Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2022 <under Japanese GAAP>

May 11, 2022

Company name: PALTAC CORPORATION

(URL: http://www.paltac.co.jp/)

Listing: Tokyo Stock Exchange (Code number: 8283)

Representative: Representative Director, President

Seiichi Kasutani

Contact: Director, Managing Executive Officer, General Manager of Management Planning

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Tel: +81-6-4793-1090 (from overseas) E-mail: ir@paltac.co.jp Scheduled date to hold annual general meeting of shareholders: June 22, 2022 Scheduled date to commence dividend payments: June 1, 2022 Scheduled date to submit the Securities Report: June 22, 2022

Preparation of supplementary material on financial results: Yes

Holding of quarterly financial results presentation meeting:

Yes (online briefing for institutional investors,

analysts and media.)

(Figures are rounded off to the nearest million yen)

1. Financial Results for the Fiscal Year Ended March 31, 2022 (From April 1, 2021 to March 31, 2022)

(1) Operating Results

(% increase (decrease) figures indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%
March 31, 2022	1,045,735	_	25,921	_	28,637	-	19,639	-
March 31, 2021	1,033,275	(1.3)	25,487	3.2	28,053	2.7	19,317	(24.0)

	Earnings per share	Diluted earnings per share	Earnings on equity	Ordinary profit on total assets	Operating profit on net sales
Fiscal year ended	(¥)	(¥)	%	%	%
March 31, 2022	310.34	_	8.2	6.4	2.5
March 31, 2021	303.98	-	8.5	6.6	2.5

Reference: Equity in earnings of affiliates: Fiscal year ended March 31, 2022 ¥- million

Fiscal year ended March 31, 2021 ¥— million

Note: From the beginning of the fiscal year ended March 31, 2022, the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc., and the above-mentioned figures of fiscal year ended March 31, 2022 do not include year-on-year percentage changes. Operating results for the fiscal year ended March 31, 2022 on the assumption that these standards had not been applied are stated in the section "1. Summary of Operating results etc. (1) Analysis of Operating Results" on page 2 of the attached material to this financial results report.

(2) Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share	
As of	(¥ million)	(¥ million)	%	(¥)	
March 31, 2022	448,877	243,741	54.3	3,878.33	
March 31, 2021	435,501	235,428	54.1	3,704.78	

Reference: Equity As of March 31, 2022: \(\frac{3}{2}\) 243,741 million As of March 31, 2021: \(\frac{2}{2}\) 35,428 million

Note: From the beginning of the fiscal year ended March 31, 2022, the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc., and the above-mentioned figures as of March 31, 2022 are represented after applying these standards.

(3) Cash Flow Status

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period	
Fiscal year ended	(¥ million)	(¥ million)	(¥ million)	(¥ million)	
March 31, 2022	21,949	(10,170)	(8,731)	40,670	
March 31, 2021	28,745	(5,471)	(8,225)	37,623	

2. Dividends

		Annual d	ividends per	share (¥)	Total dividends		Dividends paid	
(Cut-off date)	1Q	2Q	3Q	Year- end	Full year (Total)	paid (Full year) (¥ million)	Payout ratio (%)	on net assets (%)
Fiscal year ended March 31, 2021	_	36.00	-	36.00	72.00	4,575	23.7	2.0
Fiscal year ended March 31, 2022	-	39.00	-	39.00	78.00	4,929	25.1	2.1
Fiscal year ending March 31, 2023 (Forecasts)	-	41.00	-	41.00	82.00		27.1	

3. Forecasts of Financial Results for the Fiscal Year Ending March 31, 2023

(From April 1, 2022 to March 31, 2023)

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥)
Frist six months	548,000	3.1	12,500	(6.3)	13,900	(5.6)	9,600	(8.4)	152.75
Fiscal year	1,080,000	3.3	24,700	(4.7)	27,400	(4.3)	19,000	(3.3)	302.32

* Notes

- (1) Changes in Accounting Policies, Changes in Accounting Estimates, and Restatements
 - Changes in accounting policies due to revisions to accounting standards, and other regulations: Yes
 - 2) Changes in accounting policies due to other reasons:

No

3) Changes in accounting estimates: No

Restatements:

No

Note: For more information, please refer to the section "5. Non-consolidated Financial Statements and Notes to Nonconsolidated Financial Statements (5) Notes to Non-consolidated Financial Statements (Changes in accounting policies)," on pages 29 and 30 of the attached material to this financial results report.

(2) Number of Issued Shares (common stock)

1) Number of issued shares at the end of the period (including treasury stock)

As of March 31, 2022	63,553,485 shares
As of March 31, 2021	63,553,485 shares

2) Number of treasury shares at the end of the period

As of March 31, 2022	706,549 shares
As of March 31, 2021	6,387 shares

3) Average number of shares during the period

- /	0	8 1		
	For the fiscal	year ended March 31, 2022	63,284,254 shares	
	For the fiscal	year ended March 31, 2021	63,547,167 shares	

- * This financial results report is not subject to the audit procedures by certified public accountants or audit firms.
- * Information regarding proper use of the forecasts of financial results, and other special instructions (Cautionary notes to the forward-looking statements)

The forward-looking statements contained in this report, including forecasts of financial results, are based on information currently available and assumptions that management believes to be reasonable. Actual financial and other results may differ substantially due to various factors. Please refer to the section of "1. Summary of Operating Results etc. (1) Analysis of Operating Results (Outlook for the fiscal year ending March 31, 2023)" on page 3 of the attached material to this financial results report for the suppositions that form the assumptions for the forecasts.

- * How to access the presentation (Presentation Material for financial results)
 The Company will hold a financial results online briefing for institutional investors, financial analysts and media on Friday, May 20, 2022. The presentation (Presentation Material for financial results) is posted on the Company's website (http://www.paltac.co.jp/en/index.html).
- * Information regarding this report (including the attached material)

 None of the information in this report constitutes solicitation to purchase or sell the stock of PALTAC CORPORATION. It was not prepared with the intention of providing investment advice about the stock of PALTAC CORPORATION. Furthermore, this report is an English translation of the original, which was prepared in Japanese. In the event of any discrepancies between the Japanese original and the English translation, the Japanese original shall prevail.

Attached Material

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1. Summary of Operating Results etc.

(1) Analysis of Operating Results

(Operating results for the fiscal year ended March 31, 2022)

In the fiscal year ended March 31, 2022, despite signs of the Japanese economy picking up due to increased vaccinations, etc. amid the continuing impact of the novel coronavirus disease (COVID-19), the outlook remains uncertain due to the rapid spread of the Omicron variant, in addition to rising raw material prices and energy prices, and other factors.

In the market of cosmetics and daily necessities and the market of over-the-counter (OTC) pharmaceuticals, although demand for health drinks, makeup products and other products temporarily showed signs of recovering as people became more active compared to the previous year, demand has not reached a full-fledged recovery as the number of infections repeatedly changes between increasing and decreasing trends. In addition, demand for sanitary related products, such as face masks and disinfectant, was weak compared to the sharp rise in demand in the previous year despite consumption becoming more habitual with the improvement of hygiene awareness. However, due to the prolonged low temperatures and other typical winter conditions, sales of disposable warmers and other winter items were strong.

Under these circumstances and based on the belief that protecting the safety of its employees is the key to business continuity, PALTAC CORPORATION (the "Company") continued to maintain the working environment and thoroughly manage hygiene, and strived to supply daily necessities, which is the Company's social mission. In addition, based on the medium-term management plan, with the fiscal year ended March 31, 2022 as the first year of the plan, the Company worked to strengthen the intermediate distributional function by proactively taking on the challenge of new initiatives, such as the value-added network (VAN) business, comprehensive support for promotional items and collectively-managed logistics both Non-Foods and Foods products, and undertaking a variety of efforts through collaboration and cooperation aiming for optimization and streamlining from the perspective of the entire supply chain.

Regarding net sales, the Company focused on enhancing retail solution functions that can meet a wide range of retailer needs and actively utilizing these functions through collaboration and cooperation. For situations where traditional merchandising is no longer effective, the Company worked to enhance its product proposals by providing the most current information using real-time information from retail stores, analysis of hot-selling items utilizing the largest collection of retail information in the industry, etc., as well as by starting to do business with new manufacturers for product groups the Company has not handled before, handling new environmentally friendly products, etc.

With regard to SG&A expenses, the Company continued to improve the productivity of warehouse operations and worked to improve logistics efficiency from a variety of perspectives in response to both rising shipping costs and the White-Logistics-Movement.

As a result of the above, net sales for the fiscal year ended March 31, 2022 were \(\xi\)1,045,735 million, operating profit was \(\xi\)25,921 million, ordinary profit was \(\xi\)28,637 million, and profit was \(\xi\)19,639 million.

If the "Accounting Standard for Revenue Recognition," etc. had not been applied, net sales for the same period would have been \(\pm\)1,047,027 million (up 1.3% year on year), operating profit would have been \(\pm\)25,908 million (up 1.6%), ordinary profit would have been \(\pm\)28,624 million (up 2.0%) and profit would have been \(\pm\)19,630 million (up 1.6%).

As the Company has one reportable segment, disclosure by segment information has been omitted.

(Outlook for the fiscal year ending March 31, 2023)

Looking ahead to the next fiscal year, due to the uncertain prospects for a containment of the COVID-19 pandemic, the impact of rises in raw material prices and energy prices arising from the overseas political and economic instabilities including Ukraine situation, and the deterioration in consumer sentiment accompanying these events, Japanese economy is expected to continue to suffer uncertain prospects. And, compounded by turmoil surrounding the economy, the distribution industry where the Company operates has been confronted with diversified and complex challenges such as labor shortages. Therefore, the role of intermediate distributor becomes even more important.

Considering such circumstances, as an intermediate distribution platform, the Company will work to strengthen retail solution systems and logistics solution systems in accordance with the new medium-term management plan "PALTAC VISION 2024", aiming for realization of a sustainable society and "contributing to rich and comfortable daily life". To achieve maximum performance of its intermediate distributional function, the Company will promote digitization and strengthen not only internal collaboration but also the cooperation with the entire supply chain. Through these measures, the Company will respond to diversified and complex challenges and aim to sustained business growth with the whole stakeholders including customers, society and environment.

In the next fiscal year, the Company will continue to stably supply dairy necessities by flexibly responding to the social changes such as situation of the COVID-19 pandemic and will continue to undertake a variety of efforts including bold challenges of DX aiming to optimize and streamline the entire supply chain. And the Company has planned to establish and operate new distribution center in January 2023 aiming for expansion of efficient nationwide distribution network. Accompanying with its start of operation, one-time increase in costs by ¥1,960 million, such as investment of human resources for preparations of an efficient start up, purchase of small-sum fixed assets and payment of real estate acquisition taxes, is expected to be incurred, pushing down operating income by ¥1.4 billion.

