal Investment, etc. *1	0.8	1.1	0.3		
Gains on sales & Impairment losses*2	5.2	70.3	65.0		

	Mar. 31, 2025	Mar. 31, 2026	Change
<b>Segment Assets</b>	2,972.9	3,201.4	228.5
Aviation	1,992.6	2,151.6	158.9
Shipping	93.0	97.1	4.1
Real Estate	758.8	797.2	38.5
Principal Investment, etc.	128.5	155.5	27.0

	1.1%	3.8%	2.5 pts
<b>ROA</b>			
Aviation	0.7%	4.8%	4.1 pts
Shipping	6.3%	-0.2%	(6.5 pts)
Real Estate	1.7%	1.6%	(0.1 pts)
Principal Investment, etc.	0.6%	0.8%	0.1 pts

\*1 Gains/losses on divestment of PI and sales of operational investment securities

\*2 After-tax basis

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

#### Key Factors

##### Aviation

Income increased substantially, primarily driven by insurance settlement proceeds related to Russia exposure (+65.0) and reversal of tax expense (+19.0).

##### Shipping

Income decreased, mainly due to foreign exchange valuation losses at equity-method affiliates and the absence of gains on vessel sales recorded in the previous year.

##### Real Estate

Results remained flat, as impairment losses on real estate goodwill, etc., were offset by gains on sales of U.S. data centers and other assets.

##### PI, Etc.

Income increased, primarily driven by capital gains in the PI business.

#### Gains on Sales & Impairment Losses

##### FY2025:

- Insurance settlement proceeds in aviation (+65.0)
- Gains on sales in real estate, principal investment (+15.5)
- Impairment losses on aircraft leasing assets, real estate assets and goodwill etc. (-10.3)

##### FY2024:

- Gains on sales in real estate, principal investment (+9.1)
- Impairment losses on aircraft leasing assets (-3.9)

23

## After Correction

### Results of Specialty Financing

(Billions of yen)	FY 2024 Result	FY2025 Result	YoY	FY 2025 Forecast	% Achieved
<b>Net income</b>	32.9	112.2	79.3	74.5	150.6%
Aviation	14.1	98.9	84.8		
Shipping	5.7	(0.2)	(5.9)		
Real Estate	12.4	12.4	0.1		
Principal Investment, etc. *1	0.8	1.1	0.3		
Gains on sales & Impairment losses*2	5.2	70.3	65.0		

	Mar. 31, 2025	Mar. 31, 2026	Change
<b>Segment Assets</b>	2,972.9	3,201.4	228.5
Aviation	1,992.6	2,151.6	158.9
Shipping	93.0	97.1	4.1
Real Estate	758.8	797.2	38.5
Principal Investment, etc.	128.5	155.5	27.0

	1.1%	3.8%	2.5 pts
<b>ROA</b>			
Aviation	0.7%	4.8%	4.1 pts
Shipping	6.3%	-0.2%	(6.5 pts)
Real Estate	1.7%	1.6%	(0.1 pts)
Principal Investment, etc.	0.6%	0.8%	0.1 pts

\*1 Gains/losses on divestment of PI and sales of operational investment securities

\*2 After-tax basis

Copyright © 2026 Tokyo Century Corporation. All Rights Reserved.

#### Key Factors

##### Aviation

Income increased substantially, primarily driven by insurance settlement proceeds related to Russia exposure (+65.0) and tax expense (+10.8).

##### Shipping

Income decreased, mainly due to foreign exchange valuation losses at equity-method affiliates and the absence of gains on vessel sales recorded in the previous year.

##### Real Estate

Results remained flat, as impairment losses on real estate goodwill, etc., were offset by gains on sales of U.S. data centers and other assets.

##### PI, Etc.

Income increased, primarily driven by capital gains in the PI business.

#### Gains on Sales & Impairment Losses

##### FY2025:

- Insurance settlement proceeds in aviation (+65.0)
- Gains on sales in real estate, principal investment (+15.5)
- Impairment losses on aircraft leasing assets, real estate assets and goodwill etc. (-10.3)

##### FY2024:

- Gains on sales in real estate, principal investment (+9.1)
- Impairment losses on aircraft leasing assets (-3.9)

23