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Securities code: 8282

June 10, 2026

To our shareholders:

Yuji Yoshihara  
Representative Director, President and Chief Executive  
Officer  
**K'S HOLDINGS CORPORATION**  
2-7-5 Jonan, Mito City, Ibaraki Prefecture

## Notice of the 46th Ordinary General Meeting of Shareholders

We are pleased to announce the 46th Ordinary General Meeting of Shareholders of K'S HOLDINGS CORPORATION (the "Company"), which will be held as described below.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information as "Notice of the 46th Ordinary General Meeting of Shareholders" on the following websites. Please access any of the websites by using the internet addresses shown below to review the information.

[The Company's website]

[https://www.ksdenki.co.jp/ir/general\\_meeting/](https://www.ksdenki.co.jp/ir/general_meeting/) (in Japanese)

[Website where materials related to this General Meeting of Shareholders are posted]

<https://d.sokai.jp/8282/teiji/> (in Japanese)

[TSE website (Listed Company Search)]

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

On the TSE website, please search by the securities code "8282" and then click "Basic information" and select "Documents for public inspection/PR information" to view the information.

Instead of attending the meeting in person, you may exercise your voting rights via the Internet, etc. or in writing (by postal mail). After reviewing the Reference Documents for the General Meeting of Shareholders, please exercise your voting rights by Thursday, June 25, 2026, by 7:00 p.m. (Japan Standard Time).

**1. Date and Time:** Friday, June 26, 2026, at 10:00 a.m. (Reception starts: 9:30 a.m.) (Japan Standard Time)

**2. Venue:** Hotel Lake View Mito, Second Floor "Hiten no Ma"  
1-6-1 Miyamachi, Mito City, Ibaraki Prefecture  
(Please be aware that the venue is different from the previous meeting.)

### 3. Purposes:

#### Items to be reported:

1. Business Report and Consolidated Financial Statements for the 46th Term (from April 1, 2025 to March 31, 2026), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
2. Non-Consolidated Financial Statements for the 46th Term (from April 1, 2025 to March 31, 2026)

#### Items to be resolved:

- Proposal 1:** Appropriation of Surplus
- Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

#### Matters decided upon convocation:

- If you exercise your voting rights in writing (by postal mail) without indicating approval or disapproval of a particular proposal on the Form for Exercising Voting Rights, the vote will be counted as a vote for approval.
- If you exercise your voting rights via the Internet, etc. multiple times, only the last vote will be counted as valid.
- If you exercise your voting rights in duplicate via the Internet, etc. and in writing (by postal mail), only the vote via the Internet, etc. will be counted as valid, regardless of the date and time of arrival.
  
- When attending the General Meeting of Shareholders on the scheduled date, please submit the Form for Exercising Voting Rights at the reception desk on the Meeting date.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the aforementioned websites.
- For shareholders that have requested delivery of paper-based documents, we are additionally sending paper-based documents stating items for which measures for providing information in electronic format are being taken. However, in accordance with the provisions of laws and regulations and Article 16 of the Articles of Incorporation of the Company, the following items are not included in the paper-based documents.
  - (1) “Matters Concerning the Stock Acquisition Rights, etc.” and “System to Ensure Proper Execution of Business Operations and Its Status” of the Business Report
  - (2) “Consolidated Statement of Changes in Net Assets” and “Notes to Consolidated Financial Statements”
  - (3) “Non-Consolidated Statements of Changes in Net Assets” and “Notes to Non-Consolidated Financial Statements”Accordingly, the Business Report, the Consolidated Financial Statements, and the Non-Consolidated Financial Statements included in the paper-based documents are part of the documents audited by the Accounting Auditor when they made the accounting audit report, and the documents audited by the Audit and Supervisory Committee when they made the audit report.

#### Information for shareholders

Among shareholders who have exercised their voting rights in advance via the Internet, a ¥500 worth of QUO card will be given to one in every 100 shareholders selected in a drawing, regardless of their approval or disapproval of the proposals.

- Winners will be notified by delivery of the prize to the address on the shareholder registry.
- Delivery is scheduled for late July to early August.

## Reference Documents for the General Meeting of Shareholders

### Proposal 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Matters related to year-end dividends

The Company has positioned the distribution of profits to shareholders as one of its most important management priorities. Together with undertaking capital investments for the establishment of new stores and management innovations, working to achieve the Company's growth, and strengthening competitiveness, the Company regards allocation of profits to shareholders in accordance with the operating results, in principle on a stable basis, as its policy.

- (1) Type of dividend property  
Cash
- (2) Allocation of dividend property and its total amount  
¥24 per common share of the Company  
Total amount of dividends: ¥3,717,984,600  
(As a result, the annual dividend, including the interim dividend of ¥22, will total ¥46 per share.)
- (3) Effective date of distribution of dividends of surplus  
June 29, 2026

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The term of office of all seven (7) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will terminate at the conclusion of the Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of seven (7) Directors.

The Audit and Supervisory Committee of the Company has determined that all of the candidates for Directors in this Proposal are qualified to serve as Director.

The candidates for Directors are as follows:

No.	Name	Current positions, responsibilities, etc.	Type	Gender
1	Tadashi Hiramoto	Representative Director, Chairman and Executive Officer Director of KANSAI K'S DENKI CO., LTD.	Reelection	Male
2	Yuji Yoshihara	Representative Director, President and Chief Executive Officer Senior Managing Director of K'S CAREER STAFF CORPORATION	Reelection	Male
3	Naoto Osaka	Director, Managing Executive Officer Senior Managing Director of K'S DENKI TECHNICAL SUPPORT CORPORATION	Reelection	Male
4	Taro Mizutani	Director, Managing Executive Officer, Department Manager of Corporate Planning Office Director of Denkodo Co., Ltd. Director of GIGAS CORPORATION Director of K'S DENKI TECHNICAL SUPPORT CORPORATION	Reelection	Male
5	Miyako Yasumura	Director, Senior Executive Officer, General Manager of Administration Division, Department Manager of Human Resources Development Department Director of K'S CARRY SERVICE CORPORATION	Reelection	Female
6	Takashi Seya	Director, Senior Executive Officer, General Manager of Merchandising Division, Department Manager of Products Development Department, Department Manager of EC Products Department	Reelection	Male
7	Fumiko Sato	Outside Director Managing Director of ICMG Partners Co., Ltd.	Reelection Outside Independent	Female

Reelection

Candidate for reelection as Director

New election

Candidate for new election as Director

Outside

Candidate for election as outside Director

Independent

Independent officer as provided for by the Tokyo Stock Exchange

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
1	<p style="text-align: center;">Tadashi Hiramoto (November 6, 1958)</p> <p style="text-align: center;">Reelection Attendance at meetings of the Board of Directors 17/17</p>	<p>Apr. 1983      Joined the Company</p> <p>Apr. 1995      Department Manager of Planning Department</p> <p>June 1995      Director</p> <p>June 2003      Managing Director</p> <p>June 2006      Senior Managing Director, General Manager of Store Planning and Development Division, Department Manager of Store Planning Department</p> <p>Apr. 2017      Senior Managing Director, General Manager of Store Planning and Development Division</p> <p>June 2017      President and Representative Director, General Manager of Store Planning and Development Division</p> <p>Apr. 2018      President and Representative Director</p> <p>June 2020      Representative Director, President and Chief Executive Officer Director of KANSAI K'S DENKI CO., LTD. (present position)</p> <p>June 2024      Representative Director, Chairman and Executive Officer of the Company (present position)</p> <p>[Significant concurrent positions outside the Company] Director of KANSAI K'S DENKI CO., LTD.</p>	456,588
<p>Reasons for nomination as candidate for Director</p> <p>Candidate for Director Mr. Tadashi Hiramoto has been engaged for over 30 years as a Director of the Company and was appointed as Representative Director in 2017.</p> <p>The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.</p>			

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
2	<p style="text-align: center;">Yuji Yoshihara (February 8, 1967)</p> <p style="text-align: center;">Reelection Attendance at meetings of the Board of Directors 17/17</p>	<p>Nov. 1986      Joined the Company</p> <p>Dec. 2009      Department Manager of Marketing Promotion Department, Marketing Division</p> <p>June 2011      Executive Officer, Department Manager of Marketing Promotion Department, Marketing Division</p> <p>Nov. 2011      Executive Officer, Department Manager of Human Resource Department, Administration Division</p> <p>Apr. 2016      Executive Officer, Department Manager of General Affairs and Human Resource Department, Administration Division</p> <p>Apr. 2018      Senior Executive Officer, General Manager of Administration Division</p> <p>June 2019      Director of K'S CAREER STAFF CORPORATION Director, General Manager of Administration Division of the Company</p> <p>June 2020      Director, Senior Executive Officer, General Manager of Administration Division</p> <p>June 2021      Director, Managing Executive Officer, General Manager of Administration Division Director of Denkodo Co., Ltd. Managing Director of K'S CAREER STAFF CORPORATION</p> <p>June 2023      Director, Senior Managing Executive Officer, General Manager of Administration Division of the Company</p> <p>Oct. 2023      Director, Senior Managing Executive Officer Supervisor of Marketing Division, Supervisor of Administration Division</p> <p>June 2024      Representative Director, President and Chief Executive Officer (present position) Senior Managing Director of K'S CAREER STAFF CORPORATION (present position)</p> <p>[Significant concurrent positions outside the Company] Senior Managing Director of K'S CAREER STAFF CORPORATION</p>	109,293
<p>Reasons for nomination as candidate for Director Candidate for Director Mr. Yuji Yoshihara has been engaged for over 5 years as a Director of the Company and was appointed as Representative Director in 2024. The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.</p>			

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
3	<p style="text-align: center;">Naoto Osaka (January 30, 1973)</p> <p style="text-align: center;">Reelection Attendance at meetings of the Board of Directors 17/17</p>	<p>Apr. 1994      Joined the Company</p> <p>Aug. 1999      Joined BIG·S CO., LTD.</p> <p>June 2004      Director of BIG·S CO., LTD.</p> <p>Apr. 2005      Senior Managing Director of BIG·S CO., LTD.</p> <p>June 2008      Representative Director and President of BIG·S CO., LTD.</p> <p>June 2009      Director of the Company</p> <p>Apr. 2017      Director, General Manager of Marketing Division</p> <p>June 2018      Managing Director, General Manager of Marketing Division</p> <p>Oct. 2023      Director, Managing Executive Officer, General Manager of Sustainability Promotion Division</p> <p>June 2025      Director, Managing Executive Officer, General Manager of Sustainability Promotion Division and Department Manager of Systems Office</p> <p>Oct. 2025      Director, Managing Executive Officer (present position)</p> <p>Senior Managing Director of K'S DENKI TECHNICAL SUPPORT CORPORATION (present position)</p> <p>[Significant concurrent positions outside the Company]</p> <p>Senior Managing Director of K'S DENKI TECHNICAL SUPPORT CORPORATION</p>	180,099
<p>Reasons for nomination as candidate for Director</p> <p>Candidate for Director Mr. Naoto Osaka has been engaged in management for over ten years as a Director of BIG·S CO., LTD., as well as for over ten years as a Director of the Company.</p> <p>The Company proposes his election as Director because he possesses excellent insight and experience cultivated as a corporate manager.</p>			

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
4	<p style="text-align: center;">Taro Mizutani (December 11, 1970)</p> <p style="text-align: center;">Reelection Attendance at meetings of the Board of Directors 17/17</p>	<p>Sept. 1999    Joined Yuai Denki Co., Ltd.</p> <p>Oct. 2005    Joined the Company</p> <p>Aug. 2013    Registered as certified public accountant</p> <p>Oct. 2014    Department Manager of Corporate Planning Office</p> <p>Apr. 2015    Executive Officer, Department Manager of Corporate Planning Office</p> <p>Nov. 2015    Registered as certified tax accountant</p> <p>Apr. 2019    Senior Executive Officer, Department Manager of Corporate Planning Office, Corporate Planning Division</p> <p>June 2020    Director, Senior Executive Officer, Department Manager of Corporate Planning Office, Corporate Planning Division</p> <p>Dec. 2020    Director, Senior Executive Officer Deputy General Manager of Corporate Planning Division, Department Manager of Corporate Planning Office</p> <p>Apr. 2021    Director, Senior Executive Officer, General Manager of Corporate Planning Division, Department Manager of Corporate Planning Office</p> <p>June 2021    Director of GIGAS CORPORATION (present position) Director of Technical Arts Co., Ltd (currently K'S DENKI TECHNICAL SUPPORT CORPORATION) (present position)</p> <p>June 2024    Director, Managing Executive Officer, Department Manager of Corporate Planning Office of the Company (present position) Director of Denkodo Co., Ltd. (present position)</p> <p>[Significant concurrent positions outside the Company] Director of Denkodo Co., Ltd. Director of GIGAS CORPORATION Director of K'S DENKI TECHNICAL SUPPORT CORPORATION</p>	19,755
<p>Reasons for nomination as candidate for Director</p> <p>Candidate for Director Mr. Taro Mizutani has broad insight and abundant operational experience related to finance and accounting as a certified public accountant and tax accountant, and has served as a Director of the Company for over five years and as an Executive Officer of the Company for over ten years.</p> <p>The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.</p>			

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
5	<p>Miyako Yasumura (April 9, 1970)</p> <p>Reelection Attendance at meetings of the Board of Directors 17/17</p>	<p>Sept. 1992      Joined the Company</p> <p>Oct. 2011      Hitachinaka Store Manager</p> <p>Apr. 2017      Executive Officer, Iruma Store Manager</p> <p>Apr. 2018      Senior Executive Officer, Inagi-Wakabadai Store Manager</p> <p>June 2018      Director of BIG·S CO., LTD.</p> <p>June 2019      Director of KANSAI K'S DENKI CO., LTD.</p> <p>Apr. 2020      Senior Executive Officer, Mito Honten Store Manager of the Company</p> <p>June 2020      Director of Technical Arts Co., Ltd (currently K'S DENKI TECHNICAL SUPPORT CORPORATION)</p> <p>June 2022      Director, Senior Executive Officer, Mito Honten Store Manager of the Company Director of KYUSHU K'S DENKI CORPORATION</p> <p>June 2024      Director of K'S CARRY SERVICE CORPORATION (present position)</p> <p>Oct. 2025      Director, Senior Executive Officer, General Manager of Administration Division, Department Manager of Human Resources Development Department of the Company (present position)</p> <p>[Significant concurrent positions outside the Company] Director of K'S CARRY SERVICE CORPORATION</p>	26,756
<p>Reasons for nomination as candidate for Director</p> <p>Candidate for Director Ms. Miyako Yasumura has served as a Director of subsidiaries of the Company for over five years. She also served for over five years as an Executive Officer of the Company.</p> <p>The Company proposes her election as Director because she possesses excellent insight and experience cultivated so far.</p>			

Candidate No.	Name (Date of birth)	[Career summary, positions, and responsibilities]	Number of the Company's shares owned
6	Takashi Seya (May 18, 1971)  Reelection Attendance at meetings of the Board of Directors 17/17	Apr. 1995      Joined the Company Apr. 2021      Department Manager of AV Products Department, Merchandising Division July 2021      Deputy General Manager of Merchandising Division, Department Manager of AV Products Department Nov. 2021      General Manager of Merchandising Division, Department Manager of AV Products Department, Department Manager of Products Development Department, Department Manager of EC Products Department Apr. 2022      Executive Officer, General Manager of Merchandising Division, Department Manager of Products Development Department, Department Manager of EC Products Department Apr. 2023      Senior Executive Officer, General Manager of Merchandising Division, Department Manager of Products Development Department, Department Manager of EC Products Department June 2024      Director, Senior Executive Officer, General Manager of Merchandising Division, Department Manager of Products Development Department, Department Manager of EC Products Department (present position)	35,748
Reasons for nomination as candidate for Director Candidate for Director Mr. Takashi Seya has been engaged as an Executive Officer of the Company since 2022. He also has been engaged as a Director of the Company since 2024. The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.			
7	Fumiko Sato Name on family register: Fumiko Matsumoto (November 12, 1976)  Reelection Outside Independent Attendance at meetings of the Board of Directors 17/17	Apr. 1999      Joined Tohmatsu Consulting Co., Ltd. (currently Deloitte Tohmatsu Consulting LLC) Apr. 2004      Joined Benesse Corporation June 2008      Joined Atstream Corporation Apr. 2018      Joined Atstream Partners LLC July 2021      Partner, Atstream Partners LLC June 2024      Outside Director of the Company (present position) Nov. 2025      Joined ICMG Partners Co., Ltd. Managing Director of ICMG Partners Co., Ltd. (present position) [Significant concurrent positions outside the Company] Managing Director of ICMG Partners Co., Ltd.	847
Reasons for nomination as candidate for outside Director and overview of expected roles Candidate for outside Director Ms. Fumiko Sato has been engaged in management as a Managing Director of ICMG Partners Co., Ltd., and has demonstrated her capabilities at numerous companies. The Company proposes her election as outside Director because it expects she will help strengthen the corporate governance organization and contribute to the continuous and appropriate improvement of corporate value by monitoring the Company's management based on her excellent insight and experience cultivated as a corporate manager.			

- Notes:
1. There is no special interest between any of the candidates and the Company.
  2. Candidate for Director Ms. Fumiko Sato is a candidate for outside Director. The Company has registered her as an independent officer with the Tokyo Stock Exchange, as provided by the rules of the exchange. The Company plans to have her continue as independent officer if her appointment is approved.
  3. Candidate for Director Ms. Fumiko Sato is currently an outside Director of the Company. Her number of years in that position since her appointment will be two (2) years at the conclusion of the Ordinary General Meeting of Shareholders.

4. The Company has concluded an agreement with candidate for Director Ms. Fumiko Sato to limit the liability for damages under Article 423, paragraph 1 of the Companies Act based on the provision of Article 427, paragraph 1 of the Companies Act, and the Company's Articles of Incorporation, and the Company plans to continue the relevant agreement if her reelection is approved. Based on this agreement, liability for damages is limited to the Minimum Liability Amount provided in Article 425, paragraph 1 of the Companies Act.
5. The Company has entered into a directors and officers liability insurance policy with an insurance company in which all Directors are insureds as stipulated in Article 430-3, paragraph 1 of the Companies Act. An outline of the contents of the said insurance policy is described in "2. Status of the Company (2) Status of the Company's officers (iv) Outline of contents of directors and officers liability insurance policy, etc." in the Business Report (in Japanese only). If the election of Directors is approved, all of them will continue to be covered by this insurance policy.  
In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.

(Reference) Skill Matrix of the Board of Directors following this General Shareholders' Meeting (planned)

The Skill Matrix of the Board of Directors if the candidates listed in Proposal 2 of this convocation notice are elected as originally proposed will be as follows.

Name	Top-level management	Store development	Sales and marketing	Product procurement and development	Labor and personnel management	IT and computer systems	Financial affairs and accounting	Legal affairs and risk management	Sustainability
Tadashi Hiramoto	•	•	•						
Yuji Yoshihara	•		•		•				
Naoto Osaka	•	•	•			•			•
Taro Mizutani						•	•		•
Miyako Yasumura			•	•					
Takashi Seya				•					
Outside Fumiko Sato	•		•			•			
Full-Time Audit and Supervisory Committee Member Seiji Okabe			•			•			
Audit and Supervisory Committee Member (outside) Shinji Hagiwara	•							•	
Audit and Supervisory Committee Member (outside) Yoko Mizushima					•				
Audit and Supervisory Committee Member (outside) Hiroko Yahagi	•		•		•				

(Reference) Independence criteria for independent officers of the Company

For election of outside Directors, the Company has established the following criteria for independence, and in the event that a candidate falls under any of the following, he/she will be deemed as not sufficiently independent:

- 1 A person who executes business for the Group or a person who had executed business for the Group in the past ten (10) years (however, if a person has been a non-executive director, corporate auditor, or accounting advisor in the Group at any time within the past ten (10) years, this applies to the ten (10) years prior to assuming such position)
  - 2 An entity for which the Group is a major (\*) client, or a person who executes business for such entity
  - 3 A major (\*) client of the Group or a person who executes business for such client
  - 4 A consultant, accounting professional, or legal professional who receives a significant amount of cash or other assets (exceeding ¥10 million annually) from the Group other than remuneration as an officer (if the receiver of such assets is a corporation, association, etc., a person who belongs to the organization in question)
  - 5 A person who belongs to the auditing firm that conducts the accounting audit on the Group
  - 6 A person who receives donations or subsidies that exceed a certain amount (exceeding ¥1 million annually) from the Group (if the receiver of such donations or subsidies is a corporation, association, etc., a person who belongs to the organization in question)
  - 7 A person who executes business for a major (\*) financial institution from which the Group has borrowings, or a person who executes business for the parent company or subsidiary of such financial institution
  - 8 A major shareholder of the Group or, if said major shareholder is a corporation, a person who executes business for such corporation
  - 9 A person who executes business for a company in which the Group is a major shareholder
  - 10 A person who executes business for a company accepting directors (whether full or part time) from the Group, or a person who executes business for the parent company or subsidiary of such company
  - 11 A person to whom any of the items 2 to 10 has applied in the past three (3) years
  - 12 A relative of a person to whom any of the items 1 to 11 apply
- \* “Major” refers to cases in which the annual transaction between the Group and an entity amounts to 1% or more of the Company’s consolidated net sales.