Accordingly, the business results forecasts for the fiscal year ending March 31, 2023 are as follows

Net sales $$\pm 1,080,000$ millionOperating profit $$\pm 24,700$ millionOrdinary profit $$\pm 27,400$ millionProfit $$\pm 19,000$ million

(2) Analysis of Financial Position

(1) Assets, liabilities and net assets

(Assets)

Current assets increased by \$12,755 million from the end of the previous fiscal year. This was primarily the result of increases in cash and deposits of \$3,047 million, in accounts receivable-trade of \$2,275 million and in merchandise and finished goods of \$2,227 million.

Non-current assets increased by \$620 million from the end of the previous fiscal year. This was primarily the result of an increase in construction in progress of \$7,920 million and decreases in buildings of \$2,232 million, in machinery and equipment of \$2,221 million and in investment securities of \$4,156 million.

(Liabilities)

Current liabilities increased by \$6,196 million from the end of the previous fiscal year. This was primarily the result of increases in electronically recorded obligations – operating of \$823 million and in accounts payable-trade of \$2,436 million.

Non-current liabilities decreased by ¥1,133 million from the end of the previous fiscal year. This was primarily the result of a decrease in deferred tax liabilities of ¥1,210 million.

As a result, total liabilities were \(\frac{4}{2}05,135\) million, an increase of \(\frac{4}{5},063\) million from the end of the previous fiscal year.

(Net assets)

Net assets increased by \$8,312 million from the end of the previous fiscal year. This was primarily the result of increases in retained earnings of \$14,701 million, in treasury shares of \$3,479 million and a decrease in valuation difference on available-for-sale securities of \$2,914 million.

As a result, total net assets were \\ \text{\tint{\text{\tint{\text{\te}\text{\texi}\text{\text{\text{\text{\texi}\text{\texi{\texi{\texi}\text{\texi{\text{\text{\texi}\text{\text{\text{\text{\texi}\text{\texit{\text{\text{\tex{

(2) Cash flows

Cash and cash equivalents ("cash") as of the end of the fiscal year under review were \(\frac{\pma}{4}\)0,670 million, an increase of \(\frac{\pma}{3}\),047 million from the end of the previous fiscal year.

Status of each cash flow during the fiscal year under review and main factors thereof are as follows:

(Cash flows from operating activities)

Net cash provided by operating activities was ¥21,949 million (down ¥6,796 million year on year). Main factors were ¥28,390 million of profit before income taxes, ¥5,486 million of depreciation and amortization, ¥2,784 million of increase in notes and accounts receivable-trade, ¥2,227 million of increase in inventories, ¥4,009 million of increase in notes and accounts payable-trade and ¥9,352 million of income taxes paid.

(Cash flows from investing activities)

Net cash used in investing activities was \$10,170 million (up \$4,698 million year on year). Main factor was \$9,125 million of purchase of property, plant and equipment.

(Cash flows from financing activities)

Net cash used in financing activities was \(\frac{4}{8}\),731 million (up \(\frac{4}{5}\)506 million year on year). Main factors were \(\frac{4}{4}\),766 million of cash dividends paid and \(\frac{4}{3}\),479 million of purchase of treasury shares.

(Reference) Trends in cash flow indicators

	•		Fiscal year ended March 31, 2020	•	Fiscal year ended March 31, 2022
Equity ratio (%)	47.4	50.1	52.1	54.1	54.3
Market value-based equity ratio (%)	93.5	97.2	81.8	87.4	63.7
Interest-bearing debt to cash flow ratio (years)	1 1 1	0.6	0.2	0.0	0.0
Interest coverage ratio (times)	171.8	199.7	247.2	898.7	3,461.1

Equity ratio: Equity / Total assets

Market value-based equity ratio: Total market capitalization / Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt / Cash flow

Interest coverage ratio: Cash flow / Paid interest

Notes: 1. Total market capitalization is calculated based on the number of issued shares excluding treasury stock.

- 2. The figure used for "Cash flow" is cash flow from operating activities.
- 3. Interest-bearing debt: Short-term loans payable + Current portion of long-term loans payable + Long-term loans payable + Long-term deposits received (excluding non-interest portion). Excluding lease obligations.
- 4. For the paid interest, the Company uses "Interest expenses paid" on the statements of cash flows.
- 5. From the beginning of the fiscal year ended March 31, 2019, the Company has applied the "Partial Amendment to Accounting Standards for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018), etc. The figures as of March 31, 2018 have been adjusted retrospectively to apply these accounting standards.
- 6. From the beginning of the fiscal year ended March 31, 2022, the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

(3) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Ended March 31, 2022 and the Fiscal Year Ending March 31, 2023

The Company considers the distribution of profits to shareholders and its sustainable revenue growth to be its top management priorities. The Company's basic policy on profit distribution is to continuously carry out the stable payment of dividends while also maintaining robust internal reserves necessary to strengthen the financial base and achieve vigorous business growth.

In the fiscal year under review, based on this underlying policy, the Company has set its fiscal year-end dividend at ¥39 per share. As a result, including the interim dividend of ¥39 per share already paid, the planned annual dividend has also been increased by ¥6 to ¥78 per share.

In the next fiscal year and later, the above dividend policy will remain unchanged, and with preparing a new medium-term management plan, the Company will target a total return ratio of 30% and will work to provide stable dividends and increase dividends in line with growth in earnings. For the dividend for the next fiscal year, the Company plans to pay an annual dividend of \fomega82 per share (an increase of \footnote{44} per share), comprised of an interim dividend of \footnote{44} and a year-end dividend of \footnote{441} per share.

(4) Business Risks

The Company efforts to identify business risks through making discussion about various risks surrounding the Company at the management-level. And the Company specifies the risks that may have a significant impact on its management as "Major Risks" in consideration with the scale of risks and possibility of actual occurrence.

The business risks that may have a significant impact on the decisions of investors are as follows. The future potentialities contained in these items are envisioned as of March 31, 2022.

(Risk related to decline in the working population)

The Company is supported by many employees. A decline in the working population has caused difficulty in securing human resources and rising of labor costs. Consequently, the Company undertakes a variety of initiatives such as serving comfortable workplace environment, developing personnel affairs measures, improving productivities of the existing RDC through improving activities and applying new logistics model realizing significant productivity improvements. Nevertheless, if the Company is unable to sufficiently secure human resources with its plan, or if there is a significant rising of labor costs, these may have a negative impact on the Company's business activities and results

(Risk related to delivery operation)

The Company distributes merchandises to retailers starting from its distribution centers and outsources operation of transportation to the outside companies. Currently, the Company constructs favorable relationships with these outside companies. Nevertheless, if labor shortage at these outside companies become more serious this may lead to increase labor costs and have a negative impact on the Company's business activities and results.

(Risk related to the business environment)

In the market of cosmetics and daily necessities and the market of over-the-counter (OTC) pharmaceuticals, the business scale is continuing to expand by intensifying competition across business types and categories and M&A, etc. Given these circumstances, the Company accurately identifies the customers' needs and creates an organization that is able to respond swiftly to changes in the business environment. Nevertheless, if part of retailer's and manufacturer's business policies or transaction terms are changed caused by escalating competition or business reorganization, these may have a negative impact on the Company's results.

(Risks related to the information system intrusion and Information Security)

The Company relies on computer systems and networks in its business operations. This includes the use of a proprietary distribution system incorporating complex programming for the operation and management of RDCs, the Company's important business and distribution facilities. In order to address natural disasters, etc. the Company's core computer equipment is located in a data center equipped with seismic isolation devices and a private electric generator. In addition, the Company regularly implements Dual-Center system to various servers and backs up data. The Company is pursuing efforts to ensure business continuity by establishing a system that can switch operations to alternative data center located at a remote area in a situation where it is difficult to continue business activities. Nevertheless, if the Company's computer systems stop functioning due to a large-scale natural disaster, this may significantly obstruct the Company's sales and distribution activities.

Additionally, to prevent any computer virus infection, the Company takes measures such as implementing antivirus software or introduction of system monitoring functions. Nevertheless, if confidential information is leaked, or if system failure is caused by cyberattacks greater in degree than anticipated, these may have a negative impact on the Company's business activities and results.

(Note) RDCs (Regional Distribution Centers) are large-scale logistics centers.

(Risks related to the occurrence of a large-scale natural disaster or infectious diseases)

The Company operates at a number of places of business and distribution centers across Japan. To minimize the losses from a natural disaster or the infection spread, the Company is working to develop and enhance its Business Continuity Plan (BCP). The measures in that plan include a system under which, even if the distribution capabilities at some distribution centers can no longer be deployed safely, other distribution centers can take over these capabilities as their backup. Nevertheless, the Company may be subject to unexpected events such as the fragmentation of lifelines and transport networks due to occurrence of a large scale natural disaster or spread of the infectious diseases including new strains of influenza. These events may have a negative impact on the Company's results by obstructing its provision of distribution services or other operations.

(Risks related to the climate change)

In the daily necessities distribution industry where the Company operates, it is recognized that climate change is extremely important issue to be addressed by the whole of industry. The Company has identified climate change as one of the key issues to be solved for its sustainable growth and has taken proactive measures which are incorporated into its medium-term management plan. Nevertheless, due to accelerated climate change, frequent natural disasters can cause serious physical damages, including disruption of supply chains and the rose of raw material price arising from soaring raw material price, and the additional costs such as implementation of carbon tax brought by transition to a carbon-neutral society. These events may have a negative impact on the Company's results.

(Risk related to impairment of non-current assets)

The business environment surrounding the Company is changing dramatically, with intensifying competition with other wholesalers, expanding business areas and utilizing cutting-edge technologies continue to evolve. Under these circumstances, the Company has continuously invested on capital expenses with the aim of refining its logistics function and optimizing its information system for sustainable growth. Nevertheless, if the Company recognize an impairment loss on its non-current assets due to significant changes in the business environment or deterioration in earnings environment, this may have a negative impact on the Company's results.

(Risk related to compliance)

In order to realize sustainable corporate growth while taking to earn the trust of stakeholders, the Company believes that every officers and employee of the Company must hold the highest ethical philosophy, including not only complying with laws and regulations but also taking part in the manners and rules. The Company provides training and learning programs for its officers and employees for raising awareness regarding the importance of compliance. Nevertheless, it is difficult to completely eliminate risk related to compliance. If any violations of or conflicts with the laws and regulations occur, the Company's social reputation is damaged or the Company is required to pay damage compensation. These aforementioned events may have a negative impact on the Company's business activities and results.

(Matters relating to specific legal restraints, etc.)

The Company handles over-the-counter (OTC) pharmaceuticals and related products. Consequently, the Company is subject to restraints under related laws and regulations, primarily the Pharmaceutical and Medical Device Act. It is necessary for the Company's places of business to obtain the necessary permissions, registrations, designations and licenses from the prefectural governor of the jurisdiction, or for the Company to make the necessary submissions to the competent authorities, before carrying out sales activities. In addition, the company works to establish a structure in which the CSR Promotion Headquarters takes a major role in obtaining licenses and approvals and maintaining the compliance status. Nevertheless, if the Company's licenses and approvals are rescinded due to violation of laws and regulations or other such reasons, or if the Company is unable to obtain licenses and approvals, this may have a negative impact on the Company's business activities and results by limiting the merchandise which accounts for 10% of its sales can sell.

(Risk related to collectability of accounts receivables)

The Company takes measures to mitigate the risk of doubtful accounts occurring with respect to accounts receivables by strengthening its system for close coordination with customers, thoroughly carrying out management of accounts receivables at the Company, entering into trade credit insurance, and other means. Nevertheless, if a customer defaults due to bankruptcy, civil rehabilitation or otherwise, this may have a negative impact on the Company's results.

(Risk related to product inventories)

It is possible to avoid risk from product inventories because most of the product inventories owned by the Company and product returns from customers can be returned to the supplier. Nevertheless, if a supplier undergoes a bankruptcy, civil rehabilitation or otherwise, this may have a negative impact on the Company's results by causing a reduction in the price of product inventories and preventing the Company from returning products.

(Fluctuations in results)

In the Company's results for the fourth quarter, net sales tend to fall in comparison with the other quarters. Profit also tends to decline in that quarter reflecting the impact of the fluctuation in net sales.

This downward trend mainly reflects the impact of seasonal factors in January and February. Sales in January are affected by consumer demand in December driven by bulk buying of daily necessities in the run up to the end of the year. In February, net sales are down in comparison to other months due to the lower number of business days.

As a result of these factors, results in the first nine months of the fiscal year may not indicate the overall trend of the Company's results for the full year.

An overview of results by quarter in the fiscal year ended March 31, 2022, is provided below.

	Fiscal year ended March 31, 2022							
	First quarter	Second quarter	Third quarter	Fourth quarter	Full year			
Net sales	269,689	261,866	270,546	243,632	1,045,735			
[Composition %]	[25.8]	[25.0]	[25.9]	[23.3]	[100.0]			
Operating profit	7,005	6,336	6,890	5,688	25,921			
[Composition %]	[27.0]	[24.4]	[26.6]	[22.0]	[100.0]			
Ordinary profit	7,752	6,965	7,618	6,300	28,637			
[Composition %]	[27.1]	[24.3]	[26.6]	[22.0]	[100.0]			

(Relationship with the parent company's group)

Aiming for contribution to the society, the parent company's group operates mainly in three business areas: Prescription Pharmaceutical Wholesale Business, Cosmetics, Daily Necessities and OTC Pharmaceutical Wholesale Business and Animal Health Products and Food Processing Raw Materials Wholesale Business. In these business areas, the Company operates Cosmetics, Daily Necessities and OTC Pharmaceutical Wholesale Business. And because of the differences in the merchandise categories and in the distributional channels comparing to the other two businesses areas, there is not competition with the parent company's group excluding the Company and also the Company carries out its own sales activities without any restriction. And, the Company makes all decisions on matters such as business strategy and personnel policy on the basis of independent and autonomous discussions at the Company. At the same time, the Parent Company respects the Company's independency and protect of minority shareholders of the Company. Based on the Group Company Management Regulations, the Parent Company believes it's desirable, from the perspective of group management, for the Company to improve its corporate value through actively pursuing business development by autonomous funding and quick decision-making. Furthermore, the Regulations state that the Company's board of directors is final decision-making organ. Currently, no significant changes are expected to occur in the Company's relationship with the rest of the parent company's group. Nevertheless, if there is a change in management policy in the rest of the parent company's group in the future, for example if another company in the group enters into one of the Company's business sectors and comes into competition with the Company, this may have an impact on the Company's results.

The Company's relationship with the parent company's group as of March 31, 2022, is as follows.

1) Capital relationships

The percentage of the shares of the Company held by its parent company, MEDIPAL HOLDINGS CORPORATION, is 50.68%.

2) Personal relationships

[Interlocking directorate]

The Company does not accept a director from parent company. On the other hand, Seiichi Kasutani, Representative Director, President of the Company, serves as a director of parent company from the perspective of effective group governance.

3) Business relationships

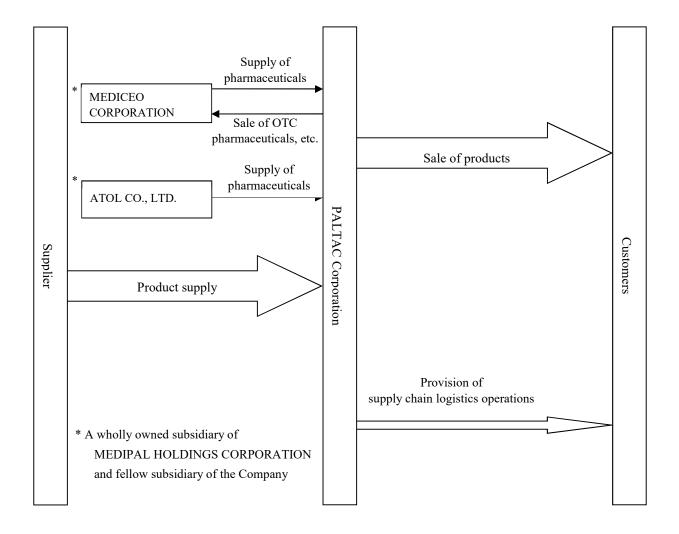
Related party transactions associated with the parent company's group are as follows.

				(Millions of yen)
		Transaction amount	Transaction amount	
Company name	Transaction details	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022	Transaction conditions, etc.
(Parent company) MEDIPAL HOLDINGS	Payment of insurance premium	11	13	The parent company's whole group is entered together into group insurance, which is managed accordingly, and the Company pays a contribution.
CORPORATION	Receipt of insurance proceeds, etc.	11	4	The Company receives insurance proceeds, etc. based on an insurance contract.
	Payment of trust fees for defined contribution pension plan	2	2	The plan is managed for the parent company's whole group together, and the Company pays a contribution.
(Fellow subsidiary)	Sale of products, etc.	348	349	Determined in consideration of usual transaction conditions between wholesalers.
MEDICEO CORPORATION	Purchase of products	17	14	Determined based on negotiations between both parties in consideration of distribution costs, etc.
	Lease of real estate	28	1	Determined based on price assessments by third-party institutions.
(Fellow subsidiary) ATOL CO., LTD.	Purchase of products	2	2	Determined based on negotiations between both parties in consideration of distribution costs, etc.
(Fellow subsidiary) Medipal Insurance Service Co., Ltd.	Payment of insurance premium	425	430	Carried out as the Company's insurance agent under the same transaction conditions as with a third party.

2. Status of Group

The Group consists of the Company and one non-consolidated subsidiary. In addition, MEDIPAL HOLDINGS CORPORATION is a parent company of the Company. Its main business is to procure mainly cosmetics, daily necessities and OTC pharmaceuticals and other such products from the manufactures and to sell them to retailers nationwide. The Company, operating as an intermediary between the manufactures and the retailers, provides such as logistics, stock, information and finance functions, which are essential during the distribution stage.

The Group's operational chart is as follows.



3. Management Policy

Forward-looking statements in the document are based on the judgments of the Company's management as of the end of the fiscal year under review.

The Company's Basic Management Policy

The Company's basic policy is to be an intermediate distributor that helps to optimize and streamline the whole supply chain from manufacturers to retailers as an enterprise that stably supplies a full lineup of daily essentials for health and beauty, through the delivery of both high-quality, low-cost distribution capabilities and sales capabilities that contribute to profitable operations in the retail sector.

(2) Business Environment and Issues to be Addressed with Priority

In the market of cosmetics and daily necessities and the market of over-the-counter (OTC) pharmaceuticals, labor shortage has an increasing impact in various aspects of business, with rising personnel expenses and logistics costs. The company considers that this impact will become larger for the future. Moreover, the operating environment surrounding the Company is becoming more diversified and complex including needs for response to a new normal brought by the COVID-19 pandemic and moves toward realizing sustainable business and society.

Under these environments, as quick and effective response become more important, the Company recognizes the following issues to be addressed with priority and will execute critical strategies in the new medium-term management plan to cope with these issues.

- --Material issues--
- 1) Issues that the Company should address leveraging its strengths
 - *Supporting the usual daily life. *Developing sustainable distribution *Harmonizing the environment.
- 2) Issues that the Company should exercise its competitiveness
- *Establishing partnership (alliance/cooperation). *Innovation leveraged by digital.
- *Developing human resources and organization.

(3) Medium-and Long-Term Management Strategy and Targeted Management Benchmarks

Under any environments in which people's life is threatened by climate change, natural disasters, the spread of the COVID-19 and so on, the industry of cosmetics, daily necessities and over-the-counter (OTC) pharmaceutical that the Company operates is essential for support of usual daily life. And, with annual sales of over \(\frac{1}{2}\)1 trillion, as a responsible enterprise which delivers 3.5 billion of daily necessities to consumers per year, the Company recognizes that its role and duty to society become even more important.

Accordingly, the Company will work to achieve sustained business growth through strengthening its operating base enable to serve the safe-and-secure and highly-efficient distribution platform and flexibly responding to the needs of society by further enhancing mutual cooperation with the retailers, the manufacturers and the business partners.

Specifically, under the three-year medium-term management plan from the fiscal year ended March 31, 2022 to the fiscal year ending March 31, 2024 based on its vision of "for a bright future: Moving forward with the supply chain," the Company will execute the following critical strategies.

And the Company attaches great importance on net sales and operating profit which show the results of its business operations and on SG&A expenses ratio indicates its productivity. For the fiscal year ending March 31, 2024, the Company set the following targets.

-) "Strengthening retail solution capabilities" responding to the drastic change of economic environments

 Drastic changes called "New normal" has significantly impacted on the distribution industries. The Company will focus on the fiscal retail store where the merchandise is directly served to consumers and will strengthen retail solution capabilities such as merchandising and improving productivity to address various challenges of entire supply chain by enhancing internal relationship between the Sales Headquarter and each divisions including the Store Support Headquarters, the SCM Headquarters and the EC division that were established under previous medium-term management plan.
- 2) "Strengthening logistics solution capabilities" pursuing the safe-and-secure and highly-efficient distribution. The Company will strengthen highly-efficient distribution capabilities based on safe-and-secure. The Company will increase shipping capacity through constantly seeking to improve initiatives in the existing RDC and constructing new RDC carrying out a new distribution model that utilizes AI, robots and other cutting-edge technology. Additionally, in order to resolve the challenges in the logistics, the Company will undertake a variety of efforts including the mission of the White-Logistics-Movement.
- Enhancing It systems, supporting to provide its value of solution, is essential key to be able to realize improvement of productivity and quick response. The Company will set up a firm "defensive" IT structure, while introduce an "offensive" IT strategy through not only enhancing security in order to prevent increasing cyber risks but also replacing ERP (Enterprise Resource Planning) system and bolstering the recruitment and development of IT talent. Furthermore, toward digital transformation, the Company will further strengthen its business structure such as improving operational efficiency and enhancing provision of added values
- 4) Developing Talent and Organization as a foundation for its sustainable growth While making use of diverse talents, the Company will strive to promote understanding of its corporate

philosophy and will improve organizational capability to steadily carry out its business strategies. With respect to human resources, the Company will undertake various measures to draw upon strength of its employees through supporting and encouraging them who refine individual expertise in respective workplace and position and also maintain spirit of challenges and GRIT (Guts, Resilience, Initiative and Tenacity). With respect to organization, the Company will efforts to strengthen integrated management of each division using digital technologies and so on and to establish the structure formulated to enable the Company to demonstrate comprehensive strength.

5) Initiative for ESG and SDGs

The Company is an intermediate distributor handling daily essentials, for example, cosmetics, daily necessities and OTC pharmaceuticals, and will aim for contributing to achieving the SDGs toward realization of a sustainable society and "contributing to rich and comfortable daily life" through its business operations. In its view, pursuing further boosting productivity with eliminates various waste at each stage of the distribution, the Company will contribute to constantly offering the social value and reducing the environmental burden. On that ground, the Company will strive to establish an efficient, fair and appropriate internal organizational governance structure, and to realize sustained growth as an enterprise responsible for social infrastructure.

(Notes) SCM (Supply Chain Management) is management to optimize and streamline the flow of goods and information across the entire supply chain starting from the raw components all the way to delivering the final product to the consumer.

4. Basic Approach to Selection of Accounting Standards

To ensure the comparability of its financial statement with domestic companies in the same industry, the Company has applied Japanese accounting standards.

With respect to application of International Financial Reporting Standards (IFRS), our policy is to respond appropriately based on consideration of various domestic and overseas circumstances.

5. Non-consolidated Financial Statements and Notes to Non-consolidated Financial Statements

(1) Balance Sheets

		(Millions of yen)
	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	37,623	40,670
Notes receivable-trade	4,569	5,078
Accounts receivable-trade	188,966	191,242
Merchandise and finished goods	45,759	47,986
Advance payments-trade	749	-
Prepaid expenses	659	690
Accounts receivable-other	15,419	15,467
Other	440	5,809
Allowance for doubtful accounts	(6)	(8)
Total current assets	294,180	306,936
Non-current assets		
Property, plant and equipment		
Buildings	67,656	67,752
Accumulated depreciation	(24,022)	(26,351)
Buildings, net	43,634	41,401
Structures	4,931	5,192
Accumulated depreciation	(3,353)	(3,582)
Structures, net	1,577	1,610
Machinery and equipment	45,069	45,128
Accumulated depreciation	(28,581)	(30,861)
Machinery and equipment, net	16,488	14,266
Vehicles	1,256	1,239
Accumulated depreciation	(1,187)	(1,172)
Vehicles, net	68	66
Tools, furniture and fixtures	2,032	2,086
Accumulated depreciation	(1,606)	(1,694)
Tools, furniture and fixtures, net	425	391
Land	47,054	47,446
Leased assets	600	611
Accumulated depreciation	(402)	(323)
Leased assets, net	197	288
Construction in progress	4,977	12,898
Total property, plant and equipment	114,423	118,369
Intangible assets		
Patent right	186	155
Software	435	478
Software in progress	22	148
Telephone subscription right	84	84
Other	15	12
Total intangible assets	744	880

		(Millions of yen)
	As of March 31, 2021	As of March 31, 2022
Investments and other assets		
Investment securities	25,245	21,089
Shares of subsidiaries and associates	20	20
Investments in capital	0	0
Claims provable in bankruptcy, claims	0	-
provable in rehabilitation and other	269	000
Long-term prepaid expenses	268	988
Prepaid pension cost	428	416
Guarantee deposits	130	122
Other Allowance for doubtful accounts	62	57
	(4)	(4)
Total investments and other assets	26,151	22,690
Total non-current assets	141,320	141,940
Total assets	435,501	448,877
Liabilities		
Current liabilities		
Electronically recorded obligations –	9,536	10,360
operating	151 645	154.001
Accounts payable-trade	151,645	154,081
Current portion of long-term loans payable	350	- 142
Lease obligations	101	143
Accounts payable-other	18,261	18,787
Accrued expenses	284	251
Income taxes payable	5,341	4,515
Advances received	40	34
Deposits received	109	112
Provision for bonuses	1,784	1,580
Provision for sales returns	187	-
Provision for loss on disaster	363	497
Other	2,154	5,993
Total current liabilities	190,162	196,358
Non-current liabilities		
Lease obligations	112	172
Deferred tax liabilities	6,308	5,097
Provision for retirement benefits	2,672	2,732
Asset retirement obligations	74	60
Long-term deposits received	495	467
Other	246	246
Total non-current liabilities	9,910	8,777
Total liabilities	200,072	205,135

		(withfields of yell)
	As of March 31, 2021	As of March 31, 2022
Net assets		
Shareholders' equity		
Capital stock	15,869	15,869
Capital surplus		
Legal capital surplus	16,597	16,597
Other capital surplus	11,229	11,229
Total capital surplus	27,827	27,827
Retained earnings		
Legal retained earnings	665	665
Other retained earnings		
Reserve for advanced depreciation	7,738	7 620
of non-current assets	/,/38	7,638
General reserve	132,244	157,244
Retained earnings brought forward	38,926	28,729
Total retained earnings	179,575	194,277
Treasury shares	(9)	(3,489)
Total shareholders' equity	223,262	234,484
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	12,161	9,246
Deferred gains or losses on hedges	4	10
Total valuation and translation adjustments	12,165	9,256
Total net assets	235,428	243,741
Total liabilities and net assets	435,501	448,877
-		

(2) Statements of Income

		(Millions of yen)
	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Net sales	1,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1	111111111111111111111111111111111111111
Net sales of goods	1,020,200	1,032,948
Net sales on other business	13,074	12,786
Total net sales	1,033,275	*1 1,045,735
Cost of sales		
Cost of goods sold		
Beginning goods	43,398	45,759
Cost of purchased goods	944,421	956,170
Subtotal	987,820	1,001,929
Ending goods	45,759	47,986
Net	942,061	953,942
Reversal of provision for sales returns	178	-
Provision for sales returns	187	-
Net	9	-
Cost of goods sold	942,071	953,942
Cost of sales on other business	10,041	10,032
Total cost of sales	952,113	963,975
Gross profit	81,162	81,759
Selling, general and administrative expenses	*2, *3 55,674	*2, *3 55,838
Operating profit	25,487	25,921
Non-operating income		
Dividend income	337	378
Research fee income	1,700	1,756
Real estate rent	87	152
Other	546	488
Total non-operating income	2,671	2,774
Non-operating expenses		
Interest expenses	31	6
Rent expenses on real estates	46	33
	-	10
Other	27	8
Total non–operating expenses	106	58
Ordinary profit	28,053	28,637

PALTAC CORPORATION (8283) Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2022

			(Millions	or yen)
	Fiscal year ended		Fiscal year ende	d
	March 31, 2020		March 31, 2021	
Extraordinary income				
Gain on sales of non-current assets	*4	9		-
Gain on sales of investment securities		502		11
Gain on reversal of provision for loss on disaster		-		95
		-		333
Total extraordinary income		511		440
Extraordinary losses				
Loss on retirement of non-current assets	*5	14	*5	22
Loss on valuation of investment securities		80		-
Loss on disaster		136		167
Provision for loss on disaster		363		497
Total extraordinary losses		595		687
Income before income taxes	2	27,968		28,390
Income taxes-current		8,931		8,603
Income taxes-deferred		(279)		147
Total income taxes		8,651		8,750
Profit	1	9,317		19,639

Supplementary Schedules of Cost of Sales

Cost of sales on other business

	Fiscal year ended March 31, 2021		Fiscal year ended March 31, 2022		
Composition of costs	Amount (¥ million)	Composition ratio (%)	Amount (¥ million)	Composition ratio (%)	
Payroll costs	3,866	38.5	3,960	39.5	
Packing and shipping costs	4,049	40.3	4,039	40.3	
Depreciation and amortization	1,168	11.6	1,059	10.5	
Others	957	9.6	972	9.7	
Total	10,041	100.0	10,032	100.0	

(3) Statements of Changes in Equity

Fiscal year ended March 31, 2021

		Shareholders' equity							
		Capital surplus			Retained earnings				
				Oth	Other retained earnings				
Capital stock	Capital stock	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for advanced depreciation of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of current period	15,869	16,597	11,229	27,827	665	7,839	132,244	24,020	164,770
Cumulative effects of changes in accounting policies								I	l
Restated balance	15,869	16,597	11,229	27,827	665	7,839	132,244	24,020	164,770
Changes of items during period									
Dividends of surplus				_				(4,511)	(4,511)
Profit				_				19,317	19,317
Reversal of reserve for advanced depreciation of non-current assets				-		(100)		100	_
Provision of general reserve				ı					I
Purchase of treasury shares				-					-
Net changes of items other than shareholders' equity				ı					
Total changes of items during period	_		I	ı	ı	(100)		14,906	14,805
Balance at end of current period	15,869	16,597	11,229	27,827	665	7,738	132,244	38,926	179,575

	Sharehold	ers' equity	Valuation and translation adjustments			
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	Total net assets
Balance at beginning of current period	(9)	208,457	9,831	8	9,839	218,297
Cumulative effects of changes in accounting policies		ŀ				I
Restated balance	(9)	208,457	9,831	8	9,839	218,297
Changes of items during period						
Dividends of surplus		(4,511)			_	(4,511)
Profit		19,317			_	19,317
Reversal of reserve for advanced depreciation of non-current assets		_			-	_
Provision of general reserve		_			_	-
Purchase of treasury shares	(0)	(0)			_	(0)
Net changes of items other than shareholders' equity		_	2,329	(3)	2,325	2,325
Total changes of items during period	(0)	14,804	2,329	(3)	2,325	17,130
Balance at end of current period	(9)	223,262	12,161	4	12,165	235,428

		Shareholders' equity							minous of yeny
	Capital surplus				Retained earnings				
						Oth	er retained earnir	ngs	
	Capital stock	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for advanced depreciation of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning if current period	15,869	16,597	11,229	27,827	665	7,738	132,244	38,926	179,575
Cumulative effects of changes in accounting policies								(171)	(171)
Restated balance	15,869	16,597	11,229	27,827	665	7,738	132,244	38,755	179,404
Changes of items during period									
Dividends of surplus				_				(4,766)	(4,766)
Profit				_				19,639	19,639
Reversal of reserve for advanced depreciation of non-current assets				_		(100)		100	_
Provision of general reserve				_			25,000	(25,000)	_
Purchase of treasury shares				_					_
Net changes of items other than shareholders' equity									_
Total changes of items during period	_				_	(100)	25,000	(10,026)	14,873
Balance at end of current period	15,869	16,597	11,229	27,827	665	7,638	157,244	28,729	194,277

(Millions of yen)

	Sharehold	lers' equity	Valuation	Valuation and translation adjustments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	Total net assets
Balance at beginning of current period	(9)	223,262	12,161	4	12,165	235,428
Cumulative effects of changes in accounting policies		(171)				(171)
Restated balance	(9)	223,090	12,161	4	12,165	235,256
Changes of items during period						
Dividend of surplus		(4,766)			_	(4,766)
Profit		19,639			_	19,639
Reversal of reserve for advanced depreciation of non-current assets		-			_	_
Provision of general reserve		_			_	_
Purchase of treasury shares	(3,479)	(3,479)			_	(3,479)
Net changes of items other than shareholders' equity		-	(2,914)	5	(2,909)	(2,909)
Total changes of items during period	(3,479)	11,393	(2,914)	5	(2,909)	8,484
Balance at end of current period	(3,489)	234,484	9,246	10	9,256	243,741

(4) Statements of Cash Flows

	Fiscal year ended	(Millions of yen) Fiscal year ended
	March 31, 2021	March 31, 2022
Cash flows from operating activities		
Profit before income taxes	27,968	28,390
Depreciation and amortization	5,650	5,486
Increase (decrease) in allowance for doubtful accounts	(1)	1
Increase (decrease) in provision for bonuses	183	(203)
Increase (decrease) in provision for sales returns	9	-
Increase (decrease) in provision for loss on disaster	363	134
Increase (decrease) in provision for retirement benefits	208	72
Interest and dividend income	(338)	(378
Interest expenses	31	6
Loss (gain) on sales of non-current assets	(9)	-
Loss (gain) on sales of investment securities	(502)	(11
Insurance claim income	-	(333)
Loss on disaster	136	167
Decrease (increase) in notes and accounts receivable-trade	3,692	(2,784)
Decrease (increase) in inventories	(2,360)	(2,227
Increase (decrease) in notes and accounts payable-trade	1,330	4,009
Increase (decrease) in accrued consumption taxes	1,555	(1,799
Other, net	(879)	443
Subtotal	37,042	30,971
Interest and dividend income received	338	378
Interest expenses paid	(31)	(6
Payments associated with disaster loss	(29)	(376
Proceeds from insurance income	-	333
Income taxes paid	(8,572)	(9,352
Net cash provided by (used in) operating activities	28,745	21,949
Cash flows from investing activities		
Purchase of property, plant and equipment	(6,366)	(9,125
Proceeds from sales of property, plant and equipment	396	· -
Purchase of intangible assets	(105)	(288
Purchase of investment securities	(97)	(206
Proceeds from sales of investment securities	713	173
Other, net	(12)	(723
Net cash provided by (used in) investing activities	(5,471)	(10,170
Cash flows from financing activities	(-,.,-)	(,
Repayments of long-term loans payable	(3,558)	(350
Repayments of lease obligations	(155)	(135
Purchase of treasury shares	(0)	(3,479
•		,
Cash dividends paid	(4,512)	(4,766
Net cash provided by (used in) financing activities	(8,225)	(8,731
Net increase (decrease) in cash and cash equivalents	15,048	3,047
Cash and cash equivalents at beginning of period	22,575	37,623
Cash and cash equivalents at end of period	* 37,623	* 40,670

(5) Notes to Non-consolidated Financial Statements

(Notes on premise of going concern)

Not applicable.

(Significant accounting policies)

- 1. Valuation standards and methods for securities
 - (1) Stock of subsidiaries and affiliates

Stated at cost using the moving-average method.

(2) Available-for-sale securities

Securities with available fair market values:

Stated at fair value based on the market price or the like at the balance sheet date (valuation difference is reported in a separate component of net assets, and cost of securities sold is determined based on the moving-average method).

Securities without available fair market values:

Stated at cost using the moving-average method.

2. Valuation standards and methods of derivatives

Stated at fair value.

3. Valuation standards and methods of inventories

Stated at cost using the moving-average method (carrying amounts in the balance sheet are determined based on the method of writing down the book value in accordance with the declining in profitability of assets).

- 4. Depreciation and amortization of non-current assets
 - (1) Property, plant and equipment (excluding leased assets)

Depreciated using the straight-line method.

The estimated useful lives of major items are as follows.

Buildings: 8 to 50 years Machinery and equipment: 8 to 12 years

(2) Intangible assets (excluding leased assets)

Amortized using the straight-line method.

Software for internal use is amortized using the straight-line method over the internally expected useful life (5 years).

(3) Leased assets

Leased assets in finance lease transactions that do not transfer ownership

Depreciated using the straight-line method assuming that lease periods are useful lives and residual values are zero.

(4) Long-term prepaid expenses

Amortized in equal portions.

5. Allowances and provisions

(1) Allowance for doubtful accounts

To prepare for losses from bad debt, an estimated uncollectible amount is provided at the amount estimated by using the historical rate of credit loss for ordinary receivables, and based on individual consideration of collectability for receivables at risk of doubtful and receivables from customers in bankruptcy.

(2) Provision for bonuses

To prepare for payment of bonuses to employees, of the estimated future bonus payment, an amount to be borne during the fiscal year under review is provided.

(3) Provision for sales returns

To prepare for future loss from product sales returns, an amount equivalent to the limit to credit reserve in accordance with the Corporation Tax Act is provided.

(4) Provision for loss on disaster

To prepare for payment estimated to be incurred during or after the next fiscal year in order to undertake the restoration of assets damaged due to the disaster.

(5) Provision for retirement benefits

To prepare for payment of retirement benefits to employees, an amount deemed accrued as of the end of the fiscal year under review, based on the projected retirement benefit obligation and the fair value of plan assets as of the end of the fiscal year under review is provided.

- 1) Periodic allocation methodology for the expected retirement benefit payments

 The projected retirement benefit obligation is calculated by allocating the expected retirement benefit payments until the end of the current fiscal year on the benefit formula basis.
- 2) Amortization of net actual gains/losses

 Net actual gains or losses are primarily amortized from the following year on a straight-line basis

 over 10-year period, which is shorter than the average remaining years of service of the eligible
 employees.

6. Standards for recording key revenue and expenses

With respect to revenue from contracts with customer, the details of the main performance obligation in the Company's key businesses and the usual times for recognizing revenue are as described below.

The Company mainly sells cosmetics, daily necessities and OTC pharmaceuticals and other such products, and has a performance obligation to deliver products under sales contracts with customer. The Company judges that the performance obligation has been satisfied at the time of delivery of the relevant product and recognizes revenue because usually the customer gains control of the relevant product at the time of product delivery. In case of the domestic sales of products, if there is a usual length of time between shipment of products and transferring control to the customer, the Company recognizes revenue at the point when these products are shipped.

When the Company determines a nature of performance obligation in the sales transaction as an agent, it recognizes revenue in the net amount of consideration that it retains after paying the suppliers the consideration received in exchange for products to be provided by that party. And also, net sales are measured net of the consideration agreed in the contract with the customer any sales return, discounts and rebates.

7. Method of hedge accounting

(1) Method of hedge accounting

Accounted for with deferred hedge accounting.

Certain foreign exchange contracts are subject to appropriation if they satisfy the requirements of appropriation treatment.

(2) Hedging instruments and hedged items

Hedging instruments: Derivative transactions (forward exchange contracts)

Hedged items: Payables denominated in foreign currencies and forecasted foreign

currency transactions

(3) Hedging policy

Hedging is conducted to reduce risk from fluctuations in foreign exchange rates and the like associated with business activities, and with the aim of fixing cash flows. The Company does not enter into contracts for speculative purposes.

(4) Method of assessing hedge effectiveness

The Company assesses the effectiveness of forward exchange contracts, in principle, from the start of the contract to the point at which effectiveness is assessed by comparing the cumulative changes in the foreign exchange rate of the hedged item with the cumulative changes in the fair value of the hedging instrument, and making the assessment primarily on the basis of both change amounts. However, in the event that critical terms are the same for the hedging instrument and the hedged assets and liabilities, it is assumed that the hedge is 100% effective, and the assessment of effectiveness is not performed.

8. Definition of cash and cash equivalents in the statements of cash flows

Cash and cash equivalents in the statements of cash flows consist of cash on hands, at-call deposits with banks, and short-term investments having maturities within three months from acquisition which are readily convertible to cash and involve only an insignificant risk of changes in value.

9. Other significant matters forming the basis of preparing the financial statements Not applicable.

(Significant accounting estimates)

There are not accounting estimates that could have significant impact on the financial statement of the fiscal year ending March 31, 2023.

In addition, the Company estimates the impact from the COVID-19 pandemic based on the reasonable information available at the end of fiscal year ended March 31, 2022 and believes that there is little likelihood of incurring substantial increase and decrease in demand during the recent pandemic because of merchandises handled by the Company are dairy necessities for the consumer.

(Changes in accounting policy)

(Application of the Accounting Standard for Revenue Recognition)

From the beginning of the fiscal year ended March 2022, the Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc., and has recognized revenue for goods or services in the amount of consideration to which it is entitled in exchange for promised goods or services at the point when control is transferred to the customer.

Also, the Company has applied alternative treatment prescribed in Article 98 of the Accounting Standard for Revenue Recognition. In case of the domestic sales of products, if there is a usual length of time between shipment of products and transferring control to the customer, the Company recognizes revenue at the point when these products are shipped.

The main points of changes arising from the application these standards are as follows

- (1) Revenue recognition for agent transactions
 - In the past, the Company recognized revenue in the gross amount of consideration to which it expects to be entitled in exchange for the specified merchandises transferred. However, when the Company determines a nature of performance obligation in the sales transaction for an agent, it recognizes revenue in the net amount of consideration that it retains after paying the suppliers the consideration received in exchange for merchandises to be provided by that party.
- (2) Revenue recognition for sale with a right of return
 In the past, to prepare for future loss from sales returns, an amount equivalent to the limit to credit
 reserve in accordance with the Corporation Tax Act was accrued as "provision for sales returns" under
 current liabilities. However, the Company changed the method that it does not recognize revenue when
 the merchandises expected to be returned. And the Company provides amounts expected to be refunded
 as refund liabilities included in "Other" under "Current liabilities" and its right to recover merchandises
 from customers on settling the refund liability as refund assets included in "Other" under "Current
 assets."

For the application of the Accounting Standard for Revenue Recognition, etc., the Company has complied with the transitional provision prescribed in Article 84 of the Accounting Standard for Revenue Recognition. And the Company has recognized the cumulative effect of retroactively adopting the new policy prior to the beginning of the fiscal year ended March 31, 2022 as an adjustment to the opening balance of retained earnings of the fiscal year ended March 31, 2022 and has applied to the balance at the beginning of the first quarter of the fiscal year ended March 31, 2022.

As a result, in comparison with the previous method, the effects on the non-consolidated balance sheet as of March 31, 2022 were to increase other of current assets and other of current liabilities by \(\frac{1}{2}\)5,223 million and by \(\frac{1}{2}\)5,655 million, respectively, and to decrease provision for sales returns by \(\frac{1}{2}\)198 million, and the effects on the non-consolidated statement of income for the fiscal year ended March 31, 2022 were to decrease net sales and cost of sales by \(\frac{1}{2}\)1,292 million and by \(\frac{1}{2}\)1,305 million, respectively, and to increase operating profit, ordinary profit and profit before income taxes by \(\frac{1}{2}\)13 million by the same respective amounts.

And, Reflecting the cumulative effect on net assets at the beginning of the fiscal year ended March 31,2022, retained earnings for that year increased ¥171 million.

The effect of these changes on per share information is noted in the corresponding section.

And the Company has not disclosed "revenue recognition" of fiscal year ended March 31, 2021 in accordance with the transitional provision prescribed in Article 89-3 of the Accounting Standard for Revenue Recognition.

(Application of the Accounting Standard for Fair Value Measurement)

From the beginning of the fiscal year ended March 31, 2022, the Company has applied the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019). The Company has prospectively applied new accounting policies based on the Accounting Standard for Fair Value Measurement, in accordance with the transitional measurement in Article 19 of the Accounting Standard for Fair Value Measurement and Article 44-2 of the "Accounting Standard for Financial Instruments," (ASBJ Statement No. 10, July 4, 2019). There is no effect on the non-consolidated financial statements of the first half under review. The Company has decided to disclose any matters concerning fair value of financial instruments by fair value hierarchy on the notes to Non–consolidated Financial Statements "financial instruments". Also, the Company has complied with the transitional provision prescribed in Article 7-4 of the Implementation Guidance on Disclosures about Fair Value of Financial Instruments (ASBJ Guidance No. 19, July 4, 2019) and has not disclosed those matters of notes to Non–consolidated Financial Statements for the previous fiscal year.

(Changes in presentation)

(Change in presentation regarding statements of cash flows)

"Payments associated with disaster loss" which were included in "Other, net" under "Net cash provided by (used in) operating activities" in the previous fiscal year, are listed as a separate item in the fiscal year under review due to increases in its materiality. The financial statements of the previous fiscal year have been reclassified to reflect this change in presentation. Consequently, -\\(\frac{4}{9}09\) million listed as "Other, net" under "Net cash provided by (used in) operating activities" in the previous fiscal year has been reclassified as -\(\frac{4}{2}29\) million in "Payments associated with disaster loss" and -\(\frac{4}{8}79\) million in "Other, net."

(Statements of income)

- *1 With regard to net sales, revenue from contracts with customers and revenue from other contracts are not presented separately. Amount of revenue from contracts with customer is presented in (Revenue recognition), (1) "The disaggregation of revenue from contracts with customers".
- *2 The approximate percentages of selling expenses were 34.2% in the fiscal year ended March 31, 2021, and 33.9% in the fiscal year ended March 31, 2022. The approximate percentages of general and administrative expenses were 65.8% and 66.1%, respectively.

Major items and amounts of selling, general and administrative expenses are as follows.

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Distribution expenses	12,305 million yen	12,096 million yen
Provision of allowance for doubtful accounts	(1)	1
Depreciation and amortization	4,454	4,395
Salaries and allowances	16,909	17,310
Provision for bonuses	1,784	1,580
Retirement benefit expenses	1,115	1,074

*3 Total amount of research and development expenses including of administrative expenses is as follows.

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022	
Research and development expenses	106 million yen	108 million yen	

*4 Breakdown of gain on sales of non-current assets is as follows.

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Land	9 million yen	-
Total 9		-

*5 Breakdown of loss on retirement of non-current assets is as follows.

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022	
Buildings	1 million yen	12 million yen	
Structures	-		
Machinery and equipment	0	1	
Vehicles	0	0	
Tools, furniture and fixtures	2	1	
Leased assets (tangible)	0	0	
Software	0	-	
Software in progress	7	0	
Long-term prepaid expenses	0	0	
Demolition or removal expenses	1	5	
Total	14	22	

(Statements of changes in equity)

Fiscal year ended March 31, 2021

1. Class and total number of issued shares and treasury shares

(Shares)

	As of April 1, 2020	Increase in shares during fiscal year	Decrease in shares during fiscal year	As of March 31, 2021
Issued shares				
Common stock	63,553,485	_	_	63,553,485
Total	63,553,485	_	_	63,553,485
Treasury stock				
Common stock (Note)	6,287	100	_	6,387
Total	6,287	100	_	6,387

Note: The 100 increase in the number of treasury shares is the result of a buyback of shares less than one unit.

2. Subscription rights to shares and treasury subscription rights to shares Not applicable.

3. Dividends

(1) Dividends paid

(1) Dividends	para				
Resolution	Class of shares	Total dividend amount (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Board of Directors meeting held on May 12, 2020	Common stock	2,224	35	March 31, 2020	June 2, 2020
Board of Directors meeting held on October 29, 2020	Common stock	2,287	36	September 30, 2019	December 1, 2020

(2) Dividends whose record date is in the fiscal year under review and the effective date is in the following fiscal year

Resolution	Class of shares	Total dividend amount (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Board of Directors meeting held on May 11, 2021	Common stock	2,287	Retained earnings	36	March 31, 2021	June 3, 2021

1. Class and total number of issued shares and treasury shares

(Shares)

	As of April 1, 2021	Increase in shares during fiscal year	Decrease in shares during fiscal year	As of March 31, 2022
Issued shares				
Common stock	63,553,485	_	_	63,553,485
Total	63,553,485	_	_	63,553,485
Treasury stock				
Common stock	6,387	700,162	_	706,549
Total	6,387	700,162	_	706,549

Note: The increase of 700,162 in the number of common stocks is due to the buyback of 162 shares constituting less than one unit and due to the buyback of 700,000 shares as treasury stock pursuant to a resolution of the Board of Directors.

2. Subscription rights to shares and treasury subscription rights to shares Not applicable.

3. Dividends

(1) Dividends paid

Resolution	Class of shares	Total dividend amount (Millions of yen)	Dividend per share (Yen)	Record date	Effective date
Board of Directors meeting held on May 12, 2021	Common stock	2,287	36	March 31, 2021	June 3, 2021
Board of Directors meeting held on October 28, 2021	Common stock	2,478	39	September 30, 2021	December 1, 2021

(2) Dividends whose record date is in the fiscal year under review and the effective date is in the following fiscal year

Resolution	Class of shares	Total dividend amount (Millions of yen)	Source of dividend	Dividend per share (Yen)	Record date	Effective date
Board of Directors meeting held on May 12, 2022	Common stock	2,451	Retained earnings	39	March 31, 2022	June 1, 2022

(Statements of cash flows)

* Reconciliation of cash and cash equivalents to those in the balance sheets

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Cash and deposits	37,623 million yen	40,670 million yen
Time deposits with a deposit period of over three months	-	_
Cash and cash equivalents	37,623	40,670

(Lease transaction)

- 1. Finance lease transaction
 - (1) Finance lease transactions that do not transfer ownership
 - 1) Details of leased assets

Property, plant and equipment

Mainly information equipment associated with the core system (tools, furniture and fixtures).

2) Method of depreciation of leased assets

As described in "Significant accounting policies, 4. Depreciation and amortization of non-current assets."

2. Operating lease transaction

Future lease commitments related to irrevocable operating leases

(Millions of yen)

	As of March 31, 2021	As of March 31, 2022
Within one year	128	128
Over one year	203	188
Total	332	317

(Financial instruments)

- 1. Matters relating to status of financial instruments
 - (1) Policy for handling financial instruments

The Company procures necessary funds (mainly bank loans) in consideration of its capital investment plans primarily for operating its cosmetics and daily necessities and over-the-counter (OTC) pharmaceuticals wholesale businesses. Temporary surplus funds are managed through highly secure financial assets and short-term working funds are procured through bank loans. Derivative transactions are used to hedge the various risks as described in detail below, and the Company does not enter into derivatives transactions for trading or speculative purposes.

(2) Details of financial instruments and associated risks

Notes receivable - trade, accounts receivable - trade and accounts receivable - other that are operating receivables are subject to credit risk from customers.

Shares that are investment securities are subject to market price fluctuation risk.

Electronically recorded obligations - operating, accounts payable - trade and accounts payable - other that are operating payables have payment dates due within one year.

Short-term loans payable primarily consists of procurement of funds related to business transactions. Long-term loans payable is primarily for procurement of necessary funds for capital investment. Their repayment dates are within five years of the balance sheet date.

Derivative transactions are forward exchange contracts to hedge against foreign exchange fluctuation risks from operating payables denominated in foreign currencies.

For hedging instruments and hedged items, hedging policy, method of assessing hedge effectiveness and other aspects of hedge accounting, please refer to "7. Method of hedge accounting" in "Significant accounting policies" on a previous page of this report.

- (3) Management system for risks associated with financial instruments
 - 1) Management of credit risk (such as risk associated with nonfulfillment of contracts by business partners)

The Company works to reduce the risk of doubtful accounts occurring with respect to receivables in the course of ongoing business transactions with business partners by thoroughly applying its system for close coordination with such business partners and its management of receivables at the Company, entering into trade credit insurance, and other means.

- 2) Management of market risk (fluctuation risk from foreign exchange, interest and others)
 For investment securities, the Company regularly ascertains information such as fair values and the financial conditions of issuers (business partner companies, etc.), and regularly reviews its securities holdings in light of its relationships with business partner companies, etc.
 The Company executes derivative transactions in accordance with its "Rules on Operational Authority." Transactions executed are limited to foreign currency-denominated monetary payables handled by the Overseas Business Division. Every month the Company receives notification from financial institutions regarding the balance of derivative transactions executed and confirms the data by matching them with a list of actual results. In addition, the Audit Department at the Company conducts audits of the execution and management of these transactions.
- 3) Management of liquidity risk associated with procurement of funds (risk of becoming unable to repay funds on payment date)
 The Company manages liquidity risk by having the Finance Department prepare and renew cash flow management plans in a timely manner based on reports from each department.
- (4) Supplementary explanation regarding fair values of financial instruments
 In addition to values based on market prices, fair values of financial instruments include theoretical values that are reasonably calculated when no market prices are available. Because these calculations based on certain assumptions, applying different assumptions may result in different fair values.

2. Matters relating to fair values of financial instruments

Amounts on balance sheet, fair values, and differences between them are as follows.

As of March 31, 2021 (Millions of yen)

715 01 Waren 51, 2021			(Williams of year)
	Amount on balance sheet	Fair value	Difference
Assets			
Investment securities (*2)	24,344	24,344	_
Total assets	24,344	24,344	_
Liabilities			
Current portion of long-term loans payable	350	349	(0)
Total liabilities	350	349	(0)
Derivative transactions (*3)	6	6	_

- *1. "Cash and deposits", "Notes receivable trade", "Accounts receivable trade", "Accounts receivable other", Electronically recorded obligations operating", "Accounts payable trade", "Accounts payable other" have been omitted because these are settled within a short period of time and their fair values approximate book values.
- *2. Financial instruments whose fair values are deemed to be extremely difficult to determine

Category	As of March 31, 2021 (Millions of yen)
Unlisted shares	900
Shares of subsidiaries and associates	20

^{*3.} Amounts of claims and obligations accrued from derivative transactions are indicated on a net basis, whereas net obligations in total are indicated in parentheses.

As of March 31, 2022 (Millions of yen)

	Amount on balance sheet	Fair value	Difference
Assets			
Investment securities (*2)	20,188	20,188	_
Total assets	20,188	20,188	_
Total liabilities	_	_	_
Derivative transactions (*3)	14	14	_

- *1. "Cash and deposits", "Notes receivable trade", "Accounts receivable trade", "Accounts receivable other", Electronically recorded obligations operating", "Accounts payable trade", "Accounts payable other" have been omitted because these are settled within a short period of time and their fair values approximate book values.
- *2. Financial instruments without quoted market prices was not included "Investment securities"

Category	As of March 31, 2022 (Millions of yen)
Unlisted shares	901
Shares of subsidiaries and associates	20

^{*3.} Amounts of claims and obligations accrued from derivative transactions are indicated on a net basis, whereas net obligations in total are indicated in parentheses.

Note 1. Redemption schedules after balance sheet dates for monetary receivables

As of March 31, 2021 (Millions of yen)

715 01 111dren 51, 2021				(Williams of Jen
	Due within one year	Due after one year through five years	Due after five years through ten years	Due after ten years
Cash and deposits	37,623	_	_	_
Notes receivable-trade	4,569	_	_	_
Accounts receivable-trade	188,966	_	_	_
Accounts receivable-other	15,419	_	_	_
Total	246,579	_	_	_

As of March 31, 2022 (Millions of yen)

	Due within one year	Due after one year through five years	Due after five years through ten years	Due after ten years
Cash and deposits	40,670	_	_	_
Notes receivable-trade	5,078	_	_	_
Accounts receivable-trade	191,242	_	_	_
Accounts receivable-other	15,467	_	_	_
Total	252,458	_	_	_

Note 2. Redemption schedules after balance sheet dates for long-term loans payable

As of March 31, 2021 (Millions of yen)

	Due within one year	Due after one year through two years	Due after two years through three years	Due after three years through four years	Due after four years through five years	Due after five years
Current portion of long- term loans payable	350	_	_	_	_	_
Total	350	_	_	_	_	_

Note 3. The details related to each level of fair value of financial instruments

"Accounting Standard for Fair Value Measurement" establishes the fair value hierarchy to prioritize the inputs used in valuation techniques. There are three levels to the fair value hierarchy (Level 1 is the highest priority and Level 3 is the lowest priority) based on the observability and materiality.

- Level 1: Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability either directly or indirectly

Level 3: Unobservable inputs

In some cases, a valuation technique used to measure fair value may include inputs from multiple levels of the fair value hierarchy. In this case, the Company was required that the asset or liability was categorized in its entirety on the lowest level of a significant input.

The information by level for assets and liabilities which were measured at fair value on a recurring basis

As of March 31, 2022 (Millions of ven)

As of March 31, 2022 (Millions of ye				
	Level 1	Level 2	Level 3	Total
Securities and investment				
securities				
Investment securities				
Available-for-sale securities	20,188	_	_	20,188
Derivative transactions				
Currency-related transactions	_	14	_	14
Total assets	20,188	14	_	20,202
Total liabilities	_	_	_	_

Note: Techniques and input for measuring at fair value

Investment securities

Securities that are listed on exchanges are measured using quoted market prices. When quoted prices in active market in which transactions occur with sufficient frequency are available, they are classified as Level 1.

Derivative transactions

Forward exchange that are measured using commonly used fair value pricing models based upon observable inputs only, are classified as Level 2.

(Securities)

1. Shares of subsidiaries and affiliates

As of March 31, 2021

The amounts recorded in the non-consolidated balance sheets for shares of subsidiaries and associate whose fair values are deemed to be extremely difficult to determine

Category	Amount (Millions of yen)	
Shares of subsidiaries and associate		20

As of March 31, 2022

The amounts recorded in the non-consolidated balance sheets for securities without quoted market prices

Category	Amount (Millions of yen)	
Shares of subsidiaries and associate		20

2. Available-for-sale securities

As of March 31, 2021 (Millions of yen)

	Туре	Amount on balance sheet	Acquisition cost	Difference
	(1) Stocks	24,344	6,819	17,525
Securities for which amount on balance sheet exceeds acquisition cost	(2) Bonds 1) National government bonds and local government bonds, etc. 2) Corporate bonds 3) Other (3) Other	-	- - -	- - -
	Subtotal	24,344	6,819	17,525
	(1) Stocks (2) Bonds	-	_	_
Securities for which amount on balance sheet does not exceed acquisition cost	1) National government bonds and local government bonds, etc. 2) Corporate bonds 3) Other	- - -	_ _ _	- - -
	(3) Other	_	_	_
	Subtotal	_	_	_
Total 24,344 6,819			6,819	17,525

Note: Unlisted stocks (amount on balance sheet: ¥900 million) are not included in "Available-for-sale securities" in the table above because they have no market prices and their fair values are deemed to be extremely difficult to determine.

As of March 31, 2022 (Millions of yen)

As of March 31, 2022 (Millions of ye				
	Туре	Amount on balance sheet	Acquisition cost	Difference
	(1) Stocks	20,188	6,863	13,324
	(2) Bonds 1) National			
Securities for which amount on balance sheet exceeds acquisition cost	government bonds and local government bonds, etc. 2) Corporate	-	_	-
Cost	bonds	_	_	_
	3) Other	_	_	_
	(3) Other	_	_	_
	Subtotal	20,188	6,863	13,324
	(1) Stocks	_	_	_
	(2) Bonds			
Securities for which amount on balance sheet does not exceed	1) National government bonds and local government bonds, etc.	_	_	-
acquisition cost	2) Corporate bonds	_	_	_
	3) Other	_	_	_
	(3) Other	_	_	_
	Subtotal	_	_	_
То	otal	20,188	6,863	13,324

Note: Unlisted stocks (amount on balance sheet: ¥901 million) are not included in "Available-for-sale securities" in the table above because they have no market prices and their fair values are deemed to be extremely difficult to determine.

3. Available-for-sale securities sold

Fiscal year ended March 31, 2021

(Millions of yen)

Туре	Amount sold	Total gain on sale	Total loss on sale
(1) Stocks	697	485	_
(2) Bonds			
1) National government bonds and local government bonds, etc.	-	_	_
2) Corporate bonds	_	_	_
3) Other	_	_	_
(3) Other	_	_	_
Total	697	485	_

Fiscal year ended March 31, 2022

(Millions of yen)

Туре	Amount sold	Total gain on sale	Total loss on sale
(1) Stocks	173	11	_
(2) Bonds			
1) National government bonds and local government bonds, etc.	-	_	_
2) Corporate bonds	_	_	_
3) Other	_	_	_
(3) Other	_	_	_
Total	173	11	_

4. Impaired marketable security

The Company had recognized impairment loss and declared loss on valuation of investment securities for ¥80 million in the fiscal year ended March 31, 2021.

The Company has established a policy for the recognition of impairment loss under the following conditions:

- 1) For marketable securities whose fair value has declined by 30% or more.
- 2) For non-marketable securities whose fair value is not readily determinable, of which net assets per share has declined by 50% or more, the Company recognizes impairment loss expect in cases where the decline in fair value is expected to be recoverable.

(Derivative transactions)

- 1. Derivative transactions not qualifying for hedge accounting Not applicable.
- 2. Derivative transactions qualifying for hedge accounting Currency-related transactions

As of March 31, 2021 (Millions of yen)

Hedge accounting method	Transaction type	Major hedged item	Contract amount	Of contracts, those with period of over one year	Fair value
Appropriation treatment on forward exchange contract	Forward exchange contracts Bought U.S. dollar	Accounts payable - trade	156	_	6
	Total		156	_	6

As of March 31, 2022 (Millions of yen) Of contracts, Hedge accounting Major hedged item those with Fair value Transaction type Contract amount period of over method one year Forward Appropriation treatment on exchange contracts forward Bought exchange Accounts contract U.S. dollar 268 14 payable - trade Total 268 14

(Retirement benefits)

1. Overview of retirement benefits plans

The Company has defined benefit plans and a defined contribution plan. For the former the Company has a multi-employer corporate pension fund plan, a contract-type corporate pension fund plan and a lump-sum retirement payment plan, and for the latter the Company has a defined contribution pension fund plan. The Company has enrolled in multi-employer pension plans. Since the portion of the pension plan assets could not be reasonably calculated, the required contribution amount was recognized as retirement benefit expenses.

2. Defined benefit plans

(1) Overall funding position of plans

	(As of March 31, 2020)	(As of March 31, 2021)
(Tokyo Pharmaceutical Corporate Pension Fund Association)		
Fair value of plan assets	151,134 million yen	166,870 million yen
Total Amount of actuarial liabilities and minimum actuarial reserve (Note)	150,361	150,293
Net balance	773	16,577

(2) Percentage of overall plan funding contributed by the Company

	(As of March 31, 2021)	(As of March 31, 2022)
(Tokyo Pharmaceutical Corporate	4.5%	4.5%
Pension Fund Association)	4.370	4.370

(3) Supplementary explanation

(As of March 31, 2020)

The main components of the net balance in table (1) above are: balance of prior service costs in the calculation of pension funding of \$11,040 million and surplus in the fiscal year ended March 31, 2020 of \$11,813 million. The amortization method used for prior service costs in the pension plan is principal and interest equal amortization, and the remaining amortization term is 4 years and 5 months.

(As of March 31, 2021)

The main components of the net balance in table (1) above are: balance of prior service costs in the calculation of pension funding of \(\frac{\pmax}{8}\),572 million and surplus in the fiscal year ended March 31, 2021 of \(\frac{\pmax}{2}\)5,149 million. The amortization method used for prior service costs in the pension plan is principal and interest equal amortization, and the remaining amortization term is 3 years and 5 months.

(4) Retirement benefit obligation at beginning of period and reconciliation with balance at end of period

	(Fiscal year ended	(Fiscal year ended
	March 31, 2021)	March 31, 2022)
Retirement benefit obligation at beginning of period	6,993 million yen	7,067 million yen
Service costs	472	462
Interest expenses	13	14
Actuarial differences	(1)	15
Retirement benefits paid	(411)	(481)
Retirement benefit obligation at end of period	7,067	7,077

(5) Plan assets at beginning of period and reconciliation with balance at end of period

	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Plan assets at beginning of period	4,555 million yen	5,031 million yen
Expected return on plan assets	9	10
Actuarial differences	482	87
Contribution by employer	239	237
Retirement benefits paid	(255)	(268)
Plan assets at end of period	5,031	5,098

(6) Retirement benefit obligation and plan assets at end of period and reconciliations with provision for retirement benefits and prepaid pension recorded in the balance sheet

	As of March 31, 2021	As of March 31, 2022
Retirement benefit obligation from funded plans	4,200 million yes	n 4,224 million yen
Fair value of plan assets	(5,031)	(5,098)
Net balance	(830)	(873)
Retirement benefit obligation on non- funded plans	2,867	2,852
Unfunded retirement benefit obligation	2,036	1,979
Unrecognized actuarial differences	207	336
Net amount of liability and asset recorded in balance sheet	2,243	2,315
Provision for retirement benefits	2,672	2,732
Prepaid pension	(428)	(416)
Net amount of liability and asset recorded in balance sheet	2,243	2,315

(7) Retirement benefit expenses and amounts of components

	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Service costs	472 million yen	462 million yen
Interest expenses	13	14
Expected return on plan assets	(9)	(10)
Amortization of actuarial differences	126	56
Other	364	408
Retirement benefit expenses on defined	968	931
benefit plans	900	931

Note: "Other" mainly consists of payments into the employees' pension fund plan.

The required contribution amounts to the employees' pension fund under the multi-employer pension plan treated using the same accounting as for a defined contribution plan were \(\frac{4}{2}270\) million for the previous fiscal year and \(\frac{4}{2}72\) million for the fiscal year under review.

(8) Plan assets

1) Main components of plan assets

The ratios of components to total plan assets by major category are as follows.

	(As of March 31, 2021)	(As of March 31, 2022)
Bonds	58 %	56 %
Stocks	24	25
Life insurance		
company general	10	10
accounts		
Other	8	9
Total	100	100

2) Method for establishing long-term expected rate of return on plan assets

The long-term expected rate of return on plan assets is established in consideration of current and forecasted allocation of plan assets, as well as the current and expected future long-term rate of return from the assets that constitute the plan assets.

(9) Calculation basis for actuarial differences

The main calculation bases for actuarial differences at the end of the fiscal year are as follows (shown as weighted averages).

	(As of March 31, 2021)	(As of March 31, 2022)
Discount rate:	0.2 %	0.2 %
Long-term expected rate of return on plan assets	0.2 %	0.2 %

3. Defined contribution plan

The Company's required contribution amount for its defined contribution plan is ¥189 million of previous fiscal year and ¥187 million of the fiscal year under review.

(6,308)

(Income taxes)

Net deferred tax assets

1. Significant components of deferred tax assets and liabilities

Significant components of deferred tax assets	As of March 31, 2021	(Millions of yen) As of March 31, 2022
Differed tax assets:	_	
Accrued enterprise tax	351	270
Provision for bonuses	545	483
Allowance for doubtful accounts	3	3
Accrued expenses	277	252
	-	1,676
Provision for retirement benefits	817	836
Loss on valuation on investment securities	386	298
Accrued directors' retirement benefits	75	75
Provision for loss on disaster	111	152
Other	33	30
Total deferred tax assets deferred tax liabilities:	2,602	4,079
R	-	(1,598)
Reserve for advanced depreciation of non- current assets	(3,412)	(3,367)
Valuation difference on available-for-sale securities	(5,362)	(4,076)
Prepaid pension cost	(131)	(127)
Others	(5)	(6)
Total deferred tax liabilities	(8,910)	(9,177)

2. Reconciliations between the statutory tax rate and the effective tax rate

(%)

	As of March 31, 2021	As of March 31, 2022
Statutory tax rate	30.6	30.6
(Adjustments)		
Non-deductible items such as entertainment expense	0.2	0.1
Inhabitant taxes per capital	0.4	0.4
Other	(0.3)	(0.3)
Effective tax rate	30.9	30.8

(Equity methods)

Fiscal year ended March 31, 2020 (From April 1, 2019 to March 31, 2021) Not applicable.

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2022) Not applicable.

(Asset retirement obligations)

Fiscal year ended March 31, 2020 (From April 1, 2019 to March 31, 2021) No significant items to be reported.

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2022) No significant items to be reported.

(Estate leases)

Fiscal year ended March 31, 2020 (From April 1, 2019 to March 31, 2021) No significant items to be reported.

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2022) No significant items to be reported.

(Revenue recognition)

. The disaggregation of revenue recognized from contracts with customers Sales results by product category are as follows:

Product classification	Fiscal year ended March 31, 2022	
	Amount (Millions of yen)	
Cosmetics	233,385	
Daily necessities	487,287	
OTC pharmaceuticals	122,820	
Health and sanitary related products	186,906	
Others	15,334	
Total sales	1,045,735	

Sales results by customer category are as follows:

Customer category		Fiscal year ended March 31, 2022	
		Amount (Millions of yen)	
Drug	Drugstores (Pharmacies)	662,583	
НС	Home centers (DIY stores)	95,155	
DS	Discount stores	77,347	
CVS	Convenience stores	72,272	
SM	Supermarkets	52,059	
GMS	General merchandising stores	34,496	
Others	Export and others	51,821	
	Total sales	1,045,735	

Note: There is no Revenue resulting from other resources of revenue

2. A basic information for understanding revenue from contracts with customers

The Company sells cosmetics, daily necessities and over-the-counter (OTC) pharmaceuticals to domestic and overseas retailers which are its main customers. Its performance obligation is to deliver products based on the sales contract with customer. And the Company judges that the performance obligation has been satisfied at the time of delivery of the relevant products and recognizes revenue because usually the customer gains control of the relevant product at the time of products delivery to the customer. In the case of domestic sales, if there is a usual length of time between shipment of products and transferring control to the customer, the Company recognizes revenue at the point when these products are shipped.

The amount of consideration, to which the Company expects to be entitled in exchange for satisfying the performance obligation does not contain a significant financial component because that consideration is collected within approximately three months

In identifying performance obligation, if the nature of the promise is a performance obligation to arrange for products to be provided by other parties, the Company is an agent and the commission and revenue is recognized in the net amount of consideration which the Company retains after paying the suppliers the consideration received in exchange for products to be provided by that party. In the case where the Company has performance obligation to respond product return from customers, The Company calculates amounts expected to be refund considering historical experience and recognizes revenue with the amount of consideration deducted a liability from revenue for expected returns. And the Company provides amounts expected to be refunded as refund liabilities included in "Other" under "Current liabilities" and its right to recover merchandises from customers on settling the refund liability as refund assets included in "Other" under "Current assets".

In the case of sales transaction that revenue is measured at an amount of the consideration promised in a contract with a customer less returns, discounts, rebates, and other similar items.

3. Information needed to understand amounts of revenues for the fiscal year under review and the following fiscal year

This information is omitted since it is immaterial.

(Segment information)

a. Segment Information

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021)

"Information on "a. Segment Information" was omitted since the Company's reportable segment is single segment of the "wholesale business".

Fiscal year ended March 31, 2022 (From April 1, 2021 to March 31, 2022)

"Information on "a. Segment Information" was omitted since the Company's reportable segment is single segment of the "wholesale business".

b. Related information

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021)

1. Information by product and service

Information by product and service was omitted since sales by one (or single) product and service accounted for over 90% of operating revenue on the non-consolidated statement of income.

2. Information by geographic area

(1) Sales

Sales information by geographic segment was omitted since sales in Japan accounted for over 90% of operating revenue on the non-consolidated statement of income.

(2) Property, plant and equipment

Property, plant and equipment information was omitted since all of property, plant and equipment on the non-consolidated balance sheets was located in Japan.

3. Information by major clients

Information by major clients was omitted since no individual clients accounted for greater than 10% of operating revenue on the non-consolidated statements of income.

Fiscal year ended March 31, 2022 (From April 1, 2021 to March 31, 2022)

1. Information by product and service

Information by product and service was omitted since sales by one (or single) product and service accounted for over 90% of operating revenue on the non-consolidated statement of income.

2. Information by geographic area

(1) Sales

Sales information by geographic segment was omitted since sales in Japan accounted for over 90% of operating revenue on the non-consolidated statement of income.

(2) Property, plant and equipment

Property, plant and equipment information was omitted since all of property, plant and equipment on the non-consolidated balance sheets was located in Japan.

3. Information by major clients

The Company sells products to the MatsukiyoCocokara & Co. and its group company.

For the fiscal year ended March 31, 2022, the amount of net sales for this client was \(\pm\)108,102 million. Also, Information on a segment name was omitted since the Company's reportable segment is single segment of the "wholesale business".

c. Information regarding impairment loss on non-current assets by reporting segment

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021) Not applicable.

Fiscal Year ended March 31, 2022 (From April 1, 2021 to March 31, 2022) Information regarding impairment loss on non-current assets by reporting segment was omitted since the Company's reportable segment is single segment of the "wholesale business".

d. Information on amortization and outstanding balance of goodwill by reporting segment

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021)
Information on amortization and outstanding balance of goodwill by reporting segment was omitted since the Company's reportable segment is single segment of the "wholesale business".

Fiscal year ended March 31, 2022 (From April 1, 2021 to March 31, 2022)
Information on amortization and outstanding balance of goodwill by reporting segment was omitted since the Company's reportable segment is single segment of the "wholesale business".

e. Information regarding gain on negative goodwill by reporting segment

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021) Not applicable.

Fiscal year ended March 31, 2022 (From April 1, 2021 to March 31, 2022) Not applicable.

(Related-party transactions)

Fiscal year ended March 31, 2021 (From April 1, 2020 to March 31, 2021)

- 1. Significant transactions between the Company and related-parties Not applicable.
- 2. Notes of parent company and significant affiliated companies
 - (1) Information of parent
 - MEDIPAL HOLDINGS CORPORATION (Listed on Tokyo Stock Exchange)
 - (2) Summary financial statement of significant affiliated companies Not applicable.

Fiscal year ended March 31, 2022 (From April 1, 2021 to March 31, 2022)

- 1. Significant transactions between the Company and related-parties Not applicable.
- 2. Notes of parent company and significant affiliated companies
 - (1) Information of parent
 - MEDIPAL HOLDINGS CORPORATION (Listed on Tokyo Stock Exchange)
 - (2) Summary financial statement of significant affiliated companies Not applicable.

(Per share information)

(Yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Net assets per share	3,704.78	3,878.33
Earnings per share	303.98	310.34

Notes:

- 1. Diluted net income per share is not presented because there no potential shares.
- 2. The basis for calculation of the net income per share amounts is as follows.

(Millions of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Profit	19,317	19,639
Amount not attributable to common stock	_	_
Profit attributable to common stock	19,317	19,639
Average number of shares during the period (thousands of shares)	63,547	63,284

(Significant subsequent event)

Not applicable.

6. Other

(1) Directors Changes

Please see "Notification concerning change of organization and personnel" announced on February 7, 2022, "Notification concerning changes of directors" announced on April 26, 2022 and "Notification concerning appointment of directors announced on May 11, 2022.

(2) Sales Status

"Sales status" has been omitted since it has been presented in "5. Non-consolidated Financial Statements and Notes to Non-consolidated Financial Statements (5) Notes to Non-consolidated Financial Statements (Revenue recognition) (1) The disaggregation of revenue recognized from contracts with customers